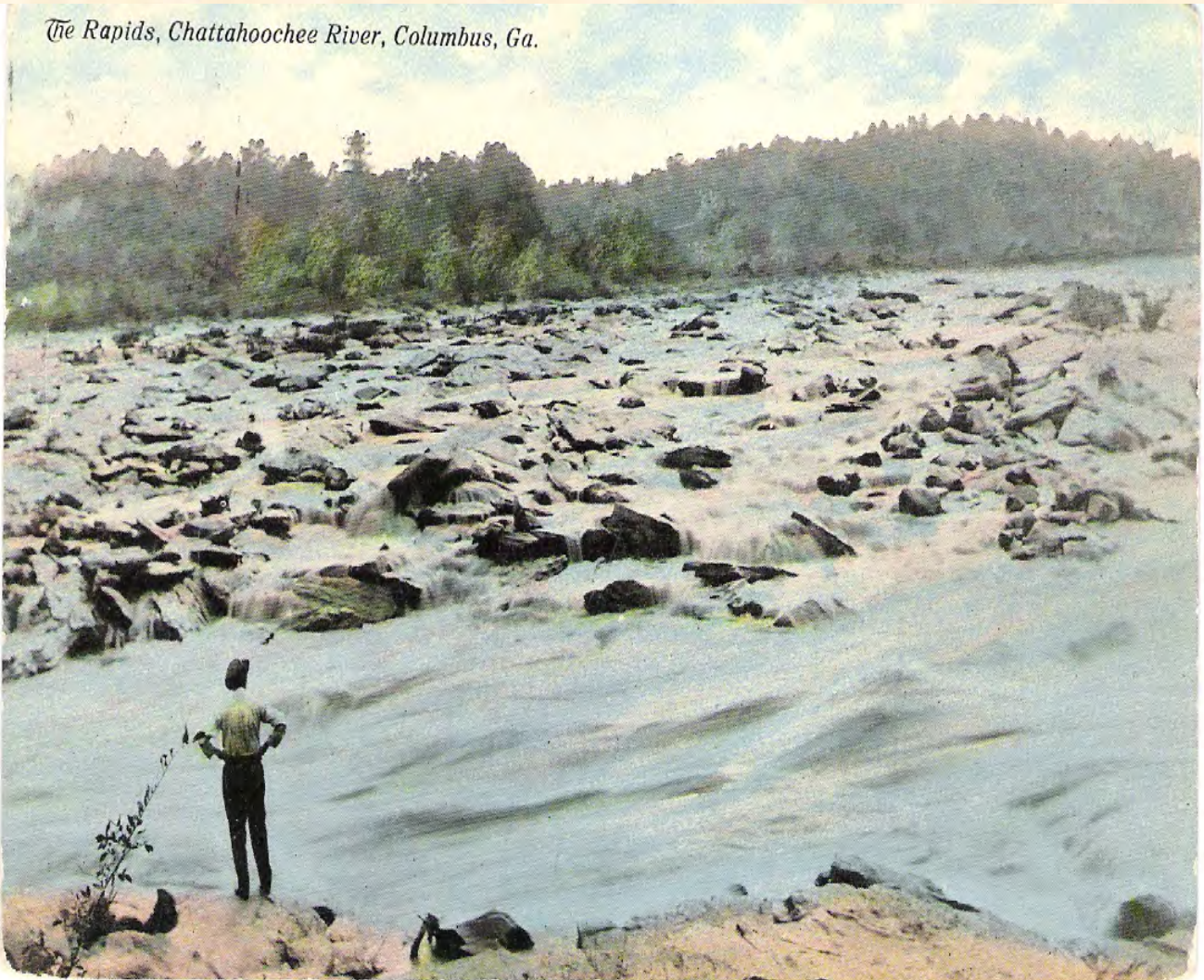


Columbus, Georgia

The Rapids, Chattahoochee River, Columbus, Ga.



Columbus Consolidated Government
Fiscal Year 2013
Operating Budget

Columbus Consolidated Government
Annual Operating Budget
July 1, 2012 - June 30, 2013

Mayor and Council

Mayor – Teresa Pike Tomlinson

Mayor Pro-Tem, Councilor, District 4 - Evelyn Turner Pugh

Budget Review Chairman, Councilor, At Large – Berry “Skip” Henderson

Councilor, District 1 – Jerry “Pop” Barnes

Councilor, District 2 – Glenn Davis

Councilor, District 3 – Bruce Huff

Councilor, District 5 – Mike Baker

Councilor, District 6 – Gary Allen

Councilor, District 7 - Evelyn “Mimi” Woodson

Councilor, District 8 – C. E. “Red” McDaniel

Councilor, At Large – Judy Thomas

Isaiah Hugley
City Manager

Lisa Goodwin
Deputy City Manager

David Arrington
Deputy City Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Columbus Consolidated Government
Georgia**

For the Fiscal Year Beginning

July 1, 2011

Linda C. Dawson Jeffrey R. Egan

President

Executive Director

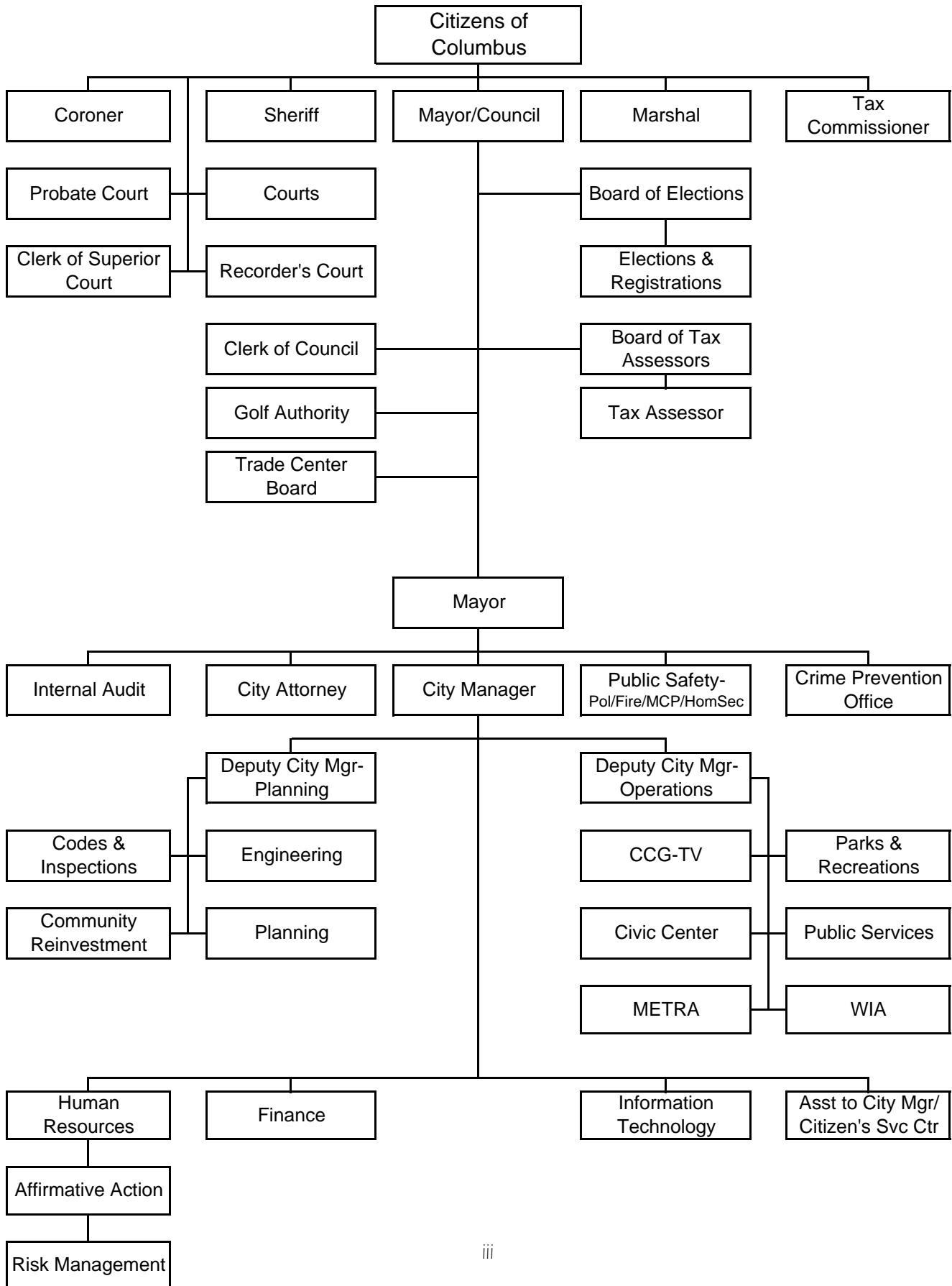
The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Columbus Consolidated Government for its annual budget for the fiscal year beginning July 1, 2011.

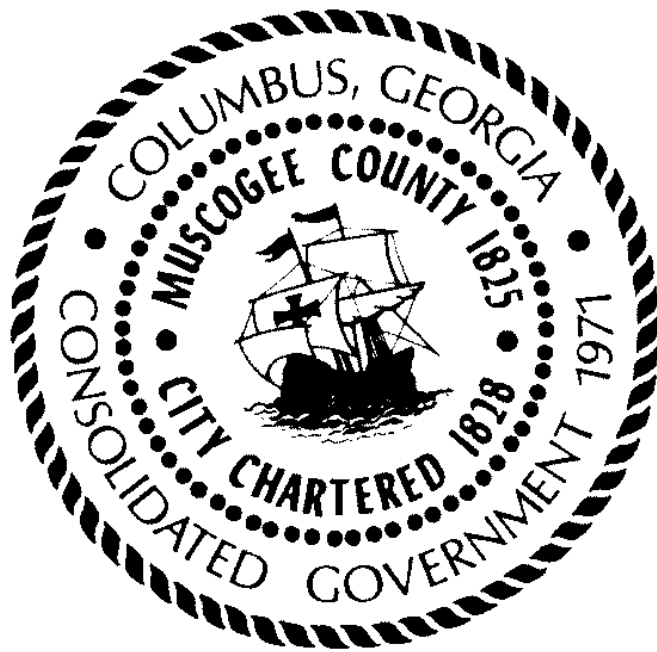
In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period for one year only. We believe our current document continues to conform to program requirements, and we are submitting it to GFOA to determine its' eligibility for another award.

City of Columbus, GA

Organization Chart





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QUICK REFERENCE GUIDE

There are three tools that will help the reader locate information in the current Operating Budget for Columbus, Georgia.

The first is the traditional **Table of Contents**, which outlines the entire document. Next is this **Quick Reference Guide**. It shows the reader where to find answers to commonly asked questions, along with section references and page numbers. If you have a similar question, this is the quickest way to find the answer. Last is the **Document Notes** on the following page, which briefly explains what each section of the book contains.

If you have this question Refer to the following Tabs & Page(s)

Question	Tab	Page
What does that word, phrase or acronym mean?	Glossary.....	E-1
	Acronyms.....	E-7
How much is the current budget?	Introduction: City Manager’s Message.....	14
	Financial Summaries.....	B-1
What is the breakdown of the current budget by fund?	Financial Summaries.....	B-1
What are the primary sources of revenue for the city?	Financial Summaries.....	B-2
What does the city spend its money on?	Introduction: City Manager’s Message.....	14
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	Operating Funds: Department Budgets	D-1
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What are the budgeted dollars for each department?	Operating Funds: Department Budgets.....	D-1
What is the current state of the city economy?	Introduction: City Manager’s Message	14
	Profile of Columbus, Georgia	25
What are the goals of the city?	Vision Columbus	32
How does the city manage and plan for the future?	Budgetary: Policies and Procedures	A-1
	Budgetary: Budget Process	A-5
Where can I learn about capital projects and facilities?	Introduction: City Manager’s Message	18
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DOCUMENT NOTES

The Columbus Consolidated Government budget document provides comprehensive information about the government's policies, goals, financial structure and operations. This document also contains information on major initiatives, demographics of the city and capital budget.

The **Introduction** contains the transmittal letters from the Mayor and City Manager, organizational chart, overview and general information on Columbus.

Budgetary Policy discusses the budget preparation process and a summary of the financial structure.

The **Personnel** section describes the benefit package and presents a history of authorized positions combined for all funds.

The **Financial Summaries** provides a graphic and financial overview of each adopted operating fund along with highlights on significant revenues and expenditures.

The **Operating Fund Summaries** includes a brief description of the department, performance measures, personnel summaries and program categories by costs.

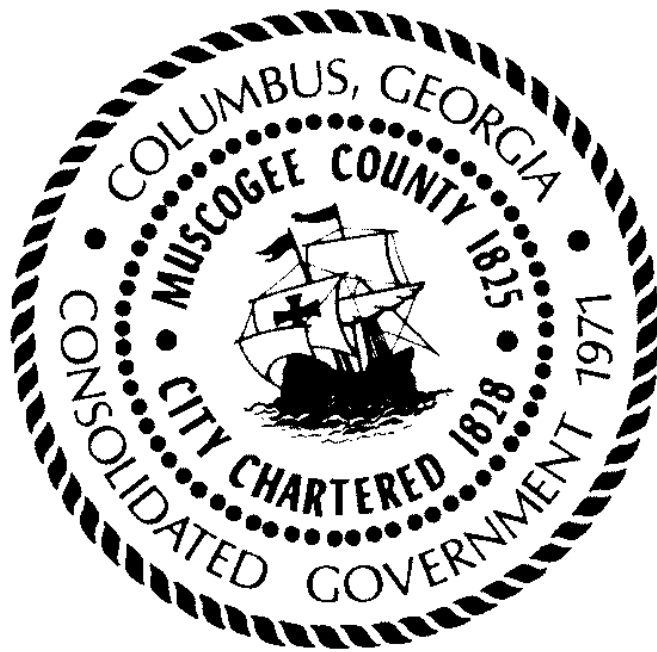
The **Appendix** section includes a variety of data, which should be useful to the reader in better understanding the budget. Also, in this section is a Glossary for those not familiar with governmental terms and Capital Outlay listing.

The **Capital Improvement Program** has been moved to a separate document, providing detailed information on the various projects.

A dedicated effort is made to enlighten the general public about the government that serves them. Throughout the budget process, many of the issues are televised on the government access channel. A copy of the document is placed on file with the Clerk of Council in accordance with the City Charter. A budget document is made available on the internet by accessing http://www.columbusga.org/finance/Budget_Books.htm.

Comments on the budget may be e-mailed to the Finance Director's office at phodge@columbusga.org. The Financial Planning Division may be contacted at (706) 653-4087.

Columbus Consolidated Government won its first budget award in FY93. Each subsequent year, the government has been honored by the distinction. We believe that this document follows that same tradition. Additionally, CCG has also received the Certificate for Achievement for Excellence in Financial Reporting for the Comprehensive Annual Financial Report (CAFR) since FY91.



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COLUMBUS CONSOLIDATED GOVERNMENT

Georgia's First Consolidated Government

TERESA TOMLINSON
Mayor

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Columbus, Georgia 31902-1340

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July 1, 2012

RE: Fiscal Year 2013 Adopted Budget

Dear Citizens of Columbus, Georgia and City Council:

Introduction

Last year we began the journey of reviewing our City budget from the perspective of the new economic era in which we find ourselves. The Columbus, Georgia Consolidated Government (CCG) has weathered the storm of the Great Recession better than most and that resiliency must be credited to the prudent stewardship of the past, the support and generosity of our citizens, and our hardworking City employees who seem to be asked time and again to do more with less.

In FY2012, we identified budget issues which needed to be addressed, including structural deficits, affiliate subsidies, a large unfunded pension liability, operational limitations, dwindling General Fund Reserve days and stagnant revenue/growth. We also discussed at length in our FY2012 budget hearings the proper use of our newly approved Other Local Option Sales Tax (Other LOST). I want to commend our City Council and our City staff for continuing these important discussions long after the FY2012 Budget was approved. These are complicated and complex issues and our objective, after all, is to get them right. Since the approval of the FY2012 Budget, we have developed potential solutions to some of our identified budget challenges. The fruits of that joint labor, as well as those areas in need of continued review, are reflected in this FY2013 Budget.

Executive Summary

The Adopted FY2013 Budget comes in at **\$266,935,923**, just over the **\$266,881,380** submitted in the FY2013 recommended budget, and just under our FY2012 Modified Budget of \$269,783,411, for a **1.07% decrease**.

This FY2013 Budget assumes a 2.0% increase in the Tax Digest and continued increases of 3% for our Local Option Sales Tax (LOST) revenues and 7% for our Other LOST revenues.

There are several bright spots in this budget:

- We have tackled the complex issue of Pension Reform and propose herein a remedy to save taxpayers an expected \$1.9 million dollars in the first year of reform and over \$25 million in expected savings over 15 years, while making our pension plan more sustainable for our valued employees and while allowing us the opportunity to chip away at our significant unfunded pension liability.
- We have balanced our Integrated Waste Fund and established a plan to achieve a sustainable Integrated Waste System for our city, revised landfill operations, revised landfill/bio-waste revenues, improved routing efficiency, and increased recycling in order to increase our landfill capacity.
- We have established a Capital Replacement Plan (beginning in FY2012 mid-year), which sets a baseline annual investment to replace aged and worn vehicles so that we may chip away at the \$35 million replacement exposure we previously faced.
- We continue to reduce or eliminate subsidies to third-parties and affiliates; specifically, we have reduced the previous \$300,000 annual subsidy to the Civil War Naval Museum by another \$50,000 to \$200,000 with a three-year collaborative plan to reduce to an even greater extent the Museum's reliance on the City's General Fund.
- We have reorganized several Departments to achieve greater efficiencies and to better meet the current needs of our citizens, at little or no additional cost to the taxpayers.
- We have carved out a \$3,500,000 Other LOST Reserve Fund for potential future needs and other expected expenses.
- We continue to work to pursue managerial best practices and fiscal efficiencies through a new Forensic Auditor and through Citi-Serv efficiency audits.

There is also sobering news in this budget. The FY2013 Budget consumes **15.56 days** of our General Fund Reserve leaving only **61.44 days** of remaining Reserve – right at the Government Finance Officers Association recommended minimum balance.¹ The majority of the consumed reserve days (**13.26 days**) are due to prior economic development commitments and transfers to funds in need of financial support. **2.30 reserve days** are used to cover General Government operational expenses, and those additional operational expenses are largely due to increasing fuel, utilities, pension and healthcare costs, as well as new City systems or facilities needing to be staffed and operated.

In FY2012, the Mayor's Recommended Budget was \$255,835,105. Some \$1.8 million (or 4.33 General Fund Reserve days) in expenditures were added to that recommended budget through the deliberative budget process. This year there was little luxury of adding to the recommended budget from excess reserve days. Only \$23,543 was added to the recommended budget. With only 61.44 General Fund Reserve days left, we are simply "at the wall" and can go no further, if we expect to maintain our AA+/Aa1 bond rating and have some buffer for unforeseen needs.

¹ One day of General Fund Reserve equals \$414,860.

However, while we are using General Fund Reserve monies to meet the General Fund budget, we are growing a significant reserve (\$3,500,000) in the Other LOST for anticipated future needs. Unlike the relatively flat General Fund revenues, the Other LOST revenues have been notably increasing. This Other LOST Reserve should be maintained to offset expected expenses (operating and personnel) related to the expansion of the county jail to be tentatively constructed in 2013.

Necessary and Prudent Pension Reform

In the FY2012 Mayor's Budget Letter, it was noted that one of our most pressing fiscal issues was that of our employee's Defined Benefit Pension Plan. Previous intentions were to fully fund the Pension Plan in seven years. However, our sizable unfunded pension liability, our increasing annual pension obligation, and the modest investment returns over the past ten years required that we expand the period in which to fully fund our pension plan from seven years to fifteen years simply to reduce our FY2012 pension obligation and make our budget balance. Altering the period in which to fully fund our pension plan is similar to refinancing one's mortgage to a longer repayment period so as to reduce the monthly payment. Such a technique does not reduce the total obligation due and suggests strongly the need to look at one's ability to meet the obligation in a responsible way.

In August 2011, a Pension Review Committee (made up of Pension Board members, City executive management, Finance and Human Resource representatives, additional employee representatives, CCG's actuary consultant and private citizens with large pension reform experience) was convened to look at our Pension Plan's long term sustainability, as well as possible solutions to lower the cost to the City of its weighty annual pension obligation and to reduce the City's significant unfunded pension liability. Currently, the value of our Pension Plan is approximately \$265 million; its value varies daily with the market.

During the months of meetings with the Pension Reform Committee, the City Council and other pension stakeholders were kept informed through Update Letters from the Mayor. These Update Letters laid out the need for reform and discussed some of the nearly one dozen alternative pension proposals analyzed by the Committee. In February 2012, a revised pension plan was proposed for discussion purposes. Forums were held for employees and affiliates to discuss the proposal. The forums were recorded, and DVDs of the forums were forwarded to Department Heads who made the DVDs available for viewing by employees who could not attend in person. Electronic and hard copy surveys were distributed to employees with great response. Some 1,862 employee surveys responses were received and reviewed. City Council met to discuss the proposed pension revision in multiple regular Council sessions and work sessions. Additional resources were consulted and discussed.

After thoughtful consideration of the discussion and feedback from all sectors, the following proposal I made to revise our City's Pension Plan was approved by the City Pension Board on May 2, 2012 and adopted by City Council:

- CCG will maintain its Defined Benefit Pension Plan;
- Current employees will maintain a 5-year vesting period, a 60% retirement benefit and will make a 4% contribution toward their retirement plan, which 4% contribution will be phased-in at 2% a year over a two year period;
- New employees will have a 10-year vesting period, a 60% retirement benefit and a required 8% contribution toward their retirement plan, which 8% contribution will be phased-in over a two-year period at 6% the first year and 8% the second year and each year thereafter;
- CCG will raise the pay rate at every pay level 2% per year for two years in order to offset the required employee pension contribution;
- CCG will add a no-cost DROP Plan (starting at 58 years of age and 30 years of service or 55 years of age with 35 years of service);
- All CCG affiliate employees (such as Columbus Water Works) may opt out of the CCG Pension Plan, but if not, they too will be expected to contribute the 4% employee pension contribution (as phased-in) for existing employees and 8% pension contribution (as phased-in) for new employees starting July 1, 2012; and,
- There will be no interest paid on monies returned to pension fund participants who cease their employment prior to meeting their vesting period.²

The reasons for this reform of our Pension Plan will not be restated here. Those reasons are set forth in the published Update Letters, are now well known and have been much discussed. I will note that this pension reform was absolutely necessary **this** fiscal year. We could not continue to add to our unfunded pension liability and a change to our Defined Benefit Plan design going forward for new employees was necessary. We took advantage of available and appropriate actuarial assumptions by requiring current and future employees to contribute to the existing Defined Benefit Plan. We avoided unnecessary contract impairment challenges by offsetting the required current employee contribution with a corresponding raise.

*In the end, this reform (based on actuarial assumptions) provided a **net savings to taxpayers of \$ 1.9 million in FY2013. The \$1.9 million in savings is the primary reason we were able to maintain a 60 day General Fund Reserve.** This proposal (based on actuarial assumptions) is expected to provide a **net savings of \$ 2.8 million over the next 5 years, and a net savings of \$ 25.86 million over the next 15 years.** This pension reform proposal is good policy all the way around.*

² A 45% Retirement Benefit (with a 6% employee contribution) for new employees was originally proposed for discussion purposes. Due to concerns from Councilors that we maintain benefit parity between current and future employees and maintain our recruitment competitiveness, due to the 71% preference rate in our surveys for a continued 60% Retirement Benefit for new employees, and due to the fact that a 60% Retirement Benefit (with an 8% employee contribution) is expected to be cost neutral to the City going forward, I have here proposed a continued 60% benefit for new employees.

Use of General Reserve Funds

The major culprits for our consumption of General Fund Reserve days are: 1) Prior commitments and fund transfers; and, 2) Operation and administrative expenses due to increasing fuel, utilities, pension and healthcare costs and due to new facilities or systems, such as the new City Services building, and the new Natatorium.

1) Prior Commitments and Fund Transfers

Prior economic commitments and annual fund transfers include:

Prior Commitments	Amount Committed
Baker Village (Year 7 of 7)	\$498,715
Development Authority, NCR Project (Year 3 of 10)	\$948,000
River Restoration Project (Year 3 of 3)	\$2,041,666
Transfer to the Parking Management Fund	\$164,524
Transfer to Bull Creek and Oxbow Golf Courses	\$350,000
Transfer to Civil War Naval Museum	\$200,000
General Government Capital Replacement Plan	\$700,000
Medical Center Prisoner Care Overage	\$600,000
TOTAL	\$5,502,905 (13.26 Reserve Days)

- Baker Village (\$498,715) – This is the last installment in a 7-year commitment that has resulted in 420 new mixed income residential units in a previously distressed area of our community.
- Development Authority, NCR Project (\$948,000) – This significant commitment has created over 700 new jobs and has had an economic impact of over \$90 million.
- River Restoration Project (\$2,041,666) – This is the last year in a three-year commitment that promises to bring 500,000 visitors to our community and tens of millions of dollars in annual economic impact. \$375,000 of this commitment was due to be paid last year, but was postponed and, instead, was shifted by Council to subsidize the Civil War Naval Museum and the Bull Creek and Oxbow Golf Courses.
- Parking Management Fund (\$164,524) – A collaborative, privately funded parking study is underway, which we hope will lead to the elimination or reduction of the

structural deficit in our Parking Management Fund;

- Bull Creek and Oxbow Golf Courses (\$350,000) – Both the Bull Creek and Oxbow Golf Courses have seen revenue improvement over the past fiscal year. A marketing and operational study is currently underway at our City owned Golf Courses in an attempt to maximize opportunities and reduce future fund transfers;
- Civil War Naval Museum (\$200,000) - This subsidy was reduced \$50,000 in the FY2012 Budget from \$300,000 to \$250,000 and is reduced another \$50,000 this fiscal year. The Board of the Naval Museum, the Convention and Visitors Bureau and others have entered into an agreed upon three-year plan to reduce the City's General Fund subsidy to the Museum. (See Attachment A);
- General Government Capital Replacement Plan (\$700,000) – After finding ourselves nearly \$35 million behind in our vehicle capital replacement efforts, the City committed that we will fund a baseline minimum for annual vehicle replacement. Our annual allotment toward this minimum for General Government in FY2013 is \$700,000; and,
- Medical Center (\$600,000) – This transfer covers 50% of the excess charges for prisoner medical care over and above the \$500,000 annual allowance required by CCG's contractual arrangement with the Medical Center.

As we complete certain prior commitments and reduce the number and amount of our fund transfers and subsidies we can begin to rebuild our General Fund Reserve.

2) General Reserve Funds for City Operations

Only 2.30 (or some \$951,486) of the 15.56 reserve days needed to balance our General Fund are used to cover City operations. These reserve funds are necessary primarily for expected increases in fuel, utilities, pension and healthcare costs which are projected to cost just over \$2 million. In the FY2013 Budget, we have maintained the reduced FY2012 expenditure levels for most all City Departments, and allowed for necessary increases in fuel, utility, pension and healthcare costs.³

We also allowed for new General Government positions to be created in FY2013. Most of the newly created positions resulted from previously approved and funded CCG facilities and systems currently under construction, such as: the new City Services Center (expected

³ For instance, employee healthcare costs increases are anticipated for January 2013. The City healthcare contribution has been increased in the FY2013 Budget by \$250 per employee (from \$5400 to \$5650). That increased cost will be assessed to each Department.

to open in May 2013); the new Natatorium (estimated opening in May 2013); and the new Traffic Control Center (expected start date December 2012).⁴

Each of the new positions approved for FY2013 is listed below:

DEPARTMENT	NEW POSITIONS (including benefits)	AMOUNT
Clerk of Council	PT Administrative Secretary	\$19,400
Engineering	PT Traffic Control Center Operator (New Congestion Management System)	\$20,000
Public Services	Facilities Maintenance Supervisor/Plumber II (New City Services Center)	\$50,885
	Facilities Maintenance Electrician II (New City Services Center)	\$46,631
	PT Volunteer Coordinator, Animal Care and Control Center (ACCC)	\$26,213
Parks and Rec	*FT Aquatics Division Manager (New Natatorium)	\$0
	*FT Aquatics Facility Manager (New Natatorium)	\$0
	*2 FT Aquatics Facilities Supervisors (New Natatorium)	\$0
	*FT Aquatics Technician (New Natatorium)	\$0
	*3 FT Head Lifeguards (New Natatorium)	\$0
	*3 PT Assistant Facility Supervisors (New Natatorium)	\$0
	*4 PT Park Maintenance Workers (New Natatorium)	\$0
	*2 PT Administrative Clerks (New Natatorium)	\$0
	*PT Lead Concessionaire (New Natatorium)	\$0
	*PT Lifeguards & Concessionaire Positions (New Natatorium) ⁵	\$0

⁴ No business plan or operational budget was estimated prior to the approval of these significant capital investments by CCG. While few may challenge the need or potential return on investment of these resources for our community, it is advised that Council henceforth require that an operational and/or business plan be provided before any capital investment is made. The budget ordinance language could read as follows:

All requests for funding from the Columbus Consolidated Government for new facilities and systems will be supported by a tentative operating and business plan for such facility or system, which shall be presented to, reviewed by and approved by Council before such project is approved for funding.

⁵ At this time the precise amount of funding needed to staff and operate the new Natatorium cannot be known, but prudence requires we designate a responsible sum to not find ourselves short. Funding in the amount of \$119,847 has been reserved in anticipation

	FT Recreation Specialist II (Boxwood Rec Center)	\$44,460
	2 PT Recreation Center Leaders (Boxwood Rec Center)	\$30,309
Undesignated/ Miscellaneous	Forensic Auditor	\$66,180
	Citi-Serv Consulting Services	\$100,000
	TOTAL	\$449,459

New FY2013 positions/services not related to new facilities or systems, but which have been discussed previously with Council as being needed for the improved functioning of the city government are also listed in the chart above and are a part-time ACCC Volunteer Coordinator, a Forensic Auditor, and Citi-Serv consultants.

For the past several months we have tested a part-time Volunteer Coordinator position at our ACCC. We have had remarkable progress with our pet adoptions increasing some 369% and our euthanasia rate decreasing from 73% to 46%, below the State and National averages. The part-time Volunteer Coordinator position has shown its effectiveness in leveraging private resources and in furthering our ACCC mission.

We have also discussed hiring a Forensic Auditor to assist our current Internal Auditor with this important function of our City government.

Citi-Serv consulting fees are presently the subject of a Request for Proposal and are not yet precisely determined. This estimated expenditure is believed to be necessary to improve our efficiency and increase our effective use of tax dollars. Having Citi-Serv up and running in FY2013 will allow us to take advantage of recommended savings in the FY2014 Budget.⁶

3) Other General Fund Expenses/Issues for FY2013

We have increased the Department of Elections budget \$148,462 to accommodate those periodic election costs, because there will be Primary and General Elections in the first and second quarter of the FY2013.

of implementing one of the following two options for operating the facility. The first option is to operate in-house. If the facility is operated by the City, the positions with the asterisk will be utilized. The second option is to outsource operations. Because the tentative completion date for the Natatorium is May, 2013, there are several positions we may be able to revisit at mid-year or in the FY2014 Budget. Those marked with an asterisks (*) can be funded through a mid-year or FY2014 budget appropriation.

⁶ Though it would have no net effect on our General Fund budget, senior staff recommended, and council approved, that we take a portion of the monies already allocated to our Risk Management Fund to cover claims costs (some \$4 million) and allocate that amount (approximately \$79,000) to a full-time, professional Risk Manager in order to oversee our Worker's Compensation claims rate and other risk management functions. Staff believes this will reduce our claims cost by at least the expense of the position.

This FY2013 Budget also provides for a .5% Cost of Living Adjustment (COLA) for all CCG employees and a .25% COLA increase for all CCG retirees to begin January 5, 2013 at a cost of \$310,000. These COLAs are modest compared with the U.S. Department of Labor's (Bureau of Labor Statistics) recommended COLA of 3.6%. Our small COLA is needed to assist our employees and retirees with rising prices at the gas pump, health insurance costs, and other increasing daily expenses. Annual COLAs help alleviate pay compression when applied (as I suggest here) only to existing employees, as opposed to adjusting the pay structure. A COLA was considered during our FY2012 mid-year budget discussion, but was deferred by Council to this FY2013 Budget process.

In order to allow Directors to effectively manage their Departments, we allowed them to reclassify certain positions or provide raises where they deemed necessary so long as any salary effect was offset by a precisely corresponding decrease in the Department's budget otherwise. The only exception was for the Tax Commissioner's office whose reclassifications were offset by revenue increases. This effort was to alleviate dysfunction and morale issues arising from prior budget cuts and attrition that left employees working what had been previously multiple jobs and roles. Again, the net effect to the budget of these reorganizations or reclassifications is zero. Those Directors that took advantage of the restructuring process believe these selected adjustments were necessary to keep city grown talent and avoid the costs of employee replacement. A list of the net zero reclassifications or adjustments made is provided in Attachment B.

Integrated Waste Fund

The Integrated Waste Fund and its long running deficit have been the subject of much debate in past years. All have agreed that a comprehensive solution to the continuing Fund deficit was needed. Last year Council declined to engage a consulting group to study our Integrated Waste system and propose a comprehensive solution. Our new Public Services Director, together with the City's executive management, has been working diligently on a comprehensive solution that will be phased in over an expected three-year period. A presentation of Integrated Waste options was presented to Council at our January 31, 2012 Work Session. For the first time in quite a while our Integrated Waste Fund is now proposed to be balanced for FY2013. There are non-residential rate increases and reduction in landfill hours which combine to eliminate the prior yearly fund deficits. The rate increases consist of increased landfill fees (\$83,000), elimination of free residential landfill dumping thresholds (\$90,000), and increase in fees for commercial stickers, biological waste and downtown refuse bags (\$54,600).

It must be noted that the balancing of this fund is made possible by the Capital Replacement Plan that Council put in place earlier this year, which minimally addresses the need for new garbage trucks; however, the need is greater than that minimal investment will cover and is not resolved by this balanced fund. We also must note that this balanced fund does not set aside funds for landfill closure and post-closure costs. We also have a new recycling center that we expect to come on line mid-2013. Our new Public Services Director has provided a solutions-based proposal that addresses these multifaceted issues

and that will get this City on course for a sustainable Integrated Waste Management system.

In summary, the plan envisions the purchase of Pick-Up Routing software (which is expected to net the city a \$380,000 savings), and the conversion of garbage trucks (freed up due to the routing software and once a week household garbage pick-up) to recycling trucks in order to accommodate our new recycling center. The coordination of these efforts maximizes the potential for success of each component part. The reduction in household garbage pick-up to once per week is still under discussion which is expected to encourage increased recycling at a time when we will have the capacity to handle it through our new recycling center and at a time when the community has been prepared for the evolution of our City's waste and recycling systems. The reduction to once a week household garbage pick-up will save the taxpayers \$250,000. It is simply no longer environmentally or fiscally responsible to continue the excessive service of twice a week household garbage pick-up when it only encourages, or enables, our citizens to not recycle. Any household that recycles, even minimally, can accommodate once a week garbage pick-up. It is time our community steps firmly into this environmentally conscious era with the well-planned, responsible course still being considered.

These comprehensive efforts have the effects of reducing the amount of refuse in our landfills, increasing landfill capacity and useful life, postponing the significant cost of landfill closure and increasing our recycling capacity and the revenues resulting therefrom.

Civic Center Reorganization

Under the direction of new leadership at our City's Civic Center, we have had an opportunity to rethink its existing business model and to revamp the Ice Rink business plan that was previously developed. The new Director faced hundreds of thousands of dollars in unpredicted costs from flawed utility assumptions in the new Ice Rink's original business plan. Instead of an estimated \$120,000 annually for electricity, the electricity cost for the Ice Rink facility is \$350,000 annually. Similarly, natural gas costs were estimated at \$500 annually, when actual costs will be \$35,000 annually. The new Director has seen savings opportunities in the elimination of excessive or unnecessary advertising, operating, travel and personnel costs. The new Director also has seen the need to structure the Civic Center Department to better utilize the personnel and other resources we have and need. This reorganization has been done (and unrelated new expense increases related to pension and healthcare costs have been absorbed) with virtually no effect to the Civic Center FY2012 Budget. Some of the notable highlights of this effort are listed below:

- Eliminate Full-time Ice Rink Manager – (\$57,493)
- Eliminate Full-time Administrative Clerk – (\$39,721)
- Eliminate ineffective or excessive Advertising - (\$77,500)
- Decrease Operating Expenses - (\$27,812)
- Reclass 2 Part-time Arena Tech positions - \$31,979
- Reclass 2 Full-time Arena Tech positions - \$1,633

This type of fresh thinking and critical analysis is essential to our ability to provide quality city services to our citizens and stakeholders in an effective and efficient manner.

Other LOST Funds

While our General Fund revenues, comprised largely from our tax digest and our original LOST funds, have shown relatively flat or modest growth, the Other LOST revenues have experienced increasing revenue rates.⁷ Our Other LOST revenues are to be split 70%/30% between Public Safety needs and Infrastructure needs, such as the Repaving Fund and Stormwater Rehabilitation. The Other LOST revenues for FY2013 are expected to be \$35 million, meaning that \$24.5 million will go toward Public Safety and \$10.5 million will go toward Infrastructure:

1) Public Safety Other LOST

Of the \$24.5 million in Public Safety Other LOST funds, we have \$15.3 million in recurring annual expenses that are primarily associated with new law enforcement officers. That means for the FY2013 budget, we have \$9.2 million in uncommitted Other LOST funds. Previously, the uncommitted Other LOST funds were distributed primarily among the Public Safety Departments by virtue of a formula based on the respective Department's size. This year, however, we have some looming obligations for which we need to create an Other LOST Fund Reserve; and, we have some opportunities to further the Other LOST objectives.

We will be issuing bonds in 2013 to expand the county jail. The staffing of this jail expansion is expected to require 66 additional positions, thirteen of which have been hired and are on staff. The remaining 53 positions will need to be hired as the jail expansion is completed. This personnel addition is expected to cost \$3.96 million. Additionally, the pre-construction costs of this jail expansion, including design fees, etc., are expected to cost \$3 million. While this pre-construction cost could be financed through the bond, it is accepted that we pay interest on these costs when we presently have expected revenues that would cover them. Responsible fiscal policy requires that an Other LOST Reserve Fund be created in the amount of \$3,500,000 to cover the first of these anticipated expenditures that will come due in late FY2013 or the beginning of FY2014.

The remainder of the Other LOST funds will be expended to further the stated objective of the sales tax, which is to bolster Public Safety and invest in crime prevention efforts. This FY2013 recommended budget proposes the following expenditures:

⁷ Our General Fund revenues have been flat for the past seven fiscal years, which pre-dates the inception of the Great Recession in FY2009.

Other LOST Expenditures	Amount
Columbus Police Dept. – LOTUS Notes license	\$ 24,500
Fire Dept. – T1 lines, maintenance costs	\$100,000
Juvenile Drug Court Coordinator	\$55,331
Crime Prevention Office – Partnership with Parks and Rec to re-open Boxwood Recreation Center (Recreations Specialist II, 2 PT Recreation Center Leaders, and some Remodeling Costs) ⁸	\$93,009
Junior Marshal Program Director ⁹	\$41,733
Recorder’s Court On-Line Ticket Payment System	\$200,000
Public Defender	\$62,487
Public Safety Capital Replacement Program	\$4,303,998
E911 Fund Transfer ¹⁰	\$858,592
TOTAL	\$5,739,650

2) Infrastructure Other LOST

The Other LOST Infrastructure funds are proposed to be distributed as follows:

EXPENDITURE	AMOUNT
IT Improvements	\$250,000
Roads Resurfacing/Rehab	\$3,380,639
Stormwater/Drainage Rehab	\$750,000
Facility Improvements	\$800,000
Debt Service	\$5,274,723
Cost Allocation	\$44,638
TOTAL	\$10,500,000

⁸ The Crime Prevention Board and Council has approved over \$50,000 for programming for this Recreation Center to be re-opened in a neighborhood community very much in need of innovative youth programs and crime prevention efforts. The private sector has also stepped forward with generous support as this joint project is being further developed in concept.

⁹ Currently, this position is being considered for funding by the Crime Prevention Board. Should it be granted, then this appropriation would revert back to the Other LOST Reserve Fund.

¹⁰ E911 landline and wireless fees fall short of the operational requirements of the E911 Center by \$858,592. This requirement has been transferred to the Other LOST fund as it is directly related to Public Safety services and can no longer be supported by General Fund revenues tied to dwindling landlines and reduced wireless fees. The funding of this E911 system would require the City to drop below the 60 day General Fund Reserve threshold.

Concluding Remarks

This City is improving every day. We are rethinking, retooling and getting more efficient and more effective. That is good government. Necessarily, when you begin to rethink old habits and retool familiar structures, some will be uncomfortable. But, it is time. The solutions offered over this past year and adopted herein are solid.

This Budget has been prepared, and adopted, to address our continuing General Fund revenue limitations and to administer in a responsible fashion our new Other LOST funds. Over the past year, we have together come up with workable solutions to many financial challenges. Our fortitude in addressing our vehicle capital replacement deficiencies of the past, our unfunded pension liability, our Integrated Waste Fund challenges and our other fund deficits and affiliate subsidies is effective government and should be a source of pride for this city. Not many municipalities have addressed these types of issues, particularly in the face of a prolonged national economic downturn and limited resources to find effective solutions.

I want to thank the City Manager Isaiah Hugley, Finance Director Pam Hodge, our Department Heads and their staff for their extraordinary assistance in the effort of composing this FY2013 Budget.

To our City Council, I appreciate their lengthy discussion and diligent review of this Budget, and ultimate approval. I thank you for the hard work to complete this budget process. Many of the decisions made were difficult.

This is the Columbus, Georgia Consolidated Government Fiscal Year 2013 Adopted Budget.

Very truly yours,

A handwritten signature in black ink, appearing to read 'Teresa Pike Tomlinson', with a long horizontal flourish extending to the right.

Teresa Pike Tomlinson
Mayor, Columbus, Georgia



CONVENTION & VISITORS BUREAU
What progress has preserved.

Funding Alliance

Prepared for: The National Civil War Naval Museum at Port Columbus
Prepared by: Peter Bowden, President-CEO

December 20, 2011

Proposal number: 122011-1 REVISED 4.11.12

Executive Summary

Objective

To provide a temporary funding source for the National Civil Naval Museum at Port Columbus as the Museum creates and implements new initiatives for the enhancement of operational revenue streams and institutional financial development (e.g. endowments, donations, memberships).

Goals

Create an alliance between the Columbus Convention & Visitors Bureau, Columbus Sports Council, and the Cultural Arts Alliance:

- Provide funding for **three** years (TOTAL = \$150,000)
- Provide \$40,000- plus of in-kind advertising and marketing resources annually

Solution

At the end of the three year period, the National Civil War Naval Museum at Port Columbus will have put in place operational and development strategies that will add to long term corporate sustainability and be self sufficient in its funding needs; monies the Funding Alliance will no longer be required.

The hotel motel tax will remain in place as it is currently contracted between the CCG and the Columbus Convention & Visitors Bureau for destination marketing.

Funding

Year 1 = \$50,000

- CCVB = \$26,100
- Sports Council = \$12,500
- Columbus Cultural Arts Alliance = \$4,550

Year 2 = \$50,000

- CCVB = \$26,100
- Sports Council = \$12,500
- Columbus Cultural Arts Alliance = \$4,550

Year 3 = \$50,000

- CCVB = \$26,100
- Sports Council = \$12,500
- Columbus Cultural Arts Alliance = \$4,550

TOTAL = \$150,000

Deliverables provided to the Funding Alliance

- **3-year** Strategic Plan -- May 2012
 - To include ~~FY 2013~~ action items
 - Long range operational endowment program
- 3-year Marketing & Advertising Plan -- May 2012
 - Program of work
 - Event Calendar
 - Advertisement Placement
- Annual Cost Analysis
 - Staff
 - Operations
 - Advertising & Marketing
 - Special Events
- Quarterly Updates to National Civil War Naval Museum at Port Columbus' Board of Directors and the Columbus Convention & Visitors Bureau Board, Columbus Sports Council & Columbus Cultural Arts Alliance; a progress report on action items including immediate fundraising strategies, ROI, and establishment of permanent funding solution from the private sources for the operational endowment
 - Sep 2012, 2013, 2014
 - Dec 2012, 2013, 2014
 - Mar 2013, 2014, 2015
 - Jun 2013, 2014, 2015
- Annual Report -- a status report of the year
 - Funding results
 - Analysis of program of work
 - Analysis of Event Calendar
 - Analysis of advertising & marketing
 - Analysis of staff cost as relating to long term corporate sustainability
 - Analysis of goals & objectives

FY 2013 Net Zero Reclassifications

GENERAL FUND			
110	Mayor's Office	\$2,574	Reclass for Admin Secretary
130	Chief Administrator	\$3,826	Reclass for CSC Manager
		\$9,201	Reclass for TV Station Manager
210	IT	\$8,922	Reclass PC Services Supervisor
		\$6,511	Reclass PC Specialist
		\$3,835	Reclass Host Computer Operator
		\$3,835	Reclass Host Computer Operator
		\$4,322	Reclass Application Support Project Leader
		\$2,394	Reclass Web Developer
220	Human Resources	\$4,700	Reclass Technical Trainer/Developer (G16) to Training Coordinator (G18)
560	Tax Commissioner	\$11,600	Reclass Tax Clerk (G10) to Tax Specialist (G16)
560	Tax Commissioner	\$6,228	Reclass Tax Specialist (G13) to Tax Specialist (G16)
CIVIC CENTER FUND			
1601000	Civic Center	\$31,979	Reclass 2 PT Arena Techs to 2 FT Arena Techs
1601000	Civic Center	\$1,633	Reclass 2 FT Arena Tech I (G9) to 2 FT Arena Tech II (G10)



Columbus, Georgia

Georgia's First Consolidated Government

P.O. Box 1340, Columbus, Georgia 31902-1340

ISAIAH HUGLEY
City Manager

July 1, 2012

Telephone (706) 653-4029
FAX (706) 653-4032

Dear Ladies and Gentlemen:

Columbus, Georgia is in a unique situation as we try to rebound from the economic conditions suffered by our country. We continue to struggle with meeting the increased demands of the citizens, with limited revenue growth potential, a modest increase anticipated in the tax digest and little or no change in select major revenue sources. As the nation continues to cope with the consequences of unprecedented times in the housing and financial markets, Columbus, Georgia has not been untouched. The Columbus Consolidated Government is committed to providing services to meet the demands of our citizens while preparing for growth as we continue to stand for Performance, Accountability, Service, and Trust.

In preparing this FY13 Adopted Budget, the needs and demands of the citizens we serve were at the root of our concerns. The goal for the FY13 Operating Budget was to live within our means and meet the citizen's requirements. With the local, regional and national economy experiencing contractions in consumer spending and housing, and with only a nominal increase in the digest while other revenues remain unchanged, this budget cycle experienced challenges. The FY13 Operating Budget is balanced at \$266,935,923 (\$231,935,923 plus the Other Local Option Sales Tax (LOST) of \$35,000,000). In order to balance the budget, \$6,926,616 of fund balance across all operating funds was used with \$6,454,391 being used from the General Fund, \$131,603 being used from the Transportation Fund, and \$340,622 being used for the Trade Center Fund. Use of Fund Balance from the General Fund was allocated as follows: \$498,715 was used for the approved commitment to the Baker Village Revitalization project, \$948,000 for the commitment to the Development Authority-NCR Project, \$2,041,666 for the River Restoration Project, \$951,486 was used from the General Fund towards general operations, \$164,524 for subsidy to the Parking Management Fund, \$350,000 for subsidies to the Bull Creek and Oxbow Creek Golf Courses, \$200,000 for subsidy to the Naval Museum, \$700,000 for the Capital Replacement Program, and \$600,000 for excess charges for prisoner health care. The projected 2% increase in the City's digest factored with other major revenue sources either remaining unchanged or having modest increases, required modest operational changes in select departments. Minimal operation changes in a few key areas for expected increases in utilities, fuel, pension and healthcare costs and expected personnel and operating expenses for new facilities were considered in the overall budget process. Capital requests and infrastructure repairs and replacements for the General Fund were included in this budget cycle with the \$700,000 allocation for the Capital Replacement Program.

The millage rate remained the same in FY13 as adopted in FY12. The millage rate is 17.88 for USD #1, 11.90 mills for USD #2 and 11.00 mills for USD #4. The total General and Urban district subject to the 9 mill cap is 9.00 mills in USD #1, 6.95 mills in USD #2, and 6.80 mills in USD #4.

Challenges

We continue to struggle for replacement of capital equipment and infrastructure maintenance. This is somewhat alleviated with the approval of the 2009 Other Local Option Sales Tax on July 15, 2008. The new LOST became effective January 1, 2009. The Columbus City Council confirmed by resolution to dedicate 70% of the tax to Public Safety and 30% of the tax to Infrastructure. In this budget, we included funding for the Capital Replacement Program in the General Fund. We were able to fund minimal capital requests in other operating funds, but left many justified equipment requests and projects unfunded. Costs of operations remain at a minimal level.

Pension costs continue to escalate. In this budget year, the Pension plan was extensively reviewed and changes were approved to include an employee contribution in order to offer a Pension program that is sustainable over the long term. The requirements of the pension fund will continue to have a significant impact on the personnel costs now and in the future without thoughtful changes to the pension benefits and the requirement of governments to quantify post employment health benefits.

The pay and classification study conducted by the University of Georgia was adjusted to 100% of the July 1, 2008 market rate and was implemented on September 29, 2008. Currently, the pay plan is valued at 94.6% of market. A 2% advancement or adjustment to the UGA Pay Plan has been approved beginning July 7, 2012 to offset the now required employee contribution for the pension program. This adjustment will bring the pay plan to approximately 97% of market. An additional 0.50% increase effective January 5, 2013 for a cost of living adjustment will not affect the pay plan but will be utilized to address pay compression. A 0.25% cost of living adjustment was also approved for Retired employees effective January 5, 2013. The Public Safety employees continue to receive an annual \$3,000 supplement, which began July 1, 2009. The supplement is separate from their salary, and will not be subject to this annual cost of living adjustment or any future adjustments.

Budget Process

Early in the budget preparation period, we forecasted that revenues would not fully support the operations of the government. The combination of reducing expenditures, delaying capital and infrastructure purchases, reducing or eliminating subsidies to other funds and agencies, adding an employee pension contribution, preserving General Fund-Fund Balance, and utilizing one-time revenues allowed us to balance the budget during this economic time. An increase of 2% in the tax digest for FY13 is estimated and a 96% collection rate is projected. The majority of departmental budgets were funded at FY12 levels with a select few departments allocated additional resources to meet operational and service requirements. With departments essentially operating at minimal funding levels, departments will have the extraordinary challenge of providing more, in most cases, with continued less financial resources and few additional human resources. Some departments will have to postpone hiring any vacant positions, reduce part time hours, evaluate operational priorities in order to remain within their allocated budget.

The chart below details the Adopted Operating Budget for FY13. The left columns identify the funding for each fund, and the right columns show the appropriation for each fund in comparison with the adopted budget for FY12. The Fund Balance column identifies those funds, which requires fund balance to balance their appropriations: General Fund, Trade Center, and Transportation Fund.

FISCAL YEAR 2013 SUMMARY OF FUNDS AND APPROPRIATION						
FUNDS	TOTAL FUNDING			TOTAL APPROPRIATION		
	FY13 REVENUE	FUND BALANCE	TOTAL	FY13 BUDGET	FY12 ADOPTED	% CHANGE
General	\$147,904,157	\$6,454,391	\$154,358,548	\$154,358,548	\$149,349,960	3.35%
Stormwater (Sewer)	5,105,143	0	5,105,143	5,105,143	4,799,501	6.37%
Paving	14,513,888	0	14,513,888	14,513,888	17,726,678	-18.12%
Medical Center	13,659,756	0	13,659,756	13,659,756	12,887,862	5.99%
Integrated Waste	10,190,000	0	10,190,000	10,190,000	10,027,000	1.63%
E911	3,558,592	0	3,558,592	3,558,392	3,319,548	7.20%
Debt Service	11,976,222	0	11,976,222	11,976,222	9,991,906	19.86%
Transportation	5,858,949	131,603	5,990,552	5,990,552	5,820,729	2.92%
Parking Management	374,024	0	374,024	374,024	332,303	12.56%

FUNDS	FY13 REVENUE	FUND BALANCE	TOTAL	FY13 BUDGET	FY12 ADOPTED	% CHANGE
Trade Center	2,525,650	340,622	2,866,272	2,866,272	2,794,095	2.58%
Bull Creek	1,455,946	0	1,455,946	1,455,946	1,377,000	5.73%
Oxbow Creek	525,200	0	525,200	525,200	502,700	4.48%
Civic Center	6,317,000	0	6,317,000	6,317,000	6,203,871	1.82%
Economic Development	1,044,780	0	1,044,780	1,044,780	983,028	6.28%
Sub-TOTAL	\$225,009,307	\$6,926,616	\$231,935,923	\$231,935,923	\$226,116,181	2.57%
2009 Other LOST	35,000,000	0	35,000,000	35,000,000	32,500,000	7.69%
TOTAL	\$260,009,307	\$6,926,616	\$266,935,923	\$266,935,923	\$258,616,181	3.22%
Health	\$23,000,000	0	\$23,000,000	\$23,000,000	\$19,200,000	19.79%
Risk Management	4,100,000	0	4,100,000	4,100,000	3,740,000	9.63%
CDBG	1,497,261	0	1,497,261	1,497,261	1,525,740	-1.87%
WIA	3,306,419	0	3,306,419	3,306,419	1,959,970	68.70%

The total operating budget is \$231,935,923, excluding the Other Local Option Sales Tax, WIA, Community Development Block Grant, Risk Management and Health Insurance Fund and \$266,935,923 with the Other LOST. WIA and Community Development Block Grant have different budget cycles due to federal regulations; an estimated budget is incorporated in the regular budget process. Budget adjustments for these funds will be forwarded to Council in the Fall.

Assessment

The Columbus Consolidated Government offers an array of services to its residents including public safety, judicial, parks and recreation, sanitation and general government operations. At the time of consolidation in 1971, the government recognized that not all citizens within Muscogee County would receive equivalent levels of service. In recognition of this disparity, specific tax districts were established to levy taxes in direct proportion to services provided within each taxing district.

Currently, there are three urban service districts (USD1, USD2, and USD4), not including the special districts created for the Business Improvement District. The assessment and millage set for the primary three districts are distinguished by the services provided to each district: general services and urban services. The general services are provided to the total area of Muscogee County as fixed and established on the effective date of the last amendment to the charter. Functions and services provided to the general service district are commonly available and accessible or otherwise provided to all residents throughout the total area of the county. Examples are judicial services, parks and recreation, city administration, certain police services, health facilities and incarceration facilities. Urban service districts provide more comprehensive and intensive levels of governmental duties. Examples are fire protection, police patrol services and street maintenance. The total millage for urban and general service plus transportation services has a nine-mill cap not including debt service, Medical Center appropriation, and road and stormwater (sewer) millages.

The criterion for calculating the millage rate in each district is outlined below.

General Service - Services are of equal level throughout the county. Taxes are levied on all Muscogee County property owners.

Medical Center Tax - A three-mill levy is assessed with revenue paid to the Hospital Authority for medical care of county residents who cannot afford medical treatment.

METRA - This tax is levied to subsidize mass transit in the city. Taxes are levied after all other income from fares and other service charges and other governmental entities are calculated.

Urban Service - Services are diverse in various sections of the county. Taxes are levied proportionately on property owners of each district based on the level of service.

Fire Tax - The millage rate is dependent on the Fire Department's ISO rating for each district. The ISO rating is the same throughout all of Muscogee County.

Patrol Services - The tax rate is calculated according to the median response time on all police calls.

Stormwater (Sewer) - The tax rate is calculated according to the number of miles of public roads and streets in the district, which are maintained at local expense.

Street Maintenance - The tax rate is calculated according to the number of miles of public roads in each district per acre of land. Taxes are levied in the Paving Fund for this activity.

The chart below shows the distribution of the millage among districts.

TAX MILLAGE COMPARISON FY12 ADOPTED TO FY13 ADOPTED									
	URBAN SERVICE DISTRICT #1			URBAN SERVICE DISTRICT #2			URBAN SERVICE DISTRICT #4		
	FY12 Adopted	FY13 Adopted	Change	FY12 Adopted	FY13 Adopted	Change	FY12 Adopted	FY13 Adopted	Change
Total General and Urban	8.18	8.18	0.00	6.13	6.13	0.00	5.98	5.98	0.00
METRA	0.82	0.82	0.00	0.82	0.82	0.00	0.82	0.82	0.00
Total Subject to Cap	9.00	9.00	0.00	6.95	6.95	0.00	6.80	6.80	0.00
Stormwater (Sewer)	1.24	1.24	0.00	0.20	0.20	0.00	N/A	N/A	N/A
Paving	3.44	3.44	0.00	0.55	0.55	0.00	N/A	N/A	N/A
Medical Center	3.00	3.00	0.00	3.00	3.00	0.00	3.00	3.00	0.00
Total M & O	16.68	16.68	0.00	10.70	10.70	0.00	9.80	9.80	0.00
Debt Service	0.95	0.95	0.00	0.95	0.95	0.00	0.95	0.95	0.00
Economic Development	0.25	0.25	0.00	0.25	0.25	0.00	0.25	0.25	0.00
Total Tax Rate	17.88	17.88	0.00	11.90	11.90	0.00	11.00	11.00	0.00

In Urban Service District #1, which encompasses most of the community's land area, the millage rate will be 17.88 mills. Funding is continued for economic development activities. In Urban Service District #2, which extends along the northern boundary of Columbus, the tax rate will be 11.90 mills. In Urban Service District #4, which is presently limited to some small parcels near the Fort Benning reservation, tax rate will be 11.00

mills. Under the requirements of the Taxpayer Bill of Rights, three public hearings were held in order for citizens to discuss the changes in the tax rate.

Personnel Changes and Employee Compensation

Each year, a major portion of the budget is allocated to personnel costs. In FY13, that percentage will reach almost 60%. This budget includes a 2% advancement to the University of Georgia pay and classification plan effective July 7, 2012 as an offset to the approved Pension Reform. The city will increase its annual contribution of \$5,650 per employee for health care and the employee's premium will adjust in January 2013. A preferred rate is offered to those employees who are not tobacco users. There is an additional premium for employees with spouses who have access to employer sponsored health insurance. Staff will continue to pursue development of "tools" to help our employees make better health choices based on education and cost cutting strategies. Pay adjustment for constitutional officers and those employees affected by the State of Georgia pay system will not receive an increase in FY13. The only concession made in this budget was a minimal cost of living adjustment for General Government and Public Safety of 0.50%, and Retired employees of 0.25% effective January 5, 2013. The Public Safety employees continue to receive an annual \$3,000 supplement, which began July 1, 2009. The supplement is separate from their salary, and will not be subject to this annual cost of living adjustment or any future adjustments.

Other personnel adjustments are outlined in Section C of this document.

Capital Projects and Capital Outlay

The FY13 budget includes \$8,720,804 in capital improvements projects (\$7,126,866 for Other LOST) and \$7,227,744 for capital outlay (\$4,566,998 for Other LOST). Funding has been included for road resurfacing, and pipe rehabilitation and replacement. Details of the capital improvement projects are found in Section B. The capital outlay is detailed in Section E.

Departmental Highlights

Listed below are the major budget highlights for each department. Some departmental budgets have increases in personnel costs because of the positions allocated in the Other Local Option Sales Tax. Major changes beyond personnel are identified with additional details contained in the following sections of the document.

- ◆ The Legislatives' FY13 funding level is \$532,298, a 5.69% increase from the FY12 adopted budget. This department includes the Council and the Clerk of Council divisions.
- ◆ The Executive's FY13 funding level is \$575,786.
 - ◆ The Mayor's Office, excluding the contractual service for Citi-Serv of \$100,000, increased by 1.74% from \$299,875 to \$305,104.
 - ◆ The funding level for the Internal Auditor's Office is \$170,682, a 66.66% increase over the FY12 adopted budget. This increase is due to the addition of a Forensic Auditor.
 - ◆ The Crime Prevention/Intervention program will also receive funding from the Other Local Option Sales Tax in the amount of \$831,691.
- ◆ The City Attorney's Office FY13 funding level is \$737,780, a 2.54% increase from the FY12 adopted budget.
- ◆ The City Manager's FY13 funding level is \$1,481,797, a 37.71% decrease from the FY12 adopted budget. This department includes the City Manager's Office, Mail Room, Public Information,

Criminal Justice Coordination, and Citizen Service Center. The decrease is due to the transfer of the Risk Management function to the Risk Management Fund and the transfer of Recorder's Court Division to its own department.

- ◆ Finance's FY13 funding level is \$2,432,258, a 2.03% increase from the FY12 adopted budget. This department includes the Director's Office, Accounting, Revenue, Financial Planning, and the Purchasing divisions.
- ◆ Information Technology's FY13 funding level is \$3,883,327, a 3.46% increase from the FY12 adopted budget. The Information Technology Department will also receive funding from the Other Local Option Sales Tax in the amount of \$250,000.
- ◆ Human Resources' FY13 funding level is \$1,816,861, a 7.09% increase from the FY12 adopted budget. This department includes the Director and Employee Benefits divisions. This increase is due to the Major Disability and Death Benefit Plan funding requirements.
- ◆ Inspections and Code Enforcement's FY13 funding level is \$1,804,855, a 2.06% increase over the FY12 adopted budget. This includes the Inspections and Code Enforcement Department and Print Shop.
- ◆ The Planning Department's FY13 funding level is \$323,459, a 2.03% increase from the FY12 adopted budget.
- ◆ Engineering Department's FY13 funding level is \$2,233,674, a 3.86% increase over the FY12 adopted budget. This department includes Traffic Engineering, Geographic Information Systems and Radio Communications divisions. In addition to the aforementioned divisions, which are funded in the General Fund, this department manages divisions funded in the Stormwater (Sewer) and Paving Funds. Engineering Department's Drainage Division will operate with \$769,220; a 7.96% increase from FY12's adopted budget and the Highways & Roads Division will operate with \$1,062,466, a 2.44% increase from FY12's adopted budget.
- ◆ Public Services' FY13 funding level is \$8,187,158, a 3.23% increase from the FY12 adopted budget. This department includes the Director's Office, Fleet Management, Special Enforcement, Cemeteries, Facilities Maintenance, and Other Maintenance & Repairs divisions. Besides managing the aforementioned divisions, which are funded in the General Fund, the department manages divisions in other Operating Funds that are listed below: Two divisions, Sewer Maintenance and Other Maintenance & Repairs, operate with \$3,418,731 in the Stormwater (Sewer) Fund. This allocation is a 7.35% increase from the FY12 adopted budget for Public Services' stormwater (sewer) construction and maintenance activities. The Public Services' Department will also receive funding from the Other Local Option Sales Tax in the amount of \$117,585 for personnel and \$800,000 for Facility Improvements.
 - ◆ Four divisions; Streets, Urban Forestry & Beautification, ROWM Community Services, and Other Maintenance & Repairs, operate with \$11,296,440 in the Paving Fund. This allocation is a 8.37% decrease over the FY12's adopted budget for Public Services' paving and maintenance activities.
 - ◆ Six divisions; Solid Waste Collection, Recycling, Granite Bluff Inert Landfill, Oxbow Meadow Inert Landfill, Pine Grove Landfill, Recycling, and Other Maintenance & Repairs, operate with \$9,091,965 in the Integrated Waste Management Fund. This allocation is a 0.54% increase from the FY12 adopted budget for Public Services' waste management program and maintenance activities.

- ◆ Other Maintenance & Repairs is budgeted in the Transportation (METRA) Fund for \$12,000 and in the Civic Center Fund for \$100,000.
- ◆ Parks & Recreation's FY13 total funding level is \$10,489,616, a 3.04% increase from the FY12 adopted budget. This department includes the Director's Office, Park Services, Recreation Services, Community Schools, Athletics, Therapeutics, and Special Facilities (Memorial Stadium, Golden Park, Cooper Creek Tennis Center, Aquatics, Pottery Shop, Lake Oliver Marina and Senior Citizen's Center divisions). In addition to the aforementioned divisions, which are funded in the General Fund, the department also manages the program listed below:
 - ◆ Parks Refuse Collection operates with \$76,009 in the Integrated Waste Management Fund. This allocation is 1.44% increase over last year's budget for Parks & Recreation waste management program activities.
 - ◆ The Parks & Recreation Department will also receive funding from the Other Local Option Sales Tax in the amount of \$50,954 for personnel.
- ◆ Cooperative Extension Services' FY13 funding level is \$141,279, a 0.78% increase from the FY12's adopted budget. The staff members are state employees, but the Consolidated Government supplements seven salaries.
- ◆ Boards & Commissions' FY13 funding level is \$2,243,194, a 8.99% increase over the FY12 adopted budget due to FY13 being a primary and general election year. This department includes the Board of Tax Assessors and the Board of Elections and Registration.
- ◆ Police Services' FY13 funding level is \$28,167,595, reflects no change from the FY12 adopted budget. This department includes the Chief of Police, Intelligence/Vice, Support Services, Field Operations, Office of Professional Standards, Administrative Services, and Investigative Services divisions. Besides managing the aforementioned divisions, which are funded by the General Fund, the department manages the emergency call center (E911).
 - ◆ The Police Department will also receive funding from the Other Local Option Sales Tax in the amount of \$9,622,996 for personnel and capital outlay.
 - ◆ The Emergency Call Center (E911) operates with \$3,558,592 in the Emergency Telephone Fund. This allocation is 7.20% more than last year's budget for E-911 activities. Operational costs continue to grow more rapidly than funding appropriated from the \$1.50 surcharge on land-based telephone lines. Additionally, the \$1.00 surcharge on cellular telephones, effective November 1, 1998, has helped offset the expenditures needed to keep pace with operational costs. The transfer from the Other Local Option Sales Tax Fund in FY13 is \$858,592. The E911 operations will also receive funding from the Other Local Option Sales Tax in the amount of \$367,481 for personnel.
- ◆ Fire and Emergency Services' FY13 funding level is \$24,669,941, reflects no change from the FY12 adopted budget. This department includes the Chief of Fire and EMS, Suppression and EMS, Training, Prevention, Hazardous Materials Response Team, Maintenance, Special Operations, Administrative Services, Logistics/Support, and Emergency Management divisions. The Fire Department will also receive funding from the Other Local Option Sales Tax in the amount of \$2,678,385 for personnel and capital outlay.

- ◆ The Muscogee County Prison's FY13 funding level is \$7,132,297, reflects no change from the FY12 adopted budget. The Muscogee County Prison will also receive funding from the Other Local Option Sales Tax in the amount of \$710,040 for personnel and capital outlay.
- ◆ The Superior Court Judges' FY13 funding level is \$1,185,959, a 4.45% increase from the FY12 adopted budget.
- ◆ The District Attorney's FY13 funding level is \$1,830,161, reflects no change from the FY12 adopted budget. The District Attorney's Office manages the Victim/Witness Assistance Program, which is partially funded by the Crime Victim Surcharge. The Victim Witness Program's FY13 funding level is \$175,975. This allocation reflects no change from FY12's adopted budget. The remaining balance of the 5% surcharge will be carried forward at the end of the fiscal year. A portion of this budget is funded by proceeds of a 5% surcharge assessed on all court fines levied in the Chattahoochee Judicial Circuit. The District Attorney will also receive funding from the Other Local Option Sales Tax in the amount of \$132,535 for personnel.
- ◆ Adult Probation's FY13 funding level is \$140,977. This allocation reflects a 4.20% increase from the FY12 adopted budget.
- ◆ The Jury Manager's FY13 funding level is \$424,844. This allocation reflects no change from the FY12's adopted budget.
- ◆ The Juvenile Court Judge's FY13 funding level is \$585,070, a 30.57% increase from the FY12 adopted budget. This increase is due to the consolidation of the Juvenile Court function.
- ◆ The Circuit wide Juvenile Court's FY13 funding level is \$266,530, a 1.41% increase from the FY12 adopted budget.
- ◆ The Clerk of Superior Court's FY13 funding level is \$1,967,261, a 1.86% increase from the FY12 adopted budget. The Clerk of Superior Court became responsible for the Board of Equalization effective January 1, 2011 with a FY13 funding level of \$67,937.
- ◆ State Courts' FY13 funding level is \$1,697,547, a 6.13% increase from the FY12 adopted budget. This department includes State Court Judges and the State Court Solicitor's Office. The State Court Solicitor's Office will also receive funding from the Other Local Option Sales Tax in the amount of \$218,880 for personnel.
- ◆ The Public Defender's FY13 funding level is \$1,422,027, a 5.04% increase from the FY12 adopted budget. The Indigent Defense Act was effective on January 1, 2005, which required the consolidation of Public Defender services in Superior and Juvenile Courts. This includes the Circuit wide Public Defender and the Muscogee County Public Defender. The Circuit wide Public Defender will also receive funding from the Other Local Option Sales Tax in the amount of \$124,974 for contractual services.
- ◆ Municipal Court's FY13 funding level is \$2,391,193, a 4.10% increase from the FY12's adopted budget. This department includes Municipal Court Judge, Clerk of Municipal Court and the Municipal Court Marshal. Their budgets are detailed below:
 - ◆ The Clerk of Municipal Court's FY13 appropriation is \$743,104, a 3.69% increase from the FY12 adopted budget. The Clerk of Municipal Court will also receive funding from the Other Local Option Sales Tax in the amount of \$92,882 for personnel.

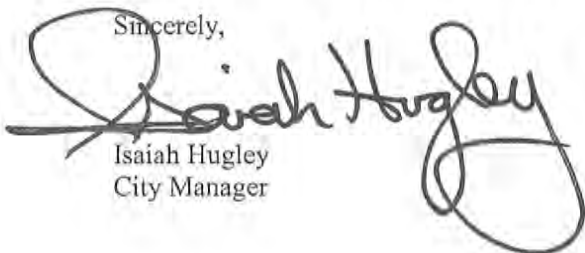
- ◆ The Municipal Court Marshal's FY13 appropriation is \$1,282,313, a 5.01% increase from the FY12's adopted budget. The Marshal will also receive funding from the Other Local Option Sales Tax in the amount of \$449,069 for personnel and capital.
- ◆ The Municipal Court Judge's budget is \$365,776, a 1.79% increase above the current adopted budget.
- ◆ The Probate Court's FY13 funding level is \$447,539, a 1.81% increase over the current adopted budget. The Probate Court will also receive funding from the Other Local Option Sales Tax in the amount of \$46,620 for personnel.
- ◆ The Muscogee County Sheriff's Office's FY13 funding level is \$24,921,006 a 0.81% increase over the FY12 adopted budget. This department includes the Sheriff Administration, Operations, Detention, and Motor Transport divisions. The Sheriff's Office will also received funding from the 2009 Other Local Option Sales Tax in the amount of \$3,538,059 for personnel and capital.
- ◆ The Tax Commissioner's Office's FY13 funding level is \$1,565,413, a 1.5% increase from the FY12 adopted budget.
- ◆ The Coroner's Office's FY13 funding level is \$295,115, a 3.01% increase above the FY12 adopted budget. The Coroner's Office will also receive funding from the Other Local Option Sales Tax in the amount of \$32,839 for personnel and capital.
- ◆ The Consolidated Government provides funding to diverse community organizations. The Agency's FY13 funding level is \$1,828,949. A detail listing is included on D-111
- ◆ The Medical Center's FY13 funding level is \$13,659,756. This appropriation reflects a 5.99% increase above the FY12 adopted budget. The Consolidated Government provides this funding to account for care to its indigent citizens and prisoner care.
- ◆ Debt Services' FY13 funding level is \$11,976,222, a 19.86% increase from the FY12 adopted budget. This appropriation is scheduled to fund general bond obligations, lease contracts with the Columbus Building Authority, and other debt obligations. The increase is due to additional debt service on the Columbus Building Authority Bonds, Series 2010 and the lease/purchase program intended to provide Integrated Waste capital.
- ◆ Transportation Services' FY13 funding level is \$5,990,552, a 2.92% increase from FY12's adopted budget. This department includes the Director's Office, Operations, Maintenance, Dial-A- Ride, and Grant Management and Planning divisions. This fund was balanced using \$131,603 of the Transportation Fund-Fund Balance. Besides managing the aforementioned divisions, which are funded by the Transportation Fund, Metra also manages parking activities. The Transportation Services Department will also receive funding from the Other Local Option Sales Tax in the amount of \$3,920.
- ◆ Parking Management's FY13 funding level is \$374,024, a 12.56% increase from the FY12 adopted budget. This fund was balanced using a \$164,524 transfer from the General Fund. This division is responsible for the Parking Garage and Parking Enforcement. This division has taken on the management responsibility of the Front Avenue Parking Garage, Bay Street Parking Garage, and the new Citizen Services Center Parking Garage in May 2013.

- ◆ The Columbus Ironworks Convention and Trade Center's FY13 funding level is \$2,866,272, a 2.58% increase from the FY12's adopted budget. This department is budgeted as an enterprise fund, where \$768,000 and \$630,000 in revenue are projected from Beer and Hotel/Motel Taxes respectively. The remainder of the budget will be funded by various activities and events. This fund was balanced using \$340,622 of the Trade Center Fund-Fund Balance.
- ◆ Columbus' Golf Authority's FY13 funding level is \$1,981,146, an increase of 5.40% over the FY12 adopted budget. The authority includes Bull Creek and Oxbow Creek Golf Courses. This budget includes an operational subsidy to Oxbow Creek of \$275,000 and to Bull Creek of \$75,000 from the General Fund.
- ◆ The Civic Center's FY13 funding level is \$6,317,000, a 1.82% increase over FY12's adopted budget. The Civic Center receives a percentage of the Hotel/Motel Tax collected, totaling \$1,260,000. The Civic Center will also receive funding from the Other Local Option Sales Tax in the amount of \$3,920 for personnel.
- ◆ Employee Health Insurance Fund's FY13 funding level is \$23,000,000, increasing 19.79% over the FY12 adopted budget. The City's contribution will be \$5,650 per employee in FY13 compared to \$5,400 in FY12.
- ◆ Risk Management's FY13 funding level is \$4,100,000, up 9.63% over the FY12 adopted budget.
- ◆ Economic Development' budget increased to \$1,044,780. The amount is determined by an estimate of a quarter of a mill. Council will decide each year whether to make this appropriation.
- ◆ Workforce Investment Act (WIA), also formerly known as the Job Training Partnership Act (JTPA) will have a budget of \$3,306,419. Since this is a federally funded program, its program year overlaps with the City's fiscal year. Revisions will be forthcoming in the fall to adjust the funding levels when contracts are finalized.
- ◆ The Community Development Block Grant (CDBG) Fund FY13 funding level will be \$1,497,261. This is another federally funded program that overlaps the City's fiscal year where program adjustments will be needed in the fall.

Conclusion

The budget reflects the very challenging times we now confront. It is essential that we are realistic about the budget decisions ahead of us. The goal is to remain financially stable to endure such extraordinary changes in the economy. As we strive to find more creative ways to deliver services, we will also strive to plan today for a better tomorrow and meet the demands of the expected growth. The dedication and commitment of the staff to deliver services and sustain the City in these lean times is commendable.

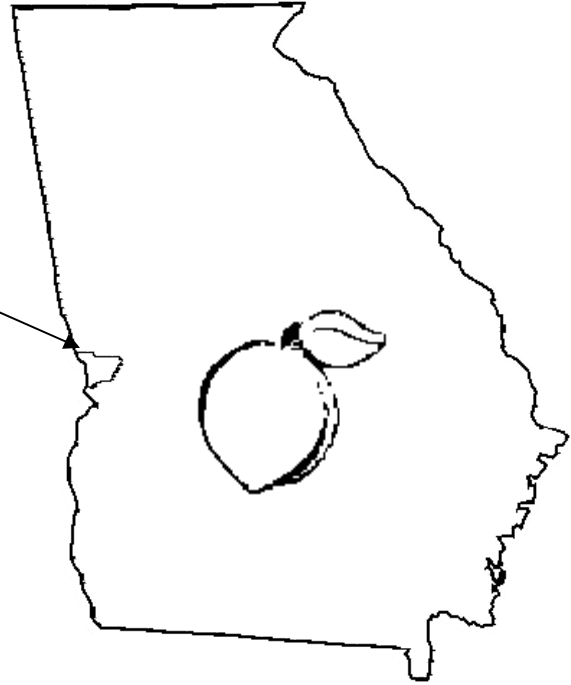
Sincerely,



Isaiah Hugley
City Manager

Where is Columbus, Georgia?

Columbus, Georgia
Muscogee County



Just the Facts . . .

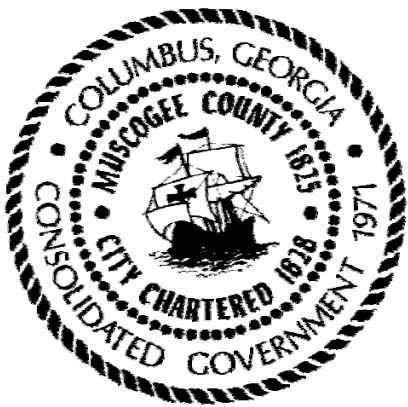
Climate: Balmy summers / Mild winters

Average High Temperature: 75.9°

Average Low Temperature: 54.4°

Average Monthly Rainfall: 4.05 inches

Average Annual Rainfall: 48.57"



Just the Facts . . .

Longitude: 84° 59' / Latitude: 32° 30'

Area: 221 Square Miles

Altitude: 250 feet above sea level

Population: 189,885

Year Founded: 1828

Year of Consolidation: 1971

COLUMBUS PROFILE

Nestled in Piedmont country on the banks of the Chattahoochee River is a town called Columbus. Founded in 1828, Columbus was the last planned city of the original thirteen colonies. It was originally inhabited by the Yuchi and Creek Indians and claimed by Spanish missionaries in 1679. Later the French and British discovered it as a strategic trading site. Because of its proximity to the Chattahoochee River, Columbus grew to become a center of shipping and military manufacturing. Before and during the Civil War, Columbus served as a center for arms manufacturing. Continuing its military relationship, the Columbus Soldiers' Aid Society sponsored the nation's first celebration of Memorial after the Civil War. Later in 1918, a small camp became Fort Benning, which is now the largest infantry school in the world and home to the Western Hemisphere Institute for Security Cooperation (WHINSEC).

In 1971, the City of Columbus and Muscogee County consolidated to form the first consolidated government in Georgia. The entire county is inside the city limits. Outer areas of the county are classified for taxing purposes as General Service Districts (GSD). The balance of the county is divided into two Urban Service Districts receiving more comprehensive services than GSD. The government has a ten-member council and Mayor. The Council is composed of one member from eight equally divided districts and two at-large districts serving four year terms. The Mayor, who also serves a four-year term, appoints the City Manager pending approval by Council. Open sessions are held by Council on Tuesdays at 9:00 a.m. (2nd & 5th Tuesdays) and at 5:30 p.m. (1st & 4th Tuesdays).

The Columbus Consolidated Government (CCG) is a full service city providing a wide range of municipal programs and facilities. Services include the following: public safety, recreation and cultural events, transportation, planning and development, road maintenance and general governmental services. Nearly 3,000 employees work for CCG.

The Muscogee County Public School District, consolidated since 1958, has 64 schools with their enrollment exceeding 33,000 students. Numerous institutions of higher learning are located in the area as well: Columbus State University with an enrollment of 8,300 students and Columbus Technical Institute. Within commuting distance of Columbus are six other institutions including Auburn University, Troy State and LaGrange College.

Noteworthy historical sites exist within the county. The National Infantry Museum and Soldier Center at Patriot Park celebrated its Grand Opening June 19, 2009. It is located in Columbus, Georgia, just outside the gates of Fort Benning, the Home of the Infantry and one of the Army's largest installations. This world-class tribute to Infantrymen past, present and future, is the first of its kind in the United States. Throughout the 190,000-square-foot museum, visitors will take an interactive journey through every war fought by the U.S. over the past two centuries. The museum tells the heroic story of everyday Infantrymen through an enviable collection of more than 30,000 artifacts. Era galleries trace Infantry history from before the Revolutionary War to action today in Iraq and Afghanistan. There is a special gallery recognizing Medal of Honor recipients and one that pays tribute to those who love an Infantryman, and the sacrifices they make supporting him. There is an IMAX Theatre, full service restaurant and gift store. Patriot Park includes a parade field for Fort Benning Infantry School graduations, a memorial walk of honor and an authentically recreated World War II Company Street.

COLUMBUS PROFILE

The Springer Opera House, built in 1871, is the State Theater of Georgia and offers adult and children's theater. After undergoing major renovations, the Springer is offering more variety shows than ever before. Port Columbus National Civil War Naval Museum recently opened the Civic Center. Visitors are encouraged to visit the Columbus Museum and the Columbus Historical District, which includes the Columbus Ironworks, built in 1853, and the Liberty Theater.

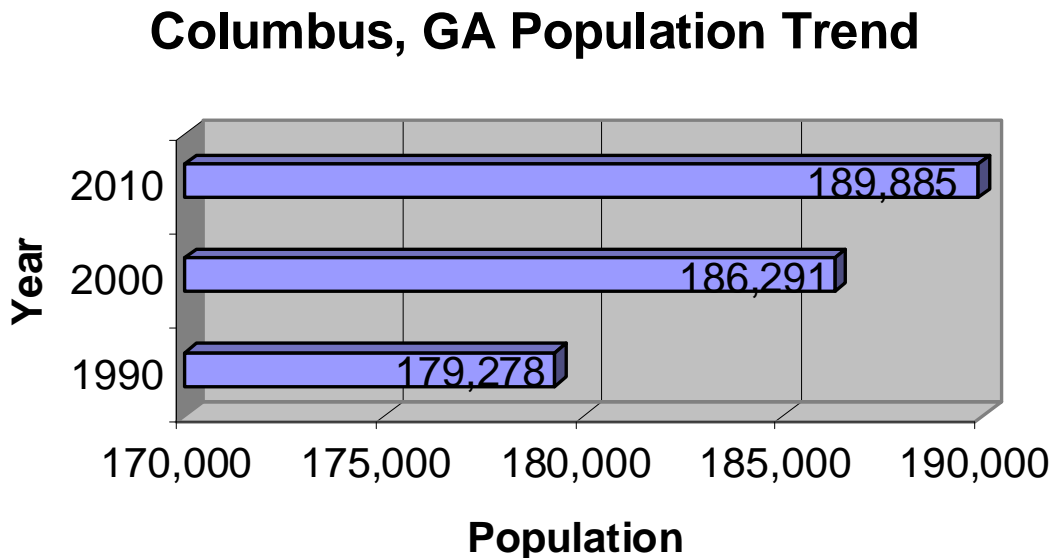
The South Commons Softball Complex & Stadium enjoys hosting regional tournaments. The Civic Center is exciting and has two professional teams the Columbus Cottonmouths in the Southern Professional Hockey League and the Arena Football team the Columbus Lions, which is part of the American Indoor Football League.

Golfing is available at the 36-hole Bull Creek, which recently was renovated and the nine-hole Oxbow Creek courses.

Enjoy the Coca-Cola Space Science Center, a state of the art science facility providing spectacular laser light venues. The Rivercenter Performing Arts Center provides culture, entertainment, and enjoyment for many. Fall football is spectacular with regional college games, high school competition as well as little league fun. Finally, enjoy a leisurely stroll along the Columbus Riverwalk. Adjacent to the Chattahoochee, the Riverwalk provides more than twenty miles of scenic walkway with additions underway.

Demographics:

Columbus has seen steady population growth over the past twenty years. Since 1990, the population has steadily increased from 179,278 to 189,885, as shown in the chart below.

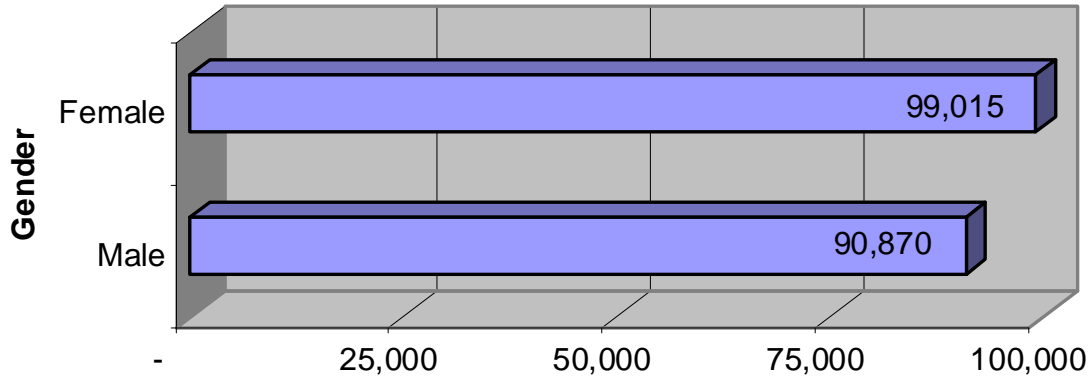


Source: U.S. Census Bureau, 1990, 2000 and 2010 Census.

When it comes to gender, the population is split fairly equally between men and women. Many young professionals begin their family life in Columbus. The average age in Columbus is a youthful 33.5 years of age. This number is approximately 3.7 years less than the U.S. average. This shows Columbus as a strong center for vitality and spirit within Georgia and the surrounding areas.

COLUMBUS PROFILE

Population by Gender 2010

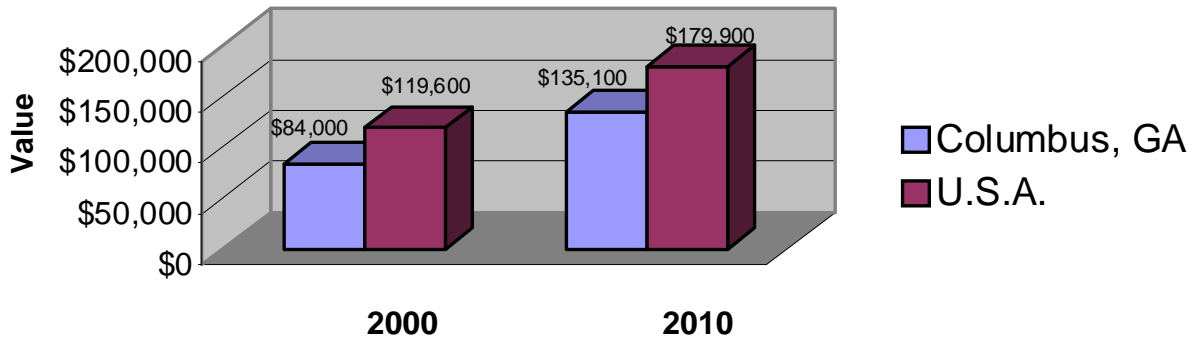


Source: U.S. Census Bureau, 2010 Census.

W_{ealth}:

Columbus' steady population growth protected us from the severe swings seen recently in the U.S. real estate market. Median values of Columbus homes have not seen the dramatic increases as seen in the rest of the country. Median home value grew 37.8% between 2000 and 2010 in Columbus. The U.S. average grew 33.5% in the same time period. Therefore, Columbus' housing market is growing at a faster pace when compared to the national average.

Median Home Value

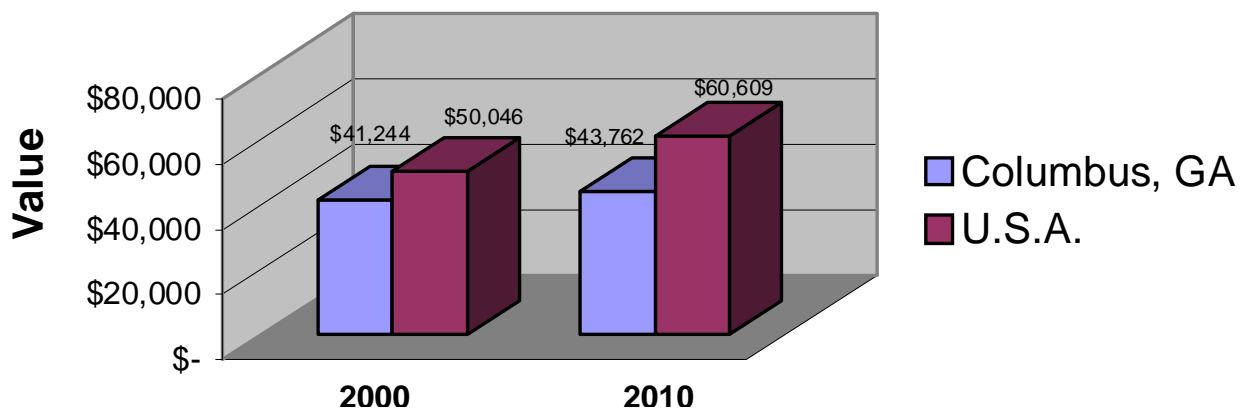


Source: U.S. Census Bureau, 2010 American Community Survey

Columbus' median income increased 5.8% between 2000 and 2010. This is lower than the U.S. average of 17.4% in the same period.

COLUMBUS PROFILE

Median Family Income



Source: U.S. Census Bureau, 2010 American Community Survey

Taking the previous information into account, we see that average home prices have stayed *above* the U.S. in appreciation, yet median family income has stayed *below* the national average. This illustrates Columbus as a place where people are earning less, and paying more for housing when compared to the rest of the country.

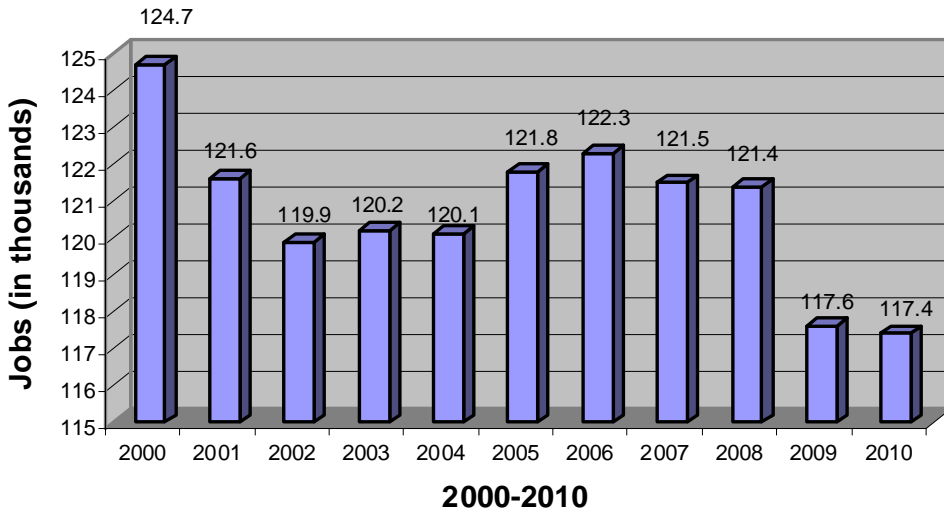
Economy:

Columbus' regional economy has historically been founded in manufacturing, although recent years have seen many new faces in Columbus' economic picture. Columbus is home to American Family Life Assurance Corporation (AFLAC), Carmike Cinemas, RC Cola, Total Systems (TSYS) and United Technology's Pratt and Whitney to name a few. TSYS, has recently completed its state-of-the-art uptown campus along the Chattahoochee River, a monument to the progress and development of the uptown area.

The community has seen expansions in service areas and downsizing in traditionally manufacturing areas. Whatever the reason, the area continues to rebound and keep surging forward. Efforts to recruit and retain companies are championed by the Chamber of Commerce and other planning and development entities. Commercial and retail trade, as well as professional services, has attracted customers throughout the region, making Columbus a mecca for the surrounding counties. However, in the past decade Columbus' metropolitan area has still seen a decrease of approximately 6% in its labor force, as shown in the chart on page 19.

COLUMBUS PROFILE

Columbus MSA Employment



Source: <http://www.dol.state.ga.us/>

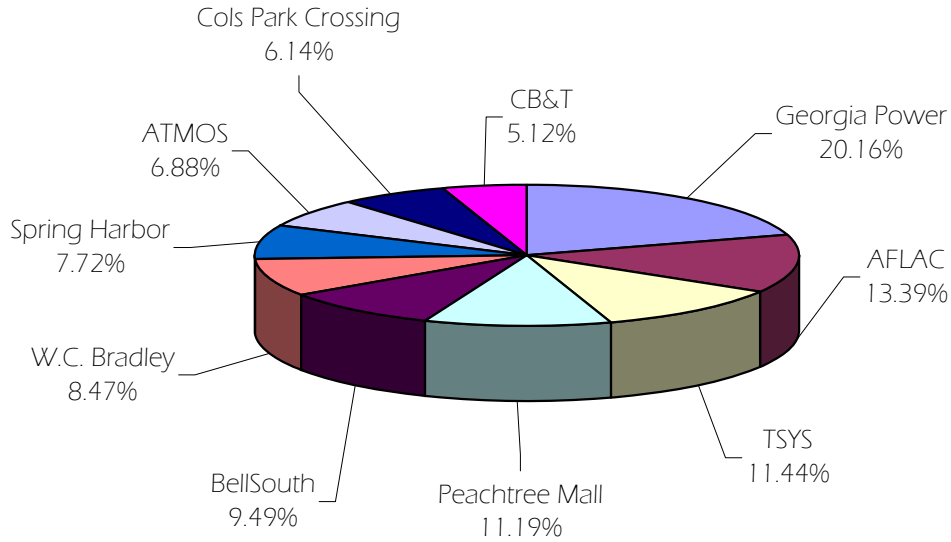
Notes: Columbus MSA includes Chattahoochee, Harris, Marion, Muscogee, and Russell (Alabama) counties.

With expansion from AFLAC, Cessna and the U.S. Department of Defense's Base Realignment and Closure (BRAC) program, Columbus is expected to grow by 30,000 people by 2012. Budgets must include these facts and prepare for future strain on the infrastructure of Columbus with increased public service and public safety needs. New housing and commercial development trends continue to grow. CCG continues to fund capital projects to spur development in the downtown area and economically disadvantaged areas. The success of the past is transforming the future.

All things considered, Columbus, the center of the Sunbelt South, is poised for dynamic growth and prosperity.

COLUMBUS BUSINESSES

TOP 10 PROPERTY TAX PAYERS

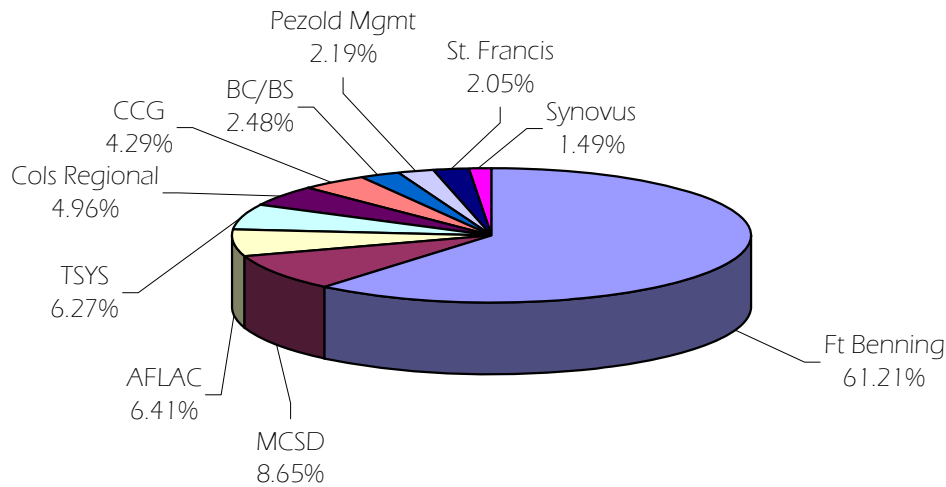


<u>Taxpayer</u>	<u>Type of Business</u>	<u>Taxes Levied</u>	<u>% to Total</u>
Georgia Power	Utility	1,912,428	20.16%
AFLAC	Insurance	1,270,593	13.39%
TSYS	Credit Card Processing	1,085,666	11.44%
Peachtree Mall LLC	Shopping Center	1,061,839	11.19%
BellSouth Telecom	Utility	900,286	9.49%
W.C. Bradley Company	Manufacturing	803,368	8.47%
Spring Harbor	Retirement Community	732,045	7.72%
ATMOS Energy Corp	Utility	652,428	6.88%
Columbus Park Crossing	Shopping Center	582,740	6.14%
Columbus Bank & Trust	Banking	485,454	5.12%
Subtotal Top 10 Property Tax Payers		9,486,847	

Note: Numbers provided per Muscogee County Tax Commissioner's Office from FY 2010. The information provided relates to the Consolidated Government's tax levies, and does not include taxes collected on behalf of other governmental entities. The Top 10 Property Tax Payers represents 14.32% of Total City Taxes Levied.

COLUMBUS BUSINESSES

TOP 10 EMPLOYERS



<u>Employer</u>	<u>Type of Business</u>	<u>Employees</u>	<u>% to Total</u>
Fort Benning Military Reservation	U.S. Army Base	42,000	61.21%
Muscogee County School District	School System	5,937	8.65%
AFLAC	Insurance	4,400	6.41%
TSYS	Credit Card Processing	4,300	6.27%
Columbus Regional Healthcare System	Hospital	3,400	4.96%
Columbus Consolidated Gov't	Local Government	2,945	4.29%
Blue Cross/Blue Shield of GA	Insurance	1,700	2.48%
Pezold Management	Hospitality	1,500	2.19%
St. Francis Hospital	Hospital	1,409	2.05%
Synovus	Banking	1,021	1.49%
Subtotal Top 10 Employers		68,612	

Note: Numbers provided per Columbus Chamber of Commerce, GA Dept of Labor, Muscogee County School District, and the Columbus Consolidated Government from FY 2010. The Top 10 Employers represents 43.0% of Total City Employment.

VISION COLUMBUS

The People of Columbus Speak Out

Housing: The Vision

- Provide safe, soundly constructed, well-maintained, and affordable housing available to all.
- Eliminate substandard housing and enforce applicable codes and ordinances.
- Encourage and support partnerships among builders to provide low-cost housing for those in need.
- Achieve a balance between development and housing density.
- Protect neighborhoods from commercial development.

Neighborhood/Community Aesthetics: The Vision

- Preserve trees before, during and after development.
- Ensure that open spaces are clean and well-maintained.
- Provide and protect a generous amount of green space (nature parks and vegetation barriers).
- Provide passive as well as active parks.
- Provide culturally focused as well as activity-based parks.
- Promote the development of economically and racially diverse neighborhoods.
- Preserve historic homes and buildings.

Transportation: The Vision

- Provide public transportation that meets the needs of the community.
- Develop bicycle, bus and trolley systems.
- Develop a roadway system that will provide easy access around and throughout the city.
- Reduce high traffic volume in residential areas.
- Attract new carriers, routes and services to the Columbus Metropolitan Airport.
- Provide more parking facilities throughout the community and develop alternatives such as "Park and ride".

Public Safety: The Vision

- Provide greater police presence throughout the city.
- Build a well-staffed, well-trained, fully equipped police force.
- Improve communication between public safety officers and youth.
- Improve response time.
- Develop and support programs focused on prevention and appropriate alternatives to incarceration.
- Expand and upgrade jail facilities.

Education: The Vision

- Encourage parental involvement at school and in the home.
- Provide after-school learning, vocational training, tutorial programs and summer enrichment opportunities.
- Provide programs that address teen social problems.

VISION COLUMBUS

Unity : The Vision

- “One Columbus.”
- Provide race relations training for city employees and citizens.
- Encourage and support ongoing programs to promote unity and sensitivity to diversity in the community and workplace.
- Promote “ bridge building” throughout the community to encourage unity and mutual respect among ethnically and culturally diverse groups.
- Encourage business participation in minority business mentor programs.
- Treat all people with dignity and respect.

Commercial and Economic Development: The Vision

- Focus effort for growth and development in the city as a whole.
- Encourage community-wide economic development through enterprise and empowerment zones.
- Encourage programs to provide funding for minority business development.
- Develop job-training programs to encourage youth.
- Support the growing tourism industry through expansion of hotel accommodations and new restaurants, recreational and leisure activities.
- Require businesses to keep properties neat, clean and properly maintained.

Uptown Development: The Vision

- Provide safe and visually appealing facilities.
- Expand parking facilities.
- Develop entertainment, cultural and recreational options.
- Attract major convention and trade show business.
- Develop Uptown into a 21st century model city where people want to visit, live, work and play.

Regionalism: The Vision

- Continue to develop mutually beneficial and supportive relationships with Phenix City and Fort Benning.
- Expand certain city services to surrounding counties and cities.

Quality of Life: The Vision

Health and Human Services

- Provide affordable, quality day care for children.
- Provide more facilities and programs for adults.
- Make quality health and medical facilities and human service resources available throughout the community.

Quality of Life: The Vision

Culture and the Arts

- Develop and nurture the cultural climate of the community.
- Expand existing parks and recreational facilities, with special focus on children, teen and senior adults.
- Develop family-oriented neighborhood parks and recreational parks and pocket parks in Uptown Columbus.
- Seek innovative approaches to expand parks and recreational options.
- Increase tourism through development of recreational facilities along the riverfront.

VISION COLUMBUS

Community Facilities: The Vision

- Ensure that community facilities are clean, safe and accessible.
- Expand and enhance the public library system.
- Provide satellite centers for certain public services.

The Environment: The Vision

- Preserve trees before, during and after development.
- Ensure that open spaces are clean and well-maintained.
- Provide and protect a generous amount of green space (natural parks and vegetation barriers).
- Protect air and water quality.
- Protect and preserve the Chattahoochee River
- Upgrade wastewater treatment and solid waste facilities.
- Improve sewage and drainage systems throughout the city.
- Control the proliferation of exterior signage.
- Encourage and develop a stronger recycling program

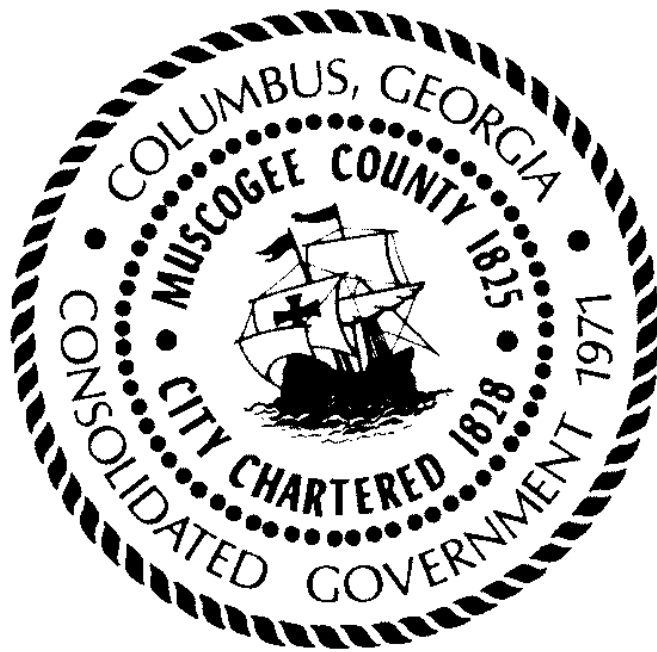
Taxation: The Vision

- Re-evaluate the overall tax system.
- Use the city sales tax as funding base for additional community facilities.
- Provide tax incentives to attract small as well as large businesses to the community.
- Develop a program to assist existing small businesses.

Checklist for City Leaders:

Based on this community input, we heard you call for community leaders to:

- Design and implement a comprehensive study of all local taxes.
- Develop a comprehensive community master plan that will guide our progress.
- Evaluate, update and enforce local codes and ordinance that contribute to economic development and overall quality of life for all citizens.



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BUDGETARY POLICIES AND PROCEDURES

The annual budget is a fiscal plan that presents the services to be provided to the community and the funds necessary to perform these services. Key steps in this process are described within.

Budget Preparation

The Columbus Consolidated Government (CCG) operates under a fiscal year that begins July 1 and ends June 30. The major steps in the process are outlined below with a detailed schedule on page A-7 and A-8.

Budget Adoption

Step 1: Council is provided a long-range financial plan showing revenue and expenditure histories. The plan predicts service costs and funding sources into the future along with the identification of potential concerns. This report is used as the financial framework for budget preparation.

Step 2: Departments develop performance and expenditure requests for the next fiscal year.

Step 3: During the months of March and April, the City Manager reviews all departmental operations and budget requests in order to propose a recommended balanced budget.

Step 4: Sixty days prior to the fiscal year commencing July 1, the Mayor submits to Council a proposed operating budget for all operating funds. The operating budget includes recommended expenditures and the means of financing them.

Step 5: A series of workshops and public hearings are held before making final changes to the Mayor's recommended budget.

Step 6: The annual budget is formally adopted by Council before July 1.

Expenditure Control

Once the annual budget is adopted, expenditure control is maintained on the appropriation unit basis (group of accounts) with travel and capital expenditures maintained under full control. Throughout the year, all expenditures and revenues are monitored.

Budget Control

Georgia Law, O.C.G.A. '36-81-3 establishes the legal level of budgetary control as the department. Within the overall budget limitations, authority is delegated to the City Manager. *When acting on the authority delegated by the City Manager to the Finance Director, it is recommended that intra-departmental transfers of appropriation and revenue anticipation may be approved as deemed necessary.* Under no circumstances, however, may the total budget of any department be increased or decreased without Council approval.

Budget Amendments

Amendments affecting the bottom line of any department are approved solely by Council. Section 7-404 of the City Charter describes this authority:

"The Council may make appropriations [revenue and expense] in addition to those contained in the current operating or capital budgets at any regular or special meeting called for such purposes."

Policy Guidelines

The overall goal of the City's financial plan is to establish and maintain effective management of the City's financial resources. The informal statements of budgetary policies provide the basis for achieving this goal.

The following section outlines the policies used to guide the preparation and management of the City's

BUDGETARY POLICIES AND PROCEDURES

budget. The section consists of operating budget policies, capital expenditures, policies, revenue policies and financial accounting policies.

The development and preparation of the City's budget are guided by the following policies.

All funds are required to balance. Anticipated revenue must equal the sum of budgeted expenditures. To the extent possible, all funds should be included in the budget process along with work programs, objectives and strategies.

The Capital Improvement Program requires coordination and planning in conjunction with the various operating fund budgets.

The General Fund is based on a long-range financial plan that includes unallocated fund reserves. The goal is to keep the reserve at approximately fifteen percent of budgeted expenditures. This reserve protects the City against catastrophic revenue losses and major emergency expenditures.

Revenue Policies

The City will maintain effective collections systems and implement aggressive enforcement strategies in order to maximize revenues from available sources.

The City will maintain a broad revenue base; that is, a large number of widely diversified revenue sources that will be established and maintained in order to distribute the revenue burden equitably and protect the City from short-term fluctuations in any one revenue source.

The City will implement user fees in all areas where feasible and productive as well as seek to set fees at levels related to the costs of providing the services. Moreover, user fees will be reviewed annually as part of the budget process and will be adjusted to maintain or move incrementally closer to full coverage of activities.

The projection of revenues will receive conservative treatment in order that actual revenues at the fund level will consistently equal or exceed budgeted revenues.

Financial Structure

The financial transactions of the City are budgeted and recorded in individual funds. A fund is an independent financial and accounting entity. It is a set of interrelated accounts used to record revenues and expenditures associated with a specific purpose. Funds have a balancing set of accounts and records, cash and other financial resources in conjunction with all related liabilities and residual equities, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations or restrictions. Although funds are independent entities within the financial records of a government, there is no requirement to physically segregate the assets. Funds are classified into three basic types: governmental, proprietary or fiduciary.

Government Funds

Governmental funds are used to account for all or most of the government's general activities, including the collection and disbursement of earmarked monies, the acquisition or construction of general fixed assets and the servicing of general long-term debt.

The following types of governmental funds are utilized by the City:

- The General Fund is the principal fund of the Consolidated Government and is used to account for all major activities of the government such as Police, Fire and Recreation.
- Special Revenue Funds are used to account for the proceeds of specific revenue sources

BUDGETARY POLICIES AND PROCEDURES

legally restricted to expenditures of specific purposes. The Sewer, Paving and Medical Center Funds are examples of special revenue funds.

- Debt Service Funds account for the accumulation of resources for the payment of general long-term liability, principal, interest and related costs. The City's Debt Service Fund includes requirements to meet the general obligation bond issues, lease contracts, and lease purchase programs of the Georgia Municipal Association.
- Capital Project Funds are used to account for financial resources for the acquisition, renovation or construction of major capital facilities and improvements.

Proprietary Funds

Proprietary Funds are used to account for activities similar to those found in the private sector. The proprietary funds utilized by the City are as follows:

- Enterprise funds account for activities that are usually self-sustaining, principally through user charges for services rendered. An example of an enterprise fund is the Transportation System Fund.
- Internal Service Funds account for the financing of goods and services provided by one department or agency to other departments or agencies for the government on a cost reimbursement basis. The Risk Management and Employee Life and Health Insurance funds have been added to the Operating Budget.

Fiduciary Funds

Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's own operations. When these assets are held under the terms of a formal trust agreement either a pension trust fund or a private purpose trust fund is used. Agency funds generally are used to account for assets that the government holds on behalf of others as their agent. Traditionally these funds have not been included in the Operating Budget because the receipt of revenue is uncertain.

Accounting Basis

In June 1999, GASB released a new rule known as Statement 34. Often referred to as the "reporting model rule," Statement 34 radically changes the rules by which governmental financial statements are to be organized and presented to readers. The operational accountability is addressed in the government-wide financial statements, which are prepared on a full accrual basis. Information about the cost of delivering services to the citizens and the government's infrastructure assets are included as well. The fiscal accountability is considered through the individual fund financial statements that account for current financial resources of government through the modified accrual basis for governmental activities.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the

BUDGETARY POLICIES AND PROCEDURES

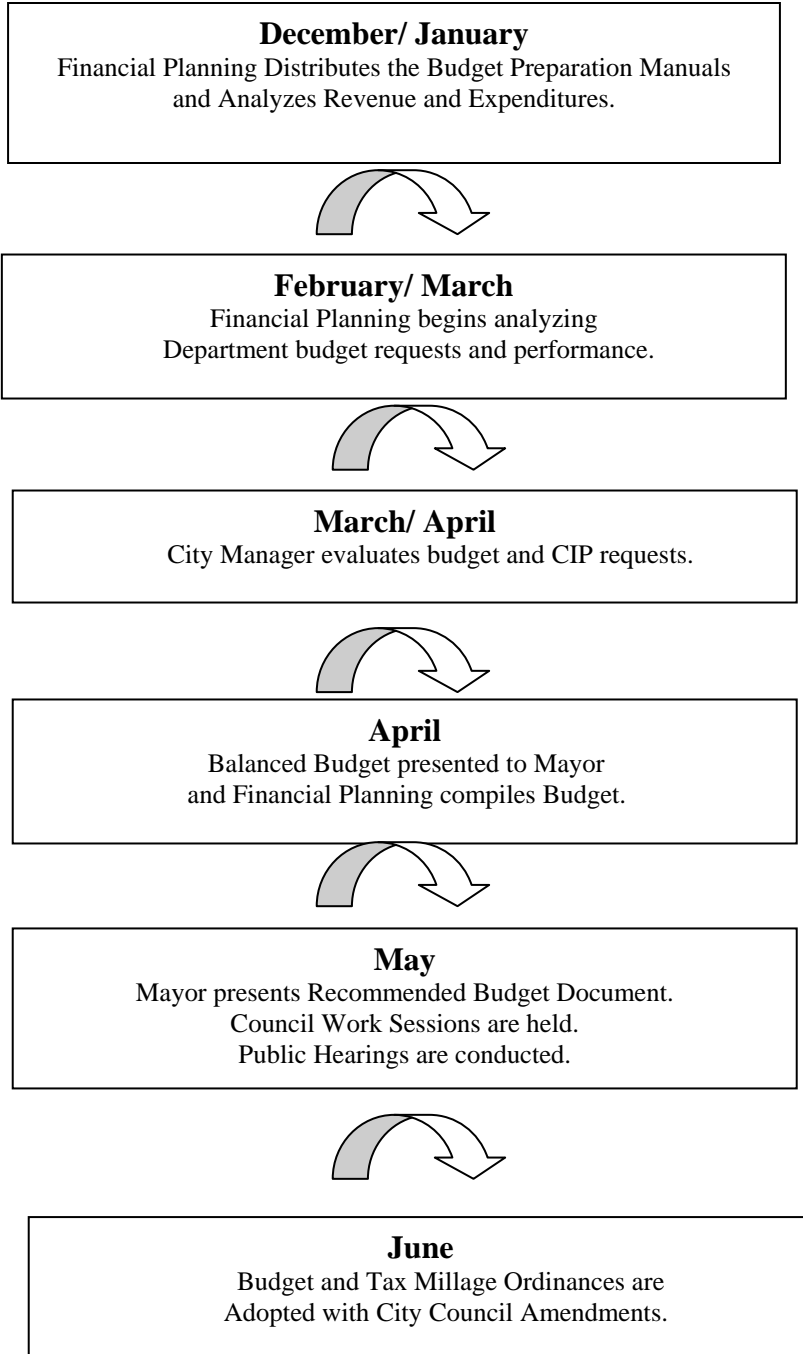
current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments are recorded only when payment is due.

Budgetary Basis

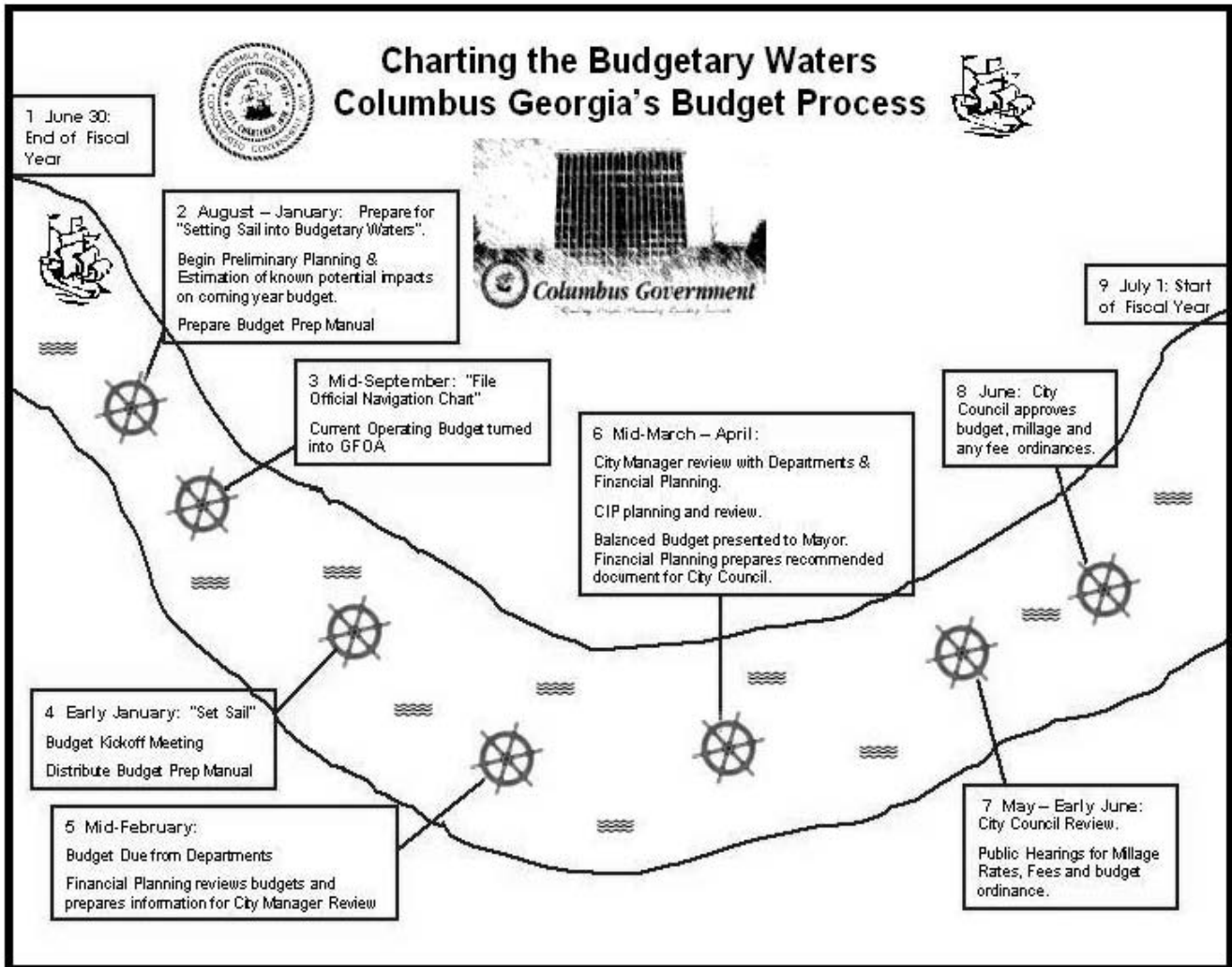
All budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP). The General, Special Revenue, Debt Service and Capital Projects funds are developed on a modified accrual basis. The Enterprise Funds are developed on the accrual basis. All annual appropriations lapse at the fiscal year end. The basis for budgeting is consistent with the basis for accounting with the difference being encumbrances. The notable exception between the budgetary and accounting basis is the manner in which encumbrances are treated. Encumbrances represent commitments related to unperformed contracts for goods or services. Encumbrance accounting - under which purchase orders, contracts and other commitments for expenditures of resources are recorded to reserve that portion of the applicable appropriation - is utilized in governmental funds. Encumbrances outstanding at year-end are reported as reservations of fund balances and do not constitute expenditures because the commitments will be honored through subsequent year's budget appropriations. The other exceptions worth noting deal with capital outlay within the enterprise funds which are recorded as assets on a GAAP basis and expended on a budget basis; depreciation expense is recorded on a GAAP basis only.

BUDGETARY POLICIES AND PROCEDURES

BUDGET PREPARATION SCHEDULE



BUDGETARY POLICIES AND PROCEDURES



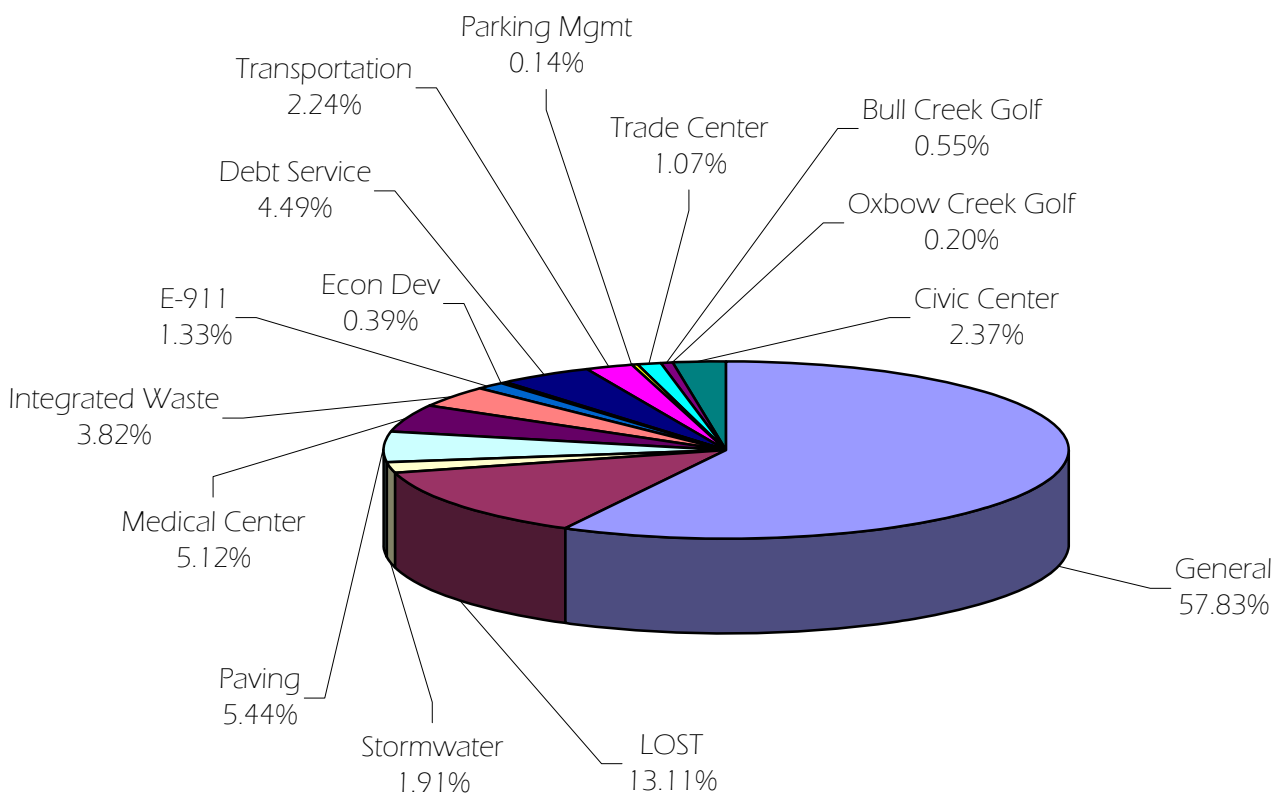
FINANCIAL SUMMARY / OPERATING FUNDS

The Big Picture

The Consolidated Government's Annual Operating Budget addresses only the principal operating funds of the city. The budgets for capital programs, most grant-funded programs, and similar operations are adopted separately.

The Operating Budget consists of several funds as illustrated on this page. The Financial Summary of this budget document is intended to display revenue sources and service areas for these operating funds. Following the Big Picture each fund is presented in more detail.

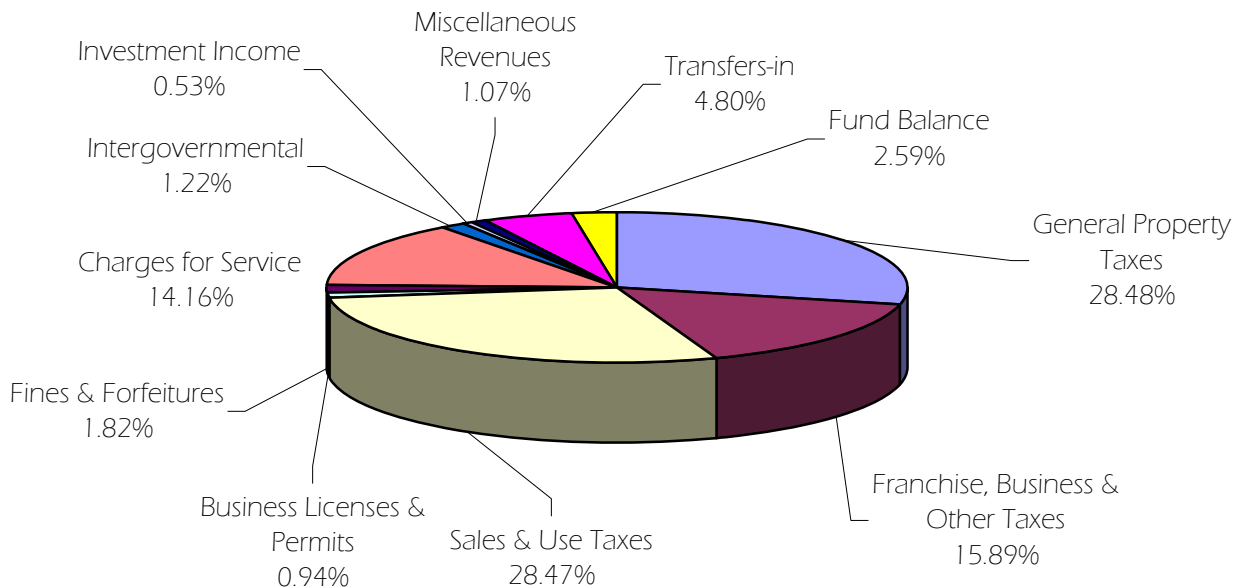
FY13 Operating Funds \$266,935,923



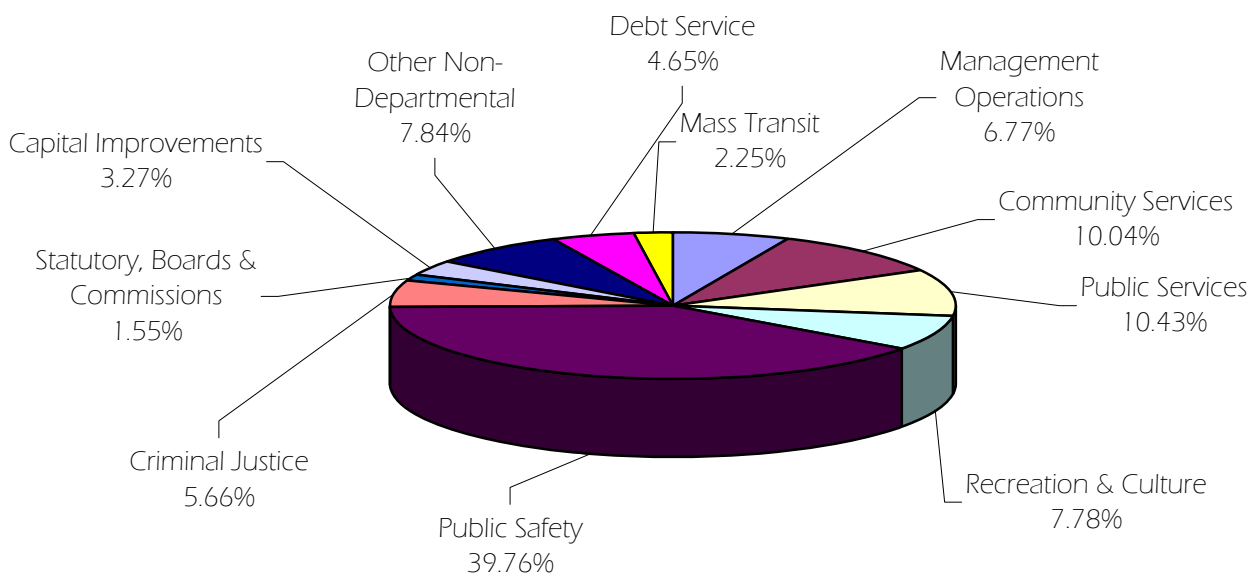
FINANCIAL SUMMARY / OPERATING FUNDS

The Big Picture

Where the money comes from...



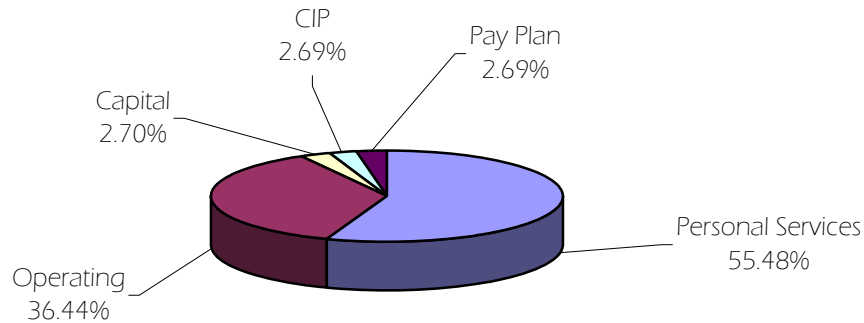
Where the money goes...



FINANCIAL SUMMARY / OPERATING FUNDS

The Big Picture

Operating Budget Expenditures by Categories

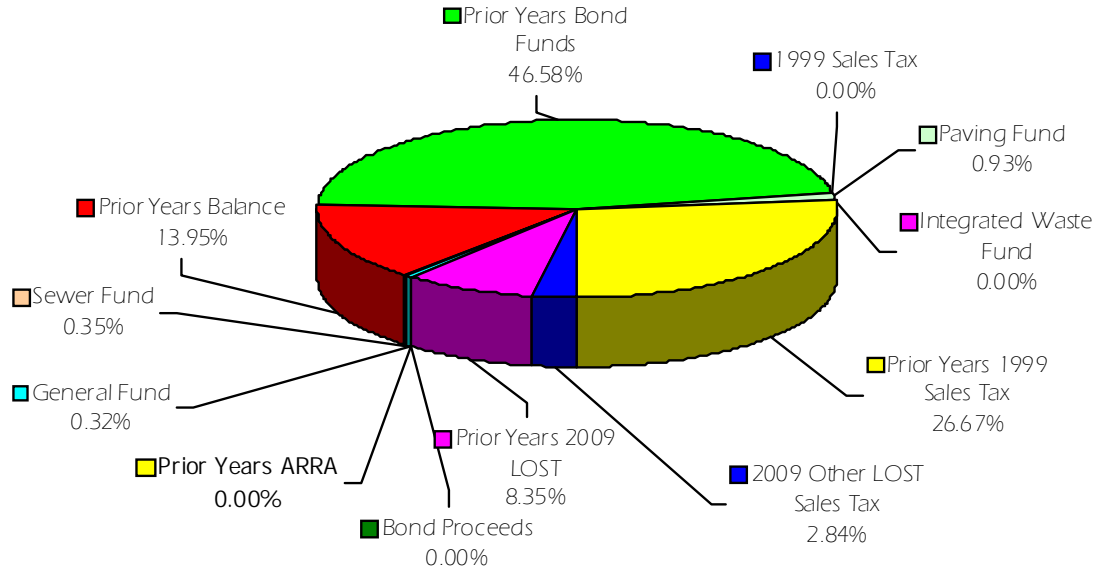


Fund	FY13 Expenditures					Positions by Fund*
	Personal Services	Operating	Capital Outlay	Capital Improvement Projects	Total	
General	\$ 114,702,623	\$ 38,457,210	\$ 700,000	\$ 498,715	\$ 154,358,548	2,159
Other LOST	13,642,215	11,685,203	4,566,998	5,105,584	35,000,000	160
Stormwater	3,105,730	1,058,941	397,954	542,518	5,105,143	66
Paving	8,017,708	4,528,194	942,340	1,025,646	14,513,888	172
Medical Center	-	13,659,756	-	-	13,659,756	
Integrated Waste	5,234,430	4,955,570	-	-	10,190,000	105
Emergency	2,610,917	947,675	-	-	3,558,592	56
Telephone						
Economic Development	-	1,044,780	-	-	1,044,780	
Debt Service	-	11,976,222	-	-	11,976,222	
METRA	3,654,340	1,821,512	514,700	-	5,990,552	74
Parking Mgmt	194,958	179,066	-	-	374,024	4
Trade Center	1,244,101	1,530,546	91,625	-	2,866,272	28
Bull Creek	726,274	729,672	-	-	1,455,946	30
Oxbow Creek	244,003	281,197	-	-	525,200	9
Civic Center	1,893,867	4,423,133	-	-	6,317,000	31
Total Operating Funds	\$ 155,271,166	\$ 97,278,677	\$ 7,213,617	\$ 7,172,463	\$ 266,935,923	2,894
CDBG	288,094	1,195,040	14,127	-	1,497,261	5
WIA/JTPA	-	3,306,419	-	-	3,306,419	14
Risk Mgmt	2,494,761	1,605,239	-	-	4,100,000	2
Health Mgmt	-	23,000,000	-	-	23,000,000	
Total Funds	\$ 158,054,021	\$ 126,385,375	\$ 7,227,744	\$ 7,172,463	\$ 298,839,603	2,915

* Does not include the personnel listed as "other funds" in the personnel section.

FINANCIAL SUMMARIES / OPERATING FUNDS

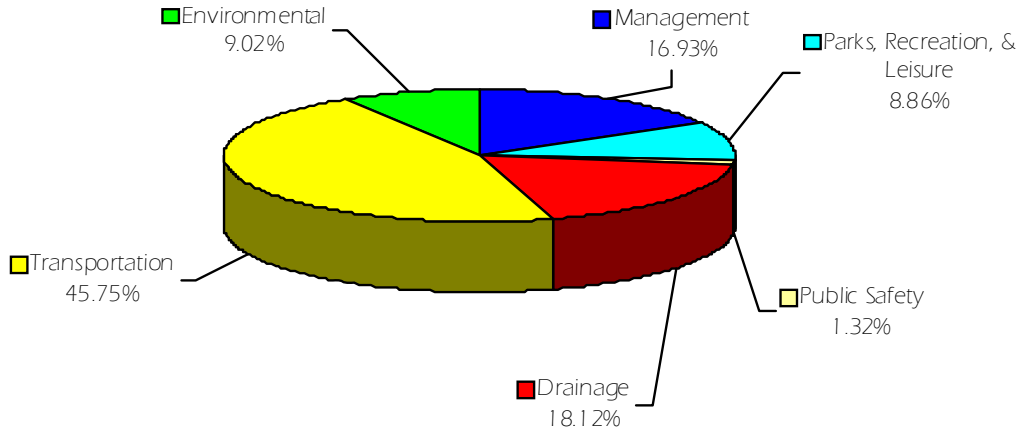
CIP Financing Sources \$ 153,513,176



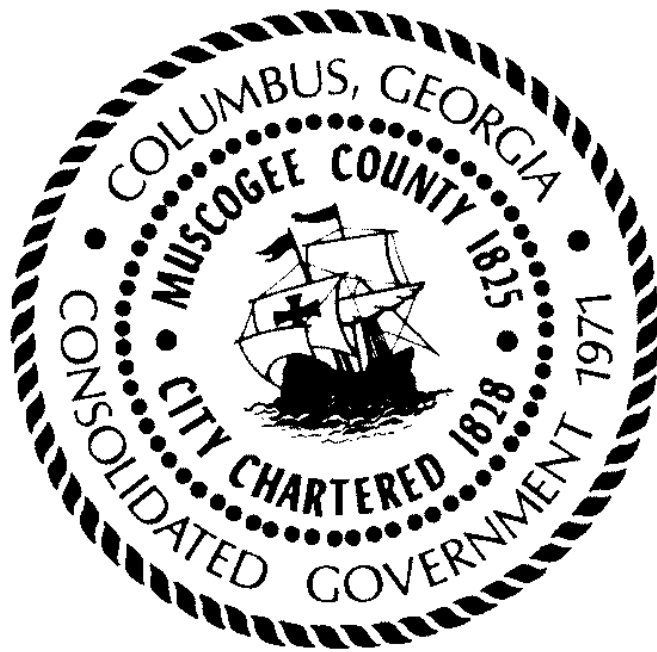
FY13 CIP Financing Sources Overview	
Project	Financing Sources
General Fund	\$498,715
Sewer Fund	\$542,518
Paving Fund	\$1,425,646
Integrated Waste	\$0
1999 SPLOST	\$0
Bond Proceeds	\$0
Prior Years' 1999 SPLOST	\$40,943,630
2009 LOST	\$4,355,584
Prior Years' 2009 LOST	\$12,823,255
Prior Years' ARRA	\$548
Prior Years' Balance	\$21,411,120
Prior Years' Bond Funds	\$71,512,159
Total	\$153,513,176

FINANCIAL SUMMARIES / OPERATING FUNDS

CIP Projects Costs by Type
\$153,513,176



FY13 CIP Projects Overview		
Project	FY13 Cost	Impact on Operating Budget
Management	\$25,996,697	Neutral to Positive – Overall, no impact on the FY13 budget is expected. In the long term, projects will reduce personnel time on some projects and streamline processes, so that resources can be used more effectively.
Parks, Recreation, & Leisure	\$13,599,138	Nominal – No overall impact on FY13 budget. There may be moderate long-term issues such as long-term increase on operating of an amount less than \$100,000. Current resources will be spread out to minimize impact to operating costs as budgets are being held to a minimum.
Public Safety/ Criminal Justice	\$2,021,255	Nominal – Overall, these projects will increase operating costs by less than \$100,000. No foreseeable impact on FY13 budget.
Drainage	\$27,815,744	Neutral to Positive – Overall, these projects will reduce maintenance and repair costs and freeing labor and budget to cover other needed projects. No expected impact in FY13.
Transportation	\$70,237,518	Neutral to Positive – Overall, these projects will reduce personnel time freeing labor for other projects and programs. No quantitative change expected. In long run, better roads will reduce service calls and require less maintenance for a few years allowing work on additional projects.
Environmental	\$13,842,824	Nominal to Slight – Overall, the projects will increase operating costs by less than \$50,000. There are offsetting intangible benefits of preventing fines and reducing impacts on the economy.
TOTAL	\$153,513,176	Overall, the CIP projects will have a minimal impact on the City's FY13 Operating Budget based on timing of project completion. Long-term expectations are that with the offsetting positive improvements, the majority of negative impacts will be slight.



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FINANCIAL SUMMARY / OPERATING FUNDS

Capital Improvement Projects (Continued)

Further information on Capital Improvement Projects is located on B-14 through B-16 in the Financial Summaries of the Operating Budget and the *FY13 Capital Improvement Program Budget Book*. The impact is discussed for each individual project in the accompanying CIP book; however, we have tried to give an overview of the budget impact for the categories and total budgets.

Depreciation expense is not included in this analysis, but needs such as staffing, daily operating costs and maintenance are considered. Some projects are difficult in defining the actual impact on the operating budget. However, we have attempted to give an educated projection to what the impact will be to our operating budget. The process of capital project updating has changed including a database for maintaining project status, notes and changes. We are hoping that as this becomes established, we will be able to better quantify and qualify future impact on budgets.

Trend Analysis and Projections

In preparing the annual budget, financial planning completes a financial trend analysis and five-year projection that is refined throughout the year with continuing analysis. Our budget book and analysis is based on our operating funds and 4 additional funds, CDBG, WIA, Risk Management and Employee Insurance Funds. This differs from the CAFR, in that it includes all funds. This analysis and forecast includes:

Revenues:

Revenues are based on a combination of historical trends, economic, demographic and financial conditions and expectations, and any pending legislation that will impact the flow of revenues. In the financial summaries narrative following, the trends and projection techniques used are mentioned for the various categories.

Expenditures:

Expenditure projections are completed prior to budget requests, but are updated during the budget process. Incorporated into the projections are expectations and assumptions based on historical trends, pending legislation impacts, and economic and financial trends and conditions.

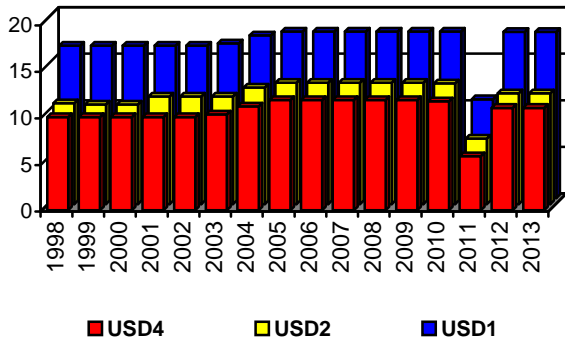
This long-term approach to budget analysis and preparation accomplishes three purposes. First, it allows advanced planning and the identification of challenges early so that preventive plans and actions can be enacted. Second, fund balance can be maintained at an acceptable level to maintain cash flow and handle contingencies. The third purpose is that CCG policy makers can make informed decisions.

The following pages of the financial summaries include a breakdown of each fund. This is also where the revenues are reported. Our format is to summarize the categories with the detail of what makes up the category.

FINANCIAL SUMMARIES / OPERATING FUNDS

History of Millage

Mills

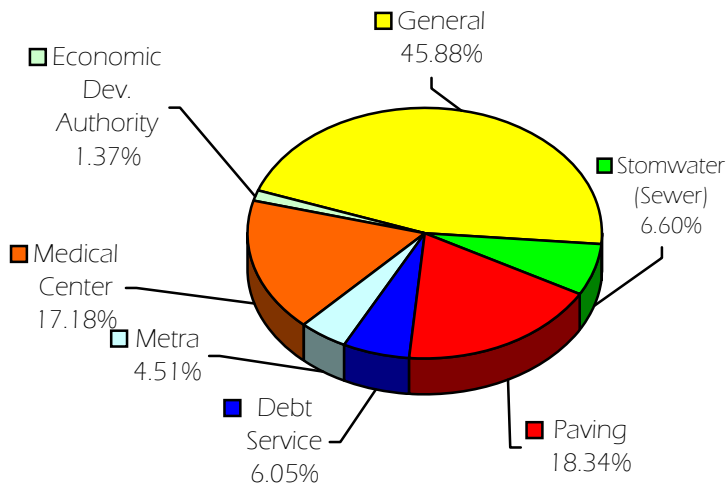


Revenue Sources Total: \$266,935,923

General Property Taxes: \$76,031,559, 28.48%

General Property Taxes are Ad Valorem taxes, penalties and interest on real and personal property, motor vehicles, mobile homes, intangible taxes, and all penalties, interest and FIFAs related to these taxes. They are projected based on estimated growth of the state approved tax digest at millage rates ordained by Council. The current trend reflects a modest increase in Ad Valorem taxes based on the natural growth of the digest. Projected Ad Valorem taxes are based on assumption of a 9% collection rate and the projected growth of the digest. The Medical Center fund is the one exception to the 96% collection rate assumption as contractually they receive 3.00 mills based on the value of a mill rather than actual collections. The *Ad Valorem Tax Distribution among Funds* Chart, on the left, shows the distribution of Ad Valorem taxes among the applicable operating funds.

Ad Valorem Tax Distribution Among Funds



In FY03, a new fund was established for Economic Development funded by a 0.25 millage rate as approved by Council. The funding is appropriated to the Economic Development Authority to promote growth in the City. Each fiscal year during budget deliberations, Council will decide whether to continue to appropriate monies for this fund.

History of CCG's Millage

As reflected in the History of Millage chart (above), the millage rate remained relatively consistent from FY96 to FY03 and remained unchanged from FY05 to FY10. FY11 was affected by the Other LOST rollback, but the millage rate returned to normal in FY12. There were small increases to the in the General Fund, the Paving and Debt Service Funds in FY04 and FY05. The Columbus Charter stipulates a 9-mill cap on "ordinary current expenses" which is the total of net general and urban millage and the transportation millage. The remaining millage includes the medical center, debt service, paving, sewer, and economic development authority fund. The current millage rates are listed in the Millage Table in the City Manager's message.

Property Tax Primer

Ad Valorem or Property Tax is a large source of revenue for CCG. The basis of the taxation is the Fair Market Value (FMV) of the property established as of January 1 of each year.

The tax is levied on the assessed value of the property, which by GA state law is 40% of FMV.

The amount of tax is determined by the tax rate (millage) levied by City Council).

A mill is equal to \$1 for each \$1,000 of assessed value.

An additional challenge in our property tax structure is the property tax freeze, which freezes the FMV valuation of a property at purchase.

FINANCIAL SUMMARIES / OPERATING FUNDS

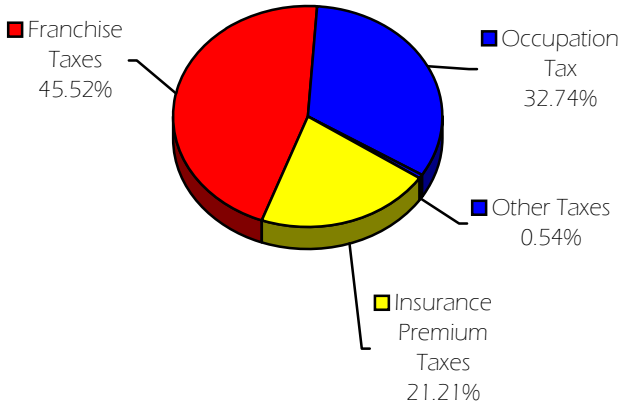
Franchise (Utility), Business and Other Taxes:
\$42,418,452, 15.89%

These revenues are sensitive to economic conditions and are projected based on historical trends and expected economic growth. Trends for franchise taxes have seen steady overall growth.

Business Taxes include Occupation Taxes, based on the gross income of certain businesses, and Insurance Premium Taxes. These taxes have remained flat overall and are sensitive to economic conditions.

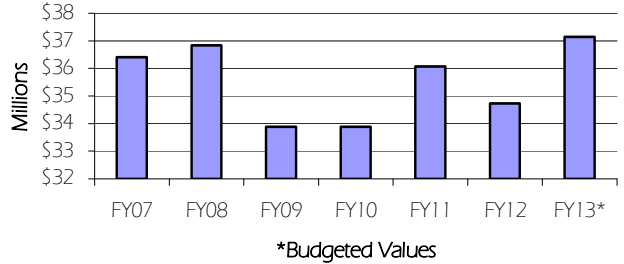
See the Franchise, Business, and Other Taxes pie chart (below) for a breakdown of this category.

Franchise, Business and Other Taxes



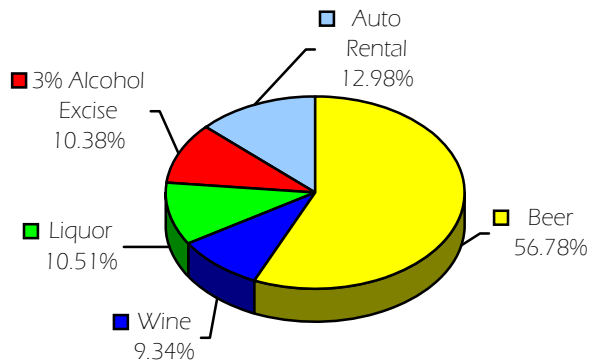
Also included in this category are use taxes. Use taxes include taxes on various rental, advertising,

General Fund Local Option Sales Taxes



and merchandising charges, as well as taxes on Beer, Wine, Liquor, and a 3% Alcohol Excise tax. This revenue is projected based on current indicators and tax rates set by Council. A modest decline was projected for this fiscal year. This subcategory reflects less sensitivity to economic conditions.

Selective Sales and Use Taxes



Sales and Use Taxes:
\$76,003,325, 28.48%

A Local Option 1¢ Sales Tax is levied to keep the ad valorem tax as low as possible. The taxes are projected based on economic indicators (employment rate, consumer confidence, etc.) and estimated growth in sales. The State of Georgia limits local jurisdictions to one cent (1¢) for general purposes. The trend of growth of sales tax has leveled off. It has cycled up and down in recent years, but is anticipated to increase modestly over the next fiscal year or two. The *Local Option Sales Tax Chart* reflects the trend in Sales Tax.

Charges for Service:
\$37,810,704, 14.16%

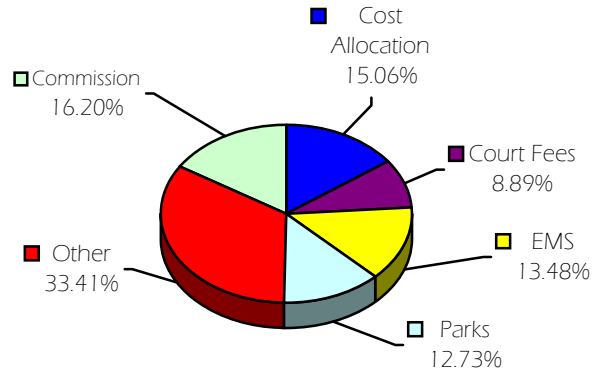
Service Charges include collections for government services, such as solid waste management fees, fees for use of public recreational facilities, emergency medical service fees and fees for the operation of the E-911 system and the city pound. Also included in this category are court fees and commissions. Commissions include the fees collected by the Tax Commissioner as well as the commissions paid on pay telephones. This revenue is projected based on historical trends and anticipated growth. Overall, commissions have decreased nominally. For the current fiscal year

FINANCIAL SUMMARIES / OPERATING FUNDS

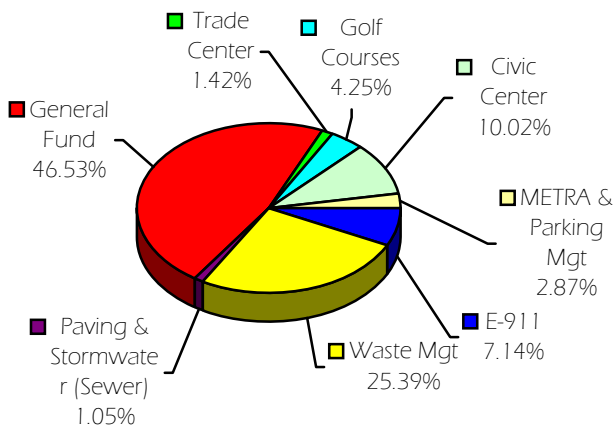
we budgeted a decrease to encompass decreasing pay telephone and state commissions.

Also in service charges is cost allocation. Established in the FY93 Budget, cost allocation revenues reflect levels of service provided by the general fund central administrative functions (such as accounting, purchasing) to other fund, grant, and authority activities. The trend in cost allocation has increased.

General Fund Charges for Service



Service Charges by Area



Fines and Forfeitures:

\$4,866,500, 1.82%

This category consists primarily of fines and charges imposed by the various courts of Muscogee County. Council sets some of these charges, while others are mandated by State. Overall, court fees, fines and forfeitures have slightly increased.

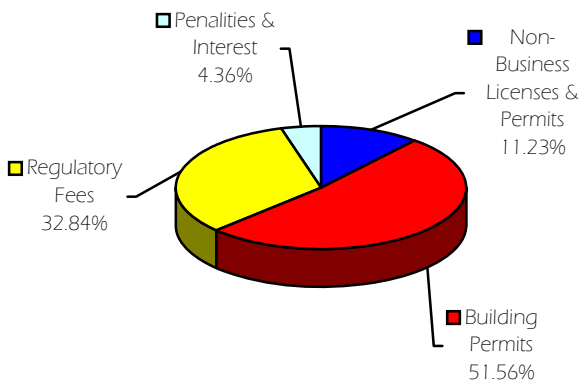
Licenses & Permits:

\$2,521,100, 0.94%

This category is derived from permits, business and professional license fees. Business Licenses include Beer, Wine and Liquor Licenses, Alcohol Application ID Card Permits and Insurance Licenses.

Non Business Licenses and Permits include permits for pet ownership, zoning petitions and marriage and gun licenses. Regulatory Fees include licenses to sell alcohol and insurance. Building permits make up the largest category. Council sets the fees for these charges. See *Business Licenses & Permits* (left) for a breakdown by type.

Licenses & Permits By Type



Projections for Service charges are based on rates set by Council, historical trends, and economic indicators. The current trend has seen a modest increase in the past 5 years with the exception of FY10. The current budget shows a decrease in building permit fees and EMS collections. See the *Service Charges by Area* pie chart.

Projections are based on historical trend analysis, economic indicators, and anticipated economic growth. Some of these fees and permits that are sensitive to economic conditions are trending upward. Overall, licensing is remaining steady, as well as, fees and permits. Projections have followed these trends.

FINANCIAL SUMMARIES / OPERATING FUNDS

Intergovernmental:

\$3,262,389, 1.22%

This category consists of Federal, State and local government agency reimbursements for funding of local and statewide programs. Trends show a decrease in state and federal funding, which is reflected in projections.

The revenues (and expenditures) for cooperatively funded various Federal, State, and Local grant activities is located in a Multi-Governmental fund.

Additionally, there are two published funds that are listed with the operating funds, but not included in these numbers. The Community Development Block Grant (CDBG) and Workforce Investment Act (WIA) are separate grant programs with different budget cycles because of federal regulations. An estimated budget is included in the budget process, and is adjusted by Council in the fall. Details about CDBG can be found on pages B-49 and D-138 and WIA can be found on pages B-50 and D-140.

Investment Income & Miscellaneous:

\$4,289,443, 1.60%

This category includes revenue from investment of City reserves. Revenues are based on projected rates of return on invested fund equity. This category also includes rents from City-owned property and sales of land, surplus equipment and various reports and databases. These revenues are projected based on fee schedules and current indicators. In addition, various one-time revenues, not categorized elsewhere, are included in this category. These revenue projections are based on historical trends.

Interfund Transfers In/ Fund Balance:

\$19,732,451, 7.39%

Interfund Transfers In: \$12,805,835, 4.80%

Transfers-in account for the operating interfund transfers between the various funds to provide funding assistance and matching funds for Federal and State grants. This category accounts for the transfers of funds allocated to the Capital Improvement Program. The Hotel-Motel tax provides a source of revenue as a transfer in to the Civic Center and the Columbus Convention and Trade Center.

Fund Balance: \$6,926,616, 2.59%

To balance the General Fund and Debt Service Fund, fund balance has been programmed to cover expenditures for each of these funds. For the General Fund, \$498,715 was programmed for the Baker Village Project. The fund balance usage is calculated based on the anticipated fund balance for year-end FY13. See *FY13 Summary of Revenues, Expenditures, & Change in Fund Balance* for details. (p. B-18 through B-19).

FINANCIAL SUMMARIES / OPERATING FUNDS

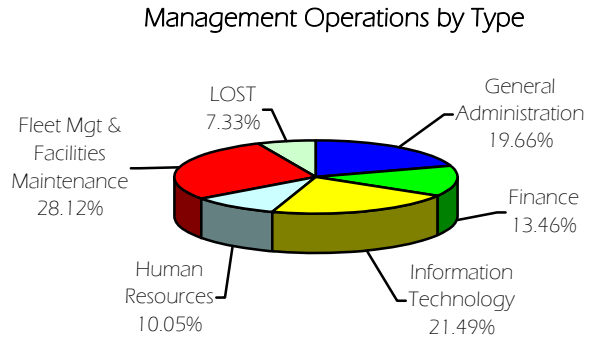
Expenditures Total: \$266,935,923

Management Operations:
\$18,072,465, 6.77%

Activities and management needed to administer the daily operations of the Consolidated Government.

These activities are distributed through such offices as the City Manager, Human Resources, IT (Information Technology), Finance, Facilities Maintenance, and Fleet Maintenance. These offices provide support for line operations in their efforts to provide quality services to the citizens of the community.

See *Management Operations by Type* on right for expenditure breakdown of support offices.

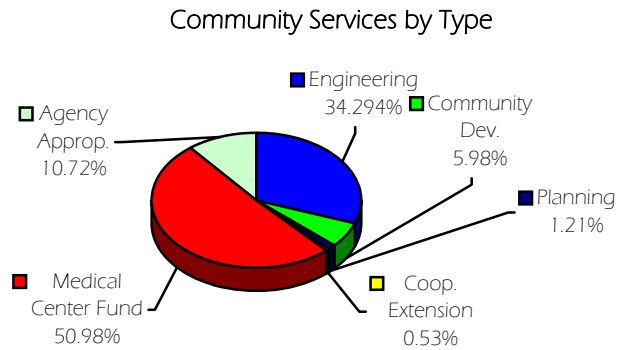


Community Services:
\$26,794,880, 10.04%

Community Services includes services that affect all citizens indirectly through the coordination of construction and development activities to ensure safety and a better quality of life. These services are distributed through such offices as Engineering, Inspections and Codes, Planning, and the Cooperative Extension division, which is operated in cooperation with the University of System of Georgia. Funds for other services are provided to various organizations in the community by Council approval through agency appropriations. See the Chart of *Community Services By Type* on right for breakdown by Department.

In addition, the City's Medical Center appropriations are budgeted at a value of three (3) mills to reimburse the Medical Center for indigent care. These are accounted for in the Medical Center Fund.

Although CDBG funds are not reflected in the General Fund's expenses, the City's Department of Community Reinvestment administers the CDBG (Community Development Block Grant) Program.



Public Services:
\$27,830,136, 10.43%

This category includes the divisions involved in delivering and administering essential services such as refuse collection, public cemeteries, and landfill operations. Certain paving and sewer maintenance such as ditch cleaning, road patching, etc. is managed by this function. Environmental activities are coordinated through divisions grouped here.

Statutory Boards & Commissions:
\$4,136,561, 1.55%

This area provides miscellaneous services to the community. The Board of Elections and Registrations maintains the official eligible voters file and conducts elections in Muscogee County. The Tax Commissioner's Office and the Board of Tax Assessors appraise property and collect due taxes in the county. The operations of the Coroner are included here.

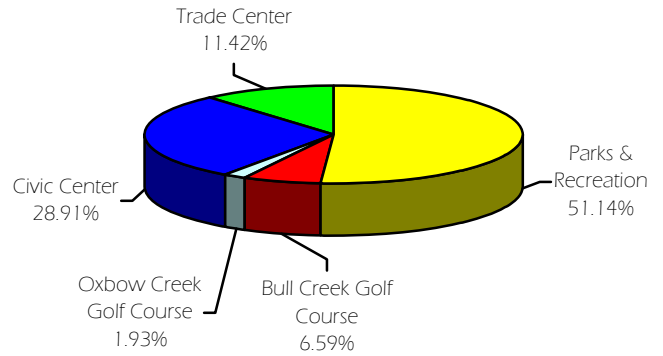
FINANCIAL SUMMARIES / OPERATING FUNDS

Recreation & Culture:

\$20,761,159, 7.78%

Recreation and cultural activities are provided almost exclusively through the Department of Parks and Recreation. The Parks and Recreation department provides outdoor activities, youth and senior programs, while operating the city's major arena facilities (Golden Park, Memorial Stadium). This category also includes Bull Creek Golf Course, Columbus Ironworks Convention and Trade Center and the Columbus Civic Center. See *Recreation & Culture* Chart on the right.

Recreation & Culture

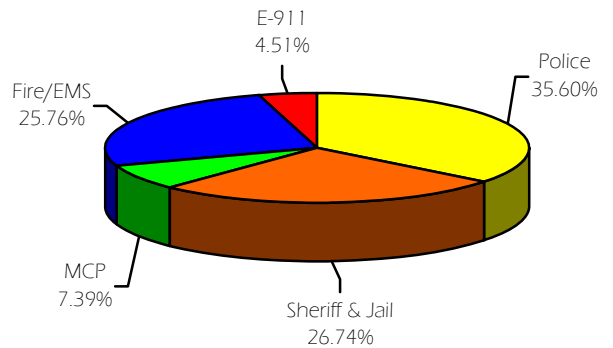


Public Safety:

\$106,149,489, 39.76%

Public Safety encompasses those departments and divisions actively involved in the direct protection or support of protection of Columbus' citizens and visitors. In addition to Police, Fire & Emergency Medical Services, and Emergency Management, the operations of the Sheriff's office and incarceration facilities are incorporated.

Public Safety Appropriations by Agency



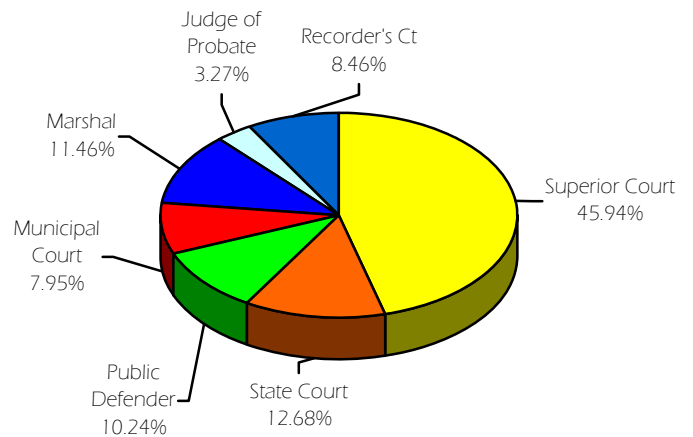
See *Public Safety Appropriations by Agency* on right for breakdown of budget proportions.

Criminal Justice:

\$15,111,969, 5.66%

The Criminal Justice system operated by the City consists of all municipal and traditionally county courts. The support functions include probation, legal and clerk's offices.

Judicial & Statutory



The *Judicial & Statutory* pie chart on right shows breakdown by court.

Debt Service:

\$12,416,106, 4.65%

The Debt Service Fund accounts for the retirement of general obligation bond issues, Columbus Building Authority lease contracts, and the Water Commission revolving loan contract.

FINANCIAL SUMMARIES / OPERATING FUNDS

Overview and Debt Financing Principles

All local governments must determine how capital projects will be financed. It is the policy of the Columbus Consolidated Government (CCG) to use debt sparingly to retain the capacity to issue additional debt if the need arises. Currently, CCG is currently well below the 20% level that is considered by the credit industry to be a danger signal. In addition, the CCG is well below the legal debt ceiling for general obligation debt (detailed on right).

The Columbus Consolidated Government maintains two debt service funds - Debt Service Fund and Sales Tax Proceeds Account Fund. These Funds are used to service debt from four sources: General Obligation Debt, Columbus Building Authority contractual debt, the Board of Water Commissioners revolving loan contract, and lease purchase programs with the Georgia Municipal Association. Proceeds of a dedicated property tax is the primary source of revenue for the Debt Service Fund. See pages B-52 through B-54 and D-156-158 for Debt service pages.

Debt Margin

The Columbus Consolidated Government remains well below the debt ceiling of 10% of assessed value of taxable property established by the State of Georgia's constitution. CCG is only using 5.0% of this established legal debt limit.

Debt Service: Bond Principal & Interest

In 1991, the Columbus Consolidated Government used \$4,650,000 of a \$41,850,000 bond issue by the Board of Water Commissioners to pay costs of the River Walk incurred in conjunction with the Combined Sewer Overflow project. The Consolidated Government makes annual payments to the Board of Water Commissioners to defray the agency's annual debt service on the portion of bond proceeds used for the River Walk.

Debt Service: Other Obligations

The Consolidated Government has directly or indirectly guaranteed the debt issued by the Bull Creek Golf Course Authority, the Columbus Iron Works Convention and Trade Center Authority, the Columbus Airport Commission, and the Hospital Authority of Columbus. However, because the debt is self-supporting, it is generally not considered debt of the CCG. In addition, the annual debt service payments of these issues are not budgeted in debt service funds.

Computation of Legal Debt Margin For Fiscal Year Ending June 30, 2012

Assessed value of taxable property*	\$ 4,728,950,653
Debt Limit: 10% of assessed value	472,895,065
Less: Amount of debt applicable	
to debt limit	0
Legal Debt Margin Available	\$472,895,065

*Based on 2012 State Approved Gross Digest as of 08/01/12.

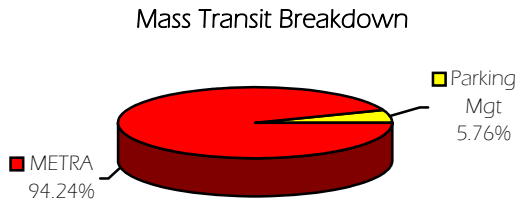
FINANCIAL SUMMARIES / OPERATING FUNDS

Mass Transit:

\$6,014,938, 2.25%

METRA is the City of Columbus' mass transit system of buses with financial assistance provided by the local, State and Federal governments.

In FY00, the Parking Management Fund was added to accommodate the parking garage and downtown parking. It is categorized here because it is managed by METRA.



miscellaneous project fund reserves. The number listed above includes only the transfers from the General, Sewer, and Paving funds into CIP projects. Additional funding includes the Integrated Waste Fund, 1999 Sales Tax and Prior Year's funding.

The General Fund support is funded from property, utility, sales and other taxes, as well as other miscellaneous revenues. Integrated Waste support is based on service charges from residential and commercial waste.

The City's share of Road Projects is funded wholly from the Paving Fund. The road projects are treated as a transfer-out to the CIP Fund where it is matched with a greater share of State dollars. Drainage projects are located in the Sewer fund and located here due to the length of the projects and expense. Integrated Waste Management was added in 1994 to account for capital projects related to the construction, expansion or closing of landfills. The balance of projects, recreation and sidewalks, are financed with equally distributed revenues and constructed as SPLOST cash flow allows.

Other Non-Departmental Expense:

\$20,927,416, 7.84%

This category consists of expenditures that are not applicable to a specific department. Examples of the various non-departmental expenses include operating subsidies provided to the Integrated Waste and E911 Funds, contingency funds, and various other non-categorical expenses.

The total financing for a given project may be available at one time, while the project may take multiple fiscal years for completion. At the end of the fiscal year, the total financing sources are earmarked and recorded for that project and the balance is carried forward to the next fiscal year.

Capital Improvement Projects (CIP):

\$8,720,804, 3.27%

The capital improvement program has been in operation since 1971 with the City consolidation. Funding comes from a variety of sources including transfers-in from the General, Paving, Sewer, and Integrated Waste Funds; 1999 1C Special Purpose Local Option Sales Taxes (1993, 1999), Columbus Building Authority (CBA) – Contractual Debt (1997A, 1999B, 1999C, 2003A, 2003B, 2010A, 2010B, and 2010C Series) and Prior Years Balances. The program has historically been used for infrastructure projects such as road construction, drainage improvements, technology support and advancement, and

Capital Improvement Projects project budgets may include any of the following basic costs that are commonly associated with a capital improvement project: the renovation or expansion of existing facilities; an initial feasibility study for infrastructure and/or new facilities; site improvement and/or development and land acquisition; construction of infrastructure and/or a new facility; related management and/or administrative costs; and equipment and furnishings associated with the project. The capital projects are grouped by service type:

Management The Management service type includes projects impacting the general function and management of the Consolidated Government. The projects may also include land acquisition and development, facilities and infrastructure construction and renovation not directly associated with any of the other service

FINANCIAL SUMMARIES / OPERATING FUNDS

classification. Typically, these projects are funded with contributions to the CIP from the operating funds.

Parks, Recreation & Leisure: This type of project includes all costs associated with land acquisition, park development, facilities construction and renovation of gymnasiums, museums, recreation centers, marinas, tennis courts, fields and other facilities and infrastructure that are associated with recreational and leisure activities. These projects are primarily financed by the SPLOST, but also receive funding from the General Fund, grants and private contributions.

Public Safety / Criminal Justice: All projects related to the delivery of Courts, Police, Fire, Sheriff, Marshal, Emergency Medical and Correction services are recorded in this section. These projects are typically funded by the General Fund, but may be financed through debt and other sources.

Drainage: The projects classified as drainage are primarily concerned with storm water control, flood prevention, erosion control and soil conservation, sewer construction and renovation, open ditch and stream bank stabilization; and detention/retention pond improvements.

Transportation: Projects may be land and right-of-way acquisition, traffic signalization, roads, sidewalks, and path or trail construction. Road projects are primarily funded through contributions from the Paving Fund; however, other financing sources may include SPLOST or bond issues.

Environmental: This category primarily encompasses projects associated with the landfills. Other projects may include urban reforestation, streetscapes and gateway projects. Detailed information of the financing, expenditures, and project description for the various projects is in the FY13 Capital Improvement Program Budget Book.

CIP impacts on the Operating Budget

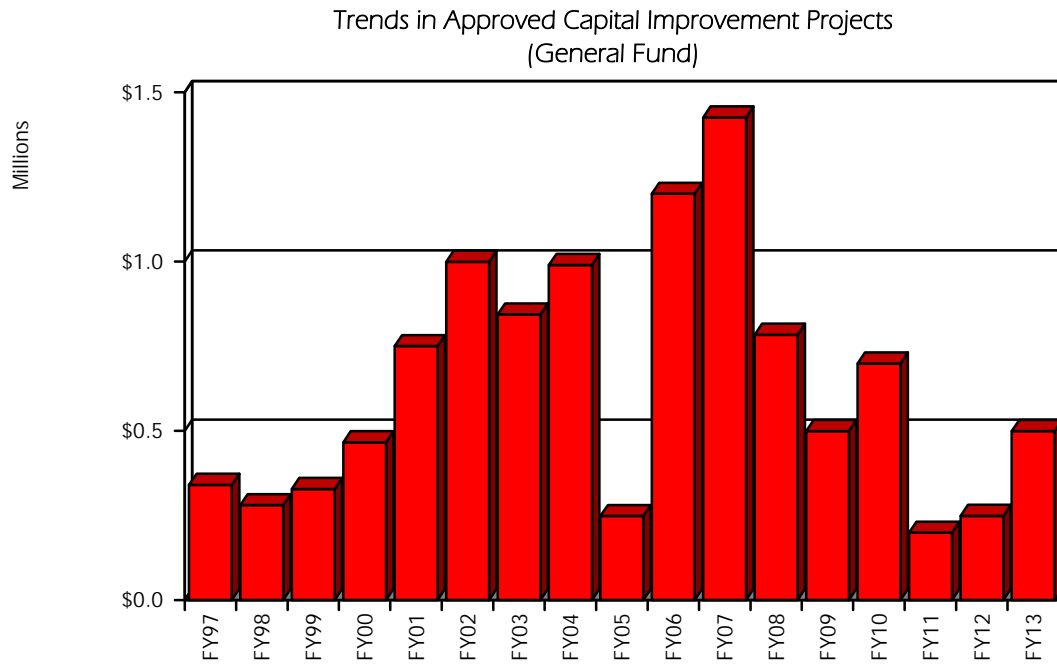
Due to the lack of funding over the past few years, we have been unable to meet the demand financially for many worthy projects. Prioritizing has been essential to stretch an already tight dollar as far as possible. This will have implications on future budgets. Currently, funding for our projects is primarily from sources other than operating budgets, so there is minimal impact on the operating budget for this year.

The alternative funding sources are providing funding to many repair and maintenance and infrastructure projects. These projects will reduce the cost of maintenance and repairs to aging infrastructure within the City.

Long term, we are going to see some reduction in operating costs to the City. We are unable to determine at this time if this will be offset by projects we are unable to fund. Although, it is believed future savings will be greater than project costs. Any reduction will allow additional funding to be allocated to other operating costs or projects within the City.

Associated with the completion of various projects, there will be an impact of less than \$500,000 of operating costs in this year's operating budget. An overview of the costs and expenditures are on pages B-4 through B-5; Specific details are in the FY13 Capital Improvement Program Budget Book in the detailed pages for each project.

FINANCIAL SUMMARIES / OPERATING FUNDS



FY13 SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

OPERATING FUNDS	General Fund	Stormwater Fund	Paving Fund	Medical Center Fund	Integrated Waste Fund*	Emergency Telephone Fund	Economic Development Fund	Debt Service Fund
Beginning Fund Balance as of 7/01/12 (undesignated, unreserved, & unaudited)	\$ 44,201,553	\$ 2,652,050	\$ 7,723,130	\$ (6,224,866)	\$ 575,002	\$ -	\$ 236,620	\$ 4,165,365
REVENUES								
General Property Taxes	34,880,000	5,034,943	13,986,993	13,059,756	-	-	1,044,780	4,598,207
Franchise, Business & Other Taxes	42,418,452	-	-	-	-	-	-	-
Sales & Use Taxes	75,235,325	-	-	-	-	-	-	-
Business Licenses & Permits	2,521,100	-	-	-	-	-	-	-
Fines & Forfeitures	4,706,500	-	-	-	-	-	-	-
Charges for Service	17,806,389	35,000	362,895	-	9,890,000	2,700,000	-	-
Intergovernmental	326,172	5,200	14,000	-	-	-	-	1,523,422
Investment Income	900,000	30,000	150,000	-	300,000	-	-	2,400
Miscellaneous Revenues	560,219	-	-	-	-	-	-	459,474
Transfers-in	3,550,000	-	-	600,000	-	858,592	-	5,392,719
Total Revenues	182,904,157	5,105,143	14,513,888	13,659,756	10,190,000	3,558,592	1,044,780	11,976,222
Total Available Resources	227,105,710	7,757,193	22,237,018	7,434,890	10,765,002	3,558,592	1,281,400	16,141,587
EXPENDITURES								
Management Operations	18,072,465	-	-	-	-	-	-	-
Community Services	10,258,658	769,220	1,062,466	13,659,756	-	-	1,044,780	-
Public Services	3,906,000	3,423,731	11,296,440	-	9,091,965	-	-	-
Recreation & Culture	10,544,490	-	-	-	76,009	-	-	-
Public Safety	102,590,897	-	-	-	-	3,558,592	-	-
Criminal Justice	15,111,969	-	-	-	-	-	-	-
Statutory, Boards & Commissions	4,136,561	-	-	-	-	-	-	-
Capital Improvements	7,126,866	568,292	1,025,646	-	-	-	-	-
Other Non-Departmental	17,606,722	343,900	1,129,336	-	1,022,026	-	-	-
Debt Service	-	-	-	-	-	-	-	11,976,222
Mass Transit	3,920	-	-	-	-	-	-	-
Total Expenditures	189,358,548	5,105,143	14,513,888	13,659,756	10,190,000	3,558,592	1,044,780	11,976,222
Transfer to Other Funds**	-	-	-	-	-	-	-	-
TOTAL	189,358,548	5,105,143	14,513,888	13,659,756	10,190,000	3,558,592	1,044,780	11,976,222
<i>Projected Ending Fund Balance: 6/30/13</i>	<i>37,747,162</i>	<i>2,652,050</i>	<i>7,723,130</i>	<i>(6,224,866)</i>	<i>575,002</i>	<i>-</i>	<i>236,620</i>	<i>4,165,365</i>
Change in total Fund Balance projected for FY13	\$ 6,454,391	\$ -	\$ -	\$ -	\$ (0)	\$ -	\$ -	\$ -

NOTE: General Fund Balance includes LOST Fund Balance of \$35,000,000.

* Proprietary (Enterprise) funds - fund equity

**Excluding transfers to the CIP Fund included in the Capital Improvements line.

FY13 SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

OPERATING FUNDS	Transportation Fund*	Parking Management Fund*	Trade Center Fund*	Bull Creek Golf Fund*	Oxbow Creek Golf Fund*	Civic Center Fund*	Total Operating Funds
Beginning Fund Balance as of 7/01/12 (undesignated, unreserved, & unaudited)	\$ (6,497,060)	\$ (2,267,559)	\$ (1,575,548)	\$ (2,690,209)	\$ (1,598,974)	\$ (10,284,745)	\$ 28,414,758
REVENUES							
General Property Taxes	3,426,880	-	-	-	-	-	76,031,559
Franchise, Business & Other Taxes	-	-	-	-	-	-	42,418,452
Sales & Use Taxes	-	-	768,000	-	-	-	76,003,325
Business Licenses & Permits	-	-	-	-	-	-	2,521,100
Fines & Forfeitures	-	160,000	-	-	-	-	4,866,500
Charges for Service	1,036,474	49,000	537,000	1,355,446	250,000	3,788,500	37,810,704
Intergovernmental	1,393,595	-	-	-	-	-	3,262,389
Investment Income	2,000	500	40,000	-	-	-	1,424,900
Miscellaneous Revenues	-	-	550,650	25,500	200	1,268,500	2,864,543
Transfers-in	-	164,524	630,000	75,000	275,000	1,260,000	12,805,835
Total Revenues	5,858,949	374,024	2,525,650	1,455,946	525,200	6,317,000	260,009,307
<i>Total Available Resources</i>	<i>(638,111)</i>	<i>(1,893,535)</i>	<i>950,102</i>	<i>(1,234,263)</i>	<i>(1,073,774)</i>	<i>(3,967,745)</i>	<i>288,424,065</i>
EXPENDITURES							
Management Operations	-	-	-	-	-	-	18,072,465
Community Services	-	-	-	-	-	-	26,794,880
Public Services	12,000	-	-	-	-	100,000	27,830,136
Recreation & Culture	-	-	2,371,878	1,368,352	401,304	5,999,126	20,761,159
Public Safety	-	-	-	-	-	-	106,149,489
Criminal Justice	-	-	-	-	-	-	15,111,969
Statutory, Boards & Commissions	-	-	-	-	-	-	4,136,561
Capital Improvements	-	-	-	-	-	-	8,720,804
Other Non-Departmental	313,941	27,617	149,072	87,594	29,334	217,874	20,927,416
Debt Service	-	-	345,322	-	94,562	-	12,416,106
Mass Transit	5,664,611	346,407	-	-	-	-	6,014,938
Total Expenditures	5,990,552	374,024	2,866,272	1,455,946	525,200	6,317,000	266,935,923
Transfer to Other Funds**	-	-	-	-	-	-	-
TOTAL	5,990,552	374,024	2,866,272	1,455,946	525,200	6,317,000	266,935,923
<i>Projected Ending Fund Balance: 6/30/13</i>	<i>(6,628,663)</i>	<i>(2,267,559)</i>	<i>(1,916,170)</i>	<i>(2,690,209)</i>	<i>(1,598,974)</i>	<i>(10,284,745)</i>	<i>21,488,142</i>
Change in total Fund Balance projected for FY13	\$ 131,603	\$ -	\$ 340,622	\$ -	\$ -	\$ -	\$ 6,926,616

NOTE: General Fund Balance includes LOST Fund Balance of \$35,000,000.

* Proprietary (Enterprise) funds - fund equity

**Excluding transfers to the CIP Fund included in the Capital Improvements line.



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OVERVIEW / GENERAL FUND 0101

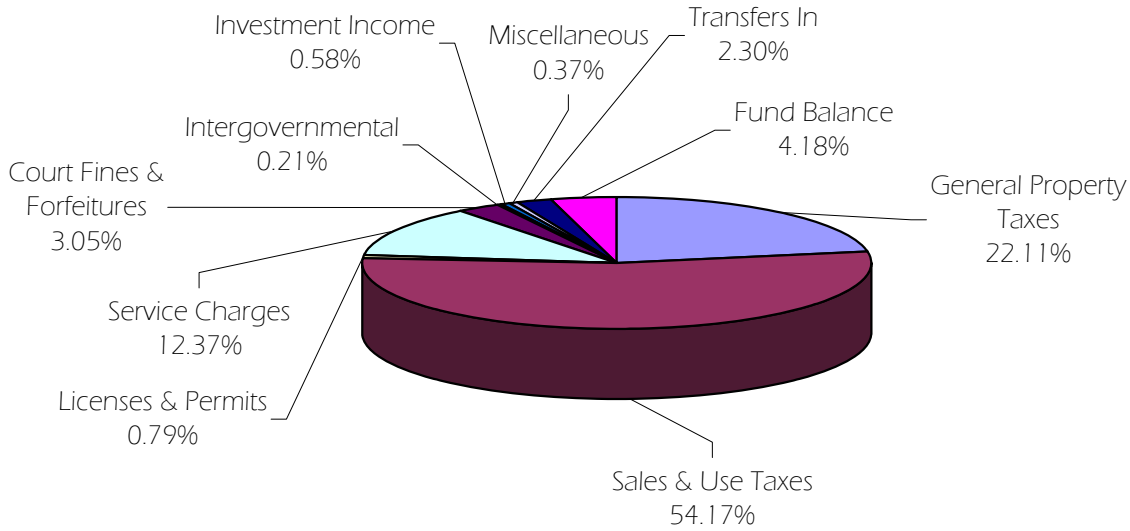
General Fund

\$

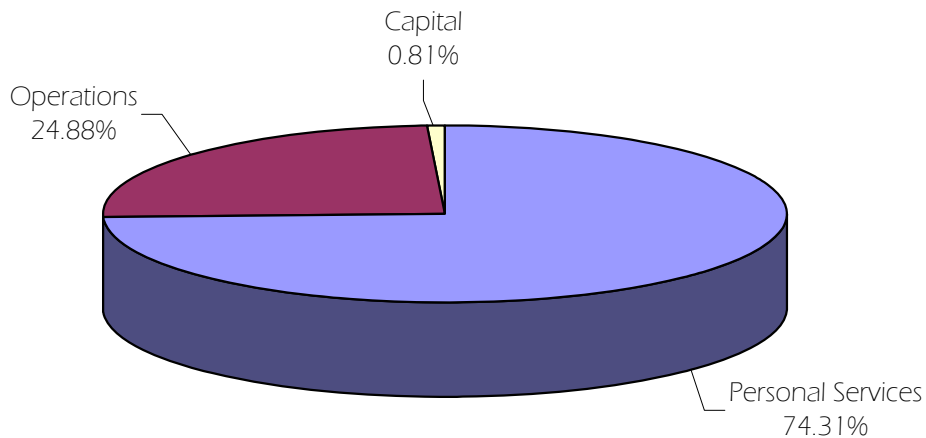
154,358,548

The General Fund accounts for all financial resources and expenditures that are not accounted for in specific purpose funds. It is the major operating fund of the government. The expenditures incurred are for current day-to-day expenses, operating equipment, and special appropriations

Budget by Revenue Source



Budget by Expense Category



SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
TAXES						
General Property Taxes						
4001	Real Property	\$ 26,012,169	\$ 2,521,650	\$ 27,371,388	\$ 33,630,000	22.87%
4002	Public Utility	57,209	8,221	-	-	N/A
4003	Timber	433	136	218	-	-100.00%
4005	Personal Property	4,723,757	562,108	4,573,723	-	-100.00%
4006	Personal Property-Motor Vehicle	2,796,928	1,808,309	1,510,278	-	-100.00%
4007	Mobile Homes	51,934	19,406	59,280	-	-100.00%
4012	Personal	92,171	17,939	98,113	80,000	-18.46%
4015	Recording Intangibles	537,773	149,917	647,176	420,000	-35.10%
	Subtotal	\$ 34,272,374	\$ 5,087,686	\$ 34,260,176	\$ 34,130,000	-0.38%
Penalties & Interest						
4150	Ad Valorem	627,785	165,773	683,924	600,000	-12.27%
4151	Auto	178,121	121,009	100,008	150,000	49.99%
4153	Breach of Covenant	-	-	-	-	N/A
4154	FIFAs	28,728	35,467	28,915	-	-100.00%
	Subtotal	\$ 834,634	\$ 322,249	\$ 812,847	\$ 750,000	-7.73%
Franchise (Public Utility Taxes)						
4020	Georgia Power	9,128,455	10,147,266	10,999,912	11,109,911	1.00%
4021	Atmos Energy	1,488,193	1,746,315	1,564,858	1,770,199	13.12%
4022	Southern Bell	715,191	654,513	609,562	592,840	-2.74%
4023	Charter Communications	417,826	409,386	396,569	400,000	0.87%
4024	TCL/Mediacom	929,374	914,903	863,676	844,000	-2.28%
4025	Knology	1,018,158	1,076,504	1,049,234	1,012,000	-3.55%
4026	Troup Electric	152,816	184,902	181,384	180,000	-0.76%
4027	Flint Electric	82,280	92,091	88,732	85,000	-4.21%
4028	Water Works - 6% Sales	2,854,208	3,183,255	3,242,220	3,308,000	2.03%
4029	AT&T	12,453	6,226	6,226	6,226	0.00%
4030	Co.	160	152	84	108	28.57%
4114	American Communication	48,904	27,067	14,927	15,200	1.83%
4115	Franchise	194,417	134,320	162,667	150,000	-7.79%
	Subtotal	\$ 17,042,435	\$ 18,576,900	\$ 19,180,051	\$ 19,473,484	1.53%
Business Taxes						
4100	Occupational Tax	13,791,906	14,128,470	14,408,541	13,887,500	-3.62%
4110	Insurance Premium Tax	10,328,554	10,028,380	8,906,404	8,995,468	1.00%
	Subtotal	\$ 24,120,460	\$ 24,156,850	\$ 23,314,945	\$ 22,882,968	-1.85%
General Sales & Use Taxes						
4040	Local Option Sales Tax	35,441,149	36,071,189	37,434,277	37,153,325	-0.75%
	Subtotal	\$ 35,441,149	\$ 36,071,189	\$ 37,434,277	\$ 37,153,325	-0.75%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
Selective Sales & Use Taxes						
4052	Beer Tax	\$ 1,787,177	\$ 1,815,035	\$ 1,779,355	\$ 1,750,000	-1.65%
4053	Wine Tax	275,755	308,454	312,219	288,000	-7.76%
4054	Liquor Tax	328,372	332,534	341,429	324,000	-5.10%
4058	Auto Rental Tax	403,063	404,393	422,449	400,000	-5.31%
4059	3% Alcohol Excise Tax	313,376	338,910	343,301	320,000	-6.79%
	Subtotal	\$ 3,107,743	\$ 3,199,326	\$ 3,198,753	\$ 3,082,000	-3.65%
Other Taxes						
4140	Other Taxes	63,850	65,829	68,587	62,000	-9.60%
	Subtotal	\$ 63,850	\$ 65,829	\$ 68,587	\$ 62,000	-9.60%
TOTAL TAXES		\$ 114,882,645	\$ 87,480,029	\$ 118,269,636	\$ 117,533,777	-0.62%
<u>LICENSES & PERMITS</u>						
Business Licenses						
4200	Beer License	\$ 92,860	\$ 96,560	\$ 100,910	\$ 96,000	-4.87%
4201	Wine License	39,335	43,225	42,145	45,000	6.77%
4202	Liquor License	545,764	574,466	570,593	560,000	-1.86%
4204	Alcohol Application I.D.	22,735	21,095	32,945	22,000	-33.22%
4210	Insurance License	107,859	105,577	94,933	105,000	10.60%
	Subtotal	\$ 808,553	\$ 840,923	\$ 841,526	\$ 828,000	-1.61%
Non-Business Licenses & Permits						
4250	Animal Permits	125,954	123,497	98,211	120,000	22.19%
4253	Zoning Petition Permits	(892)	10	(820)	100	-112.20%
4255	Judge Of Probate - Licenses	80,446	114,408	106,957	90,000	-15.85%
	Subtotal	\$ 205,508	\$ 237,915	\$ 204,348	\$ 210,100	2.81%
Other Licenses & Permits						
4252	Certificates Of Occupancy	44,820	47,490	43,860	45,000	2.60%
4256	Burial Permits	28,450	23,350	21,650	20,000	-7.62%
4257	Mobile Home	5,863	6,885	7,080	3,000	-57.63%
4259	Permits	7,550	12,150	14,000	5,000	-64.29%
	Subtotal	\$ 86,683	\$ 89,875	\$ 86,590	\$ 73,000	-15.69%
Penalties & Interest						
4271	Penalties-Tag Fees	113,560	114,333	127,957	110,000	-14.03%
	Subtotal	\$ 113,560	\$ 114,333	\$ 127,957	\$ 110,000	-14.03%
TOTAL LICENSES & PERMITS		\$ 1,214,304	\$ 1,283,046	\$ 1,260,421	\$ 1,221,100	-3.12%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
CHARGES FOR SERVICES						
Charges for Services						
4450	Auto Tag Fees	\$ 196,383	\$ 201,527	\$ 194,331	\$ 200,000	2.92%
4452	Auto Tag Postage Fees	48,487	48,939	51,165	48,000	-6.19%
4455	Damage to City Property	7,416	300	750	-	-100.00%
4459	Data Services	2,091	2,796	1,631	2,000	22.62%
4465	Insurance Fees	69,880	73,290	70,555	70,000	-0.79%
4501	Police False Alarm Fees	10,950	8,650	7,100	8,500	19.72%
4502	Fire False Alarm Fees	-	250	-	-	N/A
4505	Hazmat Cleanup Fees	-	-	-	-	N/A
4506	EMS Collections	271,554	2,536,470	2,691,394	2,400,000	-10.83%
4508	EMS Special Events	26,745	29,260	-	-	N/A
4512	Jail Fees	654,142	627,388	587,805	600,000	2.07%
4513	Alarm Registration	12,000	3,698	1,650	1,500	-9.09%
4515	MCP Inmates - Subsidy	3,781,960	3,787,600	3,818,840	3,780,000	-1.02%
4516	MCP Inmates - Releases	17,240	19,264	16,433	15,000	-8.72%
4517	Jail Medical Reimburse	66,102	29,937	12,305	20,000	62.54%
4610	Bad Check Fees	8,899	8,101	7,146	7,000	-2.04%
4611	Credit Card Service Fees	4,156	4,628	4,399	3,000	-31.80%
4620	Fuel Surcharge	39,522	56,554	70,330	55,000	-21.80%
4682	Marina Concessions	84,597	92,503	94,719	70,000	-26.10%
4683	Marina Fees	18,237	21,060	22,471	18,000	-19.90%
4684	South Commons- Concessions	11,576	8,685	7,809	8,000	2.45%
4685	Vending Machines	-	-	-	-	N/A
4844	Refund Bldg Maint	23,631	23,631	23,631	23,631	0.00%
4848	Fuel	20,331	26,067	29,074	20,000	-31.21%
	Subtotal	\$ 5,375,899	\$ 7,610,598	\$ 7,713,538	\$ 7,349,631	-4.72%
Cost Allocation						
4461	Cost Allocation Service Fees	\$ 1,916,152	2,127,373	\$ 2,465,780	2,681,289	8.74%
	Subtotal	\$ 1,916,152	\$ 2,127,373	\$ 2,465,780	\$ 2,681,289	8.74%
Court Fees						
4430	Municipal Court - Court	\$ 116,811	147,710	\$ 82,449	120,000	45.54%
4431	Recorders Court - Court	325	900	250	500	100.00%
4432	Magistrate Court-Court	69,244	64,358	77,544	60,000	-22.62%
4433	Superior Court - Court	590,399	644,909	540,310	600,000	11.05%
4434	Superior Ct - Misc. Fees	38,587	43,318	48,306	40,000	-17.19%
4435	Probate Ct - Misc. Fees	19,885	46,435	56,010	20,000	-64.29%
4436	Probate Court - Estates	140,350	177,847	180,272	140,000	-22.34%
4437	Adult Probation	18,683	17,376	14,754	15,000	1.67%
4438	Recorders Court - Admin	135,025	130,888	143,085	130,000	-9.14%
4439	Juvenile Court - Court	45	72	127	-	-100.00%
4449	Real Estate Transfer Fees	410,727	373,798	343,051	370,000	7.86%
4466	CW Public Defend -	-	-	-	-	N/A

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
4467	Noncompliance Fees - Juvenile Drug Court	\$ 4,188	\$ 4,643	\$ 6,055	\$ 4,200	-30.64%
4471	Verification Fees	3,905	4,785	5,390	4,000	-25.79%
4472	Council Variance Fees	-	200	400	-	-100.00%
4473	Subdivision Plat Fees	22,845	21,717	20,207	20,000	-1.02%
4474	Zoning Fees	30,750	24,891	16,855	25,000	48.32%
4496	Indigent Defense Fee	34,205	26,814	35,056	27,000	-22.98%
4497	BHAR Review Fees	-	-	1,305	-	-100.00%
4537	Juvenile Ct - Supervisory	11,314	8,375	10,625	8,000	-24.71%
	Subtotal	\$ 1,647,288	\$ 1,739,036	\$ 1,582,051	\$ 1,583,700	0.10%
Miscellaneous						
4837	Miscellaneous	114,965	120,977	178,595	60,000	-66.40%
	Subtotal	\$ 114,965	\$ 120,977	\$ 178,595	\$ 60,000	-66.40%
Special Assessments						
4595	Street Assess & Demo	\$ 29,400	\$ 28,357	\$ 29,679	\$ 20,000	-32.61%
	Subtotal	\$ 29,400	\$ 28,357	\$ 29,679	\$ 20,000	-32.61%
Regulatory Fees						
4251	Building Permits	\$ 993,774	\$ 1,230,330	\$ 1,452,041	\$ 1,300,000	-10.47%
	Subtotal	\$ 993,774	\$ 1,230,330	\$ 1,452,041	\$ 1,300,000	-10.47%
Other Fees - Commissions						
4532	School Tax Commissions	2,388,876	2,302,694	2,397,213	2,300,000	-4.06%
4533	School Tax-Auto Commissions	202,833	212,315	223,519	200,000	-10.52%
4534	State of GA Commissions	60,467	54,582	69,860	91,000	30.26%
4536	Bid Commissions	14,021	13,318	13,820	14,000	1.30%
	Subtotal	\$ 2,666,197	\$ 2,582,909	\$ 2,704,412	\$ 2,605,000	-3.68%
Other Fees						
4448	Recordings	\$ 338,881	\$ 378,015	\$ 398,566	\$ 340,000	-14.69%
4518	Coroner Transports	1,500	900	1,500	1,000	-33.33%
4530	Sheriff - Fees	597,452	878,347	947,400	650,000	-31.39%
4531	Qualifying Fees	14,674	12,659	29,422	12,000	-59.21%
4558	Recycling Fees	6,436	185,943	13,558	15,000	10.64%
4559	Sale of Recycled Materials	5,328	6,901	9,510	4,000	-57.94%
4570	Spay/Neuter Voucher Fees	1,740	8,705	17,325	8,000	-53.82%
4571	Pound Fees	35,625	44,252	84,647	40,000	-52.74%
4591	Lot Cleaning/Maint Fees	62,494	55,249	72,862	50,000	-31.38%
4594	Ordained Building Demolition	12,136	37,285	90,302	40,000	-55.70%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
4861	Police/Unclaimed Property	\$ 15,683	\$ 35,838	\$ 28,613	\$ -	-100.00%
4862	Sale Of Salvage	3,876	2,453	6,454	-	-100.00%
4867	Sale Of Engineering Documents	10,709	12,385	9,215	6,000	-34.89%
4869	Sale Of Police Reports	163,262	170,368	170,782	165,000	-3.39%
4870	Sale Of Fire Reports	22,627	34,915	30,666	30,000	-2.17%
4871	Voter Lists	662	-	-	-	N/A
4879	Sale Of Planning & Develop Doc	11,896	12,959	5,803	8,000	37.86%
4881	Sale Of Misc. Coroner's Reports.	110	40	104	-	-100.00%
4884	Signage Sales - Developers	16,500	15,500	15,830	-	-100.00%
4885	Sale of Tax Comm. Reports	-	15,344	6,575	-	-100.00%
	Subtotal	\$ 1,321,591	\$ 1,908,058	\$ 1,939,134	\$ 1,369,000	-29.40%
Culture & Recreation						
4658	Tennis Fees	176,962	166,976	174,215	170,000	-2.42%
4659	Swimming Pools	67,975	105,131	115,227	180,000	56.21%
4660	Concessions	26,086	26,273	31,309	25,000	-20.15%
4661	Concessions – Memorial Stadium	6,576	7,026	9,077	7,000	-22.88%
4664	Pool Concessions	40,305	56,499	55,111	95,000	72.38%
4671	After School Program	1,475,376	1,498,483	1,566,343	1,550,000	-1.04%
4674	Youth Program Fees	22,953	7,427	12,621	10,000	-20.77%
4675	Therapeutics	-	2,683	2,417	-	-100.00%
4676	Cultural Arts Program	40,581	44,746	41,025	30,000	-26.87%
4677	Sr. Citizens Program Fees	9,172	8,463	10,057	7,000	-30.40%
4678	Athletic Program Fees	70,094	71,486	76,036	50,000	-34.24%
4681	Fee Based Program Fees	775	750	687	5,000	627.80%
	Subtotal	\$ 1,936,855	\$ 1,995,943	\$ 2,094,125	\$ 2,129,000	1.67%
	TOTAL CHARGES FOR SERVICES	\$ 16,002,121	\$ 19,343,581	\$ 20,159,355	\$ 19,097,620	-5.27%
<u>COURT FINES & FORFEITURES</u>						
4740	Recorders Court - Fines	\$ 3,617,589	3,699,641	\$ 3,903,214	3,700,000	-5.21%
4741	Juvenile Court - Fines	6,450	4,840	53,125	3,000	-94.35%
4743	Environmental Court - Fines	49,030	49,580	50,985	40,000	-21.55%
4753	Recorders Ct. - Muscogee Surcharge	147,265	145,712	161,241	125,000	-22.48%
4754	Superior Ct. - Muscogee Surcharge	5,652	4,463	5,927	4,000	-32.51%
4755	State Ct. - Muscogee Surcharge	20,825	29,786	31,656	20,000	-36.82%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
4756	Municipal Ct. - Muscogee Surcharge	\$ 7,162	\$ 7,980	\$ 9,968	\$ 5,000	-49.84%
4757	Harris County Surcharge	50,428	39,444	32,569	35,000	7.46%
4758	Talbot County Surcharge	6,609	7,319	7,642	5,500	-28.03%
4759	Marion County Surcharge	9,053	7,218	9,263	6,500	-29.83%
4760	Chattahoochee County Surcharge	25,081	14,144	11,827	8,500	-28.13%
4761	Taylor County Surcharge	12,557	13,924	15,617	9,000	-42.37%
4762	Superior Ct - Fines & Forfeit	203,054	101,217	153,269	70,000	-54.33%
4763	Municipal Ct - Fines & Forfeit	327,873	317,599	441,607	315,000	-28.67%
4764	State Ct - Fines & Forfeitures	412,958	590,561	578,997	350,000	-39.55%
4767	Crime Victims - Adult Probation	-	640	-	-	N/A
4768	Forfeitures/Condemnation Police	-	-	-	-	N/A
4769	Magistrate Court-Fines & Forfeitures	18,277	5,305	8,480	10,000	17.92%
4861	Sale Of Unclaimed Property	-	35,838	-	-	N/A
TOTAL COURT FINES & FORFEITURES		\$ 4,919,863	\$ 5,075,211	\$ 5,475,387	\$ 4,706,500	-14.04%
<u>INTERGOVERNMENTAL</u>						
4315	Department of Justice	7,147	-	-	-	N/A
4343	Emergency Management Assist	55,887	55,887	55,887	55,887	0.00%
4359	Miscellaneous Revenues	6,574	-	550	-	-100.00%
4400	Payment Lieu Taxes Housing Auth	38,540	14,627	36,780	35,000	-4.84%
4402	Administrative Office Of Court	132,651	132,651	132,651	132,651	0.00%
4414	Harris County	67,031	70,148	73,620	69,754	-5.25%
4423	MCSD (School District)	143,060	-	-	-	N/A
4424	Misc Intergovernmental	-	-	-	-	N/A
4426	Talbot County	11,014	11,076	11,194	11,194	0.00%
4427	Marion County	9,790	9,845	9,950	9,950	0.00%
4428	Chattahoochee County	3,670	3,692	3,731	3,731	0.00%
4429	Taylor County	13,461	13,537	13,682	8,005	-41.49%
TOTAL INTERGOVERNMENTAL		\$ 488,825	\$ 311,463	\$ 338,045	\$ 326,172	-3.51%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY10		FY11		FY12		FY13		%
		Actual		Actual		Actual*		Adopted		Change
INVESTMENT INCOME										
4772	Gains/Losses on	\$	(114,026)	\$	(224,996)	\$	(495,791)	\$	-	-100.00%
4780	Investment Interest		1,850,327		1,475,085		1,240,675		900,000	-27.46%
TOTAL INVESTMENT INCOME		\$	1,736,301	\$	1,250,089	\$	744,884	\$	900,000	20.82%
MISCELLANEOUS										
Rents & Royalties										
4654	Memorial Stadium		5,940		5,639		7,700		5,000	-35.06%
4655	Golden Park		4,936		19,244		15,110		3,000	-80.15%
4665	Facilities Rental		5,427		7,743		6,505		5,000	-23.14%
4666	Facilities Rental - Promenade		8,045		13,659		10,448		8,000	-23.43%
4667	Facilities Rental - Commercial Ctr		13,294		22,152		32,592		15,000	-53.98%
4668	Facilities Rental -Rugby		400		400		400		400	0.00%
4669	Facilities Rental -Lake Oliver Marina		-		-		-		-	N/A
4680	South Commons -Softball Complex		39,626		19,855		21,340		5,000	-76.57%
	Subtotal	\$	77,668	\$	88,692	\$	94,095	\$	41,400	-56.00%
Other Rents & Royalties										
4873	Legacy Terrace Rental		57,219		83,000		88,185		50,000	-43.30%
4877	Rental Of City Property		12,909		13,039		11,557		8,000	-30.78%
4878	Rental/Lease Income		110,754		108,779		136,950		105,000	-23.33%
	Subtotal	\$	180,882	\$	204,818	\$	236,692	\$	163,000	-31.13%
Subtotal Rents & Royalties		\$	258,550	\$	293,510	\$	330,787	\$	204,400	-38.21%
Commissions										
4815	Pay Phone - Jail		264,025		273,672		263,983		200,000	-24.24%
4816	Pay Phone - MCP		134,971		106,838		78,792		80,000	1.53%
	Subtotal	\$	398,996	\$	380,510	\$	342,775	\$	280,000	-18.31%
Other Miscellaneous Revenue										
4821	Detox/Major Building Repairs		16,427		16,427		16,427		16,427	0.00%
4822	Detox/Mental - Insurance		670		670		670		670	0.00%
4824	Restitution		-		-		9,850		-	-100.00%
4842	Vendors Comp. - Sales		-		-		4,349		-	-100.00%
4843	Naval Center Reimbursement		11,393		-		34,942		67,491	93.15%
	Subtotal	\$	28,490	\$	17,097	\$	66,238	\$	84,588	27.70%

SCHEDULE OF REVENUES / GENERAL FUND 0101

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change	
Reimbursement for Damaged Property						
4851	Damage To City Property	\$ -	\$ -	\$ -	N/A	
4852	Repairs To City Vehicles	358	344	1,357	-100.00%	
4853	Claims/Settlements	11,036	71,935	45,175	-100.00%	
4854	Damaged/Lost Equipment Reimb.	-	-	(1,416)	-100.00%	
	Subtotal	\$ 11,394	\$ 72,279	\$ 45,116	\$ -	-100.00%
TOTAL MISCELLANEOUS		\$ 697,430	\$ 763,396	\$ 784,916	\$ 568,988	-27.51%
CONTRIBUTIONS						
4802	Donations	2,496	642	800	-100.00%	
TOTAL CONTRIBUTIONS		\$ 2,496	\$ 642	\$ 800	\$ -	-100.00%
OTHER FINANCING SOURCES						
Sale of General Fixed Assets						
4907	Sale of General Fixed Assets	30,667	91,368	130,013	-100.00%	
	Subtotal	\$ 30,667	\$ 91,368	\$ 130,013	\$ -	-100.00%
Interfund Transfers In						
4930	Transfer In	-	-	-	N/A	
4947	Transfer In-County Jail	1,500,000	1,000,000	1,000,000	3,250,000	225.00%
4950	Transfer In-General Fund CIP	1,000,000	750,000	1,185,000	300,000	-74.68%
4998	Transfer In-Other LOST	-	30,146,767	-	-	N/A
	Subtotal	\$ 2,500,000	\$ 31,896,767	\$ 2,185,000	\$ 3,550,000	62.47%
TOTAL OTHER FINANCING SOURCES		\$ 2,530,667	\$ 31,988,135	\$ 2,315,013	\$ 3,550,000	53.35%
USE OF FUND BALANCE				\$ 6,454,391		
Total General Fund Revenues		\$ 142,474,652	\$ 147,495,592	\$ 149,348,457	\$ 154,358,548	3.35%

* Unaudited

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
Council						
100-1000	City Council	\$ 303,169	\$ 302,578	\$ 289,268	\$ 302,032	4.41%
100-2000	Clerk of Council	\$ 225,338	\$ 220,398	\$ 218,351	\$ 230,266	5.46%
	Subtotal	\$ 528,507	\$ 522,976	\$ 507,619	\$ 532,298	4.86%
Mayor						
110-1000	Mayor's Office	335,315	313,639	294,475	405,104	37.57%
110-2600	Internal Auditor	102,693	104,581	101,299	170,682	68.49%
	Subtotal	438,008	418,220	395,774	575,786	45.48%
City Attorney						
120-1000	City Attorney	879,544	1,409,118	1,318,192	737,780	-44.03%
	Subtotal	879,544	1,409,118	\$ 1,318,192	\$ 737,780	-44.03%
City Manager						
130-1000	City Manager	665,549	708,923	678,299	697,678	2.86%
130-2500	Mail Room	63,513	60,404	61,150	72,962	19.32%
130-2600	Agency	96,329	114,596	103,437	112,611	8.87%
130-2700	Criminal Justice Coordination	183,556	176,727	166,563	188,388	13.10%
130-2800	Risk Management	62,481	63,571	65,354	-	-100.00%
130-2850	Center	366,632	393,078	405,842	410,158	1.06%
130-3710	Recorders Court	-	880,574	-	-	N/A
	Subtotal	1,438,060	2,397,873	1,480,645	1,481,797	0.08%
Finance						
200-1000	Finance Director	329,084	334,533	307,468	306,969	-0.16%
200-2100	Accounting	463,102	464,724	471,224	485,181	2.96%
200-2200	Revenue	954,634	965,989	962,142	958,026	-0.43%
200-2900	Financial Planning	263,034	265,773	263,963	274,417	3.96%
200-2950	Purchasing	385,573	401,971	393,848	407,665	3.51%
	Subtotal	2,395,427	2,432,990	2,398,645	2,432,258	1.40%
Information Technology						
210-1000	Technology	3,519,158	3,394,581	3,561,767	3,883,327	9.03%
	Subtotal	3,519,158	3,394,581	3,561,767	3,883,327	9.03%
Human Resources						
220-1000	Human Resources	817,498	846,978	847,943	875,200	3.21%
220-2100	Employee Benefits	807,041	825,757	845,952	941,661	11.31%
	Subtotal	1,624,539	1,672,735	1,693,895	1,816,861	7.26%
Inspections & Code						
240-2200	Inspections & Code Enforcement	1,574,656	1,506,096	1,552,314	1,602,914	3.26%
240-2900	Print Shop	196,757	197,118	194,819	201,941	3.66%
	Subtotal	1,771,413	1,703,214	1,747,133	1,804,855	3.30%

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
Planning						
242-1000	Planning	\$ 330,982	\$ 312,712	\$ 277,081	\$ 323,459	16.74%
	Subtotal	\$ 330,982	\$ 312,712	\$ 277,081	\$ 323,459	16.74%
Real Estate						
245-2400	Real Estate	96,293	108,714	118,079	102,318	-13.35%
	Subtotal	96,293	108,714	118,079	102,318	-13.35%
Engineering						
250-2100	Traffic Engineering	1,481,059	1,511,640	1,433,799	1,551,020	8.18%
250-2400	Geographic Information Systems	262,678	245,188	248,398	264,370	6.43%
250-3110	Communications	420,130	420,670	427,641	418,284	-2.19%
	Subtotal	2,163,867	2,177,498	2,109,838	2,233,674	5.87%
Public Services						
260-1000	Public Services	282,436	297,865	261,373	311,036	19.00%
260-2300	Fleet Management	1,998,931	2,146,033	2,072,562	2,122,363	2.40%
260-2400	Special Enforcement	1,332,954	1,370,710	1,406,605	1,453,465	3.33%
260-2600	Cemetaries	272,266	277,353	280,584	274,644	-2.12%
260-2700	Facility Maintenance	2,790,528	2,977,055	2,931,227	2,958,795	0.94%
260-3710	Other Maint/Repairs	1,097,281	1,066,303	1,149,670	1,066,855	-7.20%
	Subtotal	7,774,396	8,135,319	8,102,021	8,187,158	1.05%
Parks & Recreation						
270-1000	Parks & Recreation	406,810	306,749	419,319	432,754	3.20%
270-2100	Parks Services	4,615,364	4,944,623	5,076,842	4,758,058	-6.28%
270-2400	Recreation Services	1,442,057	1,278,377	1,278,252	1,414,031	10.62%
270-3220	Golden Park	83,363	112,060	77,527	109,800	41.63%
270-3230	Memorial Stadium	50,121	45,090	49,176	64,488	31.14%
270-3410	Athletics	329,044	231,516	263,267	295,971	12.42%
270-3505	Community Schools	1,499,846	1,598,383	1,730,532	1,737,943	0.43%
270-4048	Cooper Creek Tennis Center	318,334	240,952	245,647	261,693	6.53%
270-4049	Lake Oliver Marina	113,341	186,926	193,269	158,652	-17.91%
270-4413	Aquatics	406,170	557,804	600,700	584,572	-2.68%
270-4433	Therapeutics	118,475	113,426	117,159	128,568	9.74%
270-4434	Pottery Shop	170,207	174,897	162,600	171,007	5.17%
270-4435	Senior Citizen's Center	384,867	358,211	333,280	372,079	11.64%
	Subtotal	9,937,999	10,149,014	10,547,570	10,489,616	-0.55%
Cooperative Extension						
280-1000	Extension	144,045	142,371	140,218	141,279	0.76%
	Subtotal	144,045	142,371	140,218	141,279	0.76%

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
Boards & Commissions						
290-1000	Tax Assessor	\$ 1,301,805	\$ 1,360,990	\$ 1,357,659	\$ 1,406,717	3.61%
290-2000	Registration	657,813	998,832	685,552	836,477	22.02%
	Subtotal	\$ 1,959,618	\$ 2,359,822	\$ 2,043,211	\$ 2,243,194	9.79%
Police						
400-1000	Chief of Police	860,446	888,411	817,235	899,516	10.07%
400-2100	Intelligence/Vice	1,315,706	1,321,700	1,263,663	1,423,467	12.65%
400-2200	Support Services	2,644,949	2,775,455	2,704,461	2,787,662	3.08%
400-2300	Field Operations	12,667,142	12,512,372	12,406,142	12,615,031	1.68%
400-2400	Office of Professional Standards	412,017	410,774	412,974	415,599	0.64%
400-2500	Force	228,811	263,700	245,238	241,282	-1.61%
400-2700	Special Operations	30,058	34,137	38,484	33,500	-12.95%
400-2800	Services	1,258,090	1,335,009	1,331,719	1,388,154	4.24%
400-3230	Motor Transport	1,534,155	1,637,967	1,787,726	1,682,954	-5.86%
400-3320	Investigative Services	6,398,609	6,511,262	6,420,871	6,680,430	4.04%
	Subtotal	27,349,983	27,690,787	27,428,513	28,167,595	2.69%
Fire & EMS						
410-1000	Chief of Fire & EMS	414,872	441,139	432,296	432,188	-0.02%
410-2100	Operations	21,300,250	21,543,098	21,401,914	21,344,547	-0.27%
410-2600	Special Operations	1,063,462	984,672	1,054,035	1,090,168	3.43%
410-2800	Services	793,177	789,364	768,729	774,164	0.71%
410-2900	Management	166,567	157,000	173,230	170,956	-1.31%
410-3610	Logistics/Support	955,067	1,071,680	982,063	857,918	-12.64%
	Subtotal	24,693,395	24,986,953	24,812,267	24,669,941	-0.57%
Muscogee County Prison						
420-1000	Prison	6,962,432	7,179,602	7,013,454	7,132,297	1.69%
	Subtotal	6,962,432	7,179,602	7,013,454	7,132,297	1.69%
Homeland Security						
450-1000	Homeland Security	11,706	17,523	37,721	29,500	-21.79%
	Subtotal	\$ 11,706	\$ 17,523	\$ 37,721	\$ 29,500	-21.79%
Superior Court						
500-1000	Chief Judge	348,765	386,062	360,505	332,563	-7.75%
500-2000	District Attorney	1,728,534	1,774,193	1,726,167	1,830,161	6.02%
500-2100	Adult Probation	143,583	139,149	135,585	140,977	3.98%
500-2110	Juvenile Court	394,937	413,211	399,799	585,070	46.34%
500-2115	Juvenile Court Clerk	256,039	260,553	249,845	165,271	-33.85%
500-2120	Court Intake Services	17,808	21,016	23,383	-	-100.00%
500-2125	Circuit Wide Juvenile Court	261,873	271,604	267,288	266,530	-0.28%

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
500-2140	Jury Manager	\$ 367,650	\$ 350,215	\$ 355,477	\$ 424,844	19.51%
500-2150	Judge McBride	161,236	183,758	184,663	209,781	13.60%
500-2160	Judge Rumer	74,032	95,175	147,732	148,678	0.64%
500-2170	Judge Pullen	149,024	200,086	85,843	146,566	70.74%
500-2180	Judge Peters	127,477	120,072	146,694	148,222	1.04%
500-2190	Judge Jordan	198,700	215,116	236,779	200,149	-15.47%
500-2200	Program	161,355	169,114	167,739	175,975	4.91%
500-3000	Superior Court Clerk	2,006,244	2,034,797	1,946,905	1,967,261	1.05%
500-3310	Bd of Equalization	-	12,259	58,162	67,937	16.81%
	Subtotal	\$ 6,397,257	\$ 6,646,380	\$ 6,492,566	\$ 6,809,985	4.89%
State Court						
510-1000	State Court Judges	570,342	583,901	580,689	602,994	3.84%
510-2000	State Court Solicitor	1,031,654	1,054,081	1,009,441	1,094,553	8.43%
	Subtotal	1,601,996	1,637,982	1,590,130	1,697,547	6.76%
Public Defender						
520-1000	Public Defender	1,117,446	1,139,239	1,105,181	1,158,281	4.80%
520-2000	Muscogee County Public Defender	198,457	206,308	203,696	263,746	29.48%
	Subtotal	1,315,903	1,345,547	1,308,877	1,422,027	8.64%
Municipal Court						
530-1000	Judge	357,853	356,068	357,097	365,776	2.43%
530-2000	Municipal Court Clerk	731,175	729,764	703,301	743,104	5.66%
530-3000	Marshal	1,282,877	1,274,822	1,244,059	1,282,313	3.07%
530-3100	Jr Marshal Program	4,204	-	-	-	N/A
	Subtotal	2,376,109	2,360,654	2,304,457	2,391,193	3.76%
Probate Court						
540-1000	Probate Court Judge	463,738	444,011	400,934	447,539	11.62%
	Subtotal	463,738	444,011	400,934	447,539	11.62%
Sheriff's Department						
550-1000	Administration	1,917,279	2,119,125	2,115,876	2,034,935	-3.83%
550-2100	Uniform Division	4,607,935	4,411,580	4,181,895	3,939,771	-5.79%
550-2200	Criminal Division	-	-	-	-	N/A
550-2300	Training	-	856	-	-	N/A
550-2400	Motor Transport	286,027	359,541	397,093	285,000	-28.23%
550-2500	Recorders Court	971,324	104,296	104,541	104,995	0.43%
550-2600	Jail	14,660,078	15,356,334	15,298,764	14,832,190	-3.05%
550-2650	Medical Director	4,237,392	4,193,746	4,399,994	3,724,115	-15.36%
	Subtotal	26,680,035	26,545,478	26,498,163	24,921,006	-5.95%

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
Tax Commissioner						
560-1000	Tax Commissioner	\$ 1,453,943	\$ 1,475,640	\$ 1,469,849	\$ 1,565,413	6.50%
	Subtotal	\$ 1,453,943	\$ 1,475,640	\$ 1,469,849	\$ 1,565,413	6.50%
Coroner						
570-1000	Coroner	272,814	279,993	284,878	295,115	3.59%
	Subtotal	272,814	279,993	284,878	295,115	3.59%
Recorder's Court						
580-1000	Recorder's Court	-	-	818,391	895,298	9.40%
	Subtotal	-	-	818,391	895,298	9.40%
Non-Categorical						
590-1000	Appropriations	1,819,801	1,838,182	1,824,235	1,828,949	0.26%
590-2000	Contingency	53,569	71,673	80,534	2,068,946	2469.03%
590-3000	Non-Categorical	2,432,293	6,456,525	7,764,052	7,417,800	-4.46%
590-4000	Interfund Transfers	4,917,271	4,166,999	4,943,139	5,345,246	8.13%
590-6000	Airport	62	145	-	-	N/A
590-6500	Naval Museum	310,488	296,967	283,037	267,491	-5.49%
	Subtotal	9,533,484	12,830,491	14,894,997	16,928,432	13.65%
TOTAL GENERAL FUND		\$ 144,114,651	\$ 150,778,198	\$ 151,796,885	\$ 154,358,548	1.69%

* Unaudited

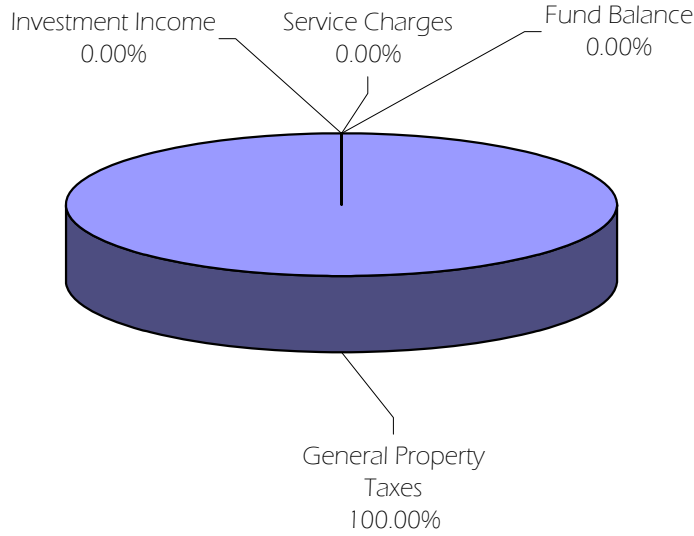
OVERVIEW / OTHER LOST FUND 0102/0109

Other LOST Fund

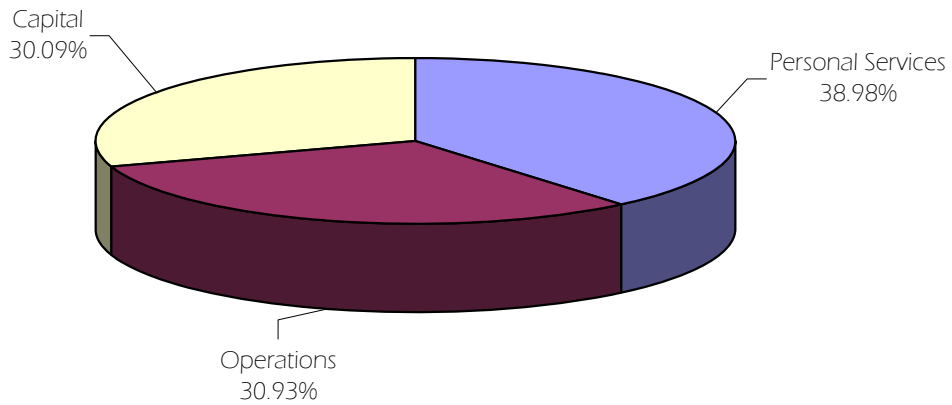
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35,000,000

Budget by Revenue Source



Budget by Expense Category



The Other Local Option Sales Tax Fund was passed by the citizens with an effective date of January 1, 2009. 70 percent is allocated to Public Safety including a \$3,000 annual supplement to all sworn officers and 30 percent to Infrastructure.

OVERVIEW / OTHER LOST FUND 0102/0109

SCHEDULE OF REVENUES

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
<u>0102-PUBLIC SAFETY</u>						
<u>TAXES</u>						
4042	LOST-Public Safety/Roads	\$ 22,323,121	\$ 22,752,777	\$ 24,342,816	\$ 24,500,000	0.65%
TOTAL TAXES		\$ 22,323,121	\$ 22,752,777	\$ 24,342,816	\$ 24,500,000	0.65%
<u>CHARGES FOR SERVICES</u>						
4837	Miscellaneous	282	268	1,171	-	-100.00%
TOTAL CHARGES FOR SERVICES		\$ 282	\$ 268	\$ 1,171	\$ -	-100.00%
<u>INVESTMENT INCOME</u>						
4772	Gains/Losses on Investments	(31,140)	11,009	-	-	N/A
4780	Investment Interest	277,607	84,315	4,829	-	-100.00%
TOTAL INVESTMENT INCOME		\$ 246,467	\$ 95,324	\$ 4,829	\$ -	-100.00%
TOTAL 0102 PUBLIC SAFETY		\$ 22,569,870	\$ 22,848,369	\$ 24,348,816	\$ 24,500,000	0.62%
<u>0109-INFRASTRUCTURE</u>						
<u>TAXES</u>						
4042	LOST-Public Safety/Roads	\$ 9,567,052	\$ 9,751,190	\$ 10,432,635	\$ 10,500,000	0.65%
TOTAL TAXES		\$ 9,567,052	\$ 9,751,190	\$ 10,432,635	\$ 10,500,000	0.65%
<u>INVESTMENT INCOME</u>						
4772	Gains/Losses on Investments	(44,037)	(10,637)	(6,515)	-	-100.00%
4780	Investment Interest	177,867	73,950	20,845	-	-100.00%
TOTAL INVESTMENT INCOME		\$ 133,830	\$ 63,313	\$ 14,330	\$ -	-100.00%
TOTAL 0109 INFRASTRUCTURE		\$ 9,700,882	\$ 9,814,503	\$ 10,446,965	\$ 10,500,000	0.51%
USE OF FUND BALANCE					\$ -	
Total Other LOST Fund		\$ 32,270,752	\$ 32,662,872	\$ 34,795,781	\$ 35,000,000	0.59%

* Unaudited

OVERVIEW / OTHER LOST FUND 0102/0109

SCHEDULE OF EXPENDITURES

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
<u>0102-PUBLIC SAFETY</u>						
Crime Prevention						
110-9900	Crime Prevention	\$ 14,015	\$ 191,470	\$ 488,457	\$ 831,691	70.27%
	Subtotal	\$ 14,015	\$ 191,470	\$ 488,457	\$ 831,691	70.27%
City Manager/Recorder's Court						
130-9900	Recorder's Court	\$ -	\$ -	\$ -	\$ -	N/A
	Subtotal	\$ -	\$ -	\$ -	\$ -	N/A
Civic Center						
160-9900	Civic Center	\$ 3,883	\$ 3,853	\$ 3,926	\$ 3,920	-0.15%
	Subtotal	\$ 3,883	\$ 3,853	\$ 3,926	\$ 3,920	-0.15%
Public Services						
260-9900	Public Services	\$ 101,397	\$ 105,808	\$ 113,359	\$ 117,585	3.73%
	Subtotal	\$ 101,397	\$ 105,808	\$ 113,359	\$ 117,585	3.73%
Parks & Recreation						
270-9900	Parks & Recreation	\$ 49,611	\$ 47,984	\$ 51,088	\$ 50,954	-0.26%
	Subtotal	\$ 49,611	\$ 47,984	\$ 51,088	\$ 50,954	-0.26%
Police						
400-9900	Police	\$ 8,746,368	\$ 8,325,741	\$ 9,233,340	\$ 9,622,996	4.22%
400-9902	E-911	177,017	325,442	344,520	1,226,073	255.88%
	Subtotal	\$ 8,923,385	\$ 8,651,183	\$ 9,577,860	\$ 10,849,069	13.27%
Fire/EMS						
410-9900	Fire/EMS	\$ 1,576,745	\$ 2,500,140	\$ 2,264,754	\$ 2,678,385	18.26%
	Subtotal	\$ 1,576,745	\$ 2,500,140	\$ 2,264,754	\$ 2,678,385	18.26%
MCP						
420-9900	MCP	\$ 583,346	\$ 628,585	\$ 1,045,812	\$ 710,040	-32.11%
	Subtotal	\$ 583,346	\$ 628,585	\$ 1,045,812	\$ 710,040	-32.11%
Homeland Security						
450-9900	Homeland Security	\$ -	\$ -	\$ 5,882	\$ -	-100.00%
	Subtotal	\$ -	\$ -	\$ 5,882	\$ -	-100.00%
District Attorney						
500-9900	District Attorney	\$ -	\$ 59,308	\$ 65,046	\$ 132,535	103.76%
	Subtotal	\$ -	\$ 59,308	\$ 65,046	\$ 132,535	103.76%
Juvenile Drug Court						
500-9904	Juvenile Drug Court	\$ -	\$ -	\$ -	\$ 27,665	N/A
	Subtotal	\$ -	\$ -	\$ -	\$ 27,665	N/A

OVERVIEW / OTHER LOST FUND 0102/0109

SCHEDULE OF EXPENDITURES

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
State Court Solicitor						
510-9900	State Court Solicitor	\$ 73,218	\$ 97,707	\$ 222,999	\$ 218,880	-1.85%
	Subtotal	\$ 73,218	\$ 97,707	\$ 222,999	\$ 218,880	-1.85%
Public Defender						
520-9900	Public Defender	\$ 61,826	\$ 61,825	\$ 58,251	\$ 124,974	114.54%
	Subtotal	\$ 61,826	\$ 61,825	\$ 58,251	\$ 124,974	114.54%
Marshal						
530-9900	Marshal	\$ 58,278	\$ 371,042	\$ 473,483	\$ 449,069	-5.16%
	Subtotal	\$ 58,278	\$ 371,042	\$ 473,483	\$ 449,069	-5.16%
Municipal Court Clerk						
530-9902	Municipal Court Clerk	\$ -	\$ 89,420	\$ 91,452	\$ 92,882	1.56%
	Subtotal	\$ -	\$ 89,420	\$ 91,452	\$ 92,882	1.56%
Probate Court						
540-9900	Probate Court	\$ -	\$ -	\$ 14,156	\$ 46,620	229.33%
	Subtotal	\$ -	\$ -	\$ 14,156	\$ 46,620	229.33%
Sheriff						
550-9900	Sheriff	\$ 1,142,177	\$ 1,884,541	\$ 3,839,493	\$ 3,538,059	-7.85%
	Subtotal	\$ 1,142,177	\$ 1,884,541	\$ 3,839,493	\$ 3,538,059	-7.85%
Coroner						
570-9900	Coroner	\$ 6,754	\$ 7,479	\$ 41,408	\$ 32,839	-20.69%
	Subtotal	\$ 6,754	\$ 7,479	\$ 41,408	\$ 32,839	-20.69%
Recorder's Court						
580-9900	Recorder's Court	\$ -	\$ -	\$ 65,415	\$ 278,425	325.63%
	Subtotal	\$ -	\$ -	\$ 65,415	\$ 278,425	325.63%
Transportation						
610-9900	Transportation	\$ 3,846	\$ 3,907	\$ 3,907	\$ 3,920	0.33%
	Subtotal	\$ 3,846	\$ 3,907	\$ 3,907	\$ 3,920	0.33%
Non-Departmental						
590-2000	Contingency	\$ -	\$ -	\$ -	\$ 3,741,374	N/A
590-3000	Non-Categorical	-	-	187,825	190,583	1.47%
590-4000	Interfund Transfers	-	21,169,212	3,339,191	380,531	-88.60%
590-9900	Transfer to Debt Service	-	-	-	-	N/A
	Subtotal	\$ -	\$ 21,169,212	\$ 3,527,016	\$ 4,312,488	22.27%
TOTAL 0102 PUBLIC SAFETY		\$ 12,598,481	\$ 35,873,464	\$ 21,953,764	\$ 24,500,000	11.60%

OVERVIEW / OTHER LOST FUND 0102/0109

SCHEDULE OF EXPENDITURES

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
<u>0109-INFRASTRUCTURE</u>						
Finance						
200-9901	Finance	\$ 11,317	\$ -	\$ -	\$ -	N/A
	Subtotal	\$ 11,317	\$ -	\$ -	\$ -	N/A
Information Technology						
210-9901	Information Technology	\$ 250,000	\$ 99,220	\$ 209,352	\$ 250,000	19.42%
	Subtotal	\$ 250,000	\$ 99,220	\$ 209,352	\$ 250,000	19.42%
Engineering						
250-9901	Engineering	\$ 42,318	\$ 2,932,773	\$ 71,138	\$ 4,128,383	5703.34%
	Subtotal	\$ 42,318	\$ 2,932,773	\$ 71,138	\$ 4,128,383	5703.34%
Public Services						
260-9901	Public Services	\$ 44,312	\$ 267,317	\$ 84,553	\$ 800,000	846.15%
	Subtotal	\$ 44,312	\$ 267,317	\$ 84,553	\$ 800,000	846.15%
Non-Departmental						
590-2000	Contingency	\$ -	\$ -	\$ -	\$ 2,256	N/A
590-3000	Non-Categorical	-	-	10,309	44,638	333.00%
590-4000	Interfund Transfers	-	12,068,651	4,270,159	5,274,723	23.53%
590-9901	Debt Service	-	-	-	-	
	Subtotal	\$ -	\$ 12,068,651	\$ 4,280,468	\$ 5,321,617	24.32%
TOTAL 0109 INFRASTRUCTURE		\$ 347,947	\$ 15,367,961	\$ 4,645,511	\$ 10,500,000	126.02%
Total Other LOST Fund		\$ 12,946,428	\$ 51,241,425	\$ 26,599,275	\$ 35,000,000	31.58%

* Unaudited

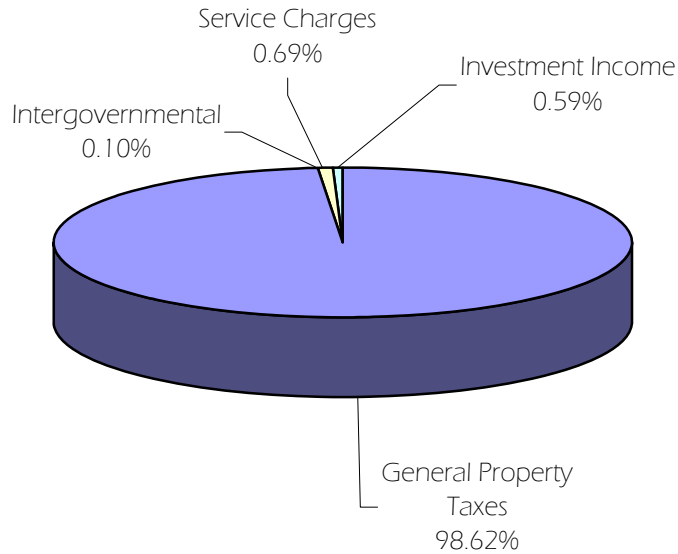
OVERVIEW / STORMWATER FUND 0202

Stormwater Fund

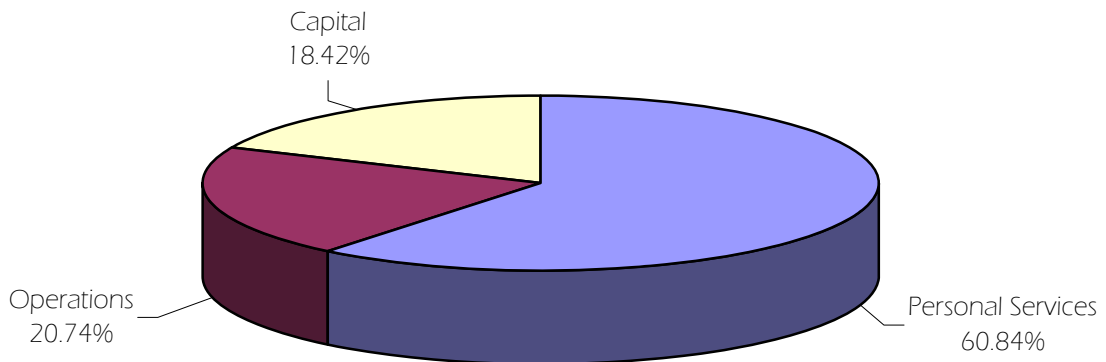
\$

5,105,143

Budget by Revenue Source



Budget by Expense Category



The Stormwater (Sewer) Fund accounts for the operations, maintenance and improvement of the stormwater and sewer systems.

OVERVIEW / STORMWATER FUND 0202

SCHEDULE OF REVENUES

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
<u>TAXES</u>						
General Property Taxes						
4001	Real Property	\$ 3,667,299	\$ 3,664,016	\$ 3,939,736	\$ 4,832,943	22.67%
4002	Public Utility	8,065	9,323	-	-	N/A
4003	Timber	14	31	7	-	-100.00%
4005	Personal Property	665,973	637,435	658,331	-	-100.00%
4006	Personal Property-Motor Vehicle	402,140	420,377	449,812	-	-100.00%
4007	Mobile Homes	7,720	10,584	10,666	-	-100.00%
4012	Personal	12,995	20,343	14,122	12,000	-15.03%
4015	Recording Intangibles	75,817	170,006	93,153	75,000	-19.49%
	Subtotal	\$ 4,840,023	\$ 4,932,115	\$ 5,165,827	\$ 4,919,943	-4.76%
Penalties & Interest						
4150	Ad Valorem	\$ 88,508	\$ 187,988	\$ 98,442	\$ 90,000	-8.58%
4151	Auto	25,610	35,257	38,773	25,000	-35.52%
	Subtotal	\$ 114,118	\$ 223,245	\$ 137,215	\$ 115,000	-16.19%
	TOTAL TAXES	\$ 4,954,141	\$ 5,155,360	\$ 5,303,042	\$ 5,034,943	-5.06%
<u>INTERGOVERNMENTAL</u>						
4400	Payment in Lieu of Taxes-Housing Authority	\$ 5,434	16,587	\$ 5,294	5,200	-1.78%
	TOTAL INTERGOVERNMENTAL	\$ 5,434	\$ 16,587	\$ 5,294	\$ 5,200	-1.78%
<u>CHARGES FOR SERVICES</u>						
Streets & Public Improvement Fees						
4464	Land Disturbance Fees	10,461	19,532	9,728	10,000	2.80%
4596	Erosion Control	31,120	39,591	27,492	25,000	-9.06%
	Subtotal	\$ 41,581	\$ 59,123	\$ 37,220	\$ 35,000	-5.96%
Other Charges for Services						
4837	Miscellaneous	\$ 511	531	\$ -	-	N/A
4853	Claims/Settlements	\$ -	21,483	\$ -	-	N/A
	Subtotal	\$ 511	\$ 22,014	\$ -	\$ -	N/A
	TOTAL CHARGES FOR SERVICES	\$ 42,092	\$ 81,137	\$ 37,220	\$ 35,000	-5.96%
<u>INVESTMENT INCOME</u>						
4772	Gains/Losses on	(8,185)	(5,728)	(3,103)	-	-100.00%
4780	Investment Interest	50,302	26,148	65,652	30,000	-54.30%
4862	Sale of Salvage	-	-	1,082	-	-100.00%
	TOTAL INVESTMENT INCOME	\$ 42,117	\$ 20,420	\$ 63,631	\$ 30,000	-52.85%
	Total Stormwater Fund	\$ 5,043,784	\$ 5,273,504	\$ 5,409,187	\$ 5,105,143	-5.62%

* Unaudited

OVERVIEW / STORMWATER FUND 0202

SCHEDULE OF EXPENDITURES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
Engineering					
250-2300 Drainage	\$ 419,966	\$ 390,383	\$ 409,458	\$ 482,853	17.92%
250-2600 Stormwater	237,402	274,852	273,522	286,367	4.70%
Subtotal	\$ 657,368	\$ 665,235	\$ 682,980	\$ 769,220	12.63%
Public Services					
260-3210 Sewer Maintenance	\$ 2,849,751	\$ 3,819,270	\$ 3,088,139	\$ 3,418,731	10.71%
Other Maintenance &					
260-3710 Repairs	-	4,984	-	5,000	N/A
Subtotal	\$ 2,849,751	\$ 3,824,254	\$ 3,088,139	\$ 3,423,731	10.87%
Non-Categorical					
590-2000 Contingency	\$ -	\$ -	\$ -	\$ 44,315	N/A
590-3000 Non-Categorical	193,677	187,983	198,924	213,974	7.57%
590-4000 Interfund Transfers	646,913	639,280	688,468	653,903	-5.02%
Subtotal	\$ 840,590	\$ 827,263	\$ 887,392	\$ 912,192	2.79%
Total Stormwater Fund	\$ 4,347,709	\$ 5,316,752	\$ 4,658,511	\$ 5,105,143	9.59%

* Unaudited

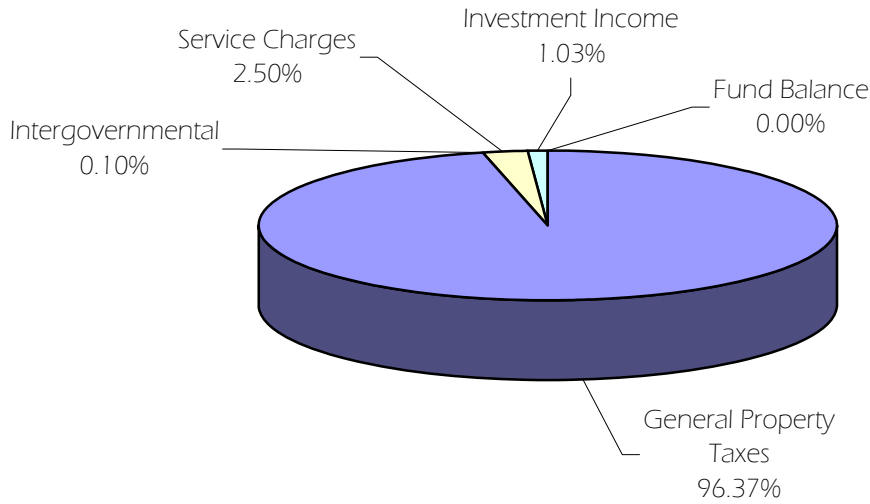
OVERVIEW / PAVING FUND 0203

Paving Fund

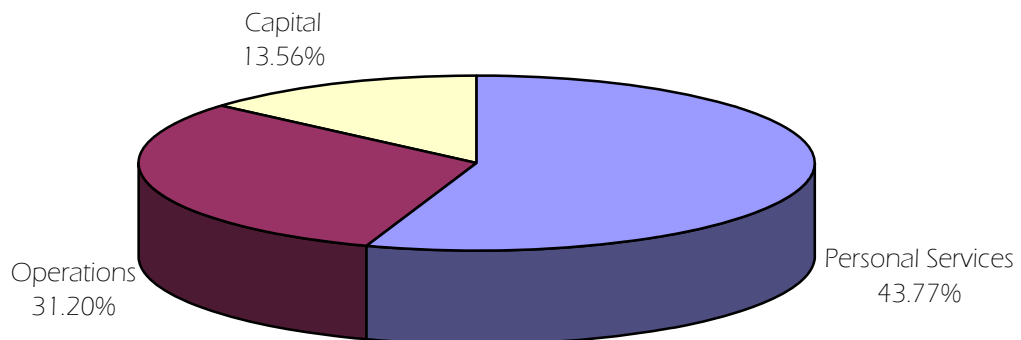
\$

14,513,888

Budget by Revenue Source



Budget by Expense Category



The Paving Fund accounts for maintenance of and improvements to the City's roads and bridges.

OVERVIEW / PAVING FUND 0203

SCHEDULE OF REVENUES

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
<u>TAXES</u>						
General Property Taxes						
4001	Real Property	\$ 10,187,504	\$ 10,178,758	\$ 10,928,223	\$ 13,381,993	22.45%
4002	Public Utility	22,405	25,899	-	-	N/A
4003	Timber	59	136	20	-	-100.00%
4005	Personal Property	1,850,028	1,770,811	1,826,110	-	-100.00%
4006	Personal Property-Motor Vehicle	1,113,814	1,165,265	1,247,047	-	-100.00%
4007	Mobile Homes	21,272	29,162	29,551	-	-100.00%
4012	Personal	36,098	56,513	39,173	40,000	2.11%
4015	Recording Intangibles	210,615	472,282	258,392	220,000	-14.86%
	Subtotal	\$ 13,441,795	\$ 13,698,826	\$ 14,328,516	\$ 13,641,993	-4.79%
Penalties & Interest						
4150	Ad Valorem	\$ 245,868	\$ 522,235	\$ 273,064	\$ 275,000	0.71%
4151	Auto	70,933	97,732	107,479	70,000	-34.87%
	Subtotal	\$ 316,801	\$ 619,967	\$ 380,543	\$ 345,000	-9.34%
TOTAL TAXES		\$ 13,758,596	\$ 14,318,793	\$ 14,709,059	\$ 13,986,993	-4.91%
<u>INTERGOVERNMENTAL</u>						
4400	Payment in Lieu of Taxes- Housing Authority	\$ 15,094	46,080	\$ 14,685	14,000	-4.66%
TOTAL INTERGOVERNMENTAL		\$ 15,094	\$ 46,080	\$ 14,685	\$ 14,000	-4.66%
<u>CHARGES FOR SERVICES</u>						
Charges for Services						
4837	Miscellaneous	5,262	1,692	4,300	-	-100.00%
4853	Claims/Settlements	1,241	-	4,579	-	-100.00%
	Subtotal	\$ 6,503	\$ 1,692	\$ 8,879	\$ -	-100.00%
Special Assessments						
4593	Street Repair Reimbursement	\$ 35,286	24,236	\$ 23,208	20,000	-13.82%
	Subtotal	\$ 35,286	\$ 24,236	\$ 23,208	\$ 20,000	-13.82%
State Road Maintenance Fee						
4597	Maintaining State Highways	343,470	342,895	342,895	342,895	0.00%
	Subtotal	\$ 343,470	\$ 342,895	\$ 342,895	\$ 342,895	0.00%
TOTAL CHARGES FOR SERVICES		\$ 385,259	\$ 368,823	\$ 374,982	\$ 362,895	-3.22%

OVERVIEW / PAVING FUND 0203

SCHEDULE OF REVENUES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
INVESTMENT INCOME					
4772 Gains/Losses on Investments	(41,250)	(106,172)	12,652	-	-100.00%
4780 Investment Interest	244,429	251,421	340,372	150,000	-55.93%
4907 Sale of Assets	-	-	70,000	-	-100.00%
TOTAL INVESTMENT INCOME	\$ 203,179	\$ 145,249	\$ 423,024	\$ 150,000	-64.54%
USE OF FUND BALANCE				\$ -	
Total Paving Fund	\$ 14,362,128	\$ 14,878,945	\$ 15,521,750	\$ 14,513,888	-6.49%

* Unaudited

SCHEDULE OF EXPENDITURES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
Engineering					
250-2200 Highways & Roads	\$ 932,576	\$ 910,641	\$ 902,350	\$ 1,062,466	17.74%
Subtotal	\$ 932,576	\$ 910,641	\$ 902,350	\$ 1,062,466	17.74%
Public Services					
260-2100 Street Improvements	\$ 1,897,615	\$ 1,908,289	\$ 3,257,807	\$ -	-100.00%
260-2800 Landscape & Forestry	\$ 2,055,636	\$ 2,915	\$ -	\$ -	N/A
260-3110 Repairs & Maintenance	\$ 2,387,584	\$ 2,305,767	\$ 2,422,485	\$ 4,687,468	93.50%
260-3120 Right-of-Way Maintenance	\$ 2,910,900	\$ 5,155,204	\$ 6,076,870	\$ 6,328,177	4.14%
260-3130 Community Services-Right-of Way Maintenance	\$ 221,485	\$ 241,974	\$ 265,886	\$ 275,795	3.73%
260-3710 Other Maintenance & Repairs	\$ -	\$ 2,448	\$ 1,910	\$ 5,000	161.78%
Subtotal	\$ 9,473,220	\$ 9,616,597	\$ 12,024,958	\$ 11,296,440	-6.06%
Non-Categorical					
590-2000 Contingency	\$ -	\$ -	\$ -	\$ 113,982	N/A
590-3000 Non-Categorical	570,513	602,607	683,148	725,475	6.20%
590-4000 Interfund Transfers	1,557,266	1,362,691	3,651,586	1,315,525	-63.97%
Subtotal	\$ 2,127,779	\$ 1,965,298	\$ 4,334,734	\$ 2,154,982	-50.29%
Total Paving Fund	\$ 12,533,575	\$ 12,492,536	\$ 17,262,042	\$ 14,513,888	-15.92%

* Unaudited

OVERVIEW / MEDICAL CENTER FUND 0204

Medical Center Fund

\$

13,659,756

The Medical Center Fund accounts for funding indigent hospital care for the residents of Columbus. It is funded by contract based on the value of a 3.00 mill levy.

SCHEDULE OF REVENUES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
<u>TAXES</u>					
General Property Taxes					
4001 Real Property	\$ 9,683,155	\$ 9,678,404	\$ 10,253,869	\$ 11,996,919	17.00%
4003 Timber	193	449	107	-	-100.00%
4005 Personal Property	1,758,442	1,683,736	1,713,401	-	-100.00%
4006 Personal Property-Motor Vehicle	1,035,910	1,089,960	1,156,355	1,062,837	-8.09%
4007 Mobile Homes	19,064	26,127	25,943	-	-100.00%
TOTAL TAXES	\$ 12,496,764	\$ 12,478,676	\$ 13,149,675	\$ 13,059,756	-0.68%
<u>OTHER FINANCING SOURCES</u>					
4931 Transfer In-General Fund	-	-	600,000	600,000	0.00%
TOTAL OTHER FINANCING	\$ -	\$ -	\$ 600,000	\$ 600,000	0.00%
Total Medical Center Fund	\$ 12,496,764	\$ 12,478,676	\$ 13,749,675	\$ 13,659,756	-0.65%

* Unaudited

SCHEDULE OF EXPENDITURES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
200-3000 Medical Center	12,688,954	13,175,027	13,623,009	13,659,756	0.27%
Total Medical Center Fund	\$ 12,688,954	\$ 13,175,027	\$ 13,623,009	\$ 13,659,756	0.27%

* Unaudited

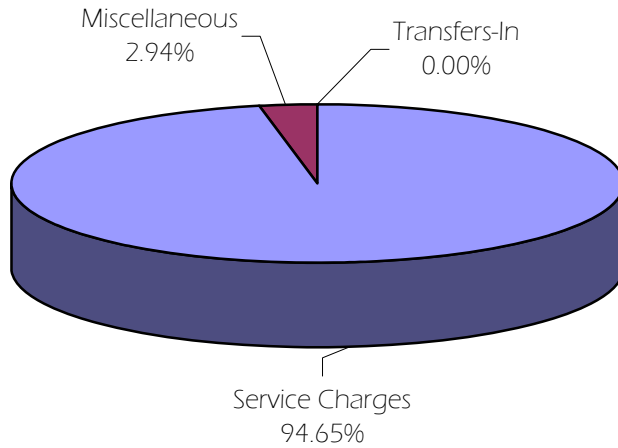
OVERVIEW / INTEGRATED WASTE MANAGEMENT FUND 0207

Integrated Waste Management
Fund

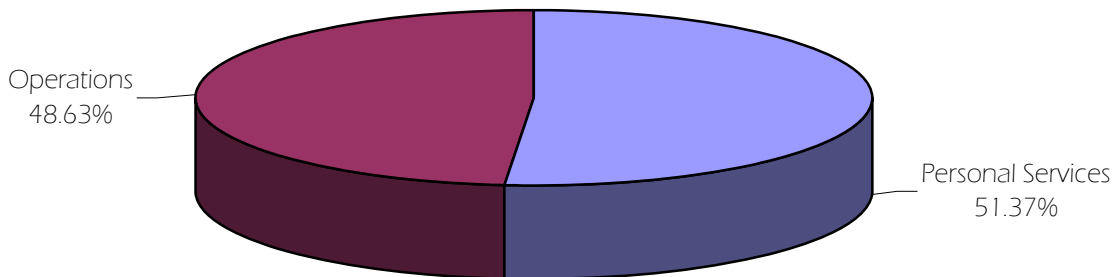
\$

10,190,000

Budget by Revenue Source



Budget by Expense Category



The Integrated Waste Management Fund accounts for the expenses associated with the collection and disposal of solid waste and recycling in Muscogee County.

OVERVIEW / INTEGRATED WASTE MANAGEMENT FUND 0207

SCHEDULE OF REVENUES

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
<u>CHARGES FOR SERVICES</u>						
Sanitation						
4550	Inert Landfill Fees- Granite Bluff	84,549	78,841	69,720	155,000	122.32%
4552	Commercial Solid Waste Collection Fees	68,820	77,058	72,047	129,000	79.05%
4553	Residential Solid Waste Collection	9,102,918	9,092,217	9,117,757	9,050,000	-0.74%
4556	Inert Landfill Fees- Oxbow Meadows	5,792	6,962	16,389	10,000	-38.98%
4557	Pine Grove Landfill	195,232	243,186	250,990	303,000	20.72%
	Subtotal	\$ 9,457,311	\$ 9,498,264	\$ 9,526,903	\$ 9,647,000	1.26%
Other Fees						
4558	Recycling Fees	\$ 108,685	\$ 71,110	\$ 292,059	\$ 225,000	-22.96%
4588	Tree Fee	35,982	32,529	24,734	18,000	-27.23%
	Subtotal	\$ 144,667	\$ 103,639	\$ 316,793	\$ 243,000	-23.29%
Other Fees						
4837	Miscellaneous	\$ 686	\$ 1,511	\$ 1,677	\$ -	-100.00%
	Subtotal	\$ 686	\$ 1,511	\$ 1,677	\$ -	-100.00%
TOTAL CHARGES FOR SERVICES		\$ 9,602,664	\$ 9,603,414	\$ 9,845,373	\$ 9,890,000	0.45%
<u>INVESTMENT INCOME</u>						
4772	Gains/Losses on Investments	(46,642)	(105,489)	81,028	-	-100.00%
4780	Investment Interest	487,684	386,137	430,928	300,000	-30.38%
TOTAL INVESTMENT INCOME		\$ 441,042	\$ 280,648	\$ 511,956	\$ 300,000	-41.40%
<u>OTHER FINANCING SOURCES</u>						
4908	Gain on Sale of Assets	-	1,750	1,300	-	-100.00%
4931	Transfer In-General Fund	330,514	-	176,433	-	-100.00%
4998	Transfer In-OLOST	-	-	1,000,000	-	-100.00%
TOTAL OTHER FINANCING SOURCES		\$ 330,514	\$ 1,750	\$ 1,177,733	\$ -	-100.00%
Total Integrated Waste Management Fund		\$ 10,374,220	\$ 9,885,812	\$ 11,535,062	\$ 10,190,000	-11.66%

* Unaudited

OVERVIEW / INTEGRATED WASTE MANAGEMENT FUND 0207

SCHEDULE OF EXPENDITURES

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
Public Services						
260-3510	Contingency	\$ 5,155,050	\$ 5,367,637	\$ 5,469,162	\$ 5,651,706	3.34%
260-3520	Contingency	\$ 992,095	\$ 931,643	\$ 922,006	\$ 1,052,916	14.20%
260-3540	Contingency	\$ 259,186	\$ 244,616	\$ 261,842	\$ 325,273	24.22%
260-3550	Contingency	\$ 196,265	\$ 202,203	\$ 215,562	\$ 307,681	42.73%
260-3560	Contingency	\$ 1,739,200	\$ 1,754,761	\$ 2,134,230	\$ 1,552,795	-27.24%
260-3570	Contingency	\$ -	\$ 138,422	\$ 162,655	\$ 188,014	15.59%
260-3710	Non-Categorical	3,060	-	3,554	13,580	282.10%
	Subtotal	\$ 8,344,856	\$ 8,639,282	\$ 9,169,011	\$ 9,091,965	-0.84%
Parks & Recreation						
270-3150	Refuse Collection	70,627	77,569	83,610	76,009	-9.09%
	Subtotal	\$ 70,627	\$ 77,569	\$ 83,610	\$ 76,009	-9.09%
Non-Categorical						
590-2000	Contingency	\$ -	\$ -	\$ -	\$ 75,984	N/A
590-3000	Non-Categorical	686,940	747,886	753,691	759,749	0.80%
590-4000	Interfund Transfers	80,000	146,234	146,234	186,293	27.39%
660-4000	PI	-	-	-	-	N/A
	Subtotal	\$ 766,940	\$ 894,120	\$ 899,925	\$ 1,022,026	13.57%
Total Integrated Waste Management Fund						
		\$ 9,182,423	\$ 9,610,971	\$ 10,152,546	\$ 10,190,000	0.37%

* Unaudited

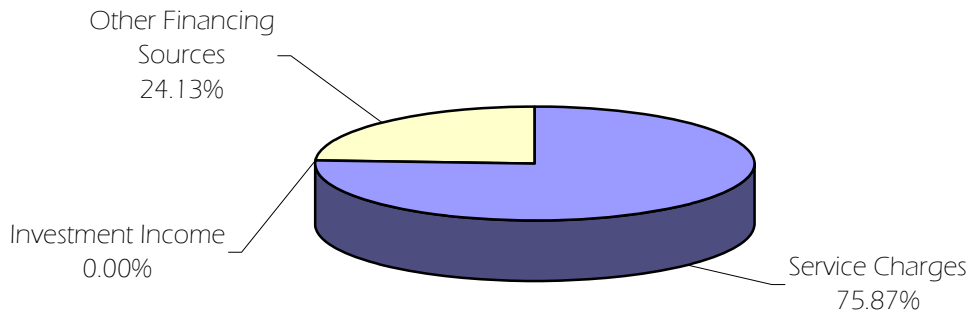
OVERVIEW / EMERGENCY TELEPHONE FUND 0209

Emergency Telephone Fund

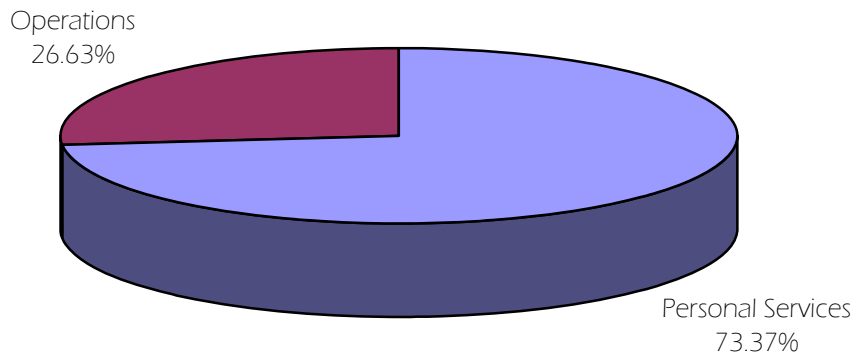
\$

3,558,592

Budget by Revenue Source



Budget by Expense Category



The Emergency Telephone Fund accounts for expenses for the Emergency 911 System that ensures public safety departments respond quickly to emergency situations.

OVERVIEW / EMERGENCY TELEPHONE FUND 0209

SCHEDULE OF REVENUES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
<u>CHARGES FOR SERVICES</u>					
4500 Emergency Telephone Surchage	\$ 1,421,304	\$ 1,345,353	\$ 1,310,695	\$ 1,320,000	0.71%
4514 Wireless Surchage	1,574,565	1,464,043	1,378,172	1,380,000	0.13%
TOTAL CHARGES FOR SERVICES	\$ 2,995,869	\$ 2,809,396	\$ 2,688,867	\$ 2,700,000	0.41%
<u>INVESTMENT INCOME</u>					
4772 Gains/Losses on Investments	7,813	-	542	-	-100.00%
4780 Investment Interest	22,429	-	-	-	N/A
TOTAL INVESTMENT INCOME	\$ 30,242	\$ -	\$ 542	\$ -	-100.00%
<u>OTHER FINANCING SOURCES</u>					
4931 Transfers In-General Fund	-	6,218	249,725	-	-100.00%
4998 Transfers In-OLOST	-	-	-	858,592	N/A
TOTAL OTHER FINANCING SOURCES	\$ -	\$ 6,218	\$ 249,725	\$ 858,592	243.81%
Total Emergency Telephone Fund	\$ 3,026,111	\$ 2,815,614	\$ 2,939,134	\$ 3,558,592	21.08%

* Unaudited

SCHEDULE OF EXPENDITURES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
E-911					
400-3220 E-911	\$ 3,394,205	\$ 3,228,738	\$ 3,242,862	\$ 3,440,923	6.11%
Subtotal	\$ 3,394,205	\$ 3,228,738	\$ 3,242,862	\$ 3,440,923	6.11%
Non Categorical					
590-2000 Contingency	-	-	-	36,144	N/A
590-3000 Non-Categorical	-	-	-	-	N/A
590-4000 Non-Categorical	-	-	-	81,525	N/A
Subtotal	\$ -	\$ -	\$ -	\$ 117,669	N/A
Total Emergency Telephone Fund	\$ 3,394,205	\$ 3,228,738	\$ 3,242,862	\$ 3,558,592	9.74%

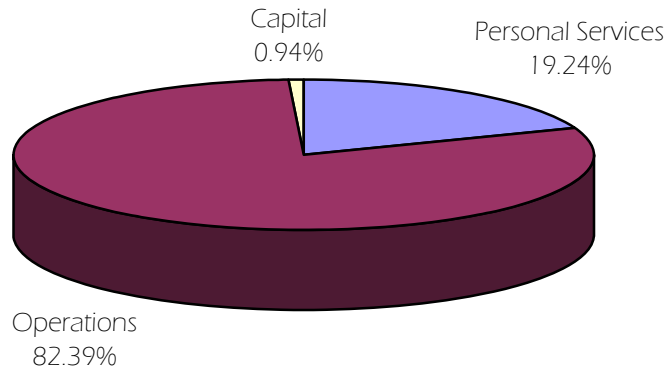
* Unaudited

OVERVIEW / CDBG FUND 0210

Community Development Block
Grant Fund

\$ 1,497,261

Budget by Expense Category



The Community Development Block Grant (CDBG) Fund accounts for grant monies received from the Department of Housing and Urban Development under the Community Development Block Grant Program.

SCHEDULE OF REVENUES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
099 Community Development Block Grant (CDBG)	\$ 2,157,508	\$ 2,442,344	\$ 2,315,713	\$ 1,497,261	-35.34%
Total Workforce Investment Act Fund	\$ 2,157,508	\$ 2,442,344	\$ 2,315,713	\$ 1,497,261	-35.34%

* Unaudited

SCHEDULE OF EXPENDITURES

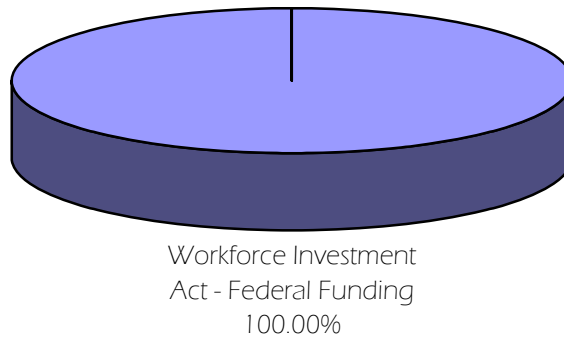
	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
130 Community Development Block Grant (CDBG)	\$ 2,013,225	\$ 2,549,059	\$ 2,237,046	\$ 1,497,261	-33.07%
Total Workforce Investment Act Fund	\$ 2,013,225	\$ 2,549,059	\$ 2,237,046	\$ 1,497,261	-33.07%

* Unaudited

OVERVIEW / WORKFORCE INVESTMENT ACT FUND 0220

Workforce Investment Act Fund \$ 3,306,419

Budget by Revenue Source



The Workforce Investment Act Program Fund accounts for grant monies received from the Department of Labor under the Job Training Partnership Act.

SCHEDULE OF REVENUES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
099 Workforce Investment Act	\$ 3,195,479	\$ 3,378,341	\$ 2,263,162	\$ 3,306,419	46.10%
Total Workforce Investment Act Fund	\$ 3,195,479	\$ 3,378,341	\$ 2,263,162	\$ 3,306,419	46.10%

* Unaudited

SCHEDULE OF EXPENDITURES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
670, 675 Workforce Investment & 680 Act	\$ 3,195,478	\$ 3,378,341	\$ 2,263,164	\$ 3,306,419	46.10%
Total Workforce Investment Act Fund	\$ 3,195,478	\$ 3,378,341	\$ 2,263,164	\$ 3,306,419	46.10%

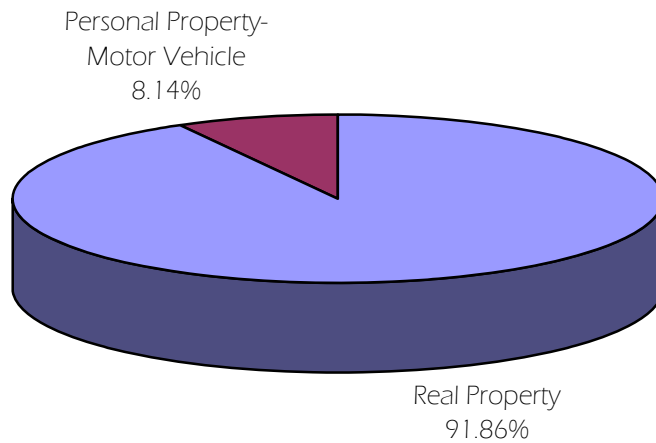
* Unaudited

Economic Development Authority
Fund

\$

1,044,780

Budget by Revenue Source



The Economic Development Authority Fund accounts for funds utilized in economic development activities for the citizens of the City of Columbus. It is budgeted on the anticipated collection rate of 0.25 mills.

OVERVIEW / ECONOMIC DEVELOPMENT AUTHORITY FUND 0230

SCHEDULE OF REVENUES

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
TAXES						
General Property Taxes						
4001	Real Property	\$ 806,930	\$ 806,534	\$ 854,489	\$ 959,753	12.32%
4003	Timber	16	37	9	-	-100.00%
4005	Personal Property	146,537	140,311	142,783	-	-100.00%
4006	Personal Property-Motor Vehicle	86,326	90,830	96,363	85,027	-11.76%
4007	Mobile Homes	1,588	2,177	2,162	-	-100.00%
TOTAL TAXES		\$ 1,041,397	\$ 1,039,889	\$ 1,095,806	\$ 1,044,780	-4.66%
Total Economic Development Authority Fund		\$ 1,041,397	\$ 1,039,889	\$ 1,095,806	\$ 1,044,780	-4.66%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
Non-Categorical						
590-1000	Agency Appropriations	\$ 1,025,263	\$ 1,042,225	\$ 1,103,644	\$ 1,044,780	-5.33%
	Subtotal	\$ 1,025,263	\$ 1,042,225	\$ 1,103,644	\$ 1,044,780	-5.33%
Total Economic Development Authority Fund		\$ 1,025,263	\$ 1,042,225	\$ 1,103,644	\$ 1,044,780	-5.33%

* Unaudited

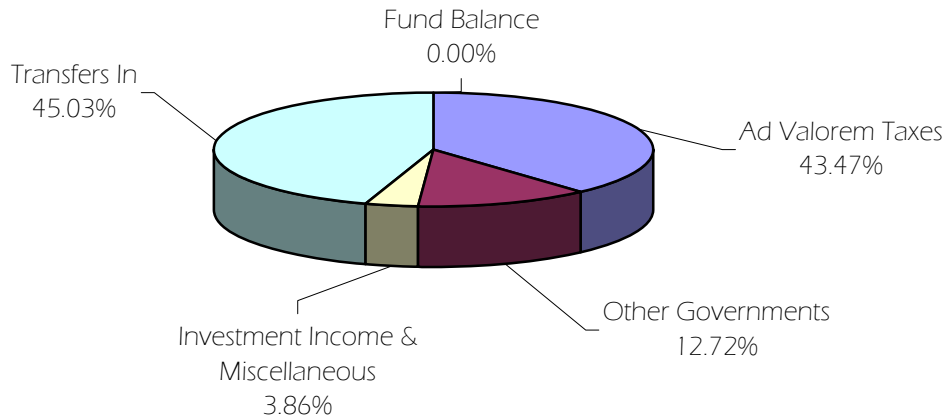
OVERVIEW / DEBT SERVICE FUND 0405

Debt Service Fund

\$

11,976,222

Budget by Revenue Source



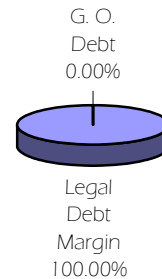
Debt Margin

The Columbus Consolidated Government remains below the debt ceiling of 10% of assessed value of taxable property established by the State of Georgia’s constitution using 0% of this established legal debt limit.

Computation of Legal Debt Margin
For Fiscal Year Ending June 30, 2012

Assessed value of taxable property*	\$ 4,728,950,653
Debt Limit: 10% of assessed value	472,895,065
Less: Amount of debt applicable to debt limit	-
Legal Debt Margin	\$ 472,895,065

Debt Margin Limit



* Based on 2012 State Approved Gross Digest as of 08/01/12.

The Debt Service Fund accounts for debt payments to meet the obligations for revenue bonds.

OVERVIEW / DEBT SERVICE FUND 0405

SCHEDULE OF REVENUES

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
<u>TAXES</u>						
General Property Taxes						
4001	Real Property	\$ 3,908,343	\$ 3,885,534	\$ 3,609,417	\$ 4,067,643	12.70%
4002	Public Utility	8,596	9,886	-	-	N/A
4003	Timber	70	162	34	-	-100.00%
4005	Personal Property	709,750	675,963	603,129	-	-100.00%
4006	Personal Property-Motor Vehicle	372,918	392,385	395,584	323,064	-18.33%
4007	Mobile Homes	6,863	9,406	8,422	-	-100.00%
4012	Not on Digest-Real & Personal	13,849	21,573	12,938	12,500	-3.39%
4015	Recording intangibles	80,801	180,282	85,342	75,000	-12.12%
TOTAL TAXES		\$ 5,101,190	\$ 5,175,191	\$ 4,714,866	\$ 4,478,207	-5.02%
Penalties & Interest						
4150	Ad Valorem	94,325	199,350	90,188	90,000	-0.21%
4151	Auto	23,749	32,910	34,728	30,000	-13.61%
	Subtotal	\$ 118,074	\$ 232,260	\$ 124,916	\$ 120,000	-3.94%
TOTAL TAXES		\$ 5,219,264	\$ 5,407,451	\$ 4,839,782	\$ 4,598,207	-4.99%
<u>INTERGOVERNMENTAL</u>						
4305	BABs Subsidy	-	1,404,725	1,518,622	1,518,622	0.00%
4400	Payment Lieu Taxes Housing Authority	5,791	17,590	4,850	4,800	-1.03%
4415	Columbus Water Works	660,379	664,049	238,950	-	-100.00%
4425	Bull Creek Golf Course	94,457	94,625	-	-	N/A
TOTAL INTERGOVERNMENTAL		\$ 760,627	\$ 2,180,989	\$ 1,762,422	\$ 1,523,422	-13.56%
<u>INVESTMENT INCOME</u>						
4772	Investments	\$ -	-	-	-	N/A
4780	Investment Income	4,517	4,964	3,336	2,400	-28.06%
TOTAL INVESTMENT INCOME		\$ 4,517	\$ 4,964	\$ 3,336	\$ 2,400	-28.06%
<u>MISCELLANEOUS</u>						
4837	Miscellaneous	432,972	441,636	490,102	459,474	-6.25%
TOTAL MISCELLANEOUS		\$ 432,972	\$ 441,636	\$ 490,102	\$ 459,474	-6.25%

OVERVIEW / DEBT SERVICE FUND 0405

SCHEDULE OF REVENUES

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
INTERFUND TRANSFERS IN						
4989	Transfers In - 2001 CBA	\$ 4,360,000	\$ -	\$ -	\$ -	N/A
4998	Transfers In - Other LOST	-	3,092,015	3,342,719	5,392,719	61.33%
TOTAL INTERFUND TRANSFERS IN		\$ 4,360,000	\$ 3,092,015	\$ 3,342,719	\$ 5,392,719	61.33%
USE OF FUND BALANCE					\$ -	
Total Debt Service Fund		\$ 10,777,380	\$ 11,127,055	\$ 10,438,361	\$ 11,976,222	14.73%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
Debt Service						
200-2000	Debt Service	\$ -	\$ -	\$ -	\$ -	N/A
200-2800	Water & Sewer Revenue Bonds	532,422	534,141	533,750	-	-100.00%
200-3450	1997A Lease Revenue Bonds	5,005,320	-	-	-	N/A
200-3470	1999A Lease Rev Refunding Bonds	1,168,030	1,174,365	338,650	-	-100.00%
200-3472	1999C Lease Revenue Bonds	905,886	906,390	904,762	905,810	0.12%
200-3474	2003A Lease Revenue Bonds	2,032,889	2,031,323	2,036,710	2,037,394	0.03%
200-3475	2003B Taxable Lease Rev. Bonds	753,089	752,639	751,637	750,089	-0.21%
200-3476	2004 Lease Revenue Bonds	-	-	-	-	N/A
200-3477	2010A Lease Rev. Bonds	-	1,205,578	1,123,305	3,169,263	182.14%
200-3478	2010B Taxable Lease Rev. Bonds	-	3,864,364	4,177,692	4,177,692	0.00%
200-3479	2010C Lease Rev. Bonds	-	115,995	125,400	125,400	0.00%
200-3610	GMA Loan Program	2,181,764	-	-	810,574	N/A
	Subtotal	\$ 12,579,400	\$ 10,584,795	\$ 9,991,906	\$ 11,976,222	19.86%
Total Debt Service Fund		\$ 12,579,400	\$ 10,584,795	\$ 9,991,906	\$ 11,976,222	19.86%

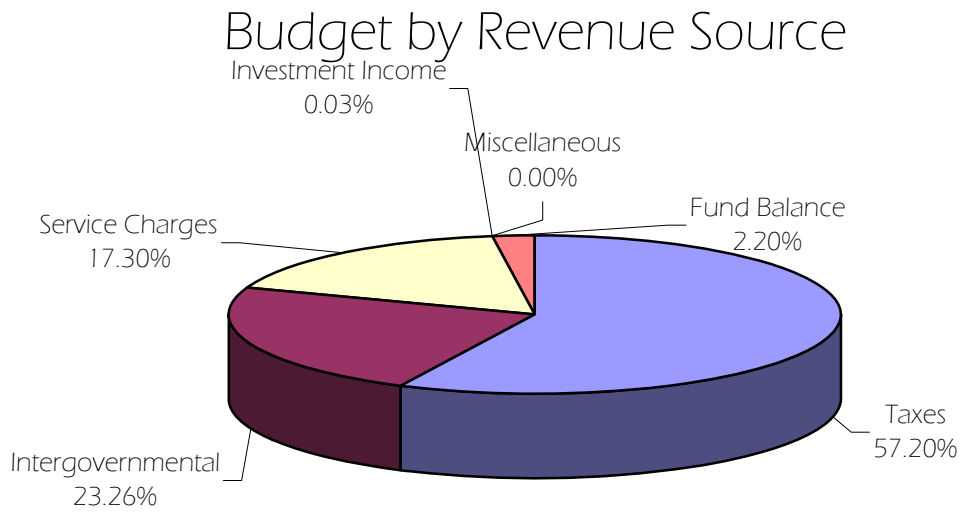
* Unaudited

OVERVIEW / TRANSPORTATION FUND 0751

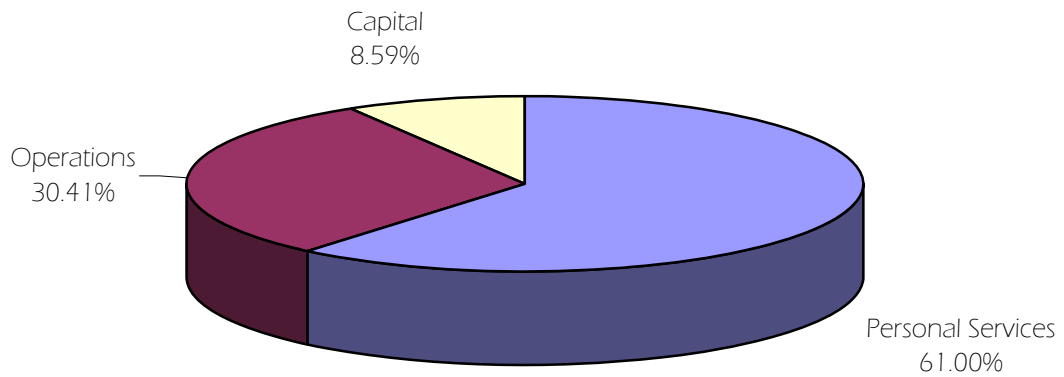
Transportation Fund

\$

5,990,552



Budget by Expense Category



The Transportation Fund accounts for all expenses related to METRA, including administration and operations.

OVERVIEW / TRANSPORTATION FUND 0751

SCHEDULE OF REVENUES

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
<u>TAXES</u>						
General Property Taxes						
4001	Real Property	\$ 2,646,729	\$ 2,258,294	\$ 2,802,724	\$ 3,426,880	22.27%
4003	Timber	53	105	29	-	-100.00%
4005	Personal Property	480,641	392,872	468,330	-	-100.00%
4006	Personal Property-Motor Vehicle	283,149	278,773	288,928	-	-100.00%
4007	Mobile Homes	5,211	6,274	6,900	-	-100.00%
TOTAL TAXES		\$ 3,415,783	\$ 2,936,318	\$ 3,566,911	\$ 3,426,880	-3.93%
<u>INTERGOVERNMENTAL</u>						
4301	FTA Capital Grant	1,417,972	3,884,483	805,226	1,038,715	29.00%
4302	FTA Section 9-Planning	133,392	130,531	159,541	196,748	23.32%
4330	DoT Capital Grant	191,821	153,062	58,326	129,839	122.61%
4337	DoT Section 9-Planning	74,577	75,925	64,213	24,593	-61.70%
4400	Payment Lieu Taxes Housing Authority	3,921	10,223	3,766	3,700	-1.75%
TOTAL INTERGOVERNMENTAL		\$ 1,821,683	\$ 4,254,224	\$ 1,091,072	\$ 1,393,595	27.73%
<u>CHARGES FOR SERVICES</u>						
Charges for Services						
4837	Miscellaneous	743	1,116	1,012	-	-100.00%
	Subtotal	\$ 743	\$ 1,116	\$ 1,012	\$ -	-100.00%
Transit Charges						
4560	Subscription Farebox	49,492	59,448	16,821	12,090	-28.13%
4561	Passenger Services	877,166	913,530	952,291	954,330	0.21%
4562	Dial-A-Ride	75,242	68,666	75,422	46,569	-38.26%
4563	Advertising	11,680	17,475	14,500	13,125	-9.48%
4564	Miscellaneous Transportation	1,085	2,131	12,464	-	-100.00%
	Subtotal	\$ 1,014,665	\$ 1,061,250	\$ 1,071,498	\$ 1,026,114	-4.24%
Other Fees						
4540	Handicap ID Fees	10,783	10,462	10,850	10,000	-7.83%
4558	Recycling Fees	-	298	575	360	-37.39%
	Subtotal	\$ 10,783	\$ 10,760	\$ 11,425	\$ 10,360	-9.32%
TOTAL CHARGES FOR SERVICES		\$ 1,026,191	\$ 1,073,126	\$ 1,083,935	\$ 1,036,474	-4.38%

OVERVIEW / TRANSPORTATION FUND 0751

SCHEDULE OF REVENUES

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
INVESTMENT INCOME						
4772	Gains/Losses on Investments	\$ 310	\$ -	\$ -	\$ -	N/A
4780	Investment Income	53,521	3,485	2,209	2,000	-9.46%
TOTAL INVESTMENT INCOME		\$ 53,831	\$ 3,485	\$ 2,209	\$ 2,000	-9.46%
MISCELLANEOUS						
4906	Property Sales	-	-	10,470	-	-100.00%
4907	Sale of Fixed Assets	7,227	886	-	-	N/A
4908	Gain Sale of Assets	-	(77,430)	-	-	N/A
TOTAL MISCELLANEOUS		\$ 7,227	\$ (76,544)	\$ 10,470	\$ -	-100.00%
OTHER FINANCING SOURCES						
Interfund Transfers In						
4931	Transfer In-General Fund	-	5,029	-	-	N/A
	Subtotal	\$ -	\$ 5,029	\$ -	\$ -	N/A
TOTAL OTHER FINANCING SOURCES		\$ -	\$ 5,029	\$ -	\$ -	N/A
USE OF FUND BALANCE					\$ 131,603	
Total Transportation Fund		\$ 6,324,715	\$ 8,195,638	\$ 5,754,597	\$ 5,990,552	4.10%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
Public Services						
260-3710	Other Maintenance/Repairs	\$ 3,150	\$ 11,027	\$ 7,267	\$ 12,000	65.13%
	Subtotal	\$ 3,150	\$ 11,027	\$ 7,267	\$ 12,000	65.13%
Non-Categorical						
590-2000	Contingency	-	-	-	50,756	N/A
590-3000	Non-Categorical	108,645	140,034	127,102	136,862	7.68%
590-4000	Interfund Transfers	115,000	104,346	104,346	126,323	21.06%
	Subtotal	\$ 223,645	\$ 244,380	\$ 231,448	\$ 313,941	35.64%
METRA						
610-1000	Administration	170,415	174,541	167,372	197,444	17.97%
610-2100	Operations	1,986,753	1,983,162	2,011,035	2,139,577	6.39%
610-2200	Maintenance	1,296,753	1,498,691	1,616,453	1,513,395	-6.38%
610-2300	Dial-A-Ride	260,437	251,506	266,601	279,902	4.99%
610-2400	Capital-FTA	717,498	1,295,965	726,762	1,267,011	74.34%

OVERVIEW / TRANSPORTATION FUND 0751

SCHEDULE OF EXPENDITURES

	FY10	FY11	FY12	FY13	%
	Actual	Actual	Actual*	Adopted	Change
610-2900 Charter Services	22,117	17,801	17,636	18,000	2.06%
610-3410 Planning-FTA (5303)	64,858	66,232	67,639	70,892	4.81%
610-3420 Planning-FTA (5307)	168,531	163,164	164,288	178,390	8.58%
610-3430 ARRA Section 5340	111,807	72,807	-	-	N/A
Subtotal	\$ 4,799,169	\$ 5,523,869	\$ 5,037,786	\$ 5,664,611	12.44%
Total Transportation Fund	\$ 5,025,964	\$ 5,779,276	\$ 5,276,501	\$ 5,990,552	13.53%

* Unaudited

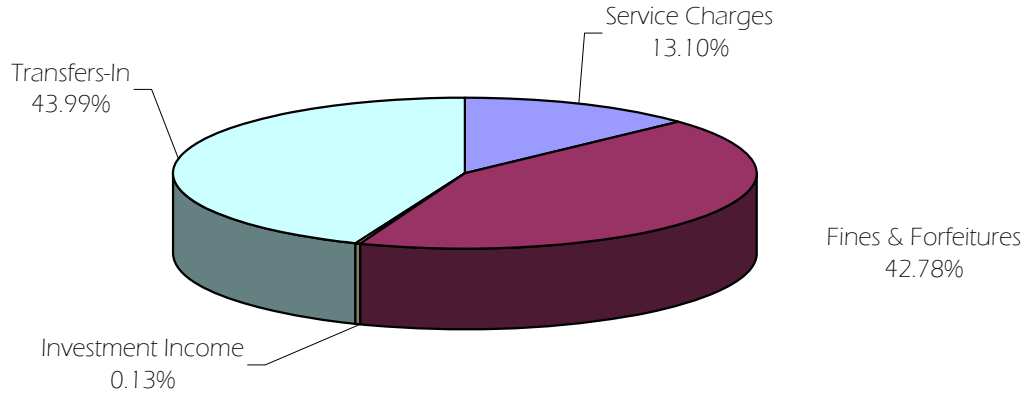
OVERVIEW / PARKING MANAGEMENT FUND 0752

Parking Management Fund

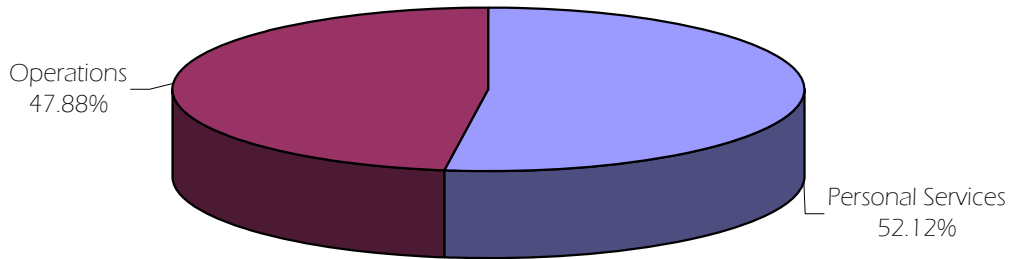
\$

374,024

Budget by Revenue Source



Budget by Expense Category



The Parking Management Fund accounts for all expenses related to Columbus' Uptown Parking District, including parking and enforcement.

OVERVIEW / PARKING MANAGEMENT FUND 0752

SCHEDULE OF REVENUES

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
<u>CHARGES FOR SERVICES</u>						
4568	Parking Fees	\$ 33,741	\$ 33,741	\$ 21,815	\$ 20,000	-8.32%
4569	Public Parking Fees	31,297	31,297	32,365	29,000	-10.40%
TOTAL CHARGES FOR SERVICES		\$ 65,038	\$ 65,038	\$ 54,180	\$ 49,000	-9.56%
<u>FINES & FORFEITURES</u>						
4752	Parking Violations	141,267	141,267	174,755	160,000	-8.44%
TOTAL FINES & FORFEITURES		\$ 141,267	\$ 141,267	\$ 174,755	\$ 160,000	-8.44%
<u>INVESTMENT INCOME</u>						
4772	Gains/Losses on Investments	-	-	708	-	-100.00%
4780	Investment Interest	1,489	1,489	540	500	-7.41%
TOTAL INVESTMENT INCOME		\$ 1,489	\$ 1,489	\$ 1,248	\$ 500	-59.94%
<u>OTHER FINANCING SOURCES</u>						
Interfund Transfers In						
4931	Transfer In-General Fund	-	-	-	164,524	N/A
Subtotal		\$ -	\$ -	\$ -	\$ 164,524	N/A
TOTAL OTHER FINANCING SOURCES		\$ -	\$ -	\$ -	\$ 164,524	N/A
Total Parking Managemt Fund		\$ 207,794	\$ 207,794	\$ 230,183	\$ 374,024	62.49%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
<u>Non-Categorical</u>						
590-2000	Contingency	\$ -	\$ -	\$ -	\$ 2,765	N/A
590-3000	Non-Categorical	13,519	8,090	12,985	17,193	32.41%
590-4000	Interfund Transfers	-	-	-	7,659	N/A
Subtotal		\$ 13,519	\$ 8,090	\$ 12,985	\$ 27,617	112.68%
<u>Parking Management</u>						
610-2800	Parking Management	312,762	322,775	321,895	346,407	7.61%
Subtotal		\$ 312,762	\$ 322,775	\$ 321,895	\$ 346,407	7.61%
Total Parking Managemt Fund		\$ 326,281	\$ 330,865	\$ 334,880	\$ 374,024	11.69%

* Unaudited

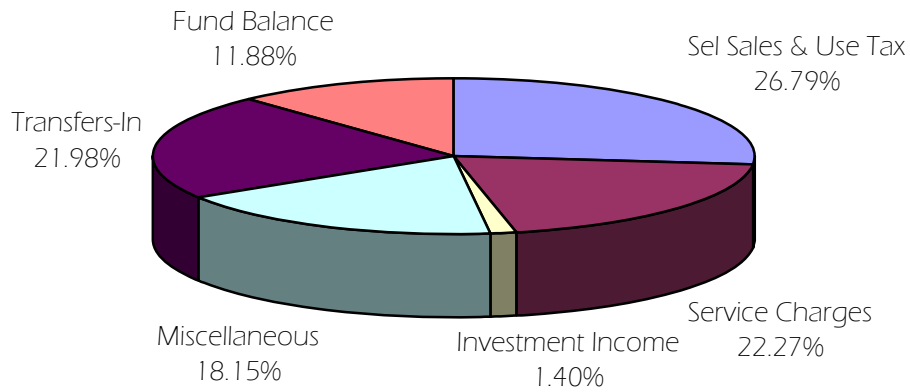
OVERVIEW / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

Trade Center Fund

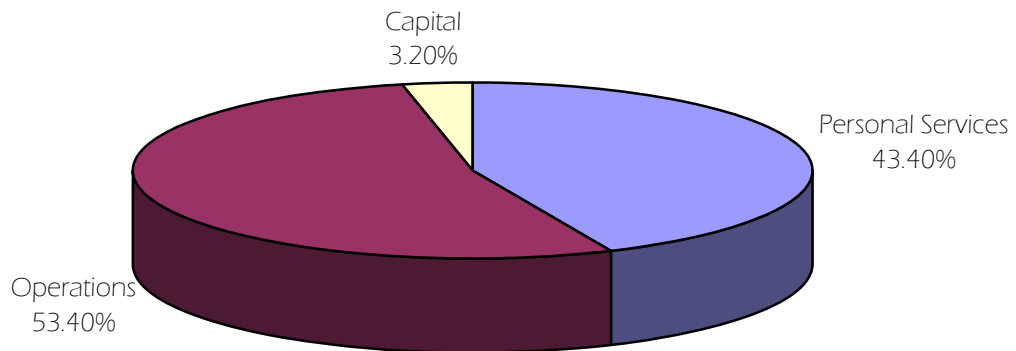
\$

2,866,272

Budget by Revenue Source



Budget by Expense Category



The Columbus Ironworks Convention & Trade Center Fund provides for the administration, operation, and maintenance of the Columbus Ironworks Convention and Trade Center.

OVERVIEW / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

SCHEDULE OF REVENUES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
<u>SELECTIVE SALES & USE TAXES</u>					
4052 Beer Tax	\$ 765,933	\$ 777,872	\$ 762,580	\$ 768,000	0.71%
TOTAL SELECTIVE SALES & USE TAXES	\$ 765,933	\$ 777,872	\$ 762,580	\$ 768,000	0.71%
<u>CHARGES FOR SERVICES</u>					
Charges for Services					
4568 Parking Fees	\$ 13,180	\$ 10,533	\$ 14,938	\$ 14,000	-6.28%
4837 Miscellaneous	29,211	31,051	34,430	30,000	-12.87%
Subtotal	\$ 42,391	\$ 41,584	\$ 49,368	\$ 44,000	-10.87%
Trade Center Operations					
4580 Convention Services	30,909	28,054	18,073	23,000	27.26%
4581 Food Svc Contract-Events	526,778	468,440	515,809	500,000	-3.06%
Subtotal	\$ 557,687	\$ 496,494	\$ 533,882	\$ 523,000	-2.04%
Other Charges for Services					
4827 Outside Personnel Svcs	510	-	400	-	-100.00%
4828 Copy Work	417	428	339	500	47.49%
Subtotal	\$ 927	\$ 428	\$ 739	\$ 500	-32.34%
TOTAL CHARGES FOR SERVICES	\$ 601,005	\$ 538,506	\$ 583,989	\$ 567,500	-2.82%
<u>INVESTMENT INCOME</u>					
4772 Gains/Losses on Investments	310	(5,625)	2,500	-	-100.00%
4780 Investment Income	53,762	29,267	32,928	40,000	21.48%
TOTAL INVESTMENT INCOME	\$ 54,072	\$ 23,642	\$ 35,428	\$ 40,000	12.91%
<u>MISCELLANEOUS</u>					
Miscellaneous					
4842 Vendors Comp-Sales Tax	137	155	158	150	-5.06%
Subtotal	\$ 137	\$ 155	\$ 158	\$ 150	-5.06%
Rents and Royalties					
4874 Equipment Rental	85,633	83,024	83,114	80,000	-3.75%
4875 Space Rental	479,086	455,510	458,522	440,000	-4.04%
Subtotal	\$ 564,719	\$ 538,534	\$ 541,636	\$ 520,000	-3.99%
TOTAL MISCELLANEOUS	\$ 564,856	\$ 538,689	\$ 541,794	\$ 520,150	-3.99%

OVERVIEW / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

SCHEDULE OF REVENUES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
OTHER FINANCING SOURCES					
Interfund Transfers In					
4943 Transfer In-Hotel/Motel Tax	\$ 613,674	\$ 661,945	\$ 629,182	\$ 630,000	0.13%
Subtotal	\$ 613,674	\$ 661,945	\$ 629,182	\$ 630,000	0.13%
TOTAL OTHER FINANCING SOURCES	\$ 613,674	\$ 661,945	\$ 629,182	\$ 630,000	0.13%
USE OF FUND BALANCE				\$ 340,622	
Total Trade Center Fund	\$ 2,599,540	\$ 2,540,654	\$ 2,552,973	\$ 2,866,272	12.27%

* Unaudited

SCHEDULE OF EXPENDITURES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
Non-Categorical					
590-2000 Contingency	\$ -	\$ -	\$ -	\$ 18,400	N/A
590-3000 Non-Categorical	45,690	52,050	45,216	84,930	87.83%
590-4000 Interfund Transfers	-	-	-	45,742	N/A
Subtotal	\$ 45,690	\$ 52,050	\$ 45,216	\$ 149,072	229.69%
Trade Center					
620-1000 Administration	\$ 592,035	\$ 591,866	\$ 582,766	\$ 621,210	6.60%
620-2100 Sales	223,476	227,373	222,655	243,613	9.41%
620-2200 Operations	416,816	465,502	452,977	581,162	28.30%
620-2300 Building Maintenance	873,280	912,539	759,270	925,893	21.95%
620-2600 Bonded Debt	230,679	226,790	222,631	345,322	55.11%
Subtotal	\$ 2,336,286	\$ 2,424,070	\$ 2,240,299	\$ 2,717,200	21.29%
Total Trade Center Fund	\$ 2,381,976	\$ 2,476,120	\$ 2,285,515	\$ 2,866,272	25.41%

* Unaudited

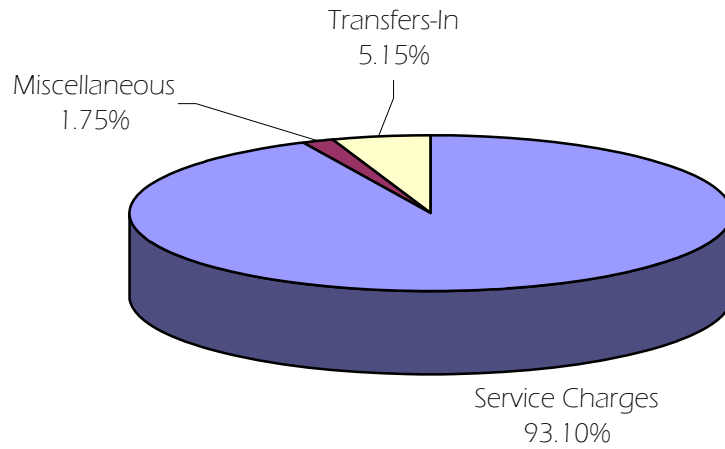
OVERVIEW / BULL CREEK GOLF COURSE FUND 0755

Bull Creek Golf Course Fund

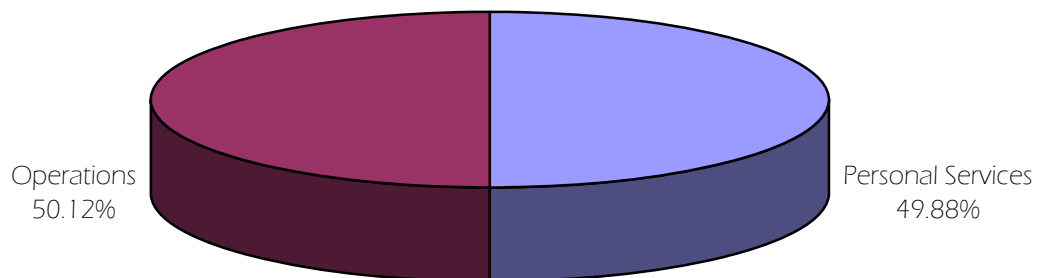
\$

1,455,946

Budget by Revenue Source



Budget by Expense Category



The Bull Golf Course Fund provides for administration, operation, and maintenance of Bull Creek Golf Course.

OVERVIEW / BULL CREEK GOLF COURSE FUND 0755

SCHEDULE OF REVENUES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
<u>CHARGES FOR SERVICES</u>					
4541 Golf Course Handicap Fees	\$ 1,150	\$ 1,425	\$ 835	\$ 1,400	67.66%
4542 Operations-Golf Course	1,005,596	1,093,555	1,189,337	1,090,000	-8.35%
4543 Golf Range Fees	29,396	29,211	29,811	30,000	0.63%
4544 Snack Bar-Golf Course	148,597	167,128	166,485	159,000	-4.50%
4582 Sale Of Merchandise	73,427	96,934	73,580	75,046	1.99%
TOTAL CHARGES FOR SERVICES	\$ 1,258,166	\$ 1,388,253	\$ 1,460,048	\$ 1,355,446	-7.16%
<u>MISCELLANEOUS</u>					
Other Miscellaneous Revenues					
4837 Miscellaneous	477	1,197	1,992	500	-74.90%
4878 Rental/Lease Income	25,623	17,284	23,477	25,000	6.49%
Subtotal	\$ 26,100	\$ 18,481	\$ 25,469	\$ 25,500	0.12%
TOTAL MISCELLANEOUS	\$ 26,100	\$ 18,481	\$ 25,469	\$ 25,500	0.12%
<u>OTHER FINANCING SOURCES</u>					
Interfund Transfers In					
4931 Transfer In-General Fund	71,465	126,908	-	75,000	N/A
Subtotal	\$ 71,465	\$ 126,908	\$ -	\$ 75,000	N/A
TOTAL OTHER FINANCING SOURCES	\$ 71,465	\$ 126,908	\$ -	\$ 75,000	N/A
Total Bull Creek Fund	\$ 1,355,731	\$ 1,533,642	\$ 1,485,517	\$ 1,455,946	-1.99%

* Unaudited

SCHEDULE OF EXPENDITURES

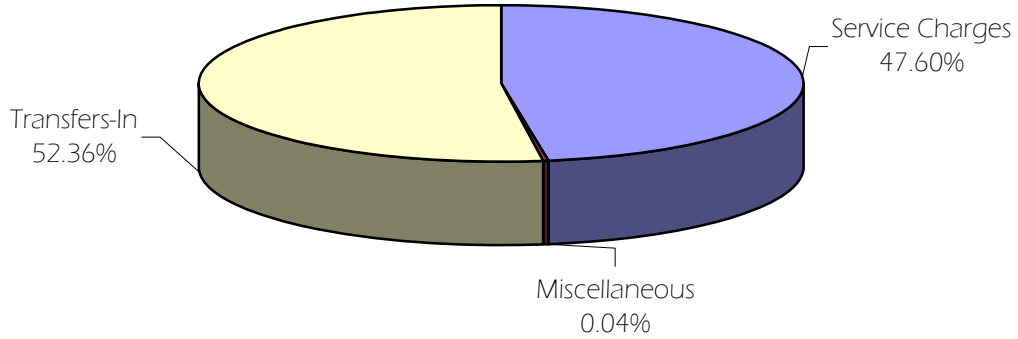
	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
Non-Categorical					
590-2000 Contingency	\$ -	\$ -	\$ -	\$ 10,789	N/A
590-3000 Non-Categorical	31,961	36,015	27,505	33,131	20.45%
590-4000 Interfund Transfers	-	-	-	43,674	N/A
Subtotal	\$ 31,961	\$ 36,015	\$ 27,505	\$ 87,594	218.47%
Bull Creek					
640-2100 Pro Shop	732,926	802,035	750,036	774,820	3.30%
640-2200 Maintenance	577,708	599,175	572,809	593,532	3.62%
640-2300 Debt Service	13,136	7,650	1,792	-	-100.00%
Subtotal	\$ 1,323,770	\$ 1,408,860	\$ 1,324,637	\$ 1,368,352	3.30%
Total Bull Creek Fund	\$ 1,355,731	\$ 1,444,875	\$ 1,352,142	\$ 1,455,946	7.68%

* Unaudited

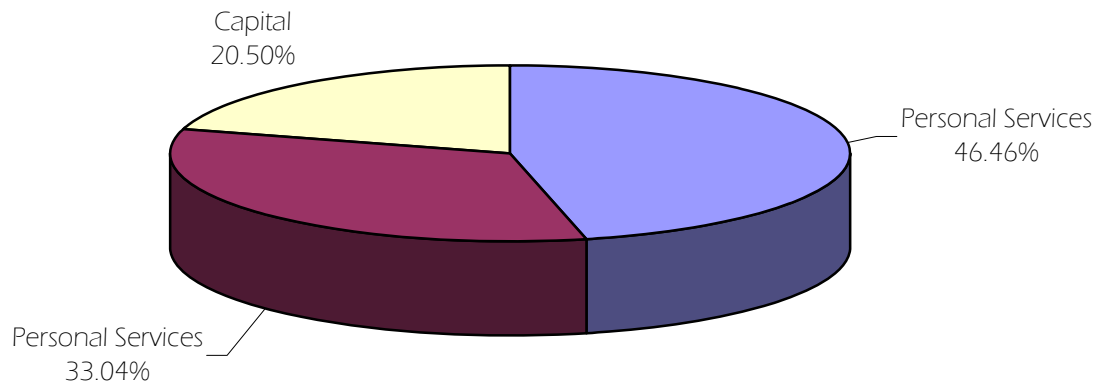
OVERVIEW / OXBOW CREEK GOLF COURSE FUND 0756

Oxbow Creek Golf Course Fund \$ 525,200

Budget by Revenue Source



Budget by Expense Category



The Oxbow Golf Course Fund provides for administration, operation, and maintenance of Oxbow Creek Golf Course.

OVERVIEW / OXBOW CREEK GOLF COURSE FUND 0756

SCHEDULE OF REVENUES

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
<u>CHARGES FOR SERVICES</u>						
4541	Golf Course Handicap Fees	\$ -	\$ -	\$ -	\$ -	N/A
4542	Operations-Golf Course	171,097	185,745	216,302	185,000	-14.47%
4543	Golf Range Fees	15,740	17,010	17,946	15,000	-16.42%
4544	Snack Bar-Golf Course	41,845	42,994	36,130	40,000	10.71%
4582	Sale Of Merchandise	10,327	11,426	13,390	10,000	-25.32%
TOTAL CHARGES FOR SERVICES		\$ 239,009	\$ 257,175	\$ 283,768	\$ 250,000	-11.90%
<u>MISCELLANEOUS</u>						
Other Miscellaneous Revenues						
4837	Miscellaneous	204	528	685	200	-70.80%
	Subtotal	\$ 204	\$ 528	\$ 685	\$ 200	-70.80%
TOTAL MISCELLANEOUS		\$ 204	\$ 528	\$ 685	\$ 200	-70.80%
<u>OTHER FINANCING SOURCES</u>						
Interfund Transfers In						
4931	Transfer In-General Fund	226,930	272,381	225,661	275,000	21.86%
	Subtotal	\$ 226,930	\$ 272,381	\$ 225,661	\$ 275,000	21.86%
TOTAL OTHER FINANCING SOURCES		\$ 226,930	\$ 272,381	\$ 225,661	\$ 275,000	21.86%
Total Oxbow Creek Fund		\$ 466,143	\$ 530,084	\$ 510,114	\$ 525,200	2.96%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
Non-Categorical						
590-2000	Contingency	\$ -	\$ -	\$ -	\$ 3,586	N/A
590-3000	Non-Categorical	11,646	15,451	10,716	12,646	18.01%
590-4000	Interfund Transfers	-	-	-	13,102	N/A
	Subtotal	\$ 11,646	\$ 15,451	\$ 10,716	\$ 29,334	173.74%
Oxbow Creek						
640-2100	Pro Shop	213,124	216,866	197,942	197,471	-0.24%
640-2200	Maintenance	206,253	210,744	209,536	203,833	-2.72%
640-2300	Debt Service	35,120	12,338	12,358	94,562	665.19%
	Subtotal	\$ 454,497	\$ 439,948	\$ 419,836	\$ 495,866	18.11%
Total Oxbow Creek Fund		\$ 466,143	\$ 455,399	\$ 430,552	\$ 525,200	21.98%

* Unaudited

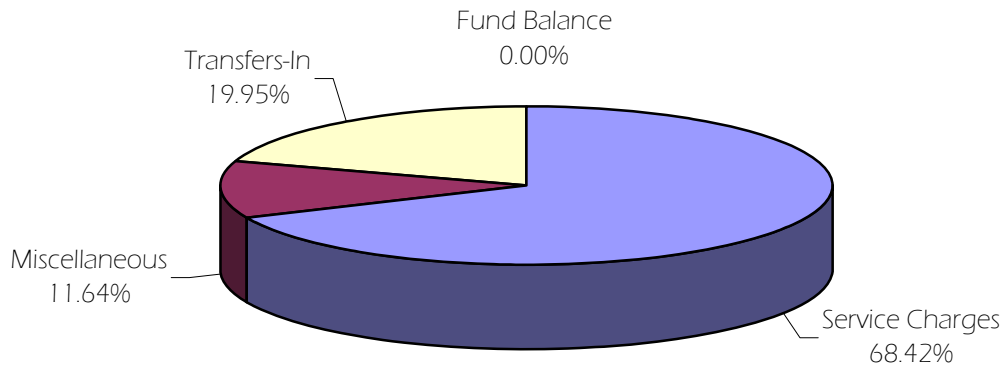
OVERVIEW / CIVIC CENTER FUND 0757

Civic Center Fund

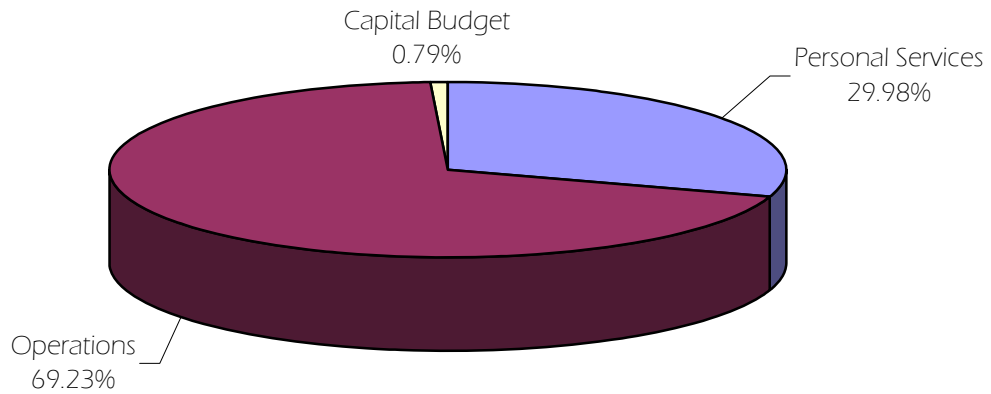
\$

6,317,000

Budget by Revenue Source



Budget by Expense Category



The Civic Center Fund accounts for the operation of the multi-functional recreational facility.

OVERVIEW / CIVIC CENTER FUND 0757

SCHEDULE OF REVENUES

		FY10	FY11	FY12	FY13	%
		Actual	Actual	Actual*	Adopted	Change
<u>CHARGES FOR SERVICES</u>						
Civic Center Charges						
4576	Catering	\$ 41,165	\$ 46,086	\$ 27,569	\$ 43,500	57.79%
4577	Food Svc Contract	270,482	212,260	224,467	235,000	4.69%
4578	Sale Of Merchandise	31,326	18,446	14,022	30,000	113.95%
	Subtotal	\$ 342,973	\$ 276,792	\$ 266,058	\$ 308,500	15.95%
Event Fees						
4573	Ticket Sales	3,073,855	2,610,474	2,550,717	3,290,000	28.98%
4575	Box Office Fees	-	1,256	1,167	-	-100.00%
	Subtotal	\$ 3,073,855	\$ 2,611,730	\$ 2,551,884	\$ 3,290,000	28.92%
Charges for Services						
4568	Parking Fees	33,333	37,107	34,020	40,000	17.58%
4872	Sale of Advertisements	9,860	10,325	9,812	85,000	766.29%
4837	Miscellaneous	495,410	322,191	634,002	598,500	-5.60%
	Subtotal	\$ 538,603	\$ 369,623	\$ 677,834	\$ 723,500	6.74%
Other Fees						
4862	Sale of Salvage	-	-	-	-	N/A
	Subtotal	\$ -	\$ -	\$ -	\$ -	N/A
TOTAL CHARGES FOR SERVICES		\$ 3,955,431	\$ 3,258,145	\$ 3,495,776	\$ 4,322,000	23.63%
<u>INVESTMENT INCOME</u>						
4780	Investment Income	-	-	-	-	N/A
4772	Gains/Losses on Investments	-	-	-	-	N/A
TOTAL INVESTMENT INCOME		\$ -	\$ -	\$ -	\$ -	N/A
<u>MISCELLANEOUS</u>						
Reimbursement for Damaged Property						
4801	Private Contributions	-	2,500	-	-	N/A
4853	Claims/Settlements	2,210	-	-	-	N/A
4908	Gain Sale of Assets	-	-	1,050	-	-100.00%
	Subtotal	\$ 2,210	\$ 2,500	\$ 1,050	\$ -	-100.00%
Rents and Royalties						
4880	Rent - Civic Center	449,489	696,757	515,091	585,000	13.57%
4574	Facility Fee	152,469	128,486	117,859	150,000	27.27%
	Subtotal	\$ 601,958	\$ 825,243	\$ 632,950	\$ 735,000	16.12%
TOTAL MISCELLANEOUS		\$ 604,168	\$ 827,743	\$ 634,000	\$ 735,000	15.93%

OVERVIEW / CIVIC CENTER FUND 0757

SCHEDULE OF REVENUES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
OTHER FINANCING SOURCES					
Interfund Transfers In					
4931 Transfer In-General Fund	\$ -	\$ 150,000	\$ -	\$ -	N/A
4943 Transfer In-Hotel/Motel Tax	1,227,346	1,323,889	1,260,079	1,260,000	-0.01%
Subtotal	\$ 1,227,346	\$ 1,473,889	\$ 1,260,079	\$ 1,260,000	-0.01%
TOTAL OTHER FINANCING SOURCES	\$ 1,227,346	\$ 1,473,889	\$ 1,260,079	\$ 1,260,000	-0.01%
Total Civic Center Fund	\$ 5,786,945	\$ 5,559,777	\$ 5,389,855	\$ 6,317,000	17.20%

* Unaudited

SCHEDULE OF EXPENDITURES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
Civic Center					
160-1000 Civic Center Operations	\$ 2,157,468	\$ 2,149,670	\$ 1,999,886	\$ 2,159,093	7.96%
160-2100 Hockey	528,238	468,003	498,177	538,650	8.12%
160-2200 AF2 Football	104,048	165,081	83,849	132,795	58.37%
160-2500 Other Events	3,030,295	2,711,609	2,427,607	2,606,620	7.37%
160-2600 Temp Labor Pool	-	22,224	-	-	N/A
160-2700 Ice Rink-Events	-	45,145	491,721	458,230	-6.81%
160-2750 Ice Rink-Operations	-	18,072	97,505	103,738	6.39%
Subtotal	\$ 5,820,049	\$ 5,579,804	\$ 5,598,745	\$ 5,999,126	7.15%
Public Services					
260-3710 Other Maintenance/Repairs	72,299	118,717	59,033	100,000	69.40%
Subtotal	\$ 72,299	\$ 118,717	\$ 59,033	\$ 100,000	69.40%
Non-Categorical					
590-2000 Contingency	-	-	-	31,003	N/A
590-3000 Non-Categorical	114,743	131,957	157,210	136,993	-12.86%
590-4000 Interfund Transfers	-	-	-	49,878	N/A
Subtotal	\$ 114,743	\$ 131,957	\$ 157,210	\$ 217,874	38.59%
Total Civic Center Fund	\$ 6,007,091	\$ 5,830,478	\$ 5,814,988	\$ 6,317,000	8.63%

* Unaudited

OVERVIEW / HEALTH & INSURANCE FUND 0850

Health & Insurance Fund \$ 23,000,000

The Employee Health & Life Insurance Fund is established to account for the self-funded employee health care program and employee life insurance program.

SCHEDULE OF REVENUES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
099 Health & Insurance Fund	17,563,299	18,617,445	18,095,310	23,000,000	27.10%
Total Health & Insurance Fund	\$ 17,563,299	\$ 18,617,445	\$ 18,095,310	\$ 23,000,000	27.10%

* Unaudited

SCHEDULE OF EXPENDITURES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
220 Health & Insurance Fund	17,563,299	18,943,025	21,750,552	23,000,000	5.74%
Total Health & Insurance Fund	\$ 17,563,299	\$ 18,943,025	\$ 21,750,552	\$ 23,000,000	5.74%

* Unaudited

Note: FY13 Adopted Budget includes the portion for retirees Other Post Employee Benefits (OPEB), which are transferred to the Pension Fund Retiree Health Care Plan at year-end.

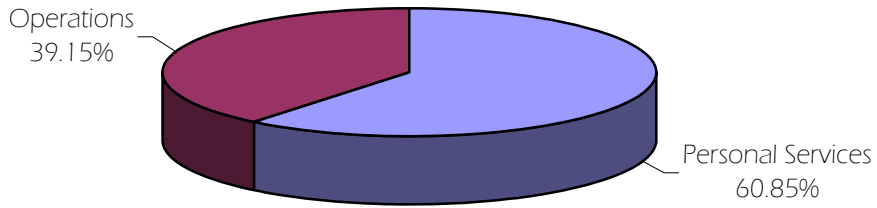
OVERVIEW / RISK MANAGEMENT FUND 0860

Risk Management Fund

\$

4,100,000

Budget by Expense Category



The Risk Management Fund is established for the purposes of providing self-insurance funding for vehicle claims and worker's compensation management.

SCHEDULE OF REVENUES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
099 Risk Management	3,533,301	3,864,502	3,850,672	4,100,000	6.47%
Total Risk Management Fund	\$ 3,533,301	\$ 3,864,502	\$ 3,850,672	\$ 4,100,000	6.47%

* Unaudited

SCHEDULE OF EXPENDITURES

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted	% Change
130 & 220 Risk Management	3,514,396	3,408,939	4,397,806	4,100,000	-6.77%
Total Risk Management Fund	\$ 3,514,396	\$ 3,408,939	\$ 4,397,806	\$ 4,100,000	-6.77%

* Unaudited

PERSONNEL

A top priority of the Columbus Consolidated Government (CCG) is to provide the most efficient services while retaining quality employees who are committed to excellence and the community. The CCG employs a staff of approximately *3,000* full-time, part-time, and temporary employees, who provide a wide range of services to the community.

The CCG provides a total benefit package that includes the following:

- Major Medical Health Insurance
- Life Insurance
- Social Security
- Long Term Disability Insurance
- Retirement Plan
- Sick and Vacation Pay
- Worker's Compensation
- Cafeteria Plan
- Deferred Compensation Plans
- Dental Insurance

Major Medical Health Insurance

The CCG provides health insurance to all full-time employees. Coverage begins on the first day coincide with or immediately following completion of 30 days of active employment. The City's annual contribution is \$5,650 per employee.

Life Insurance (Accidental Death & Dismemberment)

The CCG provides life, accidental death, and dismemberment insurance to all full-time employees. Coverage is to equal to one and one-half (1 ½) times an employee's annual salary, rounded to the next highest \$500. The benefit is calculated at \$0.50 per \$1,000 of their salary.

Long-Term Disability

CCG provides long-term disability coverage to all full-time employees. The Social Security Administration Office must declare an employee disabled, after which the plan allows the disabled employee to collect 60% of their monthly salary (offset by Social Security, Worker's Compensation and certain other pensions and disability plans).

Social Security (FICA)

CCG contributes the employer's share of FICA, 7.65% (6.20% Social Security and 1.45% Medicare) of earnings up to a maximum salary of \$110,100. Maximum is for Social Security only. The Federal Insurance Program has no cap on Medicare contribution earnings.

PERSONNEL

Retirement

The CCG provides two retirement plans: one for general government employees and an enhanced plan for public safety employees. Both plans offer early and normal retirement options, once time vests an employee. The City has historically contributed 100% of the costs for the program. However, in FY13 the City implemented an employee contribution rate of 4% for all eligible existing employees phased in at 2% over a 2 year period and a contribution rate of 8% for eligible new employees phased in at 6% the first year and 8% the second year and each year thereafter. The general government employees' plan must generate a minimum of *\$8.3 million* based on employee salaries and *\$13.5 million* for public safety employees' salaries.

Vacation

All city officials and permanent employees accrue and accumulate annual leave based on their years of service as displayed in the following table.

Service	Earned	Accumulate
0 - 10 years	10 days	20 days
10 - 15 years	15 days	20 days
15+ years	20 days	30 days

Sick Leave

All city officials and permanent employees accrue 13 days of sick leave per year. An employee may accumulate the following maximums: 60 days in a reserve account and 30 days in a base account for a total of 90 days. CCG pays employees who have accumulated a base of 30 days of sick leave by the end of the last pay period in November. CCG pays one-fourth of an accumulated sick leave value based on the employee's salary/wage beyond the base 30 days upon approval of City Council. The remaining three-fourths above the 30 days are added to the employees' sick leave reserve accumulation until a maximum of 60 days. The reserve account can supplement any sick leave requirement beyond the employees' annual accumulation.

Catastrophic Sick Leave

At the end of each leave year all accrued leave days above the maximum allowable reserve accumulation will be added to the catastrophic sick leave bank until a maximum of one hundred and twenty (120) days shall be attained. No charge shall be made against the above sick leave reserve accumulation until the base accumulation of thirty (30) days has been exhausted, and until a valid medical certificate has been presented as to the nature of the employee's illness.

Other Benefits

The Columbus Consolidated Government (CCG) offers deferred compensation, cafeteria and dental plans for employees. Although the city does not contribute to the plans, we offer the plans as a convenience to the employee.

PERSONNEL

Holidays

In the past CCG has observed nine (9) holidays and one (1) floating holiday during the year. Columbus Day has been approved as an additional holiday so the CCG will now observe ten (10) holidays and one (1) floating holiday. This year the CCG will observe the floating holiday on December 24, 2012. A schedule of holidays is listed on the next page:

HOLIDAY	DATE OBSERVED	DAY
Independence Day	July 4, 2012	Wednesday
Labor Day	September 3, 2012	Monday
Columbus Day	October 8, 2012	Monday
Veteran's Day	November 12, 2012	Monday
Thanksgiving Day/Day After	November 22 & 23, 2012	Thursday and Friday
Floating Holiday	December 24, 2012	Monday
Christmas	December 25, 2012	Tuesday
New Year's Day	January 1, 2013	Tuesday
M. L. King, Jr. Birthday	January 21, 2013	Monday
Memorial Day	May 27, 2013	Monday

Personnel Summary

The chart below details compensation and benefits discussed in earlier sections. Net personnel expenditures make up 58.75% of the total operating budget. Salaries, wages, and overtime are the largest elements of the compensation and benefits.

Compensation and Benefits

Elements	Budget	% of Net
General Government Salaries, Wages & Overtime	\$49,893,329	31.62%
Public Safety Salaries, Wages, & Overtime	58,935,069	37.35%
FICA Contributions	8,352,810	5.29%
General Government Retirement	8,827,017	5.59%
Public Safety Retirement	13,100,233	8.30%
Group Health Care Contribution	14,811,476	9.39%
Group Life Insurance	484,293	0.31%
Other Benefits & Administrative Fees*	3,389,558	2.15%
Total	\$157,793,785	100.00%

* \$0 is included in Other Benefits to set aside funding for Post-retirement healthcare and other post-employment benefits (OPEB) per GASB Statement No. 45, *Accounting and Financial reporting by Employers for Postemployment Benefits Other Than Pensions*.

PERSONNEL

	FY11 Actual	FY12 Actual	FY13 Adopted
General Fund			
Council	10	10	10
Clerk of Council	3	3	4
Mayor	5	4	4
Internal Auditor	1	1	2
City Attorney	4	4	4
Total Executive/Legal	23	22	24
City Manager	6	6	6
Mail Room	1	1	1
Public Information & Relations	2	2	2
Citizen's Service Center	9	9	9
Risk Management*	1	1	0
Recorder's Court	17	17	0
Total City Manager	36	36	18
Finance-Administration	3	3	3
Accounting	8	8	8
Revenue	15	15	15
Financial Planning	4	4	4
Purchasing	7	7	7
Total Finance	37	37	37
Information Technology	24	24	24
Human Resources	13	14	14

PERSONNEL

	FY11 Actual	FY12 Actual	FY13 Adopted
Inspections	26	26	26
Print Shop	4	4	4
Total Codes and Inspections	30	30	30
Planning	5	5	5
Community Reinvestment	1	1	1
Traffic Engineering	23	23	24
Geographic Information Systems	4	4	4
Radio Communication	4	4	4
Total Engineering	31	31	32
Public Services Administration	4	4	4
Fleet Management	39	39	39
Special Enforcement	24	24	25
Cemeteries	5	5	5
Facility Maintenance	28	28	28
Total Public Services	100	100	101
Parks and Recreation Administration	7	7	7
Park Services	82	82	82
Recreation Administration	44	44	47
Athletic	4	4	4
Community Schools Operations	140	140	140
Cooper Creek Tennis Center	6	6	6
Lake Oliver Marina	4	4	4
Aquatics	34	34	34

PERSONNEL

	FY11 Actual	FY12 Actual	FY13 Adopted
Therapeutic	3	3	3
Cultural Arts Center	7	7	7
Senior Citizen's Center	9	9	9
Total Parks & Recreation	340	340	343
Tax Assessor	24	24	24
Elections & Registration	7	7	7
Total Boards and Elections	31	31	31
Police Services Chief	10	10	10
Intelligence/Vice	24	24	24
Support Services	40	40	40
Field Operations	237	237	237
Office of Professional Standards	5	5	5
METRO Drug	3	3	3
Administrative Services	19	19	19
Investigative Services	92	92	92
Total Police	430	430	430
Chief of Fire & EMS	5	5	5
Operations	346	346	346
Special Operations	11	11	11
Administrative Services	11	11	11
Emergency Management	2	2	2
Logistics/Support	3	3	3
Total Fire & EMS	378	378	378

PERSONNEL

	FY11 Actual	FY12 Actual	FY13 Adopted
Muscogee County Prison	111	111	111
Superior Court Judges	19	19	19
District Attorney	25	25	25
Adult Probation	3	3	3
Juvenile Court & Circuit Wide Juvenile Court	11	11	11
Juvenile Court Clerk	3	3	3
Jury Manager	3	3	3
Victim/Witness	6	6	6
Superior Court Clerk	37	37	37
State Court Judges	6	6	6
State Court Solicitor	13	13	13
Public Defender	10	10	10
Municipal Court Judge	4	4	4
Clerk of Municipal Court	14	14	14
Municipal Court Marshal	18	18	18
Judge of Probate	6	6	6
Sheriff	349	349	350
Tax Commissioner	30	30	30
Coroner	5	5	5
Recorder's Court	0	0	17
Total General Fund	2,152	2,152	2,159

PERSONNEL

	FY11 Actual	FY12 Actual	FY13 Adopted
LOST Fund			
Police	100	100	100
Emergency 911 Communications	9	9	9
Solicitor General	1	3	3
MCP	3	3	3
District Attorney	1	1	2
Juvenile Court*	0	0	1
Municipal Court Clerk	2	2	2
Marshal	3	5	5
Sheriff	6	25	25
Fire	0	6	6
Probate Court	0	1	1
Recorder's Court	0	2	2
Crime Prevention	1	1	1
Total LOST Fund	126	158	160
Stormwater Fund			
Drainage	6	6	6
Stormwater	4	4	4
Stormwater Maintenance	56	56	56
Total Stormwater Fund	66	66	66
Paving Fund			
Highway and Roads	15	15	15
Street Improvements	31	31	0
Streets	46	46	71
Urban Forestry and Beautification	77	77	83
ROW Community Services	3	3	3
Total Paving Fund	172	172	172
Integrated Waste Fund			
Solid Waste Collection	70	70	70
Recycling	12	12	12
Granite Bluff Inert Landfill	3	3	3
Oxbow Meadow Inert Landfill	4	4	4

PERSONNEL

	FY11 Actual	FY12 Actual	FY13 Adopted
Pine Grove Sanitary Landfill	11	11	12
Recycling Center	3	3	3
Park Services Refuse Collection	1	1	1
Total Integrated Waste Fund	104	104	105
Emergency Telephone Fund			
Emergency 911 Communications	56	56	56
Total Emergency Telephone Fund	56	56	56
CDBG Fund			
Community Reinvestment	5	5	5
Total CDBG Fund	5	5	5
Civic Center Fund			
Civic Center Operations	32	33	31
Total Civic Center Fund	32	33	31
Transportation Fund			
Administration	1	1	1
Operations	44	44	44
Maintenance	15	15	15
Dial-A-Ride	6	6	6
FTA	8	8	8
Total Transportation Fund	74	74	74
Parking Management Fund			
Parking Garage/Enforcement	4	4	4
Total Parking Management Fund	4	4	4
JTPA/WIA Fund			
Job Training	14	14	14
Total JTPA/WIA Fund	14	14	14

PERSONNEL

	FY11 Actual	FY12 Actual	FY13 Adopted
Columbus Ironworks & Trade Center Fund			
Trade Center Operations	32	28	28
Total Columbus Ironworks & Trade Center Fund	32	28	28
Bull Creek Golf Course Fund			
Bull Creek Golf Course	30	30	30
Total Bull Creek Fund	30	30	30
Oxbow Creek Golf Course Fund			
Oxbow Creek Golf Course	9	9	9
Total Oxbow Creek Fund	9	9	9
Risk Management Fund			
Risk Management/Workers Compensation	0	0	2
Total Risk Management Fund	0	0	2
Total Other Funds	94	94	95
CCG Total Personnel	2,970	2,999	3,010

Agency/Organization

Position

Effective Date

NEW POSITIONS

General Fund 0101

Mayor's Office	(1) Forensic Auditor (G21)	7/7/2012
Engineering	(1) TCC Operator – PT (TBD)	7/7/2012
Public Services	(1) Volunteer Coordinator – PT (G13)	7/7/2012
Clerk of Council	(1) Administrative Secretary – PT (G10)	7/7/2012
Parks & Recreation	(1) Recreation Specialist II (G13)	7/7/2012
	(2) Recreation Center Leaders – PT (G2)	7/7/2012

LOST Fund 0102

Juvenile Drug Court	(1) Juvenile Drug Court Coordinator(G18)	7/7/2012
	(7/7/12 to 12/31/12)	
District Attorney	(1) Asst. District Attorney	7/7/2012
Sheriff	(1) Lieutenant (G20)	7/7/2012
	(1) Sheriff Deputy (G14)	7/7/2012

PERSONNEL

<u>Agency/Organization</u>	<u>Position</u>	<u>Effective Date</u>
Integrated Waste Fund 0207 Public Services	(1) Heavy Equipment Operator	7/7/2012
Risk Management Fund 0860 Human Resources	(1) Risk Manager (G23)	7/7/2012
Other Funds Capital Projects (0559)	(1) Supervisor/ Plumber II (G16) for CSC (1) Electrician II (G14) for CSC	7/7/2012 7/7/2012
RECLASSIFICATIONS		
General Fund 0101 City Attorney	(1) Legal Admin Clerk (G11I) to Paralegal (G15A)**	7/7/2012
Human Resources	(1) Technical Trainer/Developer (G16) to Training Coordinator (G18)	7/7/2012
Tax Commissioner	(1) Tax Clerk (G10) to Tax Specialist (G16) (1) Tax Specialist (G13) to Tax Specialist (G16)	7/7/2012 7/7/2012
Lost Fund 0102 Probate Court	(1) Deputy Clerk II (G12) to Permit/Licensing Supervisor (G14)	7/7/2012
Paving Fund 0203 Public Services	(1) Street Division Manager (G21 to G23)	7/7/2012
Civic Center Fund 0757 Civic Center	(2) PT Arena Tech I (G9) to (2) FT Arena Tech I (G9) (2) FT Arena Tech I (G9) to (2) FT Arena Tech II (G10)	7/7/2012 7/7/2012
PAY ADJUSTMENTS		
General Fund 0101 Mayor's Office	(1) Admin Secretary (G10A to G10D)	7/7/2012
City Manager	(1) Asst. to City Manager (G22F to G22H) (1) TV Station Manager (G19E to G19H)	7/7/2012 7/7/2012
Information Technology	(1) PC Services Supervisor (G17A to G17H) (2) Computer Operators (G12A to G12E) (1) PC Specialist (G14A to G14G) (1) Application Support Project Leader (G20B to G20E) (1) Web Developer (G17A to G17C)	7/7/2012 7/7/2012 7/7/2012 7/7/2012 7/7/2012

PERSONNEL

DELETIONS

LOST Fund 0102

Sheriff

(2) Mental Health Counselor (G16)

7/7/2012

Civic Center Fund 0757

Civic Center

(1) Admin Secretary (G10)

7/7/2012

Ice Rink

(1) Ice Rink Manager (G19)

7/7/2012

Budget Notes:

* Risk Management's personnel transferred from the General Fund to the Risk Management Fund.

Juvenile Court Coordinator also transferred from Other Funds to LOST Fund from 7/7/12 to 12/31/12.

** Positions approved by City Council at a Regular Council Meeting in FY12.



Mission Statement:

The Council and Clerk of Council's Office are responsible for facilitating the activities of the Columbus Council by providing administrative and public policy assistance, managing official records and documents and assisting various boards, authorities, and commissions.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
100:				
1000 Council	\$ 303,169	\$ 302,578	\$ 289,268	\$ 302,032
2000 Clerk of Council	225,338	220,398	218,351	230,266
DEPARTMENT TOTAL	\$ 528,507	\$ 522,976	\$ 507,619	\$ 532,298
% CHANGE		-1.05%	-2.94%	4.86%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 419,133	\$ 426,704	\$ 426,854	\$ 442,881
Operations	109,374	96,272	80,765	89,417
OPERATING BUDGET	\$ 528,507	\$ 522,976	\$ 507,619	\$ 532,298
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 528,507	\$ 522,976	\$ 507,619	\$ 532,298
% CHANGE		-1.05%	-2.94%	4.86%

* Unaudited

COUNCIL / 100

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
100-1000 Council	10	10	10
Mayor Pro Tem	1	1	1
Councilors	9	9	9
100-2000 Clerk of Council	3	3	4
Clerk of Council	1	1	1
Deputy Clerk of Council	1	1	1
Administrative Secretary	1	1	1
Administrative Secretary (PT)	0	0	1
TOTAL	13	13	14

Council

Program Description:

The City Council is the legislative body of the Columbus Consolidated Government. It consists of ten members, whom eight are elected from districts and two are elected citywide for four-staggered terms. The Clerk of Council appoints members to citizen boards and commissions and confirms the City Manager. The City Council also decides the type and level of service provided by the consolidated government, review and adopt resolutions, ordinances, the operating budget and approve purchases over \$25,000 or multi-year contracts of any dollar amount.

Clerk of Council

Program Description:

The Clerk of Council (COC) is the administrative arm of the City Council. The Clerk prepares and maintains the minutes of Columbus Council meetings. A comprehensive index file of ordinances and resolutions adopted by the City Council is processed and maintained by the Clerk. Additionally, the Clerk is responsible for maintaining and updating the official copy of the Columbus Code and is a supplemental service to departments and paid subscribers.

Goals, Objectives and Performance Data

Goal:	To provide the best and most-prompt service for our customers in the least amount of time, while providing accurate information in a timely manner. To assist the Mayor and Council with board appointment nominees.		
Objective:	To produce a thorough and accurate documentation from the proceedings of the Council Meeting, which will provide beneficial information to the citizens.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Percentage of requests responded to within one day or less.	85%	87%	98%

COUNCIL / 100

Goal:	Provide additional information on the City's webpage regarding City Boards, Authorities, and Commissions		
Objective:	To enhance the level of participation from citizens to volunteer their time and knowledge to serve as volunteers on City Boards, Authorities, and Commissions while promoting community involvement for the betterment of the City.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Percentage of board, authority, or commission meeting attendance	86%	85%	87%



Mission Statement:

To provide quality services, and to serve the citizens of our community with respect for their needs. Demonstrate responsible citizenship by supporting the development of the communities we serve.

Expenditures By Division

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
110:					
1000	Mayor	\$ 335,315	\$ 313,639	\$ 294,475	\$ 405,104
2600	Internal Auditor	102,693	104,581	101,299	170,682
DEPARTMENT TOTAL		\$ 438,008	\$ 418,220	\$ 395,774	\$ 575,786
% CHANGE			-4.52%	-5.37%	45.48%

* Unaudited

Expenditures By Category

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$	406,017	\$ 382,775	\$ 365,825	\$ 427,390
Operations		31,991	35,445	29,949	148,396
OPERATING BUDGET		\$ 438,008	\$ 418,220	\$ 395,774	\$ 575,786
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 438,008	\$ 418,220	\$ 395,774	\$ 575,786
% CHANGE			-4.52%	-5.37%	45.48%

* Unaudited

MAYOR / 110

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
110-1000 Mayor	5	4	4
Mayor	1	1	1
Executive Assistant	1	1	1
Administrative Secretary	3	2	2
110-2600 Internal Auditor	1	1	2
Internal Auditor/Compliance Officer	1	1	1
Forensic Auditor	0	0	1
TOTAL	6	5	6

Mayor

Program Description:

The Mayor is the Chief Executive of the Consolidated Columbus, Georgia City Government. The Mayor directs the executive branch of government, which consists of the office of the mayor, the office of the city manager, the directors of departments, and departments, boards, commissions and authorities ordained by Council or established by law. The Mayor is the official spokesperson for the consolidated government, presides at all meetings of the City Council, and is the Director of Public Safety. The Mayor shall be aided by a city manager, who, in the performance of his or her duties, shall be responsible to the Mayor. The specific powers and duties of the office of Mayor are more specifically set forth in the Charter, including Sec. 4-201.

Goals, Objectives and Performance Data

Goal:	To respond in a timely manner to citizen concerns that are brought to the attention of the Mayor's Office.		
Objective:	To respond to citizen concerns within three to five business days.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Percentage of concerns responded to within three business days.	100%	100%	100%

MAYOR / 110

Internal Auditor

Mission Statement:

To uphold the highest standards of accountability for the Mayor, the City of Columbus and it's employees, through auditing and sound accounting procedures.

Program Description:

The Internal Auditor provides independent and objective appraisals of departmental procedures within the City. This position reports directly to the Mayor, elected officials, and city employees with unbiased reviews, using competency and integrity to certify findings and provide solutions. Once solutions are enacted, the Internal Auditor uses quality control measures to monitor the implementation of new or revised procedures.

Goals, Objectives and Performance Data

Goal:	To maintain professional certification through the completion of required Continuing Professional Education, each calendar year.		
Objective:	Complete at least 40 hours of required and approved training each year.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of hours completed	43.5	79.5	40.0

Goals, Objectives and Performance Data

Goal:	To safeguard the City's assets by evaluating the internal control system and compliance thereof, audit departments and activities on a scheduled and unannounced basis; deter theft and malfeasance by providing an audit presence in City government..		
Objective:	Complete at least 4 departmental audits per year		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of audits completed versus scheduled	6/6	4/4	4/4



Mission Statement:

The City Attorney has the responsibility of responding to requests for advice and in answering lawsuits in such a manner, as to eliminate or minimize legal damages that flow from such difficulties, and to advise the government and its officers how to steer clear of legal problems before decisions are made which might create such problems.

Program Description:

The City Attorney is responsible for preparing ordinances and resolutions for Council Action, legislative bills, reviewing contracts, advising and consulting on administrative matters. The department also participates in general legislative programs through activities of city and county organizations. Staff represents the Mayor and departments in local, state and federal courts.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
120:				
1000 City Attorney	\$ 879,544	\$ 1,409,118	\$ 1,318,192	\$ 737,780
DEPARTMENT TOTAL	\$ 879,544	\$ 1,409,118	\$ 1,318,192	\$ 737,780
% CHANGE		60.21%	-6.45%	-44.03%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 325,900	\$ 327,131	\$ 342,323	\$ 359,030
Operations	553,644	1,081,987	975,869	378,750
OPERATING BUDGET	\$ 879,544	\$ 1,409,118	\$ 1,318,192	\$ 737,780
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 879,544	\$ 1,409,118	\$ 1,318,192	\$ 737,780
% CHANGE		60.21%	-6.45%	-44.03%

* Unaudited

CITY ATTORNEY / 120

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
120-1000 City Attorney	4	4	4
City Attorney	1	1	1
Assistant City Attorney	1	1	1
Legal Assistant	1	1	1
Legal Administrative Clerk	1	1	0
Paralegal	0	0	1
TOTAL	4	4	4

Goals, Objectives and Performance Data

Goal:	The goal of the City Attorney's Office is to fulfill the functions of the office as established in the Columbus Charter in an efficient and effective manner.		
Objective:	To respond to and prepare all responses to legislative issues, litigation demands, opinion requests and administrative matters in a timely and efficient manner.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Claims and lawsuits received	160	160	140
Ordinances & resolutions prepared	250	225	250
Contracts approved as to form	250	230	230
Opinion requests & referrals	250	250	325
Review or Responses to open records requests	250	240	275



Mission Statement:

The City Manager's office is responsible for carrying out the Mayor/Council's policy decisions for providing vision and leadership to the organization and for overseeing the day-to-day operations of the Columbus Consolidated Government (CCG). Also, the City Manager's office acts as the custodian to all real and personal property of the government.

Expenditures By Division

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
130:					
1000	Administration	\$ 665,549	\$ 708,923	\$ 678,299	\$ 697,678
2500	Mail Room	63,513	60,404	61,150	72,962
2600	Public Information & Relations	96,329	114,596	103,437	112,611
2700	Criminal Justice Coordination	183,556	176,727	166,563	188,388
2800	Risk Management	62,481	63,571	65,354	-
2850	Citizen's Service Center	366,632	393,078	405,842	410,158
3710	Recorder's Court	-	880,574	-	-
DEPARTMENT TOTAL		\$ 1,438,060	\$ 2,397,873	\$ 1,480,645	\$ 1,481,797
% CHANGE			66.74%	-38.25%	0.08%

* Unaudited

Expenditures By Category

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$	1,357,706	\$ 2,111,893	\$ 1,389,224	\$ 1,386,837
Operations		78,107	278,927	91,421	94,960
OPERATING BUDGET	\$	1,435,813	\$ 2,390,820	\$ 1,480,645	\$ 1,481,797
Capital Budget		2,247	7,053	-	-
DEPARTMENT TOTAL	\$	1,438,060	\$ 2,397,873	\$ 1,480,645	\$ 1,481,797
% CHANGE			66.74%	-38.25%	0.08%

* Unaudited

CITY MANAGER / 130

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
130-1000 Administration	6	6	6
City Manager	1	1	1
Deputy City Manager	1	1	1
Deputy City Manager-Operations	1	1	1
Assistant to the City Manager	1	1	1
Executive Assistant	1	1	1
Administrative Secretary	1	1	1
130-2500 Mail Room	1	1	1
Mailroom Supervisor	1	1	1
130-2600 Public Information & Relations	2	2	2
TV Station Manager	1	1	1
Communications Technician	1	1	1
130-2800 Risk Management	1	1	0
Administrative Services Coordinator	1	1	0
130-2850 Citizen's Service Center	9	9	9
Citizen's Service Coordinator	1	1	1
Citizen's Service Technician	6	6	6
Records Specialist	1	1	1
Administrative Assistant	1	1	1
130-3710 Recorder's Court	17	0	0
Recorder's Court Judge	2	0	0
Recorder's Court Judge - PT	2	0	0
Court Coordinator	1	0	0
Judicial Administration Technician III	1	0	0
Judicial Administration Technician II	7	0	0
Judicial Administration Technician I	2	0	0
Accounting Clerk	2	0	0
TOTAL	36	19	18

CITY MANAGER / 130

Administration

Program Description:

The City Manager is responsible for the direction, supervision, and review of departmental operations. Preparation of the annual operating and capital improvement budget, submission of reports to the Mayor and Council on finance and administrative activities of the Government, fall under the City Managers duties. The City Manager advises and makes recommendations to the Mayor and Council on the present and future financial status of the Government. The City Manager confers with, coordinates, and assists local, state, and federally elected and appointed officials, and acts a general liaison between the Mayor, Council and all other entities.

Goals, Objectives and Performance Data

Goal:	To clearly and completely articulate recommendations on policy and operations of the CCG to the Mayor and Council, and to effectively and economically implement CCG policy.		
Objective:	Respond to a minimum of 90% of citizen concerns within 7 days.		
Objective:	Ensure that 95% of Council Agenda reports are complete, accurate, and on time.		
Objective:	Ensure a response to Council on referrals by next Council Meeting.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Average number of days to respond to citizen's concerns.	7 days	6 days	6 days
Percentage of Council agenda reports submitted accurate and on time.	97%	98%	98%
Average number of days to respond to Council referrals and correspondence.	7 days	7 days	6 days

Goals, Objectives and Performance Data

Goal:	To work closely with local & state delegation, legislative liasions, the private sector, and other Governmental agencies.		
Objective:	Continue to have regular meetings with the School Board, Chamber of Commerce, and local delegation to work on legislative agenda issues.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of days turn-around time for House/Senate bills to legislative liasion for action.	2 days	2 days	2 days

CITY MANAGER / 130

Mail Room

Program Description:

The Mail Room is responsible for the processing and distribution of all incoming/outgoing mail and informational materials for the CCG.

Goals, Objectives and Performance Data

Goal:	To ensure that departments within the City receive accurate and timely pickup and delivery of outgoing and incoming mail.		
Objective:	Implement needed procedures to make the delivery of mail more efficient and accurate.		
Objective:	Provide superior customer service to individuals utilizing the mail system.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Percentage for each day the mail is placed in mail boxes by 11:00 am.	95%	97%	98%
Completion of a customer service class for all mailroom personnel	100%	100%	100%

Public Information & Relations

Program Description:

The Public Information and Relations Office (PIRO) is the designated distributor of information regarding the CCG. Organized as a division of the City Manager's Office, the PIRO is in the position to directly service and correspond with departments, agencies, and authorities of the CCG. The office provides continuity in news releases, broadcast messages, brochures, newsletters, and other printed materials on behalf of the CCG. Conversely, the office responds to citizen inquiries, complaints, and comments by directing the citizen to the appropriate departments.

The Columbus Consolidated Government has joined other jurisdictions in airing public hearings, local legislative sessions, and other public programs on a government access channel (CCGTV).

Goals, Objectives and Performance Data

Goal:	To continue to improve our on air presence with short and long term goals, which ensure greater use of CCGTV and increase our viewers.		
Objective:	Improve the efficiency of CCGTV.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of meetings broadcast live and replayed on the channel weekly.	120	125	130

Criminal Justice Coordination

Program Description:

This division provides oversight and management of the court appearance fees paid to the various law enforcement agencies within the City.

CITY MANAGER / 130

Citizen's Service Center

Program Description:

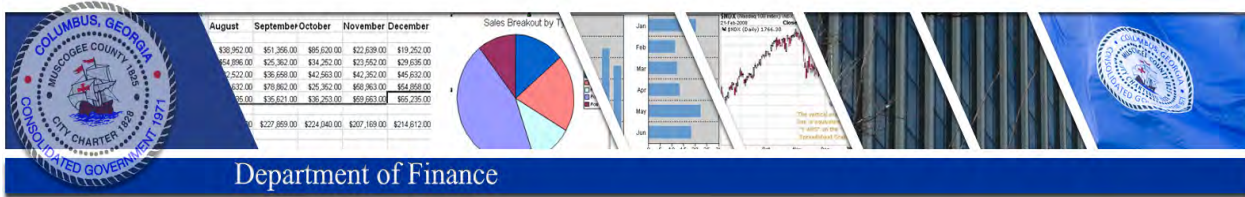
The Citizens Service Center is responsible for receiving calls from citizens requesting assistance on all non-emergency services within the Columbus Consolidated Government. This division provide the residents of Columbus, Georgia with current and accurate information pertaining to the CCG and coordinate the resolution of these concerns or requests for services by generating service requests and distributing them to the appropriate departments.

Goals, Objectives and Performance Data

Goal:	To serve citizens in a friendly, professional, and helpful manner and offer complete and accurate information to internal and external customers by telephone, email or in person.		
Objective:	To reduce citizens' complaints concerning non-responsiveness and excessive transfer of calls.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of calls received	224,524	207,483	300,000
Number of service requests	24,106	12,891	27,000
Number of walk-ins	4,935	11,550	23,000
Number of notary requests	1,871	1,233	3,000
Number of reservations	524	281	1,000
Number of pool car requests	80	43	150
Number of on-line requests	1,174	387	2,500

Budget Notes:

Budget Notes: During the FY2013 budget process, Risk Management personnel and operating expenses were transferred from the City Manager's Budget to the Risk Management Fund (0860). Recorder's Court also transitioned from the City Manager's Office to its own department/unit during FY2012.



Mission Statement:

To maintain the CCG’s overall financial stability through sound financial planning and management practices. We are committed to the highest standards of accountability, accuracy, timeliness, professionalism and innovation in providing financial services to our internal and external customers.

Expenditures By Division

			FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
200:						
1000	Finance Director	\$	329,084	\$ 334,533	\$ 307,468	\$ 306,969
2100	Accounting		463,102	464,724	471,224	485,181
2200	Revenue		954,634	965,989	962,142	958,026
2900	Financial Planning		263,034	265,773	263,963	274,417
2950	Purchasing		385,573	401,971	393,848	407,665
DEPARTMENT TOTAL			\$ 2,395,427	\$ 2,432,990	\$ 2,398,645	\$ 2,432,258
% CHANGE				1.57%	-1.41%	1.40%

* Unaudited

Expenditures By Category

			FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$	2,014,851	\$ 2,038,857	\$ 2,010,628	\$ 2,061,271	
Operations		380,576	394,133	388,017	370,987	
OPERATING BUDGET			\$ 2,395,427	\$ 2,432,990	\$ 2,398,645	\$ 2,432,258
Capital Budget		-	-	-	-	
DEPARTMENT TOTAL			\$ 2,395,427	\$ 2,432,990	\$ 2,398,645	\$ 2,432,258
% CHANGE				1.57%	-1.41%	1.40%

* Unaudited

FINANCE / 200

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
200-1000 Administration	3	3	3
Finance Director	1	1	1
Administrative Assistant	1	1	1
Administrative Secretary	1	1	1
200-2100 Accounting	8	8	8
Accounting Manager	1	1	1
Payroll Supervisor	1	1	1
Senior Accountant	1	1	1
Grant Compliance Accountant	1	1	1
Senior Accounts Payable Technician	1	1	1
Accounts Payable Technician	2	2	2
Payroll Coordinator	1	1	1
200-2200 Revenue	15	15	15
Revenue Manager	1	1	1
Tax Supervisor	1	1	1
Investment Officer	1	1	1
Collections Supervisor	1	1	1
Revenue Auditor	2	2	2
Accounting Technician	2	2	2
Customer Service Representative	3	3	3
Collections Technician	3	3	3
Financial Analyst	1	1	1
200-2900 Financial Planning	4	4	4
Assistant Finance Director	1	1	1
Budget and Management Analyst	3	3	3
200-2950 Purchasing	7	7	7
Purchasing Manager	1	1	1
Buyer Specialist	2	2	2
Buyer	2	2	2
Purchasing Technician	1	1	1
Accounting Technician	1	1	1
TOTAL	37	37	37

Administration

Program Description:

The Finance Director is responsible for supervising and coordinating the administration of major fiscal services, and providing accurate and current data concerning the expenditures of various operating programs and revenue collected by the CCG. The Finance Department includes the Accounting, Financial Planning, Purchasing, and Revenue Divisions.

FINANCE / 200

Accounting

Program Description:

The Accounting Division maintains the general ledger and all subsidiary ledgers, processes, and records all disbursements. We verify and record all revenues, process and record capital assets and maintain capital assets inventory, process and record all payroll transactions to include remittance of all withholdings and preparation and disbursement of W2's and 1099R's. The Accounting Division also prepares the basic financial statements and note disclosures in the Management Discussion and Analysis and Statistical Section of the Comprehensive Annual Financial Report (CAFR), in compliance with standards established by the Governmental Accounting Standards Board (GASB), Government Finance Officer's Association (GFOA), and the legal requirements of the State of Georgia.

Goals, Objectives and Performance Data

Goal:	To provide accounting oversight and guidance to departments to ensure that generally accepted accounting principles, legal requirements, policies and procedures are consistently applied to maintain the integrity of the financial records and to fully meet reporting requirements.		
Objective:	To prepare monthly financial reports for 100% of the City's 48 funds within 10 days after month end.		
Objective:	To receive an unqualified audit opinion.		
Objective:	To be awarded the GFOA Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of monthly financial statements published	13	13	13
Percent of financial statements completed on time	100%	100%	100%
Receive an unqualified audit opinion	Yes	Yes	Yes
Receipt of the Certificate of Achievement	Yes	Yes	Yes

Goal:	To provide guidance and oversight in accounts payable practices in order to maintain proper accountability, accurate financial reporting, and timely payment to our external customers (vendors).		
Objective:	To develop a policies and procedures manual for vendor payment processing for use by new employees responsible for paying bills and employees of the Accounting Division for training.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Percent of manual completed	75%	78%	80%

FINANCE / 200

Accounting (con't)

Goal:	To coordinate an accurate and timely payroll for the City's workforce and retirees, and remittance of all third party deductions and withholdings within stated guidelines and standards.		
Objective:	To process the City's seven various payrolls – weekly, biweekly, monthly, court appearance, election, two separate payrolls for the Workforce Investment Program, and payments to third parties for deductions and withholdings.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of payrolls processed	156	156	156
Number tax deposits processed	64	64	64
Percentage processed within guidelines	100%	100%	100%

Revenue

Program Description:

The Revenue Division performs two primary functions: Occupational Tax and Collections. Occupational Tax is responsible for issuing licenses pertaining to business, alcoholic beverage, and vehicle delivery as well as collection, audits, and enforcement of ordinances relative to various taxes such as gross receipts, alcohol excise taxes, insurance premium and franchise taxes. The collections function pertains to the collection and deposit of all monies received by Columbus Consolidated Government and billing and collection of numerous government services. Treasury functions include the verification, coding, receipting, and daily depositing of all revenues for the various funds. Other Revenue Division functions include bank relations and account reconciliation, distribution of payroll, issuance of solid waste permits, and the investment and cash management of surplus funds.

Goals, Objectives and Performance Data

Goal:	To improve the collections and cash flow through more effective processes.		
Objective:	To expand technology to include the use of the internet web site for information, application, and payment processing.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of forms available on the web site	10	11	11

Goal:	To improve the rate of return on investments.		
Objective:	To continually evaluate money managers and investment third parties.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Increased rates of return	2.7%	3.0%	3.0%

FINANCE / 200

Revenue (con't)

Goal:	To communicate effectively, externally and internally, to reduce misunderstandings, expedite processes, and reduce the margin of error.		
Objective:	To improve the quality of the licensing and tax billing functions and processes.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Reduce the licensing delinquency report.	14%	13%	11%

Financial Planning

Program Description:

The primary function of this division is to coordinate the preparation of the Columbus Consolidated Government's annual operating and capital budgets. The budget season begins in January with preparation, distribution and instructions of the budgets forms and guidance from the City Manager. The staff assists with budget request reviews and final preparation of the recommended budget for submission to Council prior to May 1. During the Council review, the staff provides technical, analytical and research support. Following Council adoption by July 1, the staff integrates the Council adjustments and prepares the budget document for production and submission to Government Finance Officers Association (GFOA) for evaluation.

Goals, Objectives and Performance Data

Goal:	To obtain GFOA Distinguished Budget award with no areas cited for improvement.		
Objective:	A rating of proficient in policy, communications, operations and financial as cited by GFOA.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Rating of 100% Proficiency	100%	100%	100%

Goal:	To develop and improve the quality of financial reports available to management and staff.		
Objective:	Development and analysis of financial reports.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Development of Financial Plan by January 31	94%	95%	96%
Quarterly reports within 15 days of end of the quarter	62%	65%	67%

Goal:	To facilitate communications with departments to streamline the financial processes.		
Objective:	To improve communications and the delivery of services to the departments.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Bi-annual Departmental visits (all Departments)	97%	98%	99%

FINANCE / 200

Financial Planning (con't)

	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Cross training analysts on major procedures and directives	90%	92%	94%
Percentage of inquiries responded to within 48 hours	97%	98%	99%

Purchasing

Program Description:

The Purchasing Division is responsible for securing all supplies, tools, equipment, and services for the Columbus Consolidated Government operations consistent with the procurement ordinance. In addition, the division is responsible for the protection, preservation, proper storage and disposal of surplus materials and equipment. The division acts as a liaison between the vendor and the City's various departments.

Goals, Objectives and Performance Data

Goal:	To provide more training opportunities for internal customers in order to enhance their efficiency when using the financial system.		
Objective:	Reduce the errors by internal customers by 50%.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Training Classes Offered	16	17	17

Goal:	To complete a standard operating procedures (SOP) manual in order to enhance division efficiency and provide a codified resource for old and new staff members.		
Objective:	Reduce the number of times an employee must search for reference information.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Number of SOPs completed or updated	6	10	10

Goal:	To encourage use of the Purchasing Card in all departments in order to reduce unnecessary lag time obtaining purchases under \$500 and reduce travel reservation lags.		
Objective:	Reduce the number of purchase orders and checks generated for small purchases and for travel purposes.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Number of cardholders	320	325	335



Mission Statement:

To provide efficient, innovative, and cost effective Information Technology Services necessary to support and enhance the daily business operations of the Consolidated government so as to better serve the citizens of Columbus, Georgia.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
210:				
1000 Administration	\$ 3,519,158	\$ 3,394,581	\$ 3,561,767	\$ 3,883,327
DEPARTMENT TOTAL	\$ 3,519,158	\$ 3,394,581	\$ 3,561,767	\$ 3,883,327
% CHANGE		-3.54%	4.93%	9.03%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 1,517,722	\$ 1,510,540	\$ 1,507,248	\$ 1,600,660
Operations	1,808,066	1,664,411	2,051,675	2,282,667
OPERATING BUDGET	\$ 3,325,788	\$ 3,174,951	\$ 3,558,923	\$ 3,883,327
Capital Budget	193,370	219,630	2,844	-
DEPARTMENT TOTAL	\$ 3,519,158	\$ 3,394,581	\$ 3,561,767	\$ 3,883,327
% CHANGE		-3.54%	4.93%	9.03%

* Unaudited

INFORMATION TECHNOLOGY / 210

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
210-1000 Administration	24	24	24
IT Director	1	1	1
Technical Operations Manager	1	1	1
Application Development & Support Manager	1	1	1
LAN Manager	1	1	1
Application Support Analyst	3	3	3
Application Support Project Leader	2	2	2
Application Developer	2	2	2
Web Developer	1	1	1
Web Development Manager	1	1	1
Personal Computer Technician	1	1	1
Personal Computer Specialist	1	1	1
PC Services Supervisor	1	1	1
Host Operations Supervisor	1	1	1
Lead Host Computer Operator	1	1	1
Host Computer Operator	4	4	4
Data Control Technician	2	2	2
TOTAL	24	24	24

Program Description:

The Department of Information Technology provides a full range of management information and processing services for the Consolidated Government. This includes long range planning and implementations of new information systems that best meet the requirement of user departments. The Data Processing Division is organized in two sections: Systems/Programming and Operations. Systems/Programming provides system analysis, application programming, and operating system maintenance. Operations include: control services, personal computer support and maintenance of local area networks.

Goals, Objectives and Performance Data

Goal:	To provide division level information to Internet users, thereby increasing their knowledge of the departments and divisions of the Consolidated Government.		
Objective:	Create an informational website for each department division.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Percent of department/division websites online.	98%	98%	98%

Goal:	To efficiently complete employee IT requests in a timely manner.		
Objective:	Complete employee IT requests within 48 hours.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Percent of IT requests completed within 48 hours	96%	96%	95%



Human Resources

Mission Statement:

Serving all citizens of our community in a legally, morally, and ethically appropriate manner. The Human Resources Department strives to improve employment opportunities, advancement opportunities, employee relations and employee performance through better communications, cultivation of a diverse workforce and through the development and implementation of proactive policies, procedures, programs and training.

Expenditures By Division

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
220:					
1000	Administration	\$ 817,498	\$ 846,978	\$ 847,943	\$ 875,200
2100	Employee Benefits	807,041	825,757	845,952	941,661
DEPARTMENT TOTAL		\$ 1,624,539	\$ 1,672,735	\$ 1,693,895	\$ 1,816,861
% CHANGE			2.97%	1.26%	7.26%

* Unaudited

Expenditures By Category

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$	1,458,720	\$ 1,480,918	\$ 1,495,249	\$ 1,639,514
Operations		165,819	191,817	198,646	177,347
OPERATING BUDGET		\$ 1,624,539	\$ 1,672,735	\$ 1,693,895	\$ 1,816,861
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 1,624,539	\$ 1,672,735	\$ 1,693,895	\$ 1,816,861
% CHANGE			2.97%	1.26%	7.26%

* Unaudited

HUMAN RESOURCES / 220

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
220-1000 Council	13	14	14
Human Resources Director	1	1	1
Affirmative Action Officer	1	0	0
Assistant Human Resources Director	0	1	1
Human Resources Analyst	2	2	2
Human Resources Specialist	4	3	3
Human Resources Technician II	0	1	1
Human Resources Technician I	4	4	4
Administrative Clerk	1	0	0
Administrative Secretary	0	1	1
Technical Trainer/Developer	0	1	0
Training Coordinator	0	0	1
TOTAL	13	14	14

Administration

Program Description:

The Administration Division within the Department of Human Resources provides services to recruit, develop, and retain highly professional employees and quality customer service to the citizens of Columbus.

Goals, Objectives and Performance Data

Goal:	To process personnel actions in a timely manner.		
Objective:	To maintain personnel action processing time in 3 days or less.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Average days required to process personnel actions	3.00	3.00	2.00

Goal:	To process and file personnel actions and documents accurately at a percentage of 2% or less.		
Objective:	To conduct statistically valid random sampling on a monthly basis, for data entry and filing accuracy, for performance measurements and improvements.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Average monthly data entry error rate, expressed as a percentage of total personnel actions and documents entered.	2.5%	2.0%	1.5%

Budget Notes:

The following personnel change was approved in this budget:

- Reclassification of Technical Training Manager G16 to Training Coordinator G18

Employee Benefits

Program Description:

The Employee Benefits Division within the Department of Human Resources manages employee benefits. Some examples of employee Benefits: the COBRA & FLEX programs, deferred income, unemployment insurance, savings programs, thrift programs, employees' assistance and other programs.



Mission Statement:

The mission of the Inspections and Codes Department is to ensure a safe and environmentally sound community to all of the residents and those who visit here by supporting all programs of the Columbus Consolidated Government that raise public awareness and to provide for the safety of life, health, and general welfare of the public through the enforcement of the International Building, Plumbing, Electrical, Gas, Mechanical, and Property Maintenance Codes, the Zoning Ordinance, the Flood Plain Ordinance, and the Georgia Safety Fire Regulations. All of these codes are nationally recognized construction codes.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
240:				
2200 Inspections	\$ 1,574,656	\$ 1,506,096	\$ 1,552,314	\$ 1,602,914
2900 Print Shop	196,757	197,118	194,819	201,941
DEPARTMENT TOTAL	\$ 1,771,413	\$ 1,703,214	\$ 1,747,133	\$ 1,804,855
% CHANGE		-3.85%	2.58%	3.30%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 1,527,092	\$ 1,572,314	\$ 1,509,121	\$ 1,629,009
Operations	244,321	130,540	238,012	175,846
OPERATING BUDGET	\$ 1,771,413	\$ 1,702,854	\$ 1,747,133	\$ 1,804,855
Capital Budget	-	360	-	-
DEPARTMENT TOTAL	\$ 1,771,413	\$ 1,703,214	\$ 1,747,133	\$ 1,804,855
% CHANGE		-3.85%	2.58%	3.30%

* Unaudited

INSPECTIONS AND CODES / 240

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
240-2200 Inspection & Codes	26	26	26
Building Inspection and Codes Director	1	1	1
Assistant Building Inspection & Codes Director	1	1	1
Plans Examiner	2	2	2
Inspection Services Coordinator	1	1	1
Sign and Codes Inspector	1	1	1
Mechanical Inspection Coordinator	1	1	1
Mechanical Inspector	3	3	3
Building Inspection Coordinator	1	1	1
Building Inspector	3	3	3
Electrical Inspection Coordinator	1	1	1
Electrical Inspector	3	3	3
Property Maintenance Coordinator	1	1	1
Property Maintenance Inspector	2	2	2
Zoning Technician	1	1	1
Administrative Assistant	1	1	1
Permit Technician	3	3	3
240-2900 Print Shop	4	4	4
Print Shop Supervisor	1	1	1
Duplicating Service Technician	1	1	1
Graphics Designer	1	1	1
Print Shop Technician	1	1	1
TOTAL	30	30	30

Inspections & Codes

Program Description:

The Department is responsible for the enforcement of the latest editions of the Georgia State Minimum International Codes Building, Plumbing, Electrical, Gas, Mechanical, and Property Maintenance Codes, adopted by the State of Georgia as the State Construction Codes. Furthermore, the Department enforces the Local Zoning Ordinance, the Flood Plan Ordinance, Soil Erosion and Sedimentation Control and the Georgia Safety Fire Regulations.

Goals, Objectives and Performance Data

Goal:	To provide an effective inspection service to ensure the safety of life, health, and general welfare of the public through Code Enforcement.
Objective:	Continue the systematic program to remove all derelict structures and to rehabilitate substandard housing.
Objective:	Assist the Board of Zoning Appeals technically and process appeals under the Zoning Ordinance to BZA.
Objective:	Administer examinations and provide technical assistance to the Building Contractors Examining Board.
Objective:	Enforce the provisions of the Georgia Safety Fire Law as required by State Law.

Inspections & Codes (con't)

	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Inspections	27,666	29,765	30,500
Permits Issued	13,622	13,516	14,867
Plans Checked	2,800	2,480	2,700
Revenue Collections	\$1,288,605	\$1,769,856	\$1,858,013
Construction Valuations	\$241,986,991	\$347,395,024	\$364,764,775

	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Board of Zoning Appeal Cases	72	115	125

	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Code Enforcement Program – Field Inspections.	341	568	575
Complaints Investigated.	1,214	895	1,000

Print Shop

Program Description:

Assist all City Departments with their printing needs, which includes designs, typesetting, color copies, color printing, folding, stapling, binding and the overall knowledge of any printing projects.

Goals, Objectives and Performance Data

Goal:	To improve the quality and productivity of printing services with the assistance of upgraded equipment and overall printing/graphic training to increase the expediting of jobs.
Objective:	Develop procedures to efficiently use our equipment to ensure quality.

Print Shop (con't)

	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Graphics/Software Trainings	2	1	1
Graphic Software Upgrade	2	1	1
PlateMaker/Film System	0	1	1

	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Online Work order (%)	95%	100%	100%
Offset Printing Impressions	4,500,000	4,750,000	5,000,000
Quick Copies	975,000	1,000,000	1,250,000
Plate Filing System (%)	95%	100%	100%
Maintenance/Repairs	90%	100%	100%



Planning Department

Mission Statement:

The mission of the Planning Department is to provide continuous, comprehensive, and coordinated planning efforts, through a proactive public participation process, that will provide for local and regional growth and mobility, while fostering sustainable development sensitive to community and natural resources.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
242:				
1000 Planning	\$ 330,982	\$ 312,712	\$ 277,081	\$ 323,459
DEPARTMENT TOTAL	\$ 330,982	\$ 312,712	\$ 277,081	\$ 323,459
% CHANGE		-5.52%	-11.39%	16.74%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 300,086	\$ 284,109	\$ 250,869	\$ 294,199
Operations	30,896	28,603	26,212	29,260
OPERATING BUDGET	\$ 330,982	\$ 312,712	\$ 277,081	\$ 323,459
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 330,982	\$ 312,712	\$ 277,081	\$ 323,459
% CHANGE		-5.52%	-11.39%	16.74%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
242-1000 Planning	5	5	5
Planning Director	1	1	1
Planner	2	2	2
Principal Planner	1	1	1

PLANNING / 242

Planning Manager	1	1	1
TOTAL	5	5	5

Planning

Program Description:

To lead in creative and sustainable solutions for land use development through comprehensive surveys and studies of existing and future conditions, and through the preparation of plans for the sound management of physical, social and economic growth in the community.

Goals, Objectives and Performance Data

Goal:	Implement and manage a long range planning process through comprehensive and special area plans to build a sound strategic framework for Columbus' growth and stability.		
Objective:	To execute and sustain the city's comprehensive plan for development in the community.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Unified Development Ordinance	1	1	1
Comprehensive Plan	1	1	1
Neighborhood Revitalization Plans	1	1	1
BRAC	1	1	1
Overlay Districts	1	1	1
Historic District Design Guidelines	1	0	1

Goal:	Ensure an accessible development review process that is fair, efficient, timely and supportive of adopted city goals.		
Objective:	To develop and maintain a master plan for development in the community.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Review Zoning Cases	24	25	50
Review Subdivision Plats	51	105	150
Review Special Exception Use Cases	5	5	10

Goal:	To promote and enhance historical properties and sites throughout the community.		
Objective:	To provide technical support and guidance on historic related matters.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Review Board Historic & Architectural Cases	58	65	70



Real Estate

Mission Statement:

The mission of the Real Estate Division is to provide a comprehensive real estate management and services in a professional and cost effective manner for the benefit of the citizens of the City of Columbus. The Real Estate Division oversees the acquisition, disposition and management of the land holdings of the Columbus Consolidated Government.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
245:				
2400 Real Estate	\$ 96,293	\$ 108,714	\$ 118,079	\$ 102,318
DEPARTMENT TOTAL	\$ 96,293	\$ 108,714	\$ 118,079	\$ 102,318
% CHANGE		12.90%	8.61%	-13.35%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 45,717	\$ 46,816	\$ 46,571	\$ 47,565
Operations	50,576	61,898	71,508	54,753
OPERATING BUDGET	\$ 96,293	\$ 108,714	\$ 118,079	\$ 102,318
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 96,293	\$ 108,714	\$ 118,079	\$ 102,318
% CHANGE		12.90%	8.61%	-13.35%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
242-2400 Real Estate	1	1	1
Community Reinvestment Technician II	1	1	1
TOTAL	1	1	1

REAL ESTATE / 245

Real Estate

Program Description:

Manage, market and dispose of property. Assist other government and non-governmental entities and citizens with real estate activities.

Goals, Objectives and Performance Data

Goal:	To provide quality, professional real estate services pertaining to City and CDBG owned property and on property of potential interest to the City.		
Objective:	To manage, market, acquire and dispose of property for the City.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Acquisitions or dispositions for CDBG	0	0	2
Acquisitions or dispositions for the City	2	0	7



Mission Statement:

To provide an enhanced quality of life for all citizens who live and work in the region by: the delivery of an effective/safe transportation system to move people and goods throughout the community; provide management that is environmentally sensitive to our Natural Resources through the oversight of Storm Water and drainage structure, and to provide data, construction, and communication support to other City Departments by the effective and efficient delivery of Geographical Information, Construction Management, and Radio Communications.

Expenditures By Division

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
250:					
2100	Traffic Engineering	\$ 1,481,059	\$ 1,511,640	\$ 1,433,799	\$ 1,551,020
2400	Geographic Information Systems	262,678	245,188	248,398	264,370
3110	Radio Communications	420,130	420,670	427,641	418,284
DEPARTMENT TOTAL		\$ 2,163,867	\$ 2,177,498	\$ 2,109,838	\$ 2,233,674
% CHANGE			0.63%	-3.11%	5.87%

* Unaudited

Expenditures By Category

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$	1,574,183	\$ 1,602,228	\$ 1,492,498	\$ 1,629,413
Operations		571,139	575,270	617,340	604,261
OPERATING BUDGET	\$	2,145,322	\$ 2,177,498	\$ 2,109,838	\$ 2,233,674
Capital Budget		18,545	-	-	-
DEPARTMENT TOTAL	\$	2,163,867	\$ 2,177,498	\$ 2,109,838	\$ 2,233,674
% CHANGE			0.63%	-3.11%	5.87%

* Unaudited

ENGINEERING / 250

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
250-2100 Traffic Engineering	23	23	24
Traffic Engineer Manager	1	1	1
Traffic Operations Supervisor	1	1	1
Traffic Signal Supervisor	1	1	1
Traffic Analyst	1	1	1
Traffic Engineer	2	2	2
Traffic Engineer Technician	2	2	2
Traffic Signal Technician II	4	4	4
Traffic Signal Technician	0	0	0
Signal Pavement Marker	0	0	0
Traffic Construction Technician	5	5	5
Traffic Signal Construction Specialist	3	3	3
Senior Traffic Signal Technician	1	1	1
Sign/Paving Marking Specialist	1	1	1
Administrative Technician	1	1	1
Traffic Control Center Operator - PT	0	0	1
250-2400 Geographic Information Systems (GIS)	4	4	4
GIS Coordinator	1	1	1
GIS/Graphics Supervisor	1	1	1
GIS Technician	2	2	2
CAD Technician	0	0	0
250-3110 Radio Communications	4	4	4
Radio Communications Supervisor	1	1	1
Senior Radio Technician	1	1	1
Radio Technician I	1	1	1
Radio Technician II	1	1	1
TOTAL	31	31	32

ENGINEERING / 250

Traffic Engineering

Program Description:

Install, operate and maintain (1) traffic signals, (2) traffic control signs, (3) pavement markings, (4) radio communication and (5) administer street lighting along public roadways.

Goals, Objectives and Performance Data

Goal:	Install, operate and maintain traffic signals to move traffic through signalized intersections safely and efficiently.		
Objective:	Establish preventative maintenance schedule for each of the 250 traffic signals in order to reduce services calls and after hour emergency service calls.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Preventative maintenance of signalized intersections	261	263	267

Goal:	Federal Highway Administration has changed the minimum traffic sign retro-reflectivity requirements (FHWA-SA-03-027) requiring all Local, State and Federal Agencies to upgrade signs in the field to new standard. The intent is to improve traffic sign visibility for nighttime drivers. It will take about 10 years to accomplish this requirement.		
Objective:	Inspect and replace damaged and worn out signs.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Replace Traffic Signs To Meet New Retro-Reflective Standards	1,411	1,500	2,000

Budget Notes:

The following personnel was approved in this budget:
 - Traffic Control Center Operator - Part Time

Geographic Information Systems

Program Description:

Provide data and maps to all city departments as well as citizens, developers and other interested parties.

Goals, Objectives and Performance Data

Goal:	Provide easy access to GIS data for citizens.		
Objective:	To reduce counter traffic by making data & maps available on the internet.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Total counter traffic per year	243	171	150

ENGINEERING / 250

Geographic Information Systems (con't)

Goal:	To achieve a greater degree of accuracy in tax maps.		
Objective:	To limit the amount of time devoted to corrections.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Ratio of New Edits to Corrections	3:1	8:1	10:1

Radio Communications

Program Description:

This division is responsible for administering, installing and maintaining radio communication equipment and services to departments, agencies and authorities of the Columbus Consolidated Government.

Goals, Objectives and Performance Data

Goal:	To insure that all radios (portables, mobiles, control stations, etc.) are operating to peak performance within the City's 800 MHz Radio Communication system.		
Objective:	Provide timely repairs of departmental radios and provide spare radios for employees to continue to perform their work.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Reduce average repair time (hours)	1.0	1.0	1.0



Department of Public Services

Mission Statement:

The Department of Public Services strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of city owned properties in a safe and efficient manner, which is sensitive to the environment. The department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures By Division

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
260:					
1000	Administration	\$ 282,436	\$ 297,865	\$ 261,373	\$ 311,036
2300	Fleet Management	1,998,931	2,146,033	2,072,562	2,122,363
2400	Special Enforcement	1,332,954	1,370,710	1,406,605	1,453,465
2600	Cemeteries	272,266	277,353	280,584	274,644
2700	Facilities Maintenance	2,790,528	2,977,055	2,931,227	2,958,795
3710	Other Maintenance & Repairs	1,097,281	1,066,303	1,149,670	1,066,855
DEPARTMENT TOTAL		\$ 7,774,396	\$ 8,135,319	\$ 8,102,021	\$ 8,187,158
% CHANGE			4.64%	-0.41%	1.05%

* Unaudited

Expenditures By Category

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$	4,829,587	\$ 4,987,729	\$ 4,836,059	\$ 5,090,774
Operations		2,928,031	3,147,590	2,073,766	3,096,384
OPERATING BUDGET	\$	7,757,618	\$ 8,135,319	\$ 6,909,825	\$ 8,187,158
Capital Budget		16,778	-	1,192,196	-
DEPARTMENT TOTAL	\$	7,774,396	\$ 8,135,319	\$ 8,102,021	\$ 8,187,158
% CHANGE			4.64%	-0.41%	1.05%

* Unaudited

PUBLIC SERVICES / 260

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
260-1000 Administration	4	4	4
Public Services Director	1	1	1
Driving Training Administrator	1	0	0
Safety Coordinator	0	1	1
Public Services Coordinator	1	1	1
Administrative Supervisor	1	1	1
260-2300 Fleet Management	40	40	40
Assistant Director/Fleet Maintenance Manager	1	1	1
Assistant Fleet Manager	1	1	1
Heavy Equipment Shop Supervisor	1	1	1
Fleet Maintenance Buyer	1	1	1
Contract Warranty Specialist	1	1	1
Body Shop Supervisor	1	1	1
Small Engine Shop Supervisor	1	1	1
Automotive & Tire Shop Supervisor	1	1	1
Fleet Maintenance Technician III	6	6	6
Fleet Maintenance Technician II	19	19	19
Fleet Maintenance Technician I	5	5	5
Inventory Control Technician	2	2	2
Inmate Labor	14	14	14
260-2400 Special Enforcement	24	24	25
Special Enforcement Manager	1	1	1
Animal Resource Center Supervisor	1	1	1
Administrative Clerk I	1	1	1
Special Enforcement Supervisor	2	2	2
Special Enforcement Officer	6	6	6
Communications Officer	2	2	2
Animal Control Officer II	3	3	3
Animal Control Officer I	6	6	6
Animal Control Technician	2	2	2
Volunteer Coordinator - PT	0	0	1
260-2600 Cemeteries	5	5	5
Cemeteries Manager	1	1	1
Public Services Crew Leader	1	1	1
Correctional Officer - Cemeteries	1	1	1
Equipment Officer III	1	1	1
Maintenance Worker I	1	1	1

PUBLIC SERVICES / 260

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
260-2700 Facilities Maintenance (F/M)	27	27	27
Facilities Maintenance Manager	1	1	1
Facilities Maintenance Supervisor - Carpentry	1	1	1
Facilities Maintenance Supervisor - Govt Ctr	1	1	1
Facilities Maintenance Supervisor - County Jail	1	1	1
Facilities Maintenance Supervisor - Electrical	1	1	1
Electrician II	3	3	3
Electrician I	1	1	1
Facilities Maintenance Supervisor - HVAC	1	1	1
HVAC Technician II	2	2	2
HVAC Technician I	1	1	1
Facilities Maintenance Supervisor - Plumbing	1	1	1
Plumber II	2	2	2
Plumber I	1	1	1
Carpenter I	1	1	1
Carpenter II	1	1	1
Custodial Services Supervisor	1	1	1
Custodial Operations Assistant	1	1	1
Correctional Supervisor	1	1	1
Correctional Officer - Facilities	2	2	2
Facilities Maintenance Worker I	1	1	1
Administrative Technician	1	1	1
Building Service Worker	1	1	1
Inmate Labor	37	37	37
TOTAL	100	100	101

Administration

Program Description:

The Administration Division oversees the responsibility of the Fleet Management, Special Enforcement, Cemetery and Facilities Maintenance Divisions. Additionally, the division has jurisdiction over sewer construction and repairs, street improvements, right-of-way, community service, landscape and forestry, waste management, maintaining city owned properties and other public services.

Goals, Objectives and Performance Data

Goal:	To improve internal communication with all employees so that not only employees understand the departmental goals and objectives, but also so that they know of opportunities, awards, programs and events that are available to them.
Objective:	Produce a quarterly newsletter for Public Services employees.

PUBLIC SERVICES / 260

Administration (con't)

	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Number of newsletters produced.	4	4	4

Goals, Objectives and Performance Data

Goal:	To increase awareness, techniques and the understanding of leadership necessary to increase not only the productivity but also the well being of our employees.		
Objective:	Conduct training to all Division Managers, supervisors, team and crew leaders in the fundamentals of leadership.		
Performance Indicators:	FY11	FY12	FY13
	Actual	Actual	Projected
Leaders completing training.	15	10	12

Fleet Management

Program Description:

To maintain a high percentage of operational fleet vehicles and equipment. Ensure preventative maintenance schedules for Fleet vehicles and equipment are closely adhered to.

Goals, Objectives and Performance Data

Goal:	Establish parameters for accomplishing routine maintenance.		
Objective:	Perform all routine preventive maintenance on fleet vehicles and equipment within 200 miles, 20 hours, or 10 days of scheduled service.		
Performance Indicators:	FY11	FY12	FY13
	Actual	Actual	Projected
Percentage of vehicles and equipment that meet scheduled maintenance criteria.	97%	97%	98%

Special Enforcement

Program Description:

The Special Enforcement Division enforces all aspects of the Animal & Fowl Ordinance, this includes, but not limited to the efficient operation of the Animal Shelter as well as ensuring all biting animals are quarantined as required by the state. We ensure compliance with rabies vaccinations, the registering of all animals through our permitting system as well as, animal cruelty investigations, biting cases, cleanliness of pens, excessive barking and many other animal related issues. In addition, this division also is responsible for all Environmental Law Enforcement such as, but is not limited to the enforcement of the Solid Waste Ordinance, Business Licenses, Alcohol Licensing, Gross Receipt Taxes, Mobile Home Taxes, Scrap Tire Management, Illegal Dumping, Weed Violations, Junk vehicles, Fencing Violations and other environmental violations.

PUBLIC SERVICES / 260

Special Enforcement (con't)

Goals, Objectives and Performance Data

Goal:	Increase adoptable animal placement by 10%.		
Objective:	Continue assisting PAWS Humane Inc., and other licensed animal agencies by selecting the most adoptable animals from the general population and placing them with these agencies for adoption.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Total number of animals placements, adoptions and returned to owners.	1,981	3,136	3,448

Budget Notes:

The following personnel was approved in this budget:
- Volunteer Coordinator - Part Time

Cemeteries

Program Description:

To provide burial/grounds maintenance service for the citizens of the tri-state area and funeral homes. This includes, but is not limited to, grounds maintenance/repairs, genealogy research, preparation of gravesites, and surrounding areas for funeral, as well as large scale social functions. Also, repair of roads, and abandoned lots, and other special projects as assigned by management.

Goals, Objectives and Performance Data

Goal:	Continue to repave 1 mile of road in Riverdale Cemetery each year.		
Objective:	To improve the condition of the roads in all four City owned cemeteries. This will allow all visitors to have a hazard free passage.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Indicate whether or not the work was performed.	0	1	1

Goal:	Continue repairing and raising slabs, markers (monuments) and locator markers in Riverdale.		
Objective:	These are necessary repairs in an effort to beautify the grounds in the City's four owned cemeteries. These repairs will allow us to better assist with plot research for requesting parties such as family members and vault companies.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Compare daily work log listings to the actual number of monuments leveled and corner markers unearthed.	28	32	25

PUBLIC SERVICES / 260

Facilities Maintenance

Program Description:

The Facilities Maintenance Division mission is to provide general maintenance and preventive maintenance to all city facilities including carpentry, painting, electrical, plumbing, HVAC, irrigation and small construction.

Goals, Objectives and Performance Data

Goal:	Perform maintenance and preventive maintenance on a timely schedule for each building.		
Objective:	Perform inspections of all facilities annually.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Total percentage of inspections annually.	70%	70%	70%

Budget Notes:

The following personnel was approved this budget year to be funded out of Capital Projects for FY13:

- Facilities Maintenance Supervisor/Plumber II
- Facilities Maintenance Electrician II

Other Maintenance and Repairs

Program Description:

This division coordinates and accounts for all building maintenance and repairs to the various city facilities. The facilities are classified into three categories: Parks & Recreation, Public Safety, or General Government.



Mission Statement:

The Columbus Parks and Recreation Department strives to enhance the quality of life for all citizens of this community by providing passive and active recreational, educational and cultural programming services for all age groups. It is our objective to provide parks and recreation facilities that are safe, accessible and aesthetically pleasing to the entire community. This division will strive for continual improvement of its broad-based, recreational programs to ensure opportunities for all citizens in order to maintain its leadership among comparable sized cities in the United States.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
270:				
1000 Administration	\$ 406,810	\$ 306,749	\$ 419,319	\$ 432,754
2100 Parks Services	4,615,364	4,944,623	5,076,842	4,758,058
2400 Recreation Services	1,442,057	1,278,377	1,278,252	1,414,031
3220 Golden Park	83,363	112,060	77,527	109,800
3230 Memorial Stadium	50,121	45,090	49,176	64,488
3410 Athletics	329,044	231,516	263,267	295,971
3505 Community Schools	1,499,846	1,598,383	1,730,532	1,737,943
4048 Cooper Creek Tennis Center	318,334	240,952	245,647	261,693
4049 Lake Oliver Marina	113,341	186,926	193,269	158,652
4413 Aquatics	406,170	557,804	600,700	584,572
4433 Therapeutics	118,475	113,426	117,159	128,568
4434 Cultural Arts Center	170,207	174,897	162,600	171,007
4435 Senior Citizen's Ctr	384,867	358,211	333,280	372,079
DEPARTMENT TOTAL	\$ 9,937,999	\$ 10,149,014	\$ 10,547,570	\$ 10,489,616
% CHANGE		2.12%	3.93%	-0.55%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 6,875,744	\$ 6,881,662	\$ 6,977,181	\$ 7,269,902
Operations	2,901,222	3,267,352	3,394,733	3,219,714
OPERATING BUDGET	\$ 9,776,966	\$ 10,149,014	\$ 10,371,914	\$ 10,489,616
Capital Budget	161,033	-	175,656	-
DEPARTMENT TOTAL	\$ 9,937,999	\$ 10,149,014	\$ 10,547,570	\$ 10,489,616
% CHANGE		2.12%	3.93%	-0.55%

* Unaudited

PARKS AND RECREATION / 270

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
270-1000 Administration	7	7	7
Director of Parks and Recreation	1	1	1
Assistant Director of Parks and Recreation	1	1	1
Administrative Operations Manager	1	1	1
Employment Coordinator	1	1	1
Accounting Technician	1	1	1
Admin Clerk I PT	2	2	2
270-2100 Parks Services	80	80	80
Parks Services Division Manager	1	1	1
Correctional Officer - Parks	13	13	13
Administrative Secretary	1	1	1
Administrative Clerk I	1	1	1
Athletic Program Specialist	0	1	1
Chemical Applications Supervisor	1	1	1
Parks Maintenance Supervisor	12	12	12
Parks Crew Leader	3	3	3
Parks Maintenance Worker	26	27	27
MEO III	7	7	2
MEO II	3	3	5
MEO I	3	3	6
Custodian	1	0	0
Custodian-PT	3	0	0
Parks Maintenance Worker -PT	5	6	6
Gatekeeper-PT	0	1	1
Inmate Labor	144	144	144
270-2400 Recreation Administration	44	44	47
Recreation Division Manager	1	1	1
Administrative Clerk I-PT	1	1	1
Parks Maintenance Worker I-PT	0	0	1
Recreation Specialist III	6	6	6
Recreation Specialist II	2	2	3
Recreation Program Supervisor	2	2	1
Recreation Center Leader-PT	32	32	34
270-3410 Athletics	4	4	4
Athletic Program Supervisor	1	1	1
Administrative Clerk I-PT	0	1	1
Athletic Program Specialist	1	0	0
Athletic Chief-PT	2	2	2
270-3505 Community Schools Operations	141	141	141
Community Schools District Supervisor	1	2	2
Recreation Program Specialist III	1	1	1
Administrative Secretary	1	1	1
Site Supervisor-PT	36	35	35
Program Leader-PT	102	102	102

PARKS AND RECREATION / 270

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
270-4048 Cooper Creek Tennis Center	9	7	7
Recreation Specialist III	1	1	1
Recreation Specialist II	1	1	1
Tennis Specialist I	2	1	1
Parks Maintenance Worker I-PT	5	4	4
270-4049 Lake Oliver Marina	2	4	4
Marina Technician II	0	1	1
Marina Technician I-PT	2	3	3
270-4413 Aquatics	34	34	34
Aquatics Supervisor-PT	2	2	2
Swimming Pool Manager-PT	4	4	4
Assistant Swimming Pool Manager-PT	4	4	4
Head Guard/Lifeguard-PT	12	12	12
Concessionaire-PT	4	4	4
Laborer-PT	2	2	2
Concessionaire Manager-PT	4	4	4
Administrative Assistant-PT	2	2	2
270-4433 Therapeutics	3	3	3
Recreation Program Supervisor	1	1	1
Recreation Specialist II	1	1	1
Recreation Leader-PT	1	1	1
270-4434 Cultural Arts Center	7	7	7
Recreation Program Manager	1	1	1
Pottery Specialist-PT	6	6	6
270-4435 Senior Citizens Center	9	9	9
Recreation Specialist III	3	3	3
Custodian	2	2	2
Custodian-PT	1	1	1
Recreation Center Leader-PT	3	3	3
TOTAL	340	340	343

PARKS AND RECREATION / 270

Administration

Program Description:

The Parks and Recreation Department's Administrative division provides leadership and vision for the delivery of comprehensive recreational programming and facilities. These programs and facilities are offered through five divisions: Administration, Parks Services, Recreation Services, Community Schools and Athletics.

Goals, Objectives and Performance Data

Goal:	Ensure management is acquainted and familiar with all aspects of programs.		
Objective:	To provide efficient service through continued spot checks of services and facilities by upper management.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of events, facilities and programs.	32	34	45

Goal:	To offer new and innovative programming, sporting events and amenities to serve all segments of the community and regionally to improve economic impact.		
Objective:	Develop new programs, sporting events, and services to meet the needs of the growing community and offer additional events and programming across the region.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of new programs, sporting events, and amenities	32	27	27

Park Services

Program Description:

The Park Services division provides the management and maintenance of all city park, land and recreation facilities. This division is responsible for the general maintenance of all buildings, grounds, playground equipment and other amenities, which includes: 33 athletic fields; 32 little league fields; 66.5 multi-purpose courts; 65 playgrounds; 16 recreation centers; 22 softball fields; swimming pools; 47 tennis courts; and 10 miles of fitness and walking trails, including the new 5-mile south Riverwalk which runs from Fieldcrest Mill to Fort Benning at Oxbow Meadows. This division also maintains Memorial Stadium and Golden Park.

Goals, Objectives and Performance Data

Goal:	Enhance park amenities and infrastructure for citizens by repairing and replacing 100% of damaged, hazardous or unsightly items within three to four working days, based on funding.		
Objective:	Establish electronic logging system to ensure proper tracking/completion of work orders and citizen concerns.		

PARKS AND RECREATION / 270

Park Services (con't)

	FY11 Actual	FY12 Actual	FY13 Projected
Performance Indicators:			
Percent increase of response time of all work orders.	80%	83%	85%

Goals, Objectives and Performance Data

Goal:	To increase citizen satisfaction with the Park Services response time for work orders, requests and citizen complaints.		
Objective:	To conduct daily staff briefings to review workload and establish schedules in order to accomplish 100% of workload in terms of preparing for events/work orders, requests and citizen complaints.		

	FY11 Actual	FY12 Actual	FY13 Projected
Performance Indicators:			
Percent of requests/complaints responded to in less than 24 hours based on category of requests as to work to be performed.	89%	90%	90%

Recreation Administration

Program Description:

This is the administrative section of the Recreation Division of the Parks and Recreation Department. The division consists of five sections: Recreation Services (formerly Youth Programs), The Senior section, Cultural Arts, Therapeutics and Retired Seniors Volunteer Program. This division provides recreational programming at community centers, senior centers, recreation centers and the Cultural Arts Studio, as well as many special events and tournaments.

Goals, Objectives and Performance Data

Goal:	To increase programming to allow the community the opportunity to engage in meaningful activities and programs in a safe environment		
Objective:	To reach more citizens by diversifying the programs offered to the community		

	FY11 Actual	FY12 Actual	FY13 Projected
Performance Indicators:			
Number of people using recreation centers daily	130,777	142,557	145,000

PARKS AND RECREATION / 270

Golden Park

Program Description:

Historic Golden Park is a baseball stadium with a seating capacity of 4,000. The facility will be used for high school, NCAA Championship events, NAIA Championship events, independent recreational leagues, and week-end tournaments.

Goals, Objectives and Performance Data

Goal:	To provide the citizens of Columbus, GA, surrounding areas, and game participants have a safe and well-maintained facility for baseball and social entertainment.		
Objective:	To ensure a safe, friendly and well maintained environment for baseball and other events that may be held at Golden Parks.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Total number of attendance	1,200	1,000	1,000

Memorial Stadium

Program Description:

A.J. McClung Memorial Stadium is a football stadium with a seating capacity of 12,265 and is primarily used for high school, college and youth football games. This stadium is also used for concerts, band festivals and other events provided for the community.

Goals, Objectives and Performance Data

Goal:	To provide events that will promote tourism and increase the economic impact for the City of Columbus.		
Objective:	To operate successfully by providing the best and most entertainment at A.J. McClung Memorial Stadium while maintaining the integrity of the playing field.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of events held at Memorial Stadium	20	21	20

Athletics

Program Description:

This division acts as an administrative body to a wide range of sporting events. Functions include organization and implementation of local league play. Special programming embraces the Georgia Recreation and Park Association, State Championship Amateur Softball Association, state, regional, national championships and a variety of invitational NFCA leadoff classics, SEC softball championships, and SEC baseball championships. Local, regional, state and international programs are goal-oriented toward community promotion, visibility and economic impact.

PARKS AND RECREATION / 270

Athletics (con't)

Goals, Objectives and Performance Data

Goal:	Increase participation in Adult Volleyball League by 33%		
Objective:	Promote athletic events and leagues		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Number of teams participating in league	6	6	8

Goals, Objectives and Performance Data

Goal:	Increase participation in Adult Basketball League by 20%		
Objective:	Market the league using several media outlets such as television, newspaper, and standard mail, and handouts.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Number of teams participating in league	8	12	15

Community Schools Operations

Program Description:

This division is responsible for the operation of the Community Schools program in various elementary and middle schools throughout the city. The Community Schools Program provides after school camps, summer camps and holiday camps for elementary and middle school age youth. Some of the activities the youth can participate in are: arts and crafts, music, dance, drama, sports, recreational, cultural and social activities.

Goals, Objectives and Performance Data

Goal:	To facilitate opportunities for quality after school programs which meet the fundamental needs common to all students during after school hours.		
Objective:	Incorporate and implement more enrichment programs and activities to educate participants on several topics such as healthy eating habits or physical fitness.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Total number of participants.	1,200	1,300	1,600
Total number of programs.	26	25	27

Goal:	To incorporate more technology programs to promote more academic, social, and emotional development in after school program participants		
Objective:	Promote the importance of science and technology by encouraging participants to seek educational opportunities in these fields of study.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Increase total number of participants.	1,300	1,400	1,600

PARKS AND RECREATION / 270

Cooper Creek Tennis Center

Program Description:

Cooper Creek Tennis Center features thirty courts in a passive park environment. This rubico clay complex provides the citizens of Columbus a facility unrivaled in Georgia. Functions include the establishment of leagues, clinics and tournaments for youths and adults. Special programs include the establishment of the United States Tennis Association (USTA) schools program and the continued close association with the Columbus Regional Tennis Association (CORTA) in an effort to increase participation and revenue in the tennis program within Columbus and to help attract state and regional tournaments to our facility.

Goals, Objectives and Performance Data

Goal:	To provide Columbus citizens with recreational league play.		
Objective:	To operate USTA league programs for juniors, adults and seniors.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of adult, senior league, and tournament participants	1,400	1,504	1,500

Aquatics

Program Description:

The Aquatics division operates 5 aquatics facilities, 1 training facility, 1 work shop, and 2 admin offices. It serves Columbus and the surrounding areas with public swim, swim lessons, and a variety of certification and safety classes. The section typically serves 150,000 patrons in a 10 weeks season.

Goals, Objectives and Performance Data

Goal:	To provide water safety classes and swim lessons to the public at one of the City's swimming facilities.		
Objective:	Increase programs and class participants by 5%		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of swim lesson participants	279	452	650
Number of water safety class participants	130	42	100

Goals, Objectives and Performance Data

Goal:	To provide various lifeguard or water safety certification classes.		
Objective:	Increase total number of students by 10%		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Lifeguard Certification participants	30	42	73
Water Safety Instructor participants	0	4	21
Lifeguarding Instructor participants	0	0	5

PARKS AND RECREATION / 270

Therapeutic

Program Description:

Therapeutic Recreation's goal is to improve the quality of life of adults with disabilities in the community through recreation and leisure programming. Therapeutic Recreation provides a lifetime learning experience in recreation, including adapted physical activity, training in Special Olympics sports, socialization, cognitive development, creative and fun leisure skills.

Goals, Objectives and Performance Data

Goal:	To increase overall participation in the Therapeutic Recreation program.		
Objective:	To service more special needs individuals in the community so that many can reap the benefits of recreation as therapy.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of daily program attendees	3,693	3,169	3,250

Cultural Arts Center

Program Description:

The Cultural Arts Center provides programs that reach persons of diverse interest and ability. It is designed to encourage the participation of youth, adults, senior adults and those with physical disabilities. The program adapts to the group or person's needs. There are cooperative sessions and tours of other agencies and community groups.

Goals, Objectives and Performance Data

Goal:	To promote community involvement through visual artist programs.		
Objective:	To expand our community art programs within and beyond Cultural Arts section with volunteers, service organizations/programs, and in house programming.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of volunteer hours worked	1,308	1,303	1,350
Number of Open House participants vs number of classes	70/4	70/9	70/9
Number of Empty Bowl participants vs number of classes	35/4	20/55	25/55
Number of GRPA participants vs number of classes	0/0	20/15	20/20
Number of community meeting attendees vs number of meetings	30/3	30/10	30/12

PARKS AND RECREATION / 270

Senior Citizens Center

Program Description:

The Senior Citizens Center division provides diversified recreational and leisure services for senior adults of Columbus through direct programming, facilities, advisement and referral with transportation, staff and volunteer assistance for handicapped and frail, elderly citizens. They coordinate, sponsor and promote programs with state and local agencies for the benefit of local participants, bringing visibility to Columbus and the program's participants.

Goals, Objectives and Performance Data

Goal:	Provide recreational programming focusing on improving quality of life and health for seniors.		
Objective:	To increase participation in the areas of senior recreation by exposing the senior population to a variety of educational and cultural events.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Track attendance at all senior facilities	51,562	41,360	45,000

Lake Oliver Marina

Program Description:

Lake Oliver is a 2,150-acre lake situated between the Goat Dam and the Oliver Dam on the Chattahoochee River. Lake Oliver Marina provides access to the Chattahoochee Riverwalk. The Marina will provide citizens with a safe area for watersports, fishing, and water access for their boats. The all-new Bait shop reflects the naval traditions of Columbus, GA.

Goals, Objectives and Performance Data

Goal:	Provide citizen's with easy access to the water, use of facilities and services, all at a reasonable cost, while maintaining and increasing amount of revenue for the CCG.		
Objective:	Provide a boat launching facility for all citizens within the Columbus area.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Number of boats launched annually	5,971	7,422	7,500



Cooperative Extension

Mission Statement:

To respond to the citizens of Columbus' needs and interest in Agriculture, the environment, families, and 4-H youth with unbiased research based education.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
280:				
1000 Cooperative Extension	\$ 144,045	\$ 142,371	\$ 140,218	\$ 141,279
DEPARTMENT TOTAL	\$ 144,045	\$ 142,371	\$ 140,218	\$ 141,279
% CHANGE		-1.16%	-1.51%	0.76%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 113,088	\$ 113,613	\$ 114,848	\$ 114,713
Operations	30,957	26,976	25,370	26,566
OPERATING BUDGET	\$ 144,045	\$ 140,589	\$ 140,218	\$ 141,279
Capital Budget	-	1,782	-	-
DEPARTMENT TOTAL	\$ 144,045	\$ 142,371	\$ 140,218	\$ 141,279
% CHANGE		-1.16%	-1.51%	0.76%

* Unaudited

COOPERATIVE EXTENSION SERVICES / 280

Program Description:

The Cooperative Extension Service is the educational arm of the USDA. The Columbus Extension Service is divided into five program areas: Agriculture and Natural Resources, Expanded Food and Nutrition, 4-H Youth, Home Economics, and Resource Development. Agriculture works with homeowners, corporate and industrial entities and city government in the production of food and city beautification. Expanded Food and Nutrition provide in-depth training to low-income families on budgeting, meal planning and improved diets, food and nutrition, family economics and stability, clothing and textiles, and the human environment. 4-H provides youth an opportunity to learn leadership roles. Home Economics place an emphasis on meeting the needs of contemporary living. Resource Development includes people working together locally on common concerns or problems.

Goals, Objectives and Performance Data

Goal:	Provide "Learning for Life" education for all Columbus area residents.		
Objective:	Conduct needs assessment and establish plan of work that addresses critical community issues.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of needs assessment/critical issues documents	12	10	10

Goal:	Increase environmental awareness and outdoor quality of life for Columbus residents.		
Objective:	To conduct educational programs for professionals, community groups, schools, businesses, agencies and Master Gardeners.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of educational programs contact hours.	7,041	6,211	7,000
Consultations.	250	270	200
Soil and water tests.	429	264	300



Board of Tax Assessors

Mission Statement:

Strives to compile an accurate, uniform and timely Tax Digest meeting the requirements of the Department of Revenue and the State Code. Maintain current property records to include ownership, sales information and physical data. In addition to performing duties in a professional manner and provide good customer service.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
290:				
1000 Tax Assessor	\$ 1,301,805	\$ 1,360,990	\$ 1,357,659	\$ 1,406,717
DEPARTMENT TOTAL	\$ 1,301,805	\$ 1,360,990	\$ 1,357,659	\$ 1,406,717
% CHANGE		4.55%	-0.24%	3.61%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 1,217,393	\$ 1,256,843	\$ 1,249,034	\$ 1,292,557
Operations	84,412	104,147	108,625	114,160
OPERATING BUDGET	\$ 1,301,805	\$ 1,360,990	\$ 1,357,659	\$ 1,406,717
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 1,301,805	\$ 1,360,990	\$ 1,357,659	\$ 1,406,717
% CHANGE		4.55%	-0.24%	3.61%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
290-1000 Tax Assessor	24	24	24
Chief Appraiser	1	1	1
Personal Property Manager	1	1	1
Administrative Manager	1	1	1
Residential Property Manager	1	1	1

BOARD OF TAX ASSESSORS / 290-1000

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
Commercial Property Manager	1	1	1
Appraiser III	1	1	1
Appraiser II	1	1	1
Appraiser I-Personal Property	2	2	2
Appraiser I-Real Property	10	10	10
Appraisal Technician	4	4	4
Administrative Assistant	1	1	1
TOTAL	24	24	24

Program Description:

Besides being responsible for the proper accounting of all taxable and non-taxable property, we require the five-member board to maintain uniformity of assessments, hear and rule on taxpayer appeals and adjudicate matters referred by the Tax Commissioner. Genre matters include rulings and eligibility for homestead exemption, taxability, certain adjustments and refunds. The Council appoints the Board Members.

Goals, Objectives and Performance Data

Goal:	The Muscogee County Board of Tax Assessors strives to compile an accurate, uniform and timely Tax Digest meeting the requirements of the Department of Revenue and State Code.		
Objective:	To comply with the Department of Revenue's requirements for an acceptable tax digest.		
Objective:	To process permits and audits in an efficient manner.		
Objective:	To achieve a current and accurate ownership records for current billing.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Adopted
Number of real estate parcels. Personal property accounts.	82,229	82,451	82,615
Number of permits processed for Commercial & Residential Additions, new construction, demolitions etc.	3,032	3,687	4,351
Number of field reviews incl. Sold properties (Commercial & Residential) updating records and values if warranted.	5,755	4,408	6,000
Number of ownership records Updated annually.	7,200	6,796	7,150



Elections and Registrations

Mission Statement:

To obtain and maintain the registration of eligible citizens and to administer and supervise the conduct of all elections and primaries in Muscogee County in a timely, accurate and efficient manner.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
290:				
2000 Elections & Registrations	\$ 657,813	\$ 998,832	\$ 685,552	\$ 836,477
DEPARTMENT TOTAL	\$ 657,813	\$ 998,832	\$ 685,552	\$ 836,477
% CHANGE		51.84%	-31.36%	22.02%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 491,957	\$ 605,194	\$ 561,948	\$ 508,013
Operations	165,856	393,638	123,604	328,464
OPERATING BUDGET	\$ 657,813	\$ 998,832	\$ 685,552	\$ 836,477
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 657,813	\$ 998,832	\$ 685,552	\$ 836,477
% CHANGE		51.84%	-31.36%	22.02%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
290-2000 Elections & Registrations	6	7	7
Elections Director	1	1	1
Registration Coordinator	1	1	1
Election Technician	4	5	5
Board Members	5	5	5
TOTAL	6	7	7

ELECTIONS AND REGISTRATIONS / 290-2000

Program Description:

Besides administering and supervising the conduct of all elections and primaries in Muscogee County, the Board conducts the process of obtaining and maintaining the registration of eligible citizens. The Council appoints the board members.

Goals, Objectives and Performance Data

Goal:	To provide for the preparation and use of the ExpressPoll, an enhancement to the statewide uniform voting system, for use at voting precincts during primaries, elections and runoffs.		
Objective:	To enhance the speed and accuracy of voting in the precincts.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of ExpressPolls used.	96	96	96

Goal:	To utilize ExpressPoll units at precincts within the county in lieu of the printed electors list and ballot encoders.		
Objective:	To reduce the number of poll workers at each precinct.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of Poll workers per election.	450	450	450

Goal:	To provide voter identification cards to registered Muscogee County voters to be in the voting process.		
Objective:	To follow state mandated provision of voter identification to voters who present themselves with the proper documentation.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of identification cards produced.	1,000	1,000	1,000



Police

Mission Statement:

The Columbus Police Department will deliver effective and responsive law enforcement to all citizens of the City of Columbus in a fair and equitable manner. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
400:				
1000 Office of the Chief	\$ 860,446	\$ 888,411	\$ 817,235	\$ 899,516
2100 Intelligence/Vice	1,315,706	1,321,700	1,263,663	1,423,467
2200 Support Services	2,644,949	2,775,455	2,704,461	2,787,662
2300 Field Operations	12,667,142	12,512,372	12,406,142	12,615,031
2400 Office of Professional Standards	412,017	410,774	412,974	415,599
2500 METRO Drug Task Force	228,811	263,700	245,238	241,282
2700 Special Operations	30,058	34,137	38,484	33,500
2800 Administrative Services	1,258,090	1,335,009	1,331,719	1,388,154
3230 Motor Transport	1,534,155	1,637,967	1,787,726	1,682,954
3320 Investigative Services	6,398,609	6,511,262	6,420,871	6,680,430
DEPARTMENT TOTAL	\$ 27,349,983	\$ 27,690,787	\$ 27,428,513	\$ 28,167,595
% CHANGE		1.25%	-0.95%	2.69%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 24,733,987	\$ 24,913,796	\$ 24,556,044	\$ 25,383,046
Operations	2,611,241	2,732,037	2,835,868	2,784,549
OPERATING BUDGET	\$ 27,345,228	\$ 27,645,833	\$ 27,391,912	\$ 28,167,595
Capital Budget	4,755	44,954	36,601	-
DEPARTMENT TOTAL	\$ 27,349,983	\$ 27,690,787	\$ 27,428,513	\$ 28,167,595
% CHANGE		1.25%	-0.95%	2.69%

* Unaudited

POLICE / 400

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
400-1000 Administration	10	10	10
Chief of Police	1	1	1
Deputy Chief of Police	1	1	1
Police Lieutenant	1	1	1
Police Officer	1	1	1
Administrative Clerk I	3	2	2
Administrative Secretary	1	1	1
Police Finance Manager	1	1	1
Accounting Clerk	1	1	1
Administrative Clerk II	0	1	1
400-2100 Intelligence/Vice	23	23	23
Police Captain	1	1	1
Police Sergeant	4	4	4
Police Corporal	11	11	11
Police Officer	6	6	6
Asset Forfeiture Coordinator	1	1	1
400-2200 Support Services	40	40	40
Police Major	1	1	1
Police Captain	1	1	1
Command Sergeant	1	1	1
Police Sergeant	1	1	1
Police Corporal	3	3	3
Police Officer	9	9	9
Administrative Secretary	1	1	1
Building Service Worker	3	3	3
Criminal Records Technician	16	16	16
Records Supervisor	1	1	1
Police Cadet	1	1	1
Building Crew Leader	1	1	1
Records Manager	1	1	1
400-2300 Field Operations	239	239	239
Police Major	1	1	1
Police Captain	3	3	3
Police Lieutenant	7	7	7
Command Sergeant	2	2	2
Police Sergeant	25	25	25
Police Corporal	29	29	29
Police Officer	170	170	170
Administrative Secretary	1	1	1
Administrative Clerk I	1	1	1

POLICE / 400

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
400-2400 Office of Professional Standards	5	5	5
Police Major	1	1	1
Police Lieutenant	1	1	1
Police Sergeant	2	2	2
Administrative Secretary	1	1	1
400-2500 METRO Drug Task Force	3	3	3
Police Sergeant	1	1	1
Police Corporal	2	2	2
400-2800 Administrative Services	19	19	19
Police Major	1	1	1
Police Captain	1	1	1
Police Lieutenant	1	1	1
Police Sergeant	4	4	4
Police Corporal	3	3	3
Police Officer	3	3	3
Police HR Technician	1	1	1
Administrative Secretary	2	2	2
Accounting Clerk	1	1	1
Facility Maintenance Technician	1	1	1
Criminal Records Technician	1	1	1
400-3320 Investigative Services	91	91	91
Police Major	1	1	1
Police Captain	1	1	1
Police Lieutenant	8	8	8
Police Sergeant	19	19	19
Police Corporal	55	55	55
Police Officer	2	2	2
Administrative Secretary	1	1	1
Administrative Clerk I	3	3	3
Criminal Records Technician	1	1	1
TOTAL	430	430	430

Office of the Chief

Program Description:

The office of the Chief of Police is a functional area of the Police Department that encompasses several activities other than those of the chief administrative officer. The division is the primary administrative section of the Police Department that provides guidance and control over the activities of the department and develops rules and regulations, policies and procedures that are necessary to insure its proper operation.

POLICE / 400

Goals, Objectives and Performance Data

Goal:	To provide police services in an effective, fair, and unbiased manner with professional, well-trained, educated officers operating with integrity and high ethical standards.		
Objective:	Conduct quarterly Goals and Objectives review sessions with the Command Staff.		
Objective:	Prepare monthly crime analysis reports on criminal activity.		
Objective:	Conduct daily meetings of the Command Staff to monitor the progress of investigations, programs, projects and current activities.		
Objective:	Monitor and review the Departmental Budget status reports with the Command Staff.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Number of Review Sessions	4	4	4
Number of monthly reports prepared	12	12	12
Number of daily meetings	244	240	240
Number of monthly budget reviews conducted	12	12	12

Vice/Intelligence

Program Description:

Vice/Intelligence is responsible for documenting and investigating persons involved in criminal activity. Such criminal activity will include illegal use, sale, distribution and trafficking of drugs (controlled substances), prostitution, illegal gambling, illegal use, sale and/or distribution of alcohol, or firearms, manufacture, sale and/or distribution of obscene or pornographic material and organized criminal activities or any activity which involves offenses for profit or undermines the stability or welfare of the community.

Goals, Objectives and Performance Data

Goal:	Enhance park amenities and infrastructure for citizens by repairing and replacing 100% of damaged, hazardous or unsightly items within three to four working days, based on funding.
Objective:	File condemnation documents on all seized vehicles.
Objective:	Conduct 250 checks of businesses that are licensed to sell alcohol.
Objective:	Conduct five (5) details to investigate prostitution/pandering activity.
Objective:	Investigate, document and prosecute all drug cases resulting from the sale of illicit drugs.

POLICE / 400

Vice/Intelligence (con't)

	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Number of Vehicles Seized	40	48	44
Number of businesses with alcohol licenses checked	268	227	214
Number of Prostitution/Pandering Details Conducted	43	34	30
Number of Cases Made	18	15	39

Support Services

Program Description:

The Bureau of Support Services provides a variety of support functions for the entire Department. It includes the state-of-the-art 911 Center; the Quartermaster, where all supplies are maintained; Motor Transport where all rolling stock is monitored; Property and Evidence where evidence and recovered property is stored and protected; and the Central Records Unit where tens of thousands of reports, warrants and other documents are maintained.

Goals, Objectives and Performance Data

Goal:	To provide documentation and criminal justice data entry services in compliance with Federal, State and local requirements.		
Objective:	To process and provide all pre-employment criminal history inquiries for businesses and the community.		
Objective:	To process and store all police incident reports.		
Objective:	Process and enter data into the Columbus Area Justice Information System (CAJIS) from all incident, supplement, and arrest reports for criminal analysis purposes.		
Objective:	To respond to all citizens = requests for police services (reports, criminal histories, fingerprinting, identification cards and permits, etc.)		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Number of reports processed	101,243	105,061	121,492
Number of inquiries	4,529	4,981	5,479
Number of records added to CAJIS	384,927	423,420	461,912
Number of Counter services provided	41,552	43,629	44,810

POLICE / 400

Field Operations

Program Description:

The Bureau of Field Operations is the largest of the Department's bureaus. This Bureau provides primary police services to the community as first responders for any request for police assistance by providing emergency responses and preventive patrols. The Bureau includes a Tactical Unit that is trained to handle special functions as well as normal patrol duties. In addition, they work closely with various community organizations fighting drugs and crimes in their own neighborhoods. The bicycle patrol concentrates on the Riverwalk, Cooper Creek Park, South Commons and those other areas where they blend in with the relaxed activities.

Goals, Objectives and Performance Data

Goal:	To develop safer roadways throughout the City while providing efficient, professional police service.		
Objective:	Investigate all criminal offenses and prosecute criminal offenders.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Criminal Arrests	24,546	25,116	27,010

Goal:	To develop a safe community by enforcing all laws in a fair and equitable manner.		
Objective:	Conduct seventy-five (75) operations saturating known high crime areas.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of special details	245	285	315

Office of Professional Standards

Program Description:

The Office of Professional Standards acts as the internal affairs unit of the Department. They play a pivotal role in preserving the integrity of the Department by investigating major complaints against officers. The unit also assures that the Department is in compliance with specific standards to maintain national and state accreditation. Only two percent of the police agencies in country are accredited.

Goals, Objectives and Performance Data

Goal:	Provide police services in an effective, fair, and unbiased manner with professional, well-trained, educated officers operating with integrity and high ethical standards.		
Objective:	Track all complaints against the department and departmental employees for compliance to policy and procedures.		
Objective:	Conduct research projects, grants and other tasks as assigned by the Command Staff.		

POLICE / 400

Office of Professional Standards (con't)

	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Number of cases tracked	76	63	60
Assignments conducted	75	96	115

Metro Drug Task Force

Program Description:

This Office is responsible for the enforcement of Drug Violations and organized crime violations on a regional basis. The two Columbus Police Department's Officers assigned are members of a task force comprising five (5) municipal and county jurisdictions.

Special Operations

Program Description:

The Special Operations Unit is a new division set up to be the cost center for special operations expenditures.

Administrative Services

Program Description:

Bureau of Administrative Services maintains training, community relations and safety programs for the Department. All officers are trained in one of Georgia's few in-house Police Training Units. They oversee recruit and in-service training using a unit that is comprised of certified training instructors. In addition, many other officers in the Department are certified instructors and are used to supplement the training staff in certain police specialties. The Training Unit also maintains the pistol and shotgun ranges, as well as the FATS training equipment. The firing ranges are used by more than 34 different local, state and federal agencies for firearms training and qualification. Administrative Services also maintains the D.A.R.E. and Neighborhood Watch programs.

POLICE / 400

Administrative Services (con't)

Goals, Objectives and Performance Data

Goal:	To develop, implement, & maintain the educational programs & events designed to		
Objective:	Arrange for and provide advanced and specialized training for Officers.		
Objective:	Provide a minimum of 340 Crime Prevention presentations to the public.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Number of sworn officers receiving advanced	585	515	600
Number of presentations	521	415	438

Motor Transport

Program Description:

The Motor Transport Unit maintains an inventory of all police vehicles. This includes patrol cars, motorcycles, the bomb trainer and utility trucks. The Police Department is concerned with prompt and efficient maintenance, by keeping more officers in service and available to respond.

Goals, Objectives and Performance Data

Goal:	To maintain, control and assign all police fleet vehicles in accordance with the City policy and guidelines.		
Objective:	To provide fleet management services for Administrative, Detective and Patrol cars, Police Motorcycles, Department Trucks and Vans, Scooters, and ATV's.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Number of patrol vehicles maintained	350	350	350
Number of administrative & detective vehicles maintained	164	166	166
Number of police motorcycles maintained	16	16	17
Number of trucks and vans maintained	15	16	16
Number of police scooters maintained	2	2	2

Investigative Services

Program Description:

The Bureau of Investigative Services investigates major crimes, monitors gang activities and conducts juvenile activities. The Bureau has specialized units such as the Gang Task Force and Juvenile Division unit, which works with the Muscogee County School District in mentoring and supervising youthful offenders. This Bureau also has utilized the GREAT (Gang Resistance Education and Training) program in the school system to educate teens to the problems of gangs.

POLICE / 400

Investigative Services (con't)

Goals, Objectives and Performance Data

Goal:	Enforce all laws in a professional, fair, and equitable manner while protecting the rights of each citizen. Develop a safe community through crime prevention, education, and innovative, proactive programs.		
Objective:	Conduct four (4) warrant sweeps to reduce the number of outstanding warrants.		
Objective:	Investigate all homicides.		
Objective:	Assign for follow-up all reports which meet the elements of burglary/theft.		
Objective:	Utilize the Gang Resistance and Education Training (GREAT) program to educate Seventh grade students.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Percent of warrant sweeps conducted	10	6	4
Number of homicides	16	17	20
Number of cases assigned	3,334	3,156	3,346



Mission Statement:

The mission of this department is to ensure a safe community to work and raise a family, by providing the most efficient response and mitigation of fires, hazardous materials, medical, natural disasters and other emergencies that threaten the welfare of our citizens.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
410:				
1000 Chief	\$ 414,872	\$ 441,139	\$ 432,296	\$ 432,188
2100 Operations	21,300,250	21,543,098	21,401,914	21,344,547
2600 Special Operations	1,063,462	984,672	1,054,035	1,090,168
2800 Administrative Services	793,177	789,364	768,729	774,164
2900 Emergency Management	166,567	157,000	173,230	170,956
3610 Logistics & Support	955,067	1,071,680	982,063	857,918
DEPARTMENT TOTAL	\$ 24,693,395	\$ 24,986,953	\$ 24,812,267	\$ 24,669,941
% CHANGE		1.19%	-0.70%	-0.57%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 22,876,417	\$ 23,242,205	\$ 22,915,067	\$ 23,085,942
Operations	1,805,899	1,690,333	1,868,468	1,583,999
OPERATING BUDGET	\$ 24,682,316	\$ 24,932,538	\$ 24,783,535	\$ 24,669,941
Capital Budget	11,079	54,415	28,732	-
DEPARTMENT TOTAL	\$ 24,693,395	\$ 24,986,953	\$ 24,812,267	\$ 24,669,941
% CHANGE		1.19%	-0.70%	-0.57%

* Unaudited

FIRE AND EMS / 410

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
410-1000 Chief	5	5	5
Chief of Fire and EMS	1	1	1
Assistant Fire Chief	1	1	1
Fire Captain	1	1	1
Fire Payroll Technician	1	1	1
Administrative Coordinator	1	1	1
410-2100 Operations	345	346	346
Deputy Fire Chief	1	1	1
Battalion Chief	9	9	9
Division Chief Health, Safety & Info Sys	1	1	1
Fire Captain	25	24	25
Fire Lieutenant	45	44	41
Fire Sergeant	58	58	63
Firefighter/EMT/Fire Medic	189	203	204
Paramedics FT	15	4	0
Administrative Secretary	2	2	2
410-2600 Special Operations	11	11	11
Deputy Fire Chief	1	1	1
Training Chief	1	1	1
Fire Captain Training/Paramedic Instructor	1	2	2
Lieutenant Training	6	5	5
Administrative Secretary	2	2	2
410-2800 Administrative Services	12	11	11
Deputy Fire Chief	1	1	1
Fire Marshal	1	1	1
Assistant Fire Marshal	1	1	1
Lieutenant Fire Inspector	3	3	3
Lieutenant Investigator	2	1	1
Fire Sergeant Investigations	3	3	3
Administrative Secretary	1	1	1
410-2900 Emergency Management	2	2	2
Emergency Management Deputy Director	1	1	1
EMA Planner	1	1	1
410-3610 Logistics and Support	3	3	3
Support Technician Logistics, Civilian	1	1	1
Lieutenant Logistics	1	1	1
Firefighter	1	1	1
TOTAL	378	378	378

FIRE AND EMS / 410

Chief

Program Description:

This division is responsible for the management of personnel and resources to effectively and efficiently accomplish the organizational goals of the Department of Fire and Emergency Medical Services.

Operations

Program Description:

The Operations Division seeks to provide superior and quality fire protection services to the community. This service is predicated upon saving lives, protecting property, and preserving the environment.

Goals, Objectives and Performance Data

Goal:	To effectively respond to all emergencies within the appropriate time frames established by the department using established accreditation guidelines.		
Objective:	Initial responding fire apparatus to arrive within (6) minutes of dispatch and the initial full alarm assignment to arrive within (8) minutes 90% of the time.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Percent of calls that are within the designated times.	90%	90%	90%

Goal:	To provide quality patient care consistent with the established medical treatment protocols approved by the Medical Director.		
Objective:	To limit the number of minor patient care and documentation variances to less than 3% of all calls with zero (0) major variances.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of minor patient care and documentation variances less than 3% of all calls	85%	84%	90%

Goal:	To provide the safest, most efficient and effective emergency services to the citizens of Columbus.		
Objective:	Provide required minimum staffing for all units (24 hour shifts, 365 days per year).		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Percent of staffing for all units (24 hour shifts, 365 days per year).	99%	99%	100%

FIRE AND EMS / 410

Special Operations

Program Description:

The Special Operations Division is responsible for the training and oversight of the Special Operation Teams to include Hazardous Materials Response, BioHaz/Weapons of Mass Destruction, High Angle Rope Rescue, Confined Space Rescue, Trench Rescue, Water Rescue and Wilderness Search and Rescue. Additionally, it is also responsible for the provision of high quality Fire and EMS training for all department personnel that meets or exceeds Federal, State and local government standards.

Goals, Objectives and Performance Data

Goal:	To satisfy annual Insurance Service Office (ISO) categories of training.		
Objective:	Provide annual Hazardous Materials training, night drill exercises, company drill exercises, ISO driver training, Officer Leadership training, and in-house training for each of the field personnel in the department.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Percentage of personnel that completed ISO training objectives	100%	100%	100%

Goal:	To satisfy Georgia Firefighter Standards & Training annual Firefighter Recertification Training Requirements.		
Objective:	Insure all certified Firefighters in the department meet the State requirements for Firefighter Recertification.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Percentage of personnel that complete Georgia Firefighter Standards & Training annual Firefighter Recertification Training Requirements.	100%	100%	100%

Administrative Services

Program Description:

The responsibilities of the administration services division are to provide fair and equitable recruitment, hiring practices and promotional opportunities for all eligible prospective candidates. In addition, maintain personnel and medical records for all employees of the organization. The Fire Prevention division attempts to provide the safest community possible for all citizens in which to live, work and raise a family by instituting fiscally responsible and pro-active approaches to fire safety education and code enforcement which will provide a medium for accomplishing the overall mission of the Columbus Fire Department.

FIRE AND EMS / 410

Administrative Services (con't)

Goals, Objectives and Performance Data

Goal:	To decrease the probabilities of a fire situation by insuring fire prevention code inspections are conducted on those buildings identified as Special Hazards in the Official Code of Georgia Annotated, Sec.25-2-13.		
Objective:	To conduct annual fire prevention code inspections on buildings identified as Special Hazards.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Percent of inspections completed on Special Hazard buildings.	85%	85%	95%

Goal:	To ensure continuous customer satisfaction with Fire Prevention's response time to inquiries, requests, and complaints.		
Objective:	To respond to inquiries, requests and/or complaints within one working day.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Percent of inquiries, requests, and complaints responded to within 1 working day	100%	100%	100%

Emergency Management

Program Description:

The Columbus Emergency Management program is responsible for the planning and coordination of the Government's efforts to mitigate against, prepare for, respond to and recover from major emergencies. Readiness requires continuous planning, coordinating, exercising plans, training response personnel and maintaining equipment and facilities ensuring a reliable, immediate response during emergency situations. During a major emergency, the Emergency Operations Center must be capable of selectively activating to perform the necessary command control and coordination functions. The readiness posture and capability of Emergency Management must be maintained at a level to respond rapidly and efficiently to emergencies. Public awareness and knowledge of emergency conditions and procedures are critical to public safety.

FIRE AND EMS / 410

Emergency Management (con't)

Goals, Objectives and Performance Data

Goal:	To upgrade and enhance the technological capabilities of the City's Emergency Operations Center.
Objective:	To ensure that the Emergency Operations Center is adequately equipped to manage emergencies regarding Homeland Security and Emergency Management issues and has the capability to integrate with state and federal agencies.

Goal:	To provide public safety/non-public safety response personnel and agencies and outside support agencies the opportunity to test their response policies and protocols through realistic exercises and drills.
Objective:	To conceive, design, and conduct a sufficient number of tabletop, functional, and full scale exercise within this jurisdiction.

	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Percent of Full Scale exercises completed	100%	100%	100%
Percent of Functional exercises completed	100%	100%	100%
Percent of Tabletop exercises completed	100%	100%	100%

Logistics Support

Program Description:

To maintain all fire department buildings, vehicles and equipment according to federal, state, local and industry codes. Additionally, the division manages fixed assets, maintenance records, and both expendable and non-expendable supplies and equipment.

Goals, Objectives and Performance Data

Goal:	To ensure the Department of Fire and Emergency Medical Services meets or exceed all regulatory requirements regarding personal protective equipment.
Objective:	To ensure each firefighter's personal protective equipment has met and continues to meet all applicable standards.

	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Percentage of Personal Protective Equipment inspected annually.	90%	95%	100%

Budget Notes:

During FY2012, upon vacancy one EMS Lieutenant position reverted back to a Firefighter position due to the elimination of the Lieutenant position when the Fire department and EMS department merged in 2005.



Muscogee County Prison

Mission Statement:

As a work prison, the mission is three-fold: To protect the public through effective control and custody of inmates, provide effective methods of self-improvement for inmates, and provide a safe and professional work environment for our staff.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
420:				
Muscogee County				
1000 Prison	\$ 6,962,432	\$ 7,179,602	\$ 7,013,454	\$ 7,132,297
DEPARTMENT TOTAL	\$ 6,962,432	\$ 7,179,602	\$ 7,013,454	\$ 7,132,297
% CHANGE		3.12%	-2.31%	1.69%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 5,488,954	\$ 5,623,412	\$ 5,497,544	\$ 5,590,693
Operations	1,473,478	1,532,907	1,509,114	1,541,604
OPERATING BUDGET	\$ 6,962,432	\$ 7,156,319	\$ 7,006,658	\$ 7,132,297
Capital Budget	-	23,283	6,796	-
DEPARTMENT TOTAL	\$ 6,962,432	\$ 7,179,602	\$ 7,013,454	\$ 7,132,297
% CHANGE		3.12%	-2.31%	1.69%

* Unaudited

MUSCOGEE COUNTY PRISON / 420

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
420-1000 Muscogee County Prison	111	111	111
Warden	1	1	1
Deputy Warden	2	2	2
Correctional Officer IV, Lieutenant	3	3	3
Correctional Sergeant	5	5	5
Correctional Officer I/II	93	93	93
Senior Correctional Counselor	1	1	1
Correctional Counselor	2	2	2
Records Manager	1	1	1
Executive Secretary I	1	1	1
Intermediate Account Clerk	1	1	1
Data Entry Clerk I	1	1	1
Inmate Labor	80	80	80
TOTAL	111	111	111

Program Description:

The Muscogee County Prison (MCP) operates according to Georgia law, rules, and regulations of the State Board of Corrections, and the City Council. It is the responsibility of the warden to assume custody of assigned inmates under the jurisdiction of the State Board of Corrections. The warden and his personnel are charged with the responsibility of safe and secure custody, exercise service, recreation, visitation, education, and religious programs for assigned inmates.

As a work prison, MCP provides a cost-effective, inmate labor force. Inmates assigned to MCP are used to supplement the city's work force in the operation of the institution, maintenance of public roads, public services (including sanitation) and other functions of the city government.

Goals, Objectives and Performance Data

Goal:	To provide public safety through hyper vigilance within the facility.		
Objective:	To monitor and maintain safe operations for public protection through hourly inspections & documentation.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Percentage of daily inspections and reports completed.	100%	100%	100%
Number of daily inspections and reports completed	1,800	1,800	1,800

MUSCOGEE COUNTY PRISON / 420

Goal:	To provide public safety through hyper vigilance through effective supervision and accountability of inmate movement and work details for the betterment of our community.		
Objective:	To achieve maximum control for public protection.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Percentage of Inmate head counts conducted.	100%	100%	100%
Number of Inmate head counts (outside facility).	1,200	1,200	1,200
Number of Inmate head counts (inside facility).	2,190	2,190	2,190



Superior Courts

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
500:				
1000 Superior Court Judges	\$ 348,765	\$ 386,062	\$ 360,505	\$ 332,563
2000 District Attorney	1,728,534	1,774,193	1,726,167	1,830,161
2100 Adult Probation	143,583	139,149	135,585	140,977
2110 Juvenile Court	394,937	413,211	399,799	585,070
2115 Juvenile Court Clerk	256,039	260,553	249,845	165,271
2120 Court Intake Services	17,808	21,016	23,383	-
2125 Circuit Wide Jury Court	261,873	271,604	267,288	266,530
2140 Jury Manager	367,650	350,215	355,477	424,844
2150 Judge McBride	161,236	183,758	184,663	209,781
2160 Judge Rumer	74,032	95,175	147,732	148,678
2170 Judge Pullen	149,024	200,086	85,843	146,566
2180 Judge Peters	127,477	120,072	146,694	148,222
2190 Judge Jordan	198,700	215,116	236,779	200,149
2200 Victim/Witness	161,355	169,114	167,739	175,975
3000 Superior Court Clerk	2,006,243	2,034,797	1,946,905	1,967,261
3310 Board of Equalization	-	12,259	58,162	67,937
DEPARTMENT TOTAL	\$ 6,397,256	\$ 6,646,380	\$ 6,492,566	\$ 6,809,985
% CHANGE		3.89%	-2.31%	4.89%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 5,314,119	\$ 5,488,786	\$ 5,491,158	\$ 5,903,192
Operations	1,058,540	1,119,901	975,514	906,793
OPERATING BUDGET	\$ 6,372,659	\$ 6,608,687	\$ 6,466,672	\$ 6,809,985
Capital Budget	24,597	37,693	25,894	-
DEPARTMENT TOTAL	\$ 6,397,256	\$ 6,646,380	\$ 6,492,566	\$ 6,809,985
% CHANGE		3.89%	-2.31%	4.89%

* Unaudited

JUDICIAL & STATUTORY / 500/1000-3000

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
500-1000 Superior Court Judges	19	19	19
Chief Judge Superior Court	1	1	1
Senior Judge Superior Court	4	4	4
Judge Superior Court	5	5	5
Court Reporters	6	6	6
Law Clerk	2	2	2
Case Manager	1	1	1
500-2000 District Attorney	25	25	25
District Attorney	1	1	1
Assistant District Attorney	10	10	10
Investigator Supervisor - DA	1	1	1
Investigator - DA	6	6	6
Administrative Services	1	1	1
Paralegal	1	1	1
Legal Administrative Clerk	5	5	5
500-2100 Adult Probation	3	3	3
Child Support Enforcement Manager	1	1	1
Accounting Clerk	2	2	2
500-2110 Juvenile Court	5	5	8
Case Manager	1	1	2
Juvenile Court Coordinator	1	1	1
Custody Investigator	1	1	2
Deputy Clerk II	1	1	1
Administrative Secretary	1	1	2
500-2115 Juvenile Court Clerk	5	5	3
Custody Investigator	2	2	0
Deputy Clerk II	2	2	2
Assistant Chief Deputy	1	1	1
500-2125 Circuit Wide Juvenile Court	3	3	3
Presiding Judge	1	1	1
Associate Judge (PT)	2	2	2
500-2140 Jury Manager	3	3	3
Jury Manager	1	1	1
Admin Clerk I (PT)	1	1	1
Deputy Clerk III	1	1	1

JUDICIAL & STATUTORY / 500/1000-3000

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
500-2200 Victim/Witness Assistance Program	6	6	6
Victim/Witness Program Administrator	1	1	1
Administrative Assistant	1	1	1
Victim Advocate	4	4	4
500-3000 Clerk of Superior Court	37	37	37
Clerk of Superior Court	1	1	1
Chief Deputy Clerk	0	1	1
Assistant Chief Deputy Clerk	0	1	1
Senior Deputy Clerk	7	7	7
Deputy Clerk II	22	23	23
Deputy Clerk I	2	4	4
Administrative Technician I	1	0	0
Administrative Technician I (PT)	2	0	0
Court Coordinator	2	0	0
TOTAL	106	106	107

SUPERIOR COURT JUDGES / 500-1000

Program Description:

The Superior Courts are presided over by six judges, elected by the voters of the six counties making up the Chattahoochee Judicial Circuit. These counties are Muscogee, Chattahoochee, Harris, Marion, Talbot, and Taylor. Sessions of the court, both civil and criminal, are held in the county courthouse of each county. Felony cases, divorce/ alimony, child custody, equity cases, and cases involving land titles must be tried in the Superior Court. The Superior Court has concurrent jurisdiction with the other courts to try other civil cases and misdemeanor criminal cases. In addition, this court determines appeals from the Probate Court, and in certain instances, from the Juvenile and Municipal Court.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
500:				
1000 Superior Court Judges	\$ 348,765	\$ 386,062	\$ 360,505	\$ 332,563
DIVISION TOTAL	\$ 348,765	\$ 386,062	\$ 360,505	\$ 332,563
% CHANGE		10.69%	-6.62%	-7.75%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 217,770	\$ 238,811	\$ 231,850	\$ 289,030
Operations	130,448	143,064	128,656	43,533
OPERATING BUDGET	\$ 348,218	\$ 381,875	\$ 360,506	\$ 332,563
Capital Budget	547	4,187	-	-
DIVISION TOTAL	\$ 348,765	\$ 386,062	\$ 360,506	\$ 332,563
% CHANGE		10.69%	-6.62%	-7.75%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
500-1000 Superior Court Judges	19	20	19
Chief Judge Superior Court	1	1	1
Senior Judge Superior Court	4	5	4
Judge Superior Court	5	5	5
Court Reporters	6	6	6
Law Clerk	2	2	2
Case Manager	1	1	1
Secretary (Temporary)	1	1	1
TOTAL	19	20	19

DISTRICT ATTORNEY / 500-2000/2200

Mission Statement:

The mission of the District Attorney's office is to prepare a file for each case, identify the evidence and witnesses needed, research the pertinent law and determine the correct charges. The District Attorney's office strives to stay ahead of, and on top of the legal burdens placed upon the prosecutors, to protect the rights of all citizens, victims and defendants.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
500:				
2000 District Attorney	\$ 1,728,534	\$ 1,774,193	\$ 1,726,167	\$ 1,830,161
2200 Victim/Witness	161,355	169,114	167,739	175,975
DIVISION TOTAL	\$ 1,889,889	\$ 1,943,307	\$ 1,893,906	\$ 2,006,136
% CHANGE		2.83%	-2.54%	5.93%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 1,779,689	\$ 1,839,420	\$ 1,801,460	\$ 1,909,767
Operations	107,774	101,067	92,446	96,369
OPERATING BUDGET	\$ 1,887,463	\$ 1,940,487	\$ 1,893,906	\$ 2,006,136
Capital Budget	2,426	2,820	-	-
DIVISION TOTAL	\$ 1,889,889	\$ 1,943,307	\$ 1,893,906	\$ 2,006,136
% CHANGE		2.83%	-2.54%	5.93%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
500-2000 District Attorney	25	25	25
District Attorney	1	1	1
Assistant District Attorney	10	10	10
Investigator Supervisor - DA	1	1	1
Investigator - DA	6	6	6
Administrative Services	1	1	1
Paralegal	1	1	1
Legal Administrative Clerk	5	5	5
500-2200 Victim/Witness Assistance Program	6	6	6
Victim/Witness Program Administrator	1	1	1
Administrative Assistant	1	1	1
Victim Advocate	4	4	4
TOTAL	31	31	31

DISTRICT ATTORNEY / 500-2000/2200

District Attorney

Program Description:

The District Attorney is elected for a four-year term and is the prosecuting attorney for the Superior Courts in the Chattahoochee Judicial Circuit. The duties of this office are by statute and include the prosecution of criminal cases in Superior Court. The District attorney and his staff prosecute a broad range of felony criminal cases, in the Superior and Juvenile courts, representing the State of Georgia.

Goals, Objectives and Performance Data

Goal:	To prosecute cases and charges presented from all sources.		
Objective:	To keep an accounting of cases and charges presented for prosecution.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Total cases bound over	2,885	3,516	3,820
Total charges bound over	7,150	8,204	8,400

Goal:	To efficiently and aggressively dispose of all cases and charges in a timely manner.		
Objective:	Keep an accounting of dispositions of cases and charges.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Total cases disposed	2,875	3,489	3,900
Total charges disposed	7,070	7,070	8,450

Victim/Witness Assistance Program

Program Description:

The Victim Witness Assistance Program (VWAP) works directly with the District Attorney's Office and is responsible for helping the victims, families, and witnesses through the criminal justice system. The program informs families of the status of criminal prosecutions and helps the District Attorney's Office track the vital witnesses for their cases.

Goals, Objectives and Performance Data

Goal:	To identify and assist victims and witnesses in their time of need.		
Objective:	Send out victim packages, victim notification: Make telephone calls to gather information on victims and witnesses, inform them of upcoming court date and offer support. Enter data into Tracker for accurate documentation and reference.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Services Performed	33,520	35,520	36,520

SUPERIOR COURT - ADULT PROBATION / 500-2100

Mission Statement:

To collect child support, alimony, restitution and attorney fees to assist children in having their basic needs met.

Program Description:

The Adult Probation Office is responsible for receiving, recording and disbursing monies received pursuant to court orders from Superior, State and Municipal Courts on child support, alimony, attorney fees and other miscellaneous charges. The division is responsible for computing arrears on court orders and must appear in court to testify on behalf of the state, plaintiff or defendant. Other responsibilities are as follows: initiates and testifies on revocation hearings on abandonment of illegitimate children charges, brings citations for contempt charges against respondents in other states, collects restitutions on criminal charges.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
500:				
2100 Adult Probation	\$ 143,583	\$ 139,149	\$ 135,585	\$ 140,977
DIVISION TOTAL	\$ 143,583	\$ 139,149	\$ 135,585	\$ 140,977
% CHANGE		-3.09%	-2.56%	3.98%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 122,462	\$ 127,207	\$ 124,570	\$ 130,327
Operations	21,121	11,942	11,015	10,650
OPERATING BUDGET	\$ 143,583	\$ 139,149	\$ 135,585	\$ 140,977
Capital Budget	-	-	-	-
DIVISION TOTAL	\$ 143,583	\$ 139,149	\$ 135,585	\$ 140,977
% CHANGE		-3.09%	-2.56%	3.98%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
500-2100 Adult Probation	3	3	3
Child Support Enforcement Manager	1	1	1
Accounting Clerk	2	2	2
TOTAL	3	3	3

SUPERIOR COURT - JUVENILE COURT / 500-2110/2120/2125

Program Description:

The Juvenile Court has jurisdiction over cases involving children under the age of 17 who are alleged to be unruly, delinquent, deprived, in need of treatment (i.e., mentally, emotionally ill, or mentally retarded), or who are alleged to have committed a traffic offense. The judge, who is appointed by the Superior Court judges for a term of four years, presides over these cases as well as contested divorce custody cases transferred to the Juvenile Court by the Superior Court Judges. In FY03, a Circuit-wide Juvenile Court was established per GA 15-11-18. This includes one full-time judge and 2 part-time judges who hold preliminary/detention, shelter, and traffic hearings, assess and sign bonds, warrants and other legal documents. The support staff ensures that all cases have been properly handled by conferring with attorneys, and other professionals.

The Georgia Department of Children and Youth Services provides intake and probation officers for the court. The Intake Department is located in the Juvenile Court facility. A Protective Services Coordinator is provided by the Georgia Department of Human Resources with courtesy supervision provided by the court coordinator.

Expenditures By Division

		FY10 Actual		FY11 Actual		FY12 Actual*		FY13 Adopted
500:								
2110	Juvenile Court	\$ 394,937	\$	413,211	\$	399,799	\$	585,070
2120	Court Intake Services	17,808		21,016		23,383		-
2125	Circuit Wide Jury Court	261,873		271,604		267,288		266,530
DEPARTMENT TOTAL		\$ 674,618	\$	705,831	\$	690,470	\$	851,600
% CHANGE				4.63%		-2.18%		23.34%

* Unaudited

Expenditures By Category

		FY10 Actual		FY11 Actual		FY12 Actual*		FY13 Adopted
Personal Services		\$ 535,101	\$	549,658	\$	541,035	\$	686,681
Operations		117,893		138,691		149,435		164,919
OPERATING BUDGET		\$ 652,994	\$	688,349	\$	690,470	\$	851,600
Capital Budget		21,624		17,482		-		-
DEPARTMENT TOTAL		\$ 674,618	\$	705,831	\$	690,470	\$	851,600
% CHANGE				4.63%		-2.18%		23.34%

* Unaudited

SUPERIOR COURT - JUVENILE COURT / 500-2110/2120/2125

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
500-2110 Juvenile Court	5	5	8
Case Manager	2	2	2
Juvenile Court Coordinator	1	1	1
Custody Investigator	0	0	2
Deputy Clerk II	1	1	1
Administrative Secretary	1	1	2
500-2125 Circuit Wide Juvenile Court	3	3	3
Presiding Judge	1	1	1
Associate Judge (PT)	2	2	2
TOTAL	8	8	11

Budget Notes: During the FY13 budget process, Court Intake Services (500-2120) merged with Juvenile Court (500-2110). Also during the budget process, two Custody Investigators were transferred from Juvenile Court Clerk (500-2115) to Juvenile Court (500-2110) and one additional Admin Secretary was hired per the directive of the Presiding Juvenile Court Judge.

SUPERIOR COURT - JUVENILE COURT CLERK / 500-2115

Program Description:

The Juvenile Court has jurisdiction over cases involving children under the age of 17 who are alleged to be unruly, delinquent, deprived, in need of treatment (i.e. mentally or emotionally ill and mentally retarded), or who are alleged to have committed a traffic offense.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
500:				
2115 Juvenile Court Clerk	\$ 256,039	\$ 260,553	\$ 249,845	\$ 165,271
DIVISION TOTAL	\$ 256,039	\$ 260,553	\$ 249,845	\$ 165,271
% CHANGE		1.76%	-4.11%	-33.85%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 241,161	\$ 246,539	\$ 242,934	\$ 155,193
Operations	14,878	14,014	6,911	10,078
OPERATING BUDGET	\$ 256,039	\$ 260,553	\$ 249,845	\$ 165,271
Capital Budget	-	-	-	-
DIVISION TOTAL	\$ 256,039	\$ 260,553	\$ 249,845	\$ 165,271
% CHANGE		1.76%	-4.11%	-33.85%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
500-2115 Juvenile Court	5	5	3
Custody Investigator	2	2	0
Deputy Clerk II	2	2	2
Assistant Chief Deputy	1	1	1
TOTAL	5	5	3

Budget Notes: During the FY13 budget process, two Custody Investigator positions were moved from Juvenile Court Clerk (500-2115) to Juvenile Court (500-2110).

SUPERIOR COURT - JURY MANAGER / 500-2140

Program Description:

It is the responsibility of the Jury Manager to furnish jurors to all nine trial Courts, including grand jurors. This responsibility necessitates accompanying duties such as subpoenas, payroll, deferment, orientation and oath of jurors. The effective utilization of the services of jurors is more economical for the taxpayer and more efficient for the Courts.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
500:				
2140 Jury Manager	\$ 367,650	\$ 350,215	\$ 355,477	\$ 424,844
DIVISION TOTAL	\$ 367,650	\$ 350,215	\$ 355,477	\$ 424,844
% CHANGE		-4.74%	1.50%	19.51%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 120,703	\$ 124,464	\$ 124,255	\$ 123,831
Operations	246,947	225,751	231,222	301,013
OPERATING BUDGET	\$ 367,650	\$ 350,215	\$ 355,477	\$ 424,844
Capital Budget	-	-	-	-
DIVISION TOTAL	\$ 367,650	\$ 350,215	\$ 355,477	\$ 424,844
% CHANGE		-4.74%	1.50%	19.51%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
500-2140 Jury Manager	3	3	3
Jury Manager	1	1	1
Admin Clerk I (PT)	1	1	1
Deputy Clerk III	1	1	1
TOTAL	3	3	3

CLERK OF SUPERIOR COURT / 500-3000

Program Description:

The Clerk of Superior Court serves in the capacity as Clerk of Superior Court, Juvenile Court, and as Clerk of State Courts. This is an elected person with a term of four years. The clerk's main responsibility is to serve as the recorder of all real estate transactions for Muscogee County, and to collect delinquent fines.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
500:				
Clerk of Superior				
3000 Court	\$ 2,006,244	\$ 2,034,797	\$ 1,946,905	\$ 1,967,261
DIVISION TOTAL	\$ 2,006,244	\$ 2,034,797	\$ 1,946,905	\$ 1,967,261
% CHANGE		1.42%	-4.32%	1.05%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 1,826,345	\$ 1,869,600	\$ 1,816,784	\$ 1,855,152
Operations	179,899	165,197	104,277	112,109
OPERATING BUDGET	\$ 2,006,244	\$ 2,034,797	\$ 1,921,061	\$ 1,967,261
Capital Budget	-	-	25,844	-
DIVISION TOTAL	\$ 2,006,244	\$ 2,034,797	\$ 1,946,905	\$ 1,967,261
% CHANGE		1.42%	-4.32%	1.05%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
500-3000 Clerk of Superior Court	37	37	37
Clerk of Superior Court	1	1	1
Chief Deputy Clerk	0	1	1
Assistant Chief Deputy Clerk	0	1	1
Senior Deputy Clerk	7	7	7
Deputy Clerk II	22	23	23
Deputy Clerk I	2	4	4
Administrative Technician I	1	0	0
Administrative Technician I (PT)	2	0	0
Court Coordinator	2	0	0
TOTAL	37	37	37



State Courts

Mission Statement:

To conduct a thorough, fair, vigorous and just prosecution of all misdemeanor cases bound over from Recorder's and Municipal courts in Muscogee County.

State Court - Judges

Program Description:

The State Courts are presided over by two judges who are elected for a term of four years. The Court tries both civil and criminal cases with a jury composed of twelve persons. Criminal cases tried in this court are limited to misdemeanors and appeals from Recorder's Court by the State Constitution.

State Court - Solicitor

Program Description:

The State Court Solicitor's Office prosecutes all Muscogee County misdemeanor and City Ordinance violations appealed from Recorder's Court. Investigators collect all warrants, citations, reports, documents, records, histories and evidence, including witness interviews. Recommendations for disposition and sentencing are made and cases are presented to a Judge for pleas. The Solicitor's Office coordinates jail pleas and arraignment dockets before a State Court Judge.

The Solicitor's Office works in tandem with a State Court Judge-appointed probation company to ensure fine payments, community service performance, jail reporting and restitution. The Solicitor's Office originates warrants for a variety of reasons including probation violations and failure to appear for court dates.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
510:				
1000 State Court Judges	\$ 570,342	\$ 583,901	\$ 580,689	\$ 602,994
2000 Solicitor	1,031,654	1,054,081	1,009,441	1,094,553
DEPARTMENT TOTAL	\$ 1,601,996	\$ 1,637,982	\$ 1,590,130	\$ 1,697,547
% CHANGE		2.25%	-2.92%	6.76%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 1,550,111	\$ 1,590,824	\$ 1,542,874	\$ 1,638,429
Operations	51,361	47,158	47,256	59,118
OPERATING BUDGET	\$ 1,601,472	\$ 1,637,982	\$ 1,590,130	\$ 1,697,547
Capital Budget	524	-	-	-
DEPARTMENT TOTAL	\$ 1,601,996	\$ 1,637,982	\$ 1,590,130	\$ 1,697,547
% CHANGE		2.25%	-2.92%	6.76%

* Unaudited

State Court / 510

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
510-1000 State Court Judges	6	6	6
State Court Judges	2	2	2
Court Reporter	2	2	2
Senior Deputy Clerk	2	2	2
510-2000 Solicitor	13	13	13
Solicitor State Court	1	1	1
Assistant Solicitor General	4	4	4
Chief Assistant Solicitor General	1	1	1
Investigator Supervisor	1	1	1
Investigator I	2	2	2
Investigator II	1	1	1
Court Coordinator	1	1	1
Deputy Clerk II	2	2	2
TOTAL	19	19	19

Goals, Objectives and Performance Data

Goal:	To accurately and efficiently prosecute cases in a timely manner.		
Objective:	To accurately compile cases from case initiation to arraignment within two months.		
	FY11 Actual	FY12 Actual	FY13 Projected
Performance Indicators:			
Number of cases prosecuted.	9,500	9,600	9,700



Public Defender

Mission Statement:

To process cases through the criminal justice system as expediently as possible while providing high quality and professional representation of clients.

Expenditures By Division

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
520:					
1000	Public Defender	\$ 1,117,446	\$ 1,139,239	\$ 1,105,181	\$ 1,158,281
	Muscogee County				
2000	Public Defender	198,457	206,308	203,696	263,746
DEPARTMENT TOTAL		\$ 1,315,903	\$ 1,345,547	\$ 1,308,877	\$ 1,422,027
% CHANGE			2.25%	-2.73%	8.64%

* Unaudited

Expenditures By Category

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$	482,447	\$ 484,298	\$ 441,073	\$ 502,668
Operations		833,456	861,249	867,804	919,359
OPERATING BUDGET	\$	1,315,903	\$ 1,345,547	\$ 1,308,877	\$ 1,422,027
Capital Budget		-	-	-	-
DEPARTMENT TOTAL	\$	1,315,903	\$ 1,345,547	\$ 1,308,877	\$ 1,422,027
% CHANGE			2.25%	-2.73%	8.64%

* Unaudited

PUBLIC DEFENDER / 520

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
520-1000 Public Defender	10	10	10
Assistant Public Defender	2	2	2
Senior Investigator - Public Defender	6	6	6
Investigator - Public Defender	0	0	0
Legal Administrative Clerk II	1	1	1
Legal Administrative Clerk I	1	1	1
TOTAL	10	10	10

Program Description:

The Office of the Public Defender, Chattahoochee Judicial Circuit, is a unit of the Georgia Public Defender Standards Council. The Public Defender represents indigent persons who have criminal cases pending in the Superior Courts of Chattahoochee, Harris, Marion, Muscogee, Talbot, and Taylor counties.

Goals, Objectives and Performance Data

Goal:	The goal is to represent indigent defendants so as to assure that the judicial process treats poor people fairly and equitably and to do so in a fiscally responsible way.		
Objective:	The agency intends to insure that defendants who have criminal actions pending against them have capable, competent, and effective representation.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Cases Assigned	5,570	5,670	5,735
Cases Closed	3,356	2,994	3,441



Municipal Court

Expenditures By Division

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
530:					
1000	Municipal Court Judge	\$ 357,853	\$ 356,068	\$ 357,097	\$ 365,776
2000	Clerk of Municipal Court	731,175	729,764	703,301	743,104
3000	Marshal	1,282,877	1,274,822	1,244,059	1,282,313
3100	Junior Marshal Program	4,204	-	-	-
DEPARTMENT TOTAL		\$ 2,376,109	\$ 2,360,654	\$ 2,304,457	\$ 2,391,193
% CHANGE			-0.65%	-2.38%	3.76%

* Unaudited

Expenditures By Category

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$	2,175,117	\$ 2,140,118	\$ 2,073,351	\$ 2,229,038
Operations		200,992	219,300	229,992	162,155
OPERATING BUDGET	\$	2,376,109	\$ 2,359,418	\$ 2,303,343	\$ 2,391,193
Capital Budget		-	1,236	1,114	-
DEPARTMENT TOTAL	\$	2,376,109	\$ 2,360,654	\$ 2,304,457	\$ 2,391,193
% CHANGE			-0.65%	-2.38%	3.76%

* Unaudited

MUNICIPAL COURT / 530

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
530-1000 Municipal Court Judge	4	4	4
Municipal Court Judge	1	1	1
Court Coordinator	1	1	1
Senior Deputy Clerk	1	1	1
Deputy Clerk II	1	1	1
530-2000 Clerk of Municipal Court	14	14	14
Clerk of Municipal Court	1	1	1
Court Coordinator I	1	1	1
Deputy Clerk II	10	10	10
Deputy Clerk I	1	1	1
Administrative Assistant	1	1	1
530-3000 Marshal	18	18	18
Municipal Court Marshal	1	1	1
Chief Deputy Marshal	1	1	1
Deputy Marshal Lieutenant	1	1	1
Deputy Marshal Sergeant	1	1	1
Deputy Marshal	12	12	12
Administrative Assistant	1	1	1
Communication Technician III	1	1	1
TOTAL	36	36	36

Municipal Court Judge

Program Description:

The Magistrate Court of Muscogee County has jurisdiction of civil claims where exclusive jurisdiction is not vested in superior court. Magistrate court is confined in most cases to a monetary limit of \$15,000. The court handles the issuance of summons, trial of issues, and issuance of writs and judgement's in dispossessory proceedings and distress warrants. This court also handles: garnishments, abandoned vehicles and interrogatories. The Magistrate court provides for the filing of answers, counterclaims, and other pleadings, directly related to Magistrate Court cases. The court handles all of its scheduling if hearings in conjunction with those hearings set for Municipal Court.

Goals, Objectives and Performance Data

Goal:	To reduce the length of time it takes to have a hearing on individual cases. Currently, once an answer is filed it takes 4 to 6 months to get the case heard.		
Objective:	To have hearings on cases that have answers filed in a timely manner. Legislation instructs courts to have hearings within 15-30 days of filing an answer.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of cases that went to trial.	550	562	580

MUNICIPAL COURT / 530

Clerk

Program Description:

The voters of Muscogee County elect the Clerk of Municipal Court to a four-year term. Municipal Court has jurisdiction of civil cases when the amount does not exceed \$ 15,000 including suits for damages, breach of contract, and garnishments and writs of possession up to \$ 15,000. In addition, all dispossessory proceedings, attachment levies, foreclosure liens and distress warrants are handled in Municipal Court. The Clerk of Municipal Court must record and maintain minutes and pleadings; collect and disburse court monies and costs to litigants. Warrants are also issued for bad checks, peace, criminal charges and good behavior.

Marshal

Program Description:

The Marshal's Department enforces the orders, writs and precepts of the Municipal Court. The department has original jurisdiction to enforce all orders and directives of the Municipal and Magistrate Courts.

Goals, Objectives and Performance Data

Goal:	To increase the service and quality of all processes of Municipal Court and provide superior law enforcement.		
Objective:	To ensure all civil papers are served in a timely manner and deputies are providing law enforcement when needed.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of Civil Papers received	38,306	39,000	45,000
Number of Evictions completed	5,134	5,364	5,400
Schedules and Monies taken in	\$ 144,014	\$ 170,000	\$ 170,000



Probate Court

Program Description:

The Judge of Probate is elected to a four-year term. Legal issues regarding the probate of wills; administration of estates; marriage licenses; mental health statutes; and guardians for minors are handled by this court.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
540:				
1000 Judge of Probate	\$ 463,738	\$ 444,011	\$ 400,934	\$ 447,539
DEPARTMENT TOTAL	\$ 463,738	\$ 444,011	\$ 400,934	\$ 447,539
% CHANGE		-4.25%	-9.70%	11.62%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 435,050	\$ 417,152	\$ 373,461	\$ 418,874
Operations	28,688	26,859	27,473	28,665
OPERATING BUDGET	\$ 463,738	\$ 444,011	\$ 400,934	\$ 447,539
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 463,738	\$ 444,011	\$ 400,934	\$ 447,539
% CHANGE		-4.25%	-9.70%	11.62%

* Unaudited

PROBATE COURT / 540

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
540-1000 Probate Court	6	6	6
Probate Judge	1	1	1
Probate Law Clerk	1	1	1
Deputy Clerk II	4	4	4
TOTAL	6	6	6

Goals, Objectives and Performance Data

Goal:	To timely process all petitions and applications in a consistent manner as required by law.		
Objective:	To conduct all Court matters courteously, efficiently and in full accordance with the applicable law, equally and without bias.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of petitions filed	1,071	954	1,000
Marriage licenses issued	1,848	2,195	2,000
Pistol licenses issued	1,498	1,564	1,600



Mission Statement:

We, the members of the Muscogee County Sheriff's Office, are dedicated to safeguarding the lives and property of our community through fair and impartial treatment of all citizens. We strive to protect the community and to operate the Muscogee County Jail within the boundaries of the State and U.S. Constitutions while providing safe, humane and secure environment for both the staff and inmates. We are committed to effectively serving the Judiciary needs of all the Courts within our jurisdiction. We seek to strengthen our partnerships with all facets of our community and will fulfill our duties by adapting to the changing needs of our citizens and by adhering to the highest standards of integrity, ethics and professionalism when performing our duties as employees of Muscogee County Sheriff's Office.

Expenditures By Division

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
550:					
1000	Administration	\$ 1,917,279	\$ 2,119,125	\$ 2,115,876	\$ 2,034,935
2100	Operations (Uniform & Criminal)	4,607,935	4,411,580	4,181,895	3,939,771
2200	Criminal	-	-	-	-
2300	Training	-	856	-	-
2400	Motor Transport	286,027	359,541	397,093	285,000
2500	Recorders Court	971,324	104,296	104,541	104,995
2600	Detention	14,660,078	15,356,334	15,298,764	14,832,190
2650	Medical	4,237,392	4,193,746	4,399,994	3,724,115
3510	Environmental Court	-	-	-	-
DEPARTMENT TOTAL		\$ 26,680,035	\$ 26,545,478	\$ 26,498,163	\$ 24,921,006
% CHANGE			-0.50%	-0.18%	-5.95%

* Unaudited

Expenditures By Category

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$	21,264,216	\$ 21,131,014	\$ 20,851,157	\$ 19,781,302
Operations		5,415,819	5,414,464	5,647,006	5,139,704
OPERATING BUDGET	\$	26,680,035	\$ 26,545,478	\$ 26,498,163	\$ 24,921,006
Capital Budget		-	-	-	-
DEPARTMENT TOTAL	\$	26,680,035	\$ 26,545,478	\$ 26,498,163	\$ 24,921,006
% CHANGE			-0.50%	-0.18%	-5.95%

* Unaudited

SHERIFF / 550

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
550-1000 Administration	28	28	32
Sheriff	1	1	1
Chief Deputy Sheriff	1	1	1
Major	2	2	2
Captain	1	1	1
Lieutenant	3	3	3
Sergeant	3	3	1
Deputy Sheriff Technician	4	4	5
Deputy Sheriff	3	3	5
Judicial Administrative Technician II	3	3	3
Administrative Secretary	3	3	5
Administrative Clerk II	1	1	1
Administrative Clerk I	1	1	1
Accounting Technician	1	1	1
Administrative Coordinator	1	1	1
Criminal Record Technician	0	0	1
550-2100 Operations	63	63	63
Major	1	1	1
Captain	1	1	0
Lieutenant	4	4	4
Sergeant	7	7	6
Deputy Sheriff	25	25	34
Investigator	10	10	4
Identification Technician	0	0	5
Communication Technician III	3	3	3
Security Guards	2	2	2
Administrative Coordinator	1	1	1
Deputy Sheriff Technician	9	9	2
Deputy Sheriff Field Training Officer	0	0	1
Reserve Deputy	38	38	40
Bailiffs	45	45	45
550-2500 Recorders Court (See Budget Notes)	1	1	1
Recorders Court Judge	0	0	0
Recorders Court Judge (PT)	0	0	0
Jail Commander	1	1	1
Sergeant	0	0	0
Judicial Administrative Technician III	0	0	0
Judicial Administrative Technician II	0	0	0
Judicial Administrative Technician I	0	0	0
Administrative Clerk II	0	0	0
Accounting Clerk	0	0	0

SHERIFF / 550

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
550-2600 Detention	231	231	230
Jail Commander	1	1	1
Captain	2	2	2
Lieutenant	7	7	6
Sergeant	21	21	23
Deputy Sheriff	115	115	99
Deputy Sheriff Field Training Officers	0	0	10
Sheriff Correctional Officer	67	67	74
Criminal Records Technician	6	6	5
Identification Technician	8	8	8
Administrative Clerk II	1	1	0
Accounting Clerk	2	2	1
Sheriff Human Resources Technician	1	1	1
550-2650 Medical	24	24	24
Health Service Administrator	1	1	1
Registered Nurse	4	4	4
Registered Nurse (Temporary)	1	2	3
Licensed Practical Nurse	13	13	14
Licensed Practical Nurse (Temporary)	7	6	9
Medical Technician	3	3	2
Medical Technician (Temporary)	5	3	3
Medical Records Clerk	2	2	2
Medical Records Clerk (Temporary)	0	2	2
Clinic Manager	1	1	1
TOTAL	347	347	350

Administration

Program Description:

The Administrative Bureau provides Administrative support to the various divisions within the Sheriff's Office. This division performs numerous tasks on a daily basis in order to provide this support. We seek to strengthen our partnership and relationship in all aspects of our community and fulfill our duties by adapting to changing needs of our community and by adhering to the highest standards of Integrity, ethics and professionalism when in the performance of our duties as Deputy Sheriff's of Muscogee County.

SHERIFF / 550

Administration (con't)

Goals, Objectives and Performance Data

Goal:	To concentrate on good customer service and enter civil papers promptly and efficiently.		
Objective:	To be good stewards of taxpayer dollars and being committed to quality service through planning, organizing, communication and delivery while reflecting positively on the Sheriff's Office. To complete 100 percent of civil documents.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of civil documents processed	82,000	84,000	85,000

Goals, Objectives and Performance Data

Goal:	To promptly, efficiently and politely answer all calls received by the Sheriff's Office.		
Objective:	To process 100 percent of the phone calls received.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of phone calls received	108,000	110,000	112,000

Budget Notes:

The Administrative Clerk I full time position is utilized as two Administrative Clerk I part time positions.

Operations

Program Description:

The Operations Bureau of the Muscogee County Sheriff's Office is responsible for the following: Patrol Services, Courts Services, Investigative/Felony Apprehension Services (internal and external), Civil Processes, Misdemeanor warrant apprehension and services, Canine services, Sex Offenders registration and verification, Special Events, Special Response Teams, out of town transports, and Mobile Command Deployment.

Goals, Objectives and Performance Data

Goal:	To provide continuous patrol services for the citizens and government of Muscogee County, Georgia, and to ensure vital support to all Divisions and Bureau's of the Muscogee County Sheriff's Office. Render these services by adhering to the highest standards of professionalism and integrity that meets the expectations of all our customers.		
Objective:	Timely response to all calls for services. Every Deputy having the ability, training, skill, and resources to perform the appropriate law enforcement response and meet the demand of service required for resolution.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of misdemeanor criminal warrants checked	12,000	12,250	12,500

SHERIFF / 550

Operations (con't)

Goals, Objectives and Performance Data

Goal:	Protect and serve all Courts that operate judicially within Muscogee County.		
Objective:	Provide protection for judges, attorneys, court staff, jurors, citizens, and prisoners. Ensure courtrooms are monitored and well maintained. Maintain order and enforce court directives that ensure the courts can function judicially prudent lending to operational efficiency and preserving the integrity and legal methods of Judicial System.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Court Cases attended	28,000	28,500	29,000

Motor Transport

Program Description:

The main function of the Motor Transport division is to ensure that all departmental vehicles are in proper operating condition and meet prescribed safety standards. Motor transport is responsible for monitoring vehicle activity and scheduling preventative maintenance and needed repairs.

Detention

Program Description:

The Muscogee County Detention Center is a housing facility for pretrial state, local, federal, and sentenced misdemeanants/city ordinance inmates. In addition, the Detention Center on average holds 100-150 state inmates.

Goals, Objectives and Performance Data

Goal:	To expand the current legal inmate housing capacity and related service facilities of the Muscogee County Detention Center to accommodate the current and future inmate population. To eliminate inmates sleeping on the floor.		
Objective:	Construction of additional inmate housing and service facilities to expand the bed capacity of the Muscogee County Detention Center from 1,069 to 1,800.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
The percentage of funding, planning and construction completed each year	15%	20%	25%

Medical

Program Description:

The Medical Bureau provides medical/dental and mental health care to all inmates of the Muscogee County Jail and Muscogee County Prison.

SHERIFF / 550

Medical (con't)

Goals, Objectives and Performance Data

Goal:	To meet federal, state and NCCHC guidelines in the delivery of medicine.		
Objective:	All medications are delivered to the appropriate patient within 24 hours of prescription.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Requests met within set timelines	95%	95%	97%

Budget Notes:

Recorder's Court transferred from the Sheriff's department to the City Managers office during FY10.



Mission Statement:

To provide tag and tax services that are accessible and responsive to the needs of the citizens of Muscogee County through innovation, technology, and a professional workforce.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
560:				
1000 Tax Commissioner	\$ 1,453,943	\$ 1,475,640	\$ 1,469,849	\$ 1,565,413
DEPARTMENT TOTAL	\$ 1,453,943	\$ 1,475,640	\$ 1,469,849	\$ 1,565,413
% CHANGE		1.49%	-0.39%	6.50%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 1,285,862	\$ 1,307,454	\$ 1,281,089	\$ 1,389,240
Operations	168,081	168,186	188,760	176,173
OPERATING BUDGET	\$ 1,453,943	\$ 1,475,640	\$ 1,469,849	\$ 1,565,413
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 1,453,943	\$ 1,475,640	\$ 1,469,849	\$ 1,565,413
% CHANGE		1.49%	-0.39%	6.50%

* Unaudited

TAX COMMISSIONER / 560

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
560-1000 Tax Commissioner	30	30	30
Tax Commissioner	1	1	1
Chief Deputy Tax Commissioner	1	1	1
Deputy Tax Commissioner	3	3	3
Administrative Technician	1	1	1
Tax Specialist	0	1	2
Accounting Operations Administrator	1	1	1
Tax Clerk II	6	6	6
Tax Clerk I	15	14	13
Support Clerk	1	1	1
Support Clerk (PT)	2	2	2
TOTAL	30	30	30

Program Description:

The Tax Commissioner's primary job is to collect ad valorem taxes due by the residents of Muscogee County for the State of Georgia, Columbus Consolidated Government and Muscogee County School District. The Tax Commissioner is responsible for the receiving of tax returns and homestead exemption application and the certification of the real and personal property digest to the State of Georgia, Department of Revenue, and Property Tax Division. Intangible taxes are also the responsibility of this office.

Goals, Objectives and Performance Data

Goal:	To provide courteous, prompt, efficient service to citizens and government in the collection and remission of revenue. (property taxes, mv registration, fees & penalties, etc).		
Objective:	Implement new motor vehicle and property tax laws.		
Objective:	Obtain 99% property tax collection rate.		
Objective:	Implement motor vehicle internet registration renewal.		
Objective:	Improve property tax billing and collection technology.		
	FY11 Actual	FY12 Actual	FY13 Projected
Performance Indicators:			
Motor Vehicle Services	260,500	261,000	261,500
Title Transactions	60,500	61,500	62,500
Property Tax Billing	145,000	150,000	155,000
Telephone Calls	130,000	135,000	140,000



Coroner

Mission Statement:

The Coroner’s office exists to serve the residents and visitors of Muscogee County by conducting thorough medico legal death investigations. The Coroner’s Office will remain diligent in our effort to seek the truth, establish accurate conclusions, produce prompt reports and function with integrity and compassion in all aspects of our specialized professional expertise and dedicate ourselves to continuous progress towards excellence.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
570:				
1000 Office of the Coroner	\$ 272,814	\$ 279,993	\$ 284,878	\$ 295,115
DEPARTMENT TOTAL	\$ 272,814	\$ 279,993	\$ 284,878	\$ 295,115
% CHANGE		2.63%	1.74%	3.59%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 247,490	\$ 254,464	\$ 257,410	\$ 268,792
Operations	25,324	25,529	27,468	26,323
OPERATING BUDGET	\$ 272,814	\$ 279,993	\$ 284,878	\$ 295,115
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 272,814	\$ 279,993	\$ 284,878	\$ 295,115
% CHANGE		2.63%	1.74%	3.59%

* Unaudited

CORONER / 570

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
570-1000 Administration	5	5	5
Coroner	1	1	1
Deputy Coroner	2	2	2
Administrative Assistant	1	1	1
Deputy Coroner (PT)	1	1	1
TOTAL	5	5	5

Program Description:

The Coroner is elected for a four-year term and is charged with the responsibility of investigating deaths from unknown or violent causes, and deaths that occur while unattended by a physician. The Coroner is also charged with holding inquests, assisting law enforcement agencies with investigations, locating, advising, and counseling with families of the deceased, maintaining an up-to-date and complete record system on each case, and the responsibility of transporting bodies to the Medical Examiner's Lab in Atlanta for autopsy.

Goals, Objectives and Performance Data

Goal:	To provide highest level of training and working conditions possible for investigators for safety and efficiency.		
Objective:	Assure investigators attend classes in their area of expertise.		
	FY11 Actual	FY12 Actual	FY13 Projected
Performance Indicators:			
Percentage of Completion	96%	97%	97%

Goal:	To properly conduct body transport to maintain a high standard in establishing accurate conclusion of time of death, cause of death, and other applicable factors.		
Objective:	To maintain a low level of incidents during body transports.		
	FY11 Actual	FY12 Actual	FY13 Projected
Performance Indicators:			
Percentage of transports without incident	100%	100%	100%



Mission Statement:

Recorders Court hears traffic, criminal and city ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court’s functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
580:				
1000 Recorder's Court	-	-	818,391	895,298
DEPARTMENT TOTAL	\$ -	\$ -	\$ 818,391	\$ 895,298
% CHANGE		N/A	N/A	9.40%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ -	\$ -	\$ 653,729	\$ 700,431
Operations	-	-	164,662	194,867
OPERATING BUDGET	\$ -	\$ -	\$ 818,391	\$ 895,298
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ -	\$ -	\$ 818,391	\$ 895,298
% CHANGE		N/A	N/A	9.40%

* Unaudited

RECORDER'S COURT / 580

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
580-1000 Recorder's Court	0	17	17
Recorder's Court Judge	0	2	2
Recorder's Court Judge - PT	0	2	2
Court Coordinator	0	1	1
Judicial Administration Technician III	0	1	1
Judicial Administration Technician II	0	7	7
Judicial Administration Technician I	0	2	2
Accounting Clerk	0	2	2
TOTAL	0	17	17

Recorder's Court

Program Description:

Recorder's Court hears traffic, criminal and city ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court's functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.

Budget Notes:

The Recorder's Court division was under the Sheriff's Department until FY2010, when it was moved to the City Manager's office. During FY2012, Recorder's Court transitioned to its own department/unit. All personnel and budget figures for FY2011 & FY2012 can be found in the City Manager's budget section while FY2010 budget figures can be found under the Sheriff's Department.



Non-Departmental

Expenditures By Division

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
590:					
1000	Agency Appropriations	\$ 1,819,801	\$ 1,838,182	\$ 1,824,235	\$ 1,828,949
2000	Contingency	53,569	71,673	80,534	2,068,946
3000	Non-Categorical	2,432,293	6,456,525	7,764,052	7,417,800
4000	Inter-Fund Transfer	4,917,271	4,166,999	4,943,139	5,345,246
6000	Airport	62	145	-	-
6500	Port Columbus Naval Museum	310,488	296,967	283,037	267,491
DEPARTMENT TOTAL		\$ 9,533,484	\$ 12,830,491	\$ 14,894,997	\$ 16,928,432
% CHANGE			34.58%	16.09%	13.65%

* Unaudited

Expenditures By Category

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$	417,025	\$ 403,586	\$ 345,087	\$ 2,017,248
Operations		8,203,165	12,153,499	14,526,691	13,662,469
OPERATING BUDGET	\$	8,620,190	\$ 12,557,085	\$ 14,871,778	\$ 15,679,717
Capital Budget		913,294	237,469	23,219	1,248,715
DEPARTMENT TOTAL	\$	9,533,484	\$ 12,794,554	\$ 14,894,997	\$ 16,928,432
% CHANGE			34.21%	16.42%	13.65%

* Unaudited

NON-DEPARTMENTAL / 590

Agency Appropriations

Program Description:

The Consolidated Government provides funds to agencies that provide services to the community. The chart below shows the agency appropriations for each organization.

Personnel Summary: Authorized Positions

Agency	FY12 Appropriation	FY13 Adopted
Health Department Services	\$813,475	\$813,475
Health Department Rent	304,381	306,368
Department of Family & Children Services	90,000	80,000
Airport Commission	40,000	40,000
Lower Chattahoochee RDC	190,414	189,855
Keep Columbus Beautiful	72,706	72,706
New Horizons Community Service Board	234,823	234,823
Uptown Columbus	72,900	72,900
Literacy Alliance	14,580	18,822
TOTAL	1,833,279	1,828,949

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Project Description	FY13 Adopted
Development Authority of Columbus (NCR Project)	\$948,000
River Restoration Project	\$2,041,666
Medical Center (Prisoner Medical Care in excess of contract)	\$600,000

NON-DEPARTMENTAL / 590

Inter-Fund Transfers

Program Description:

This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Emergency 911 Fund. Finally, this activity accounts for transfers of funds allocated to the Capital Improvement Program.

Project Description	FY13 Adopted
Baker Village	\$498,715

*The detail for these projects can be found in the Capital Improvement Program Budget Book.

Port Columbus Naval Museum

Program Description:

The Port Columbus-Civil War Naval Center is a nationally recognized tourism and educational facility dedicated to the collection, preservation, study and interpretation of the Confederate States Navy in general and specifically, the salvaged Confederate warships "Jackson" and "Chattahoochee". The Naval Center is one of the premiere tourist attractions in Columbus receiving more than 20,000 visitors annually.

LOST FUND / 0102 - CRIME PREVENTION

Mission Statement:

The purpose of the Crime Prevention and Intervention Program is to identify and recommend long-term initiatives that will assist in preventing crime in Columbus, Georgia. It is much more cost efficient in the long run to prevent crime than for the public to bear the costs of incarceration. There will be five areas of emphasis that the program will focus on including Recreation, Education, Drug and Alcohol Prevention and Intervention, Employment and Jobs, and Community Policing.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
110:				
9900 Office of the Crime Prevention	\$ 14,015	\$ 191,470	\$ 488,457	\$ 831,691
DEPARTMENT TOTAL	14,015	\$ 191,470	\$ 488,457	\$ 831,691
% CHANGE		1266.18%	155.11%	70.27%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 13,905	\$ 78,469	\$ 76,124	\$ 79,615
Operations	110	5,331	412,333	752,076
OPERATING BUDGET	14,015	\$ 83,800	\$ 488,457	\$ 831,691
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 14,015	\$ 83,800	\$ 488,457	\$ 831,691
% CHANGE		497.93%	482.88%	70.27%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
110-9900 Office of Crime Prevention	1	1	1
Crime Prevention Director - LOST Funded	1	1	1
TOTAL	1	1	1

LOST FUND / 0102 - CIVIC CENTER

Mission Statement:

To provide events with quality professional services, while progressively managing clean, safe, well maintained and self-supporting facilities.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
160:				
9900 Civic Center	\$ 3,883	\$ 3,853	\$ 3,926	\$ 3,920
DEPARTMENT TOTAL	\$ 3,883	\$ 3,853	\$ 3,926	\$ 3,920
% CHANGE		-0.77%	1.89%	-0.15%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 3,883	\$ 3,853	\$ 3,926	\$ 3,920
Operations	-	-	-	-
OPERATING BUDGET	\$ 3,883	\$ 3,853	\$ 3,926	\$ 3,920
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 3,883	\$ 3,853	\$ 3,926	\$ 3,920
% CHANGE		-0.77%	1.89%	-0.15%

* Unaudited

Budget Notes:

\$3,000 Annual Supplement for (1) sworn officer

LOST FUND / 0102 - PUBLIC SERVICES

Mission Statement:

The Department of Public Services strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of city owned properties in a safe and efficient manner, which is sensitive to the environment. The department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
260:				
9900 Public Services	\$ 101,397	\$ 105,808	\$ 113,359	\$ 117,585
DEPARTMENT TOTAL	\$ 101,397	\$ 105,808	\$ 113,359	\$ 117,585
% CHANGE		4.35%	7.14%	3.73%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 101,397	\$ 105,808	\$ 113,359	\$ 117,585
Operations	-	-	-	-
OPERATING BUDGET	\$ 101,397	\$ 105,808	\$ 113,359	\$ 117,585
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 101,397	\$ 105,808	\$ 113,359	\$ 117,585
% CHANGE		4.35%	7.14%	3.73%

* Unaudited

Budget Notes:

\$3,000 Annual Supplement for sworn officers \$118,935

LOST FUND / 0102 - PARKS & RECREATION

Mission Statement:

The Columbus Parks and Recreation Department strives to enhance the quality of life for all citizens of this community by providing passive and active recreational, educational and cultural programming services for all age groups. It is our objective to provide parks and recreation facilities that are safe, accessible and aesthetically pleasing to the entire community. This division will strive for continual improvement of its broad-based, recreational programs to ensure opportunities for all citizens in order to maintain its leadership among comparable sized cities in the United States.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
270:				
9900 Parks & Recreation	\$ 49,611	\$ 47,984	\$ 51,088	\$ 50,954
DEPARTMENT TOTAL	\$ 49,611	\$ 47,984	\$ 51,088	\$ 50,954
% CHANGE		-3.28%	6.47%	-0.26%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 49,611	\$ 47,984	\$ 51,088	\$ 50,954
Operations	-	-	-	-
OPERATING BUDGET	\$ 49,611	\$ 47,984	\$ 51,088	\$ 50,954
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 49,611	\$ 47,984	\$ 51,088	\$ 50,954
% CHANGE		-3.28%	6.47%	-0.26%

* Unaudited

Budget Notes:

\$3,000 Annual Supplement for (13) Sworn Officers

LOST FUND / 0102 - POLICE

Mission Statement:

The Columbus Police Department will deliver effective and responsive law enforcement to all citizens of the City of Columbus in a fair and equitable manner. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures By Division

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
400:					
9900	Police	\$ 8,746,368	\$ 8,325,741	\$ 9,233,340	\$ 9,622,996
9902	E-911	177,017	325,442	344,520	1,226,073
DEPARTMENT TOTAL		\$ 8,746,368	\$ 8,651,183	\$ 9,577,860	\$ 10,849,069
% CHANGE			-1.09%	10.71%	13.27%

* Unaudited

Expenditures By Category

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services		\$ 6,052,706	\$ 6,928,489	\$ 6,915,310	\$ 7,338,117
Operations		101,161	406,653	422,248	431,360
OPERATING BUDGET		\$ 6,153,867	\$ 7,335,142	\$ 7,337,558	\$ 7,769,477
Capital Budget		2,769,518	1,316,041	2,240,302	3,079,592
DEPARTMENT TOTAL		\$ 8,923,385	\$ 8,651,183	\$ 9,577,860	\$ 10,849,069
% CHANGE			-3.05%	10.71%	13.27%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
400-9900 Police	35	100	100
Sergeant	0	12	12
Corporal	0	14	14
Officer	35	74	74
400-9902 E-911	0	9	9
Comunication Technician I/II/III	0	9	9
TOTAL	35	109	109

LOST FUND / 0102 - POLICE

Budget Notes:

\$3,000 Annual Supplement for Sworn Officers (488)

Operations: \$363,007

Education/Training = \$24,050

Operating Materials = \$59,966

Motor Fuel = \$233,991

Uniforms = \$45,000

Capital Outlay: \$2,221,000

Police pursuit SUV vehicles (30), including paint = \$765,000

Emergency equipment package for police pursuit SUV vehicles (30) = \$795,000

Unmarked police vehicles (15) - \$330,000

Harley Davidson Motorcycle (5) = \$110,000

MPH Bee III K-A Band Radar Unit for motorcycle (5) = \$10,000

Full size SUV Tahoe or Expedition (4) = \$100,000

In-Car Video System = \$111,000

LOST FUND / 0102 - FIRE/EMS

Mission Statement:

The mission of this department is to ensure a safe community to work and raise a family, by providing the most efficient response and mitigation of fires, hazardous materials, medical, natural disasters and other emergencies that threaten the welfare of our citizens.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
410				
9900 Fire / EMS	\$ 1,576,745	\$ 2,500,140	\$ 2,264,754	\$ 2,678,385
DEPARTMENT TOTAL	\$ 1,576,745	\$ 2,500,140	\$ 2,264,754	\$ 2,678,385
% CHANGE		58.56%	-9.41%	18.26%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 1,394,153	\$ 1,405,837	\$ 1,557,102	\$ 1,763,385
Operations	-	-	-	100,000
OPERATING BUDGET	\$ 1,394,153	\$ 1,405,837	\$ 1,557,102	\$ 1,863,385
Capital Budget	182,592	1,094,304	707,652	815,000
DEPARTMENT TOTAL	\$ 1,576,745	\$ 2,500,141	\$ 2,264,754	\$ 2,678,385
% CHANGE		58.56%	-9.41%	18.26%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
410-9900 Fire/EMS	0	6	6
Firefighter/EMT/Fire Medic	0	6	6

Budget Notes:

\$3,000 Annual Supplement for (376) Sworn Officers

Operations: \$100,000

Monthly Maintenance for T1 Lines/Metro E Connections = \$100,000

Capital Outlay: \$815,000

(1) Engine = \$425,000

(1) Ambulance = \$235,000

(2) Staff Sedans = \$44,000

EMS Software/Hardware = \$80,000

Swift Water Equipment = \$31,000

LOST FUND / 0102 - MCP

Mission Statement:

As a work prison, the mission is three-fold: To protect the public through effective control and custody of inmates, provide effective methods of self-improvement for inmates, and provide a safe and professional work environment for our staff.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
420:				
Muscogee County				
9900 Prison	\$ 583,346	\$ 628,585	\$ 1,045,812	\$ 710,040
DEPARTMENT TOTAL	\$ 583,346	\$ 628,585	\$ 1,045,812	\$ 710,040
% CHANGE		7.76%	66.38%	-32.11%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 398,810	\$ 522,968	\$ 573,829	\$ 578,040
Operations	-	10,000	24,827	-
OPERATING BUDGET	\$ 398,810	\$ 532,968	\$ 598,656	\$ 578,040
Capital Budget	184,536	95,617	447,156	132,000
DEPARTMENT TOTAL	\$ 583,346	\$ 628,585	\$ 1,045,812	\$ 710,040
% CHANGE		7.76%	66.38%	-32.11%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
420-9900 MCP	3	3	3
Sergeant	1	1	1
Officer	2	2	2
TOTAL	3	3	3

Budget Notes:

\$3,000 Annual Supplement for Sworn Officers (110)

Capital Outlay: \$132,000

- Rack Oven (GAS) Replacement = \$30,000
- 60 QT Hobart Heavy Duty Legacy Mixer (Replacement) = \$15,000
- Heavy Duty Gas Grill "48 inches" = \$5,000
- Detail Turn-out Building = \$50,000
- Intelliscan Multi-Zone Walk Through Security Metal Detector = \$12,000
- BOSS 2 (Body Orifice Security Scanner) = \$10,000
- Cell Phone Portable Detector Station = \$10,000

LOST FUND / 0102 - DISTRICT ATTORNEY

Mission Statement:

The mission of the District Attorney's office is to prepare a file for each case, identify the evidence and witnesses needed, research the pertinent law and determine the correct charges. The District Attorney's office strives to stay ahead of, and on top of the legal burdens placed upon the prosecutors, to protect the rights of all citizens, victims and defendants.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
500:				
9900 District Attorney	\$ -	\$ 59,308	\$ 65,046	\$ 132,535
DEPARTMENT TOTAL	\$ -	\$ 59,308	\$ 65,046	\$ 132,535
% CHANGE		N/A	9.67%	103.76%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ -	\$ 59,308	\$ 65,046	\$ 132,535
Operations	-	-	-	-
OPERATING BUDGET	\$ -	\$ 59,308	\$ 65,046	\$ 132,535
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ -	\$ 59,308	\$ 65,046	\$ 132,535
% CHANGE		N/A	9.67%	103.76%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
500-9900 District Attorney			
Assistant District Attorney	1	1	2
TOTAL	1	1	2

LOST FUND / 0102 - STATE COURT SOLICITOR

Mission Statement:

The State Court Solicitor's Office prosecutes all Muscogee County misdemeanor and City Ordinance violations appealed from Recorder's Court. Investigators collect all warrants, citations, reports, documents, records, histories and evidence, including witness interviews. Recommendations for disposition and sentencing are made and cases are presented to a Judge for pleas. The Solicitor's Office coordinates jail pleas and arraignment dockets before a State Court Judge.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
510:				
9900 State Court Solicitor	\$ 73,218	\$ 97,707	\$ 222,999	\$ 218,880
DEPARTMENT TOTAL	\$ 73,218	\$ 97,707	\$ 222,999	\$ 218,880
% CHANGE		33.45%	128.23%	-1.85%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 73,218	\$ 97,707	\$ 212,061	\$ 204,880
Operations	-	-	10,938	14,000
OPERATING BUDGET	\$ 73,218	\$ 97,707	\$ 222,999	\$ 218,880
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 73,218	\$ 97,707	\$ 222,999	\$ 218,880
% CHANGE		33.45%	128.23%	-1.85%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
510-9900 State Court Solicitor	1	3	3
Assistant Solicitor	1	2	2
Deputy Clerk I-Solicitor General	0	1	1
TOTAL	1	2	2

LOST FUND / 0102 - PUBLIC DEFENDER

Mission Statement:

To process cases through the criminal justice system as expediently as possible while providing high quality and professional representation of clients.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
520:				
9900 Public Defender	\$ 61,826	\$ 61,825	\$ 58,251	\$ 124,974
DEPARTMENT TOTAL	\$ 61,826	\$ 61,825	\$ 58,251	\$ 124,974
% CHANGE		0.00%	-5.78%	114.54%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ -	\$ -	\$ -	\$ -
Operations	61,826	61,825	58,251	124,974
OPERATING BUDGET	\$ 61,826	\$ 61,825	\$ 58,251	\$ 124,974
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 61,826	\$ 61,825	\$ 58,251	\$ 124,974
% CHANGE		0.00%	-5.78%	114.54%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
520-9900 Public Defender			
Assistant Public Defender	1	1	2
TOTAL	1	1	2

Budget Notes:

(1) Assistant Public Defender paid through the State of Georgia contract \$61,826 with benefits

LOST FUND / 0102 - MARSHAL

Mission Statement:

The Marshal's Department enforces the orders, writs and precepts of the Municipal Court. The department has original jurisdiction to enforce all orders and directives of the Municipal and Magistrate Courts.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
530:				
9900 Marshal	\$ 58,278	\$ 371,042	\$ 473,483	\$ 449,069
DEPARTMENT TOTAL	\$ 58,278	\$ 371,042	\$ 473,483	\$ 449,069
% CHANGE		536.68%	27.61%	-5.16%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 58,278	\$ 213,799	\$ 316,065	\$ 317,369
Operations	-	26,664	13,181	-
OPERATING BUDGET	\$ 58,278	\$ 240,463	\$ 329,246	\$ 317,369
Capital Budget	-	130,579	144,237	131,700
DEPARTMENT TOTAL	\$ 58,278	\$ 371,042	\$ 473,483	\$ 449,069
% CHANGE		536.68%	27.61%	-5.16%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
530-9900 Marshal			
Deputy Marshal	3	5	5
TOTAL	3	5	5

Budget Notes:

\$3,000 Annual Supplement for Sworn Officers (18)

Capital Outlays:

- (2) Patrol Vehicles (Chargers) = \$51,000
- (2) Patrol Vehicles (Tech Packages) = \$53,000
- (6) Eagle Eye In-Car Video System = \$22,200
- (9) Body Armor = \$5,500

LOST FUND / 0102 - MUNICIPAL COURT CLERK

Mission Statement:

The voters of Muscogee County elect the Clerk of Municipal Court to a four-year term. Municipal Court has jurisdiction of civil cases when the amount does not exceed \$ 15,000 including suits for damages, breach of contract, and garnishments and writs of possession up to \$ 15,000. In addition, all dispossessory proceedings, attachment levies, foreclosure liens and distress warrants are handled in Municipal Court. The Clerk of Municipal Court must record and maintain minutes and pleadings; collect and disburse court monies and costs to litigants. Warrants are also issued for bad checks, peace, criminal charges and good behavior.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
530:				
9902 Municipal Court Clerk	\$ -	\$ 89,420	\$ 91,452	\$ 92,882
DEPARTMENT TOTAL	\$ -	\$ 89,420	\$ 91,452	\$ 92,882
% CHANGE		N/A	2.27%	1.56%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ -	\$ 86,268	\$ 91,452	\$ 92,882
Operations	-	586	-	-
OPERATING BUDGET	\$ -	\$ 86,854	\$ 91,452	\$ 92,882
Capital Budget	-	2,566	-	-
DEPARTMENT TOTAL	\$ -	\$ 89,420	\$ 91,452	\$ 92,882
% CHANGE		N/A	2.27%	1.56%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
530-9902 Municipal Court Clerk	2	2	2
Senior Deputy Clerk	1	1	1
Deputy Clerk II	1	1	1
TOTAL	2	2	2

LOST FUND / 0102 - PROBATE COURT

Mission Statement:

The Judge of Probate is elected to a four-year term. Legal issues regarding the probate of wills; administration of estates; marriage licenses; mental health statutes; and guardians for minors are handled by this court.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
540:				
9900 Probate Court	\$ -	\$ -	\$ 14,156	\$ 46,620
DEPARTMENT TOTAL	\$ -	\$ -	\$ 14,156	\$ 46,620
% CHANGE		N/A	N/A	229.33%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ -	\$ -	\$ 14,156	\$ 46,620
Operations	-	-	-	-
OPERATING BUDGET	\$ -	\$ -	\$ 14,156	\$ 46,620
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ -	\$ -	\$ 14,156	\$ 46,620
% CHANGE		N/A	N/A	229.33%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
540-9900 Probate Court	0	1	1
Permit/Licensing Supervisor	0	0	1
Deputy Clerk II	0	1	0
TOTAL	0	1	1

Budget Notes: During the FY13 budget process, one Deputy Clerk II (G12) position was reclassified to a Permit/Licensing Supervisor position (G14).

LOST FUND / 0102 - SHERIFF

Mission Statement:

We, the members of the Muscogee County Sheriff's Office, are dedicated to safeguarding the lives and property of our community through fair and impartial treatment of all citizens. We strive to protect the community and to operate the Muscogee County Jail within the boundaries of the State and U.S. Constitutions while providing safe, humane and secure environment for both the staff and inmates. We are committed to effectively serving the Judiciary needs of all the Courts within our jurisdiction. We seek to strengthen our partnerships with all facets of our community and will fulfill our duties by adapting to the changing needs of our citizens and by adhering to the highest standards of integrity, ethics and professionalism when performing our duties as employees of Muscogee County Sheriff's Office.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
550:				
9900 Sheriff	\$ 1,142,177	\$ 1,884,541	\$ 3,839,493	\$ 3,538,059
DEPARTMENT TOTAL	\$ 1,142,177	\$ 1,884,541	\$ 3,839,493	\$ 3,538,059
% CHANGE		65.00%	103.74%	-7.85%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 1,142,177	\$ 1,523,366	\$ 2,273,936	\$ 2,495,761
Operations	-	86,983	240,512	-
OPERATING BUDGET	\$ 1,142,177	\$ 1,610,349	\$ 2,514,448	\$ 2,495,761
Capital Budget	-	274,192	1,325,045	1,042,298
DEPARTMENT TOTAL	\$ 1,142,177	\$ 1,884,541	\$ 3,839,493	\$ 3,538,059
% CHANGE		65.00%	103.74%	-7.85%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
550-2600 Detention	6	25	25
Lieutenant	0	0	1
Sergeant	1	1	1
Deputy Sheriff	5	11	12
Correctional Officers	0	9	9
Medical Technicians	0	2	2
Mental Health Counselors	0	2	0
TOTAL	6	25	25

LOST FUND / 0102 - SHERIFF

Budget Notes:

The following personnel was approved in this budget:

- Deputy Sheriff
- Lieutenant

The following personnel was deleted in this budget:

- (2) Mental Health Counselors

Capital Outlay: \$1,042,298

The following capital was approved in this budget:

- (13) Pursuit Vehicles w/o Conversion Kits - Replacements = \$676,000
- (6) Non Pursuit Vehicles - Replacement = \$132,000
- (1) Jail Inmate Van - Replacement = \$36,868
- (1) SUV - New = \$25,000
- (1) Kitchen Dishwasher = \$35,000
- (1) Kitchen Tilting Kettle = \$20,000
- (1) Kitchen Steamer = \$22,000
- (135) Python Series with Speed Plate Vests = \$78,570
- (30) Python Series with Speed Plate Vests = \$16,860

LOST FUND / 0102 - CORONER

Mission Statement:

The Coroner's office exists to serve the residents and visitors of Muscogee County by conducting thorough medico legal death investigations. The Coroner's Office will remain diligent in our effort to seek the truth, establish accurate conclusions, produce prompt reports and function with integrity and compassion in all aspects of our specialized professional expertise and dedicate ourselves to continuous progress towards excellence.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
570:				
9900 Coroner	\$ 6,754	\$ 7,479	\$ 41,408	\$ 32,839
DEPARTMENT TOTAL	\$ 6,754	\$ 7,479	\$ 41,408	\$ 32,839
% CHANGE		10.73%	453.66%	-20.69%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 6,754	\$ 7,479	\$ 7,841	\$ 7,839
Operations	-	-	-	-
OPERATING BUDGET	\$ 6,754	\$ 7,479	\$ 7,841	\$ 7,839
Capital Budget	-	-	33,567	25,000
DEPARTMENT TOTAL	\$ 6,754	\$ 7,479	\$ 41,408	\$ 32,839
% CHANGE		10.73%	453.66%	-20.69%

* Unaudited

Budget Notes:

\$3,000 Annual Supplement for Sworn Officers (2)

LOST FUND / 0102 - RECORDER'S COURT

Mission Statement:

Recorders Court hears traffic, criminal and city ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court's functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
580:				
9900 Recorder's Court	\$ -	\$ -	\$ 65,415	\$ 278,425
DEPARTMENT TOTAL	\$ -	\$ -	\$ 65,415	\$ 278,425
% CHANGE		N/A	N/A	325.63%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ -	\$ -	\$ 65,415	\$ 78,425
Operations	-	-	-	-
OPERATING BUDGET	\$ -	\$ -	\$ 65,415	\$ 78,425
Capital Budget	-	-	-	200,000
DEPARTMENT TOTAL	\$ -	\$ -	\$ 65,415	\$ 278,425
% CHANGE		N/A	N/A	325.63%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
580-9900 Recorder's Court	0	2	2
Judicial Admin. Technician II	0	2	2

Budget Notes:

The Recorder's Court division was under the Sheriff's Department until FY2010, when it was moved to the City Manager's office. During FY2012, Recorder's Court transitioned to its own department/unit. All personnel and budget figures for FY2011 & FY2012 can be found in the City Manager's budget section while FY2010 budget

Capital:

One (1) E-Ticketing Printing System = \$200,000

LOST FUND / 0102 - METRA

Mission Statement:

METRA's mission is to provide safe, reliable, dependable and cost-effective transit service with a professional team of employees, dedicated to their customer needs and committed to excellence.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
610:				
9900 METRA	\$ 3,846	\$ 3,907	\$ 3,907	\$ 3,920
DEPARTMENT TOTAL	\$ 3,846	\$ 3,907	\$ 3,907	\$ 3,920
% CHANGE		1.59%	0.00%	0.33%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 3,846	\$ 3,907	\$ 3,907	\$ 3,920
Operations	-	-	-	-
OPERATING BUDGET	\$ 3,846	\$ 3,907	\$ 3,907	\$ 3,920
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 3,846	\$ 3,907	\$ 3,907	\$ 3,920
% CHANGE		1.59%	0.00%	0.33%

* Unaudited

Budget Notes:

\$3,000 Annual Supplement for Sworn Officer (1)

LOST FUND / 0102 - NON-DEPARTMENTAL

Mission Statement:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
590:				
2000 Contingency	\$ -	\$ -	\$ -	\$ 3,741,374
3000 Non-Categorical	-	-	187,825	190,583
4000 Interfund Transfers	-	21,169,212	3,339,191	380,531
DEPARTMENT TOTAL	\$ -	\$ 21,169,212	\$ 3,527,016	\$ 4,312,488
% CHANGE		N/A	-83.34%	22.27%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ -	\$ -	\$ 3,339,191	\$ 227,648
Operations	-	21,169,212	187,825	4,084,840
OPERATING BUDGET	\$ -	\$ 21,169,212	\$ 3,527,016	\$ 4,312,488
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ -	\$ 21,169,212	\$ 3,527,016	\$ 4,312,488
% CHANGE		N/A	-83.34%	22.27%

* Unaudited

Budget Notes:

- Jail Pre-Construction Cost to include design - \$3,000,000
- Future Jail Personnel - \$500,000
- Cost Allocation/Risk Management/Worker's Compensation - \$453,116
- Debt Service - \$117,998

LOST FUND / 0109 - INFORMATION TECHNOLOGY

Mission Statement:

To provide efficient, innovative, and cost effective Information Technology Services necessary to support and enhance the daily business operations of the Consolidated government so as to better serve the citizens of Columbus, Georgia.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
210:				
9901 Information Technology	\$ 250,000	\$ 99,220	\$ 326,965	\$ 250,000
DEPARTMENT TOTAL	\$ 250,000	\$ 99,220	\$ 326,965	\$ 250,000
% CHANGE		-60.31%	229.54%	-23.54%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ -	\$ -	\$ -	\$ -
Operations	-	6,375	-	-
OPERATING BUDGET	\$ -	\$ 6,375	\$ -	\$ -
Capital Budget	250,000	92,845	326,965	250,000
DEPARTMENT TOTAL	\$ 250,000	\$ 99,220	\$ 326,965	\$ 250,000
% CHANGE		-60.31%	229.54%	-23.54%

* Unaudited

Budget Notes:

\$250,000 will be used for Technology

LOST FUND / 0109 - ENGINEERING

Mission Statement:

To provide an enhanced quality of life for all citizens who live and work in the region by: the delivery of an effective/safe transportation system to move people and goods throughout the community; provide management that is environmentally sensitive to our Natural Resources through the oversight of Storm Water and drainage structure, and to provide data, construction, and communication support to other City Departments by the effective and efficient delivery of Geographical Information, Construction Management, and Radio Communications.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
250:				
9901 Engineering	\$ 42,318	\$ 2,932,773	\$ 1,561,229	\$ 4,128,383
DEPARTMENT TOTAL	\$ 42,318	\$ 2,932,773	\$ 1,561,229	\$ 4,128,383
% CHANGE		6830.32%	-46.77%	164.43%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 42,318	\$ 71,526	\$ 71,138	\$ 72,799
Operations	-	9,658	118,396	-
OPERATING BUDGET	\$ 42,318	\$ 81,184	\$ 189,534	\$ 72,799
Capital Budget	-	2,851,589	1,371,695	4,055,584
DEPARTMENT TOTAL	\$ 42,318	\$ 2,932,773	\$ 1,561,229	\$ 4,128,383
% CHANGE		6830.32%	-46.77%	164.43%

* Unaudited

Budget Notes:

Flood Abatement/Stormwater - \$750,000

Roads/Bridges - \$3,305,584

LOST FUND / 0109 - PUBLIC SERVICES

Mission Statement:

The Department of Public Services strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of city owned properties in a safe and efficient manner, which is sensitive to the environment. The department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
260:				
9901 Public Services	\$ 44,312	\$ 267,317	\$ 144,632	\$ 800,000
DEPARTMENT TOTAL	\$ 44,312	\$ 267,317	\$ 144,632	\$ 800,000
% CHANGE		503.26%	-45.89%	453.13%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ -	\$ -	\$ -	\$ -
Operations	-	-	30,531	-
OPERATING BUDGET	\$ -	\$ -	\$ 30,531	\$ -
Capital Budget	44,312	267,317	114,101	800,000
DEPARTMENT TOTAL	\$ 44,312	\$ 267,317	\$ 144,632	\$ 800,000
% CHANGE		503.26%	-45.89%	453.13%

* Unaudited

Budget Notes:

Facilities Improvements - \$800,000

LOST FUND / 0109 - NON-DEPARTMENTAL

Mission Statement:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Expenditures By Division

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ -	\$ 2,256
3000	Non-Categorical	-	-	10,309	44,638
4000	Interfund Transfers	-	12,068,651	4,270,159	5,274,723
DEPARTMENT TOTAL		\$ -	\$ 12,068,651	\$ 4,280,468	\$ 5,321,617
% CHANGE			N/A	-64.53%	24.32%

* Unaudited

Expenditures By Category

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services		\$ -	\$ -	\$ -	\$ 2,256
Operations		-	12,068,651	4,280,468	5,319,361
OPERATING BUDGET		\$ -	\$ 12,068,651	\$ 4,280,468	\$ 5,321,617
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ -	\$ 12,068,651	\$ 4,280,468	\$ 5,321,617
% CHANGE			N/A	-64.53%	24.32%

* Unaudited

Budget Notes:

Debt Service - \$3,270,159

Cost Allocation - \$10,309



Stormwater (Sewer) Fund

Expenditures By Division

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ -	\$ 44,315
3000	Non-Categorical	193,677	187,983	198,924	213,974
4000	Inter Fund Transfer	646,913	639,280	688,468	653,903
250:					
2300	Drainage	419,966	390,383	409,458	482,853
2600	Stormwater	237,402	274,852	273,522	286,367
260:					
3210	Sewer Maintenance	2,849,751	3,819,270	3,088,139	3,418,731
3710	Other Repairs & Maintenance	-	4,984	-	5,000
DEPARTMENT TOTAL		\$ 4,347,709	\$ 5,316,752	\$ 4,658,511	\$ 5,105,143
% CHANGE			22.29%	-12.38%	9.59%

* Unaudited

Expenditures By Category

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$	2,829,175	\$ 2,941,486	\$ 2,855,248	\$ 3,105,730
Operations		805,802	894,847	910,105	1,058,941
OPERATING BUDGET	\$	3,634,977	\$ 3,836,333	\$ 3,765,353	\$ 4,164,671
Capital Budget		712,732	1,480,419	893,158	940,472
DEPARTMENT TOTAL	\$	4,347,709	\$ 5,316,752	\$ 4,658,511	\$ 5,105,143
% CHANGE			22.29%	-12.38%	9.59%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
250-2300 Drainage	6	6	6
Project Engineer	2	2	2
Engineer Inspector	2	2	2
Survey Technician	1	1	1
Survey Crew Leader	1	1	1

STORMWATER FUND / 0202

250-2600 Stormwater	4	4	4
Stormwater Engineer	1	1	1
Stormwater Data Inspector	1	1	1
Stormwater Data Technician II	1	1	1
Stormwater Data Technician I	1	1	1
260-3210 Stormwater Maintenance	56	56	56
Stormwater Manager	1	1	1
Assistant Stormwater Manager	1	1	1
Correctional Officer - Stormwater	11	11	11
Chemical Application Supervisor	1	1	1
Chemical Application Technician	3	3	3
Stormwater Drainage Technician	1	1	1
Stormwater Crew Supervisor	2	2	2
Crew Leader - Stormwater	5	5	5
Equipment Operator Crew Leader	1	1	1
Equipment Operator III	7	7	7
Equipment Operator II	4	4	4
Equipment Operator I	3	3	3
Maintenance Worker I	15	15	15
Administrative Technician	1	1	1
TOTAL	66	66	66

Non-Departmental - Contingency

Program Description:

Departments' budget specific appropriations and expenditures pertaining solely to that department. However, large emergency expenditures are not always accounted for by a specific department; therefore, we have established the contingency section to record these appropriations and expenditures.

Non-Departmental - Non-Categorical

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

Non-Departmental - Inter Fund Transfers

Program Description:

This cost center records the allocations of appropriations to the Capital Improvement Projects Fund for recording and accounting purposes.

Project Description	Budget
Pipe Rehabilitation/Replacement*	\$542,518
TOTAL	\$542,518

* The detail for these projects can be found in the Capital Improvement Program Budget Book.

STORMWATER FUND / 0202

Drainage

Program Description:

The Drainage division is responsible for review and inspection of site development construction projects. These duties include but are not limited to: insuring proper handling of Stormwater runoff and compliance with the new Unified Development Ordinance.

Goals, Objectives and Performance Data

Goal:	To review plans within a timely manner and provide onsite inspection.		
Objective:	To ensure compliance with Federal, State and Local laws.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of plans reviewed	143	111	120

Stormwater

Program Description:

The Stormwater division, managed by the Engineering Department of the Development Resource Center is responsible for providing engineering services for the Columbus Consolidated Government. Services include reporting and monitoring Stormwater activity, meeting federal and state Stormwater mandates.

Goals, Objectives and Performance Data

Goal:	To document in-stream water quality trends and pollutant removal efficiencies of stormwater best management practices (BMPs) through our GaEPD-approved Stormwater Management Program to include wet weather, 303(d) creek program.		
Objective:	Perform required water quality monitoring for the wet weather, 303(d) program.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of samples collected for two monitoring programs	366	398	398

Goal:	To educate our citizens and promote environmental stewardship through our Public Information & Education Program and perform required inlet marking as part of the Community Rating System (Flood Plan Management Program).		
Objective:	Storm sewer inlets marked.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of inlets marked	250	250	250

Budget Notes:

The following capital was approved in this budget:

- Mid Size SUV 4x4 - Additional
- Mid Size SUV - Replacement

STORMWATER FUND / 0202

Stormwater Maintenance

Program Description:

The Stormwater/Sewer Maintenance Division, managed by Public Services Department, is responsible for maintaining storm easements including ditches, inlets, drain pipes, watersheds, detention and retention ponds, construction and installation of storm sewers and ensuring the free flow of storm water.

Goals, Objectives and Performance Data

Goal:	To improve the flow of water in storm drain pipes.		
Objective:	Pressure clean 19.9 miles of storm drainpipes to help prevent blockage.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Miles of storm drain pipes pressured cleaned annually	17.0	18.5	19.0

Budget Notes:

The following capital was approved in this budget:

- Mid Size 2WD Crew Cab Pickup Truck - Replacement
- 7Yd Dump Truck - Additional
- Eductor Truck - Replacement
- Above expenses will be funded out of Stormwater Fund CIP interest.

Other Maintenance and Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Sewer Fund divisions.



Paving Fund

Expenditures By Division

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ -	\$ 113,982
3000	Non-Categorical	570,513	602,607	683,148	725,475
4000	Inter Fund Transfer	1,557,266	1,362,691	3,651,586	1,315,525
250:					
2200	Highways & Roads	932,576	910,641	902,350	1,062,466
260:					
2100	Street Improvements	1,897,615	1,908,289	3,257,807	-
2800	Landscape & Forestry	2,055,636	2,915	-	-
3110	Street Repairs & Maintenance	2,387,584	2,305,767	2,422,485	4,687,468
3120	Environmental Maintenance	2,910,900	5,155,204	6,076,870	6,328,177
3130	Right of Way Maintenance -	221,485	241,974	265,886	275,795
3710	Other Maintenance & Repairs	-	2,448	1,910	5,000
DEPARTMENT TOTAL		\$ 12,533,575	\$ 12,492,536	\$ 17,262,042	\$ 14,513,888
% CHANGE			-0.33%	38.18%	-15.92%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 7,311,917	\$ 7,476,134	\$ 7,488,172	\$ 8,017,708
Operations	3,334,966	3,738,128	3,863,763	4,528,194
OPERATING BUDGET	\$ 10,646,883	\$ 11,214,262	\$ 11,351,935	\$ 12,545,902
Capital Budget	1,886,692	1,268,839	5,910,107	1,967,986
DEPARTMENT TOTAL	\$ 12,533,575	\$ 12,483,101	\$ 17,262,042	\$ 14,513,888
% CHANGE		-0.40%	38.28%	-15.92%

* Unaudited

PAVING FUND / 0203

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
250-2200 Highways & Roads	15	15	15
Engineering Director	1	1	1
Engineering Inspection Coordinator	1	1	1
Engineering Inspector	3	3	3
Survey Crew Leader	2	2	2
Survey Supervisor	1	1	1
Administrative Secretary	1	1	1
Administrative Technician I	1	1	1
Survey Technician	1	1	1
Administrative Assistant	1	1	1
CAD Technician	1	1	1
Survey Crew Worker	1	1	1
Senior Engineer Technician	1	1	1
260-2100 Street Improvements	31	31	0
Heavy Equipment Manager	1	1	0
Heavy Equipment Supervisor	2	2	0
Senior Heavy Equipment Operator	2	2	0
Heavy Equipment Operator	2	2	0
Equipment Operator III	13	13	0
Equipment Operator II	8	8	0
Correctional Officer - Heavy Equipment	1	1	0
Maintenance Worker I	1	1	0
Administrative Technician I	1	1	0

PAVING FUND / 0203

	FY11 Actual	FY12 Actual	FY13 Adopted
260-3110 Streets (Street Repairs & Maintenance & Street Improvements merged in FY13)	46	46	71
Street Maintenance Manager	1	1	1
Assistant Street Maintenance Manager	1	1	1
Heavy Equipment Manager	0	0	1
Correctional Officer - Streets	3	3	3
Correctional Officer - Heavy Equipment	0	0	1
Public Services Crew Supervisor	2	2	2
Heavy Equipment Supervisor	0	0	2
Public Services Crew Leader	6	6	6
Senior Heavy Equipment Operator	0	0	2
Heavy Equipment Operator	0	0	2
Equipment Operator III	0	0	10
Equipment Operator II	0	0	5
Equipment Operator I	6	6	6
Maintenance Worker III	6	6	6
Maintenance Worker II	4	4	4
Maintenance Worker I	16	16	17
Administrative Technician I	1	1	2
Inmate Labor	15	15	15

260-3120 Urban Forestry & Beautification (right of Way Maintenance & Forestry merged in FY11)	77	77	83
Forestry & Beautification Manager	1	1	1
Assistant Manager - Beautification	1	1	1
Assistant Manager - Forestry	1	1	1
Contract Inspector	1	1	1
Urban Forestry Supervisor	1	1	1
Forestry Administrator	1	1	1
Tree Trimmer Crew Leader	5	5	5
Tree Trimmer II	1	1	1
Tree Trimmer I	1	1	1
Administrative Technician I	2	2	2
Chemical Applications Supervisor	1	1	1
Chemical Applications Technician	2	2	2
Correctional Officer - Forestry	10	10	10
Equipment Operator III	13	13	16
Equipment Operator II	8	8	11
Equipment Operator I	8	8	8
Maintenance Worker I	15	15	15
Maintenance Worker I - Temporary	2	2	2
Public Services Crew Leader	4	4	4
Public Services Supervisor	1	1	1
260-3130 Right of Way Maintenance - Community Service	3	3	3
Community Service Coordinator	1	1	1
Public Services Crew Leader	2	2	2
Maintenance Worker I - Part Time	7	7	7
Maintenance Worker I - Temporary	6	3	6
TOTAL	172	172	172

PAVING FUND / 0203

Non-Departmental - Contingency

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, large emergency expenditures are not always accounted for by a specific department; therefore, we have established the contingency section to record these appropriations and expenditures.

Non-Departmental - Non-Categorical

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

Non-Departmental - Inter-fund Transfers

Program Description:

This cost center records the allocations of appropriations to the Capital Improvement Projects Fund for recording and accounting purposes.

Budget Notes:

-The budget reflects The funding for these specific Capital Improvement Projects.

Performance Indicators:	Budget
Resurfacing/Road Improvements	\$ 1,025,646
Performance Indicators:	\$ 1,025,646

Highway and Roads

Program Description:

The Highway and Roads division, managed by the Engineering Department, provides engineering services to agencies of the Columbus Consolidated Government. Services include street acceptance, preparation of engineering reports and studies, identifying easements and public right of ways, drafting construction plans, contracts and specifications, inspecting construction projects and administering construction contracts. The division manages the pavement management program.

Goals, Objectives and Performance Data

Goal:	To increase the citizen satisfaction of the City's roadways.		
Objective:	To reduce the number of calls for unsatisfactory utility repairs through permit management.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Number of permits	1,826	1,870	1,850

Budget Notes:

-The following capital was approved in this budget:

- Mid Size SUV - Replacement
- Small Size SUV - Replacement

PAVING FUND / 0203

Streets

Program Description:

To repair right-of-way areas; i.e. potholes, asphalt maintenance, curbs/gutters, sidewalks, guardrails, inlet tops and fences.

Goals, Objectives and Performance Data

Goal:	To improve asphalt maintenance as well as all curb and gutter and other various concrete maintenance within the City of Columbus.		
Objective:	To increase asphalt maintenance and repairs as well as concrete work.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Tons of Asphalt Used	2,190	2,200	2,210

Goal:	To keep sidewalks and curbs and gutters in a safe and serviceable condition.		
Objective:	To provide safer sidewalks by removing trip hazards and making the necessary repairs as found by our staff and or reported by our citizens.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Yards of concrete poured	1,340	1,341	1,345

Budget Notes:

-The following capital was approved in this budget:

- Tandem Axle-Fuel/Lube Truck - Replacement
- Super Shot 125 DC Asphalt Sealing Tank - Replacement
- Stake Truck with Extended 4 Door Cab - Replacement
- Tack Distributor - Additional
- Asphalt Curb Machine - Additional
- Mid Size Skid Steer with Milling Attachment - Additional
- 18ft Flatbed Trailer - Additional

PAVING FUND / 0203

Urban Forestry & Beautification

Program Description:

To cut vegetation along city right-of-ways and city property, to apply herbicides to reduce the amount of unwanted vegetation, to provide landscaping activities along city right-of-ways and city property, to provide emergency response services for removal of debris, spills, and ice on the roadways, and to assist other divisions as needed. Also to provide urban forestry services to include removing, pruning, and planting of city trees. The division also provides contract inspection on the city's gateways and enforces the Tree Preservation and Replacement Ordinance.

Goals, Objectives and Performance Data

Goal:	To maintain a neat appearance within the city's small median type parks.		
Objective:	Service an average of 62 parks once every two weeks.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Average number of parks maintained every two weeks during peak growth months (May - Oct)	46	37	62

Goals, Objectives and Performance Data

Goal:	Reduce the frequency of needed cutting on right-of-ways and other property.		
Objective:	Treat 5,000 acres of land annually with herbicides.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Annual acreage treated	5,722	5,352	6,000

Goal:	To prune trees on city properties.		
Objective:	Increase the number of trees pruned by 3%.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of trees pruned	5,014	4,820	4,965

Budget Notes:

-The following capital was approved in this budget:

- Six (6) Commercial Versatile Mowers - Replacement
- Flatbed Dump Truck - Replacement
- Farm Tractor - Replacement
- Batwing Mower 15' - Replacement
- Twelve (12) Heavy Duty Dual Axle Trailers - Replacement
- Full Size Crew Cab 4x4 Pickup Truck - Replacement
- Two (2) Full Size Crew Cab 3/4 Ton Pickup Truck - Replacement

- Wood Chipper - Replacement
- Chipper Dump Truck - Replacement

PAVING FUND / 0203

Right of Way Maintenance - Community Service

Program Description:

Maintains two (2) city cemeteries and 40-50 city owned properties. Provide support for various city supported activities such as Riverfest Weekend, Help the Hooch, Christmas tree and telephone book recycling programs. Clean the city and county right-of-way of litter and debris.

Goals, Objectives and Performance Data

Goal:	To pick up litter on the City's rights-of-ways.		
Objective:	To increase the number of miles policed by 3% every year.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Number of miles policed	15,830	16,304	16,793

Goal:	To increase the number of probationers assigned.		
Objective:	Coordinate directly with the Courts to increase by 5% the number of sentenced individuals and assigning them to the Department of Public Services.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Number of probationers assigned	449	471	494

Budget Notes:

-The following capital was approved in this budget:

- 15 Passenger Van - Replacement

Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Paving Fund divisions.

MEDICAL CENTER FUND / 0204

Mission Statement:

The Consolidated Government and the Medical Center have a contractual agreement whereby hospital services are provided to indigent Muscogee County residents. The Medical Center receives an amount equal to the revenue produced by three mills of property tax to cover such services after the approval of said patient bills by the Consolidated Government.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
200:				
3000 Medical Center	\$ 12,688,954	\$ 13,175,027	\$ 13,623,009	\$ 13,659,756
DEPARTMENT TOTAL	\$ 12,688,954	\$ 13,175,027	\$ 13,623,009	\$ 13,659,756
% CHANGE		3.83%	3.40%	0.27%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ -	\$ -	\$ -	\$ -
Operations	13,472,470	13,175,027	13,623,009	13,659,756
OPERATING BUDGET	\$ 13,472,470	\$ 13,175,027	\$ 13,623,009	\$ 13,659,756
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 13,472,470	\$ 13,175,027	\$ 13,623,009	\$ 13,659,756
% CHANGE		-2.21%	3.40%	0.27%

* Unaudited



Integrated Waste Fund

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
590:				
2000 Contingency	\$ -	\$ -	\$ -	\$ 75,984
3000 Non-Categorical	686,940	747,886	753,691	759,749
4000 Inter Fund Transfer	80,000	146,234	146,234	186,293
640:				
4000 Integrated Waste Supp Cap	-	-	-	-
260:				
3510 Solid Waste Collection	5,155,050	5,367,637	5,469,162	5,651,706
3520 Recycling	992,095	931,643	922,006	1,052,916
3540 Granite Bluff Inert Landfill	259,186	244,616	261,842	325,273
3550 Oxbow Meadows Inert Landfill	196,265	202,203	215,562	307,681
3560 Pine Grove Sanitary Landfill	1,739,200	1,754,761	2,134,230	1,552,795
3570 Recycling Sustainability Center	-	138,422	162,655	188,014
3710 Other Maintenance & Repairs	3,060	-	3,554	13,580
270:				
3150 Refuse Collection	70,627	77,569	83,610	76,009
DEPARTMENT TOTAL	\$ 9,182,423	\$ 9,610,971	\$ 10,152,546	\$ 10,190,000
% CHANGE		4.67%	5.63%	0.37%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 4,862,844	\$ 4,973,147	\$ 4,934,571	\$ 5,234,430
Operations	4,343,585	4,597,110	4,496,046	4,955,570
OPERATING BUDGET	\$ 9,206,429	\$ 9,570,257	\$ 9,430,617	\$ 10,190,000
Capital Budget	307,772	267,232	721,929	-
DEPARTMENT TOTAL	\$ 9,514,201	\$ 9,837,489	\$ 10,152,546	\$ 10,190,000
% CHANGE		3.40%	3.20%	0.37%

* Unaudited

INTEGRATED WASTE FUND / 0207

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
260-3510 Solid Waste Collection	70	70	70
Assistant Director	1	1	1
Solid Waste & Recycling Manager	1	1	1
Asst Division Mgr - Solid Waste & Recycling	1	1	1
Waste Collection Route Supervisor	5	5	5
Waste Equipment Operator	57	57	57
Waste Equipment Operator-Temporary	1	0	0
Waste Collection Worker	4	4	4
Animal Control Officer I	1	1	1
260-3520 Recycling	13	12	12
Recycling Route Supervisor	1	1	1
Recycling Truck Driver	8	8	8
Waste Equipment Operator	4	3	3
Material Recovery Facility Supervisor	0	0	0
Material Recovery Facility Technician	0	0	0
Material Recovery Facility Technician-Temp	0	0	0
260-3540 Granite Bluff Inert Landfill	3	3	3
Landfill Supervisor	1	1	1
Landfill Operator	2	2	2
260-3550 Oxbow Meadows Inert Landfill	4	4	4
Landfill Supervisor	1	1	1
Landfill Operator	2	2	2
Heavy Equipment Operator	1	1	1
260-3560 Pine Grove Sanitary Landfill	11	11	12
Waste Disposal Manager	1	1	1
Assistant Waste Disposal Manager	1	1	1
Senior Landfill Operator	1	1	1
Heavy Equipment Operator	2	2	3
Landfill Operator	5	5	5
Landfill Maintenance Technician	1	1	1
260-3570 Material Recovery Facility	0	3	3
Material Recovery Facility Supervisor	0	1	1
Material Recovery Facility Technician	0	2	2
270-3150 Refuse Collection	1	1	1
Equipment Operator II	1	1	1
TOTAL	102	104	105

INTEGRATED WASTE FUND / 0207

Non-Departmental Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Departmental Non-Categorical

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year. The largest component of the cost allocation charges to the Integrated Waste Fund is vehicle maintenance.

Non-Departmental Inter fund Transfers

Program Description:

This cost center records the allocations of appropriations to the Capital Improvement Projects Fund for recording and accounting purposes.

Budget Issues:

-The budget reflects the funding for this specific Capital Improvement Projects.

Project Description	Budget
Landfill Construction, Closure and Post Closure	\$ -
TOTAL	\$ -

Solid Waste Collection

Program Description:

The Solid Waste Collection division collects household garbage, yard waste and bulky waste.

Goals, Objectives and Performance Data

Goal:	To lower the number of collection stops missed.		
Objective:	To reduce the number of missed pick-ups by 3% annually.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Annual number of missed pick-ups	1,352	1,024	1,000

INTEGRATED WASTE FUND / 0207

Solid Waste Collection (con't)

Goals, Objectives and Performance Data

Goal:	To reduce the number of customer complaints.		
Objective:	To reduce the number of customer complaints by 3% annually.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Annual number of customer complaints	10	9	8

Recycling

Program Description:

This division is responsible for the collection of Recyclable Commodities.

Goals, Objectives and Performance Data

Goal:	To provide the opportunity for each resident to participate in recycling.		
Objective:	Increase the number of participants in recycling.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of participants	49,373	50,265	53,000

Goal:	To promote the concept of recycling to the general public.		
Objective:	Increase the tonnage of recyclables collected.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Tons of Recyclables collected	2,571	2,616	3,000

Goal:	Improve the multi-family housing recycling program.		
Objective:	Increase the number of apartment complexes participating in the multi-family housing recycling program.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of complexes participating	10	13	15

INTEGRATED WASTE FUND / 0207

Granite Bluff Inert Landfill

Program Description:

The Granite Bluff Inert Landfill site is responsible to operate a state of the art inert landfill in compliance with Federal, State, and Local directives.

Goals, Objectives and Performance Data

Goal:	To increase recycling to ensure longer life span for the inert disposal site.		
Objective:	To increase on-site mulching operations by 20%-40%.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Inert material collected	29,092	32,001	35,201

Oxbow Meadows Inert Landfill

Program Description:

The Oxbow Meadows Inert Landfill gives the City of Columbus an increased disposal capacity, and therefore an increased life span for this critical disposal element. The landfill is operated five days a week in full compliance with all State and Federal regulating statutes.

Goals, Objectives and Performance Data

Goal:	Increase recycling to ensure longer life span for the inert disposal site.		
Objective:	Increase on-site mulching operations up to a possible 20%-40%		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Tons mulched	2,483	4,437	6,391

Goal:	To provide for the disposal of inert material.		
Objective:	To accept inert material from citizens and residents of Muscogee County.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Inert materials accepted	15,622	17,104	18,586

INTEGRATED WASTE FUND / 0207

Pine Grove Landfill

Program Description:

The Pine Grove Landfill responsibility is to operate a state of the art Municipal Solid Waste Landfill in compliance with Federal, State and Local directives.

Goals, Objectives and Performance Data

Goal:	To provide for the disposal of municipal solid waste (MSW) and construction and demolition (C&D) materials.		
Objective:	To accept MSW and C&D material for the citizens, residents, and other commercial customers of Muscogee County.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Tonnage of MSW accepted	78,221	80,568	82,985
Tonnage of C&D accepted	5,451	5,614	5,783
Special Handling	580	580	580

Budget Notes:

The following personnel was approved in this budget

- Heavy Equipment Operator

Recycling Sustainability Center

Program Description:

This division is responsible for the collection of Recyclable Commodities.

Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Integrated Waste Fund division.

Refuse Collections

Program Description:

The Parks and Recreation Department is responsible for the pick-up of waste deposited in trash receptacles in parks around the city. Operating with one truck, this division picks up trash from over 2,000 cans in 52 parks including South Commons and the River Walk. The Parks Refuse division operates seven days a week from April 1 to November 1, and five days a week the remaining 5 months per year. During the week, the division is able to utilize inmate labor. The truck makes two trips per day to the landfill except for Saturday when the landfill closes at noon and on Sunday when the landfill is closed.



Emergency Telephone Fund / E911

Mission Statement:

The 911 Center will provide effective and responsive emergency and non-emergency communication services in a professional and efficient manner for public safety and other agencies. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures By Division

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
400:					
3220	E-911	\$ 3,394,205	\$ 3,228,738	\$ 3,242,862	\$ 3,440,923
590:					
2000	Contingency	-	-	-	36,144
4000	Inter Fund Transfer	-	-	-	81,525
DEPARTMENT TOTAL		\$ 3,394,205	\$ 3,228,738	\$ 3,242,862	\$ 3,558,592
% CHANGE			-4.87%	0.44%	9.74%

* Unaudited

Expenditures By Category

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$	2,416,752	\$ 2,496,155	\$ 2,550,842	\$ 2,610,917
Operations		697,453	732,583	692,020	947,675
OPERATING BUDGET	\$	3,114,205	\$ 3,228,738	\$ 3,242,862	\$ 3,558,592
Capital Budget		280,000	-	-	-
DEPARTMENT TOTAL	\$	3,394,205	\$ 3,228,738	\$ 3,242,862	\$ 3,558,592
% CHANGE			-4.87%	0.44%	9.74%

* Unaudited

EMERGENCY TELEPHONE FUND / 0209

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
400-3220 E-911	56	56	56
Police Lieutenant	1	1	1
Police officer	2	2	2
911 Center Supervisor	6	6	6
Communication Technician I/II/III	45	45	45
Administrative Clerk	1	1	1
Administrative Secretary	1	1	1
TOTAL	56	56	56

Emergency Telephone

Program Description:

The 911 Center is divided into two areas: the Public Safety Message Center and the Emergency Operations Center. The Public Safety Message Center is the administrative telephone-answering unit for the Police and Fire Departments. The 911 Operations Center is responsible for receiving requests for emergency services and dispatching the appropriate units to the emergency; monitoring and dispatching the Police, State Sheriff's, Fire and EMS radio channels; the Civil Defense National Warning System; all bank alarms, the FBI and National Guard Alarms; and implementing emergency procedures in concert with other agencies.

Goals, Objectives and Performance Data

Goal:	To provide emergency and non-emergency communications services in a professional and efficient manner for public safety and other agencies.		
Objective:	To dispatch all calls for service in a timely, accurate and professional manner.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Police Calls Dispatched	160,145	159,254	158,378
Fire Calls Dispatched	18,509	18,660	18,810
EMS Calls Dispatched	25,845	26,025	26,210

Non-Departmental Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department. The non-categorical section has been established for recording these appropriations and expenditures.



Community Development

Program Description:

Provide reinvestment opportunities including the promotion of providing decent, safe, affordable housing for all citizens by collaboration with non-profits and for profit housing developers.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
245: CDBG Program	\$ 2,013,225	\$ 2,549,059	\$ 2,237,046	\$ 1,497,261
DEPARTMENT TOTAL	\$ 2,013,225	\$ 2,549,059	\$ 2,237,046	\$ 1,497,261
% CHANGE		26.62%	-12.24%	-33.07%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 282,909	\$ 204,610	\$ 248,964	\$ 288,094
Operations	1,650,263	1,840,487	1,956,987	1,195,040
OPERATING BUDGET	\$ 1,933,172	\$ 2,045,097	\$ 2,205,951	\$ 1,483,134
Capital Budget	80,053	503,962	31,095	14,127
DEPARTMENT TOTAL	\$ 2,013,225	\$ 2,549,059	\$ 2,237,046	\$ 1,497,261
% CHANGE		26.62%	-12.24%	-33.07%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
245-1000 CDBG Administration	5	5	5
Community Reinvestment Director	1	1	1
Project Manager	1	1	1
Community Reinvestment Tech. II	2	2	2
Community Reinvestment Tech. I	1	1	1

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) / 0210

Program Description:

The Community Reinvestment provides comprehensive CDBG reinvestment opportunities while providing services for the homeless and providing safe, affordable, and decent housing to the citizens of Muscogee County.

Goals, Objectives and Performance Data

Goal:	To provide decent housing and create a viable living environment.		
Objective:	To demolish previously cited code violations for unsafe housing units that create and/or contribute to slum and blight conditions.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Adopted
Number of code violations/citations/notices resulting in demolitions	20	18	30

Goal:	To prevent further deterioration and decline of neighborhoods through the correction of housing code violations in eligible residential structures.		
Objective:	To aid the elderly and/or disable citizens with emergency repairs through the Project Care Program.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Adopted
Number of project care rehabilitation	12	5	4

Budget Notes:

-Capital outlays total of \$14,127

WORKFORCE INVESTMENT ACT (WIA) FUND / 0220

Program Description:

The Workforce Investment Act (WIA) Program accounts for grant monies received from the Department of Labor to carry out the federal objectives formerly carried out by the Job Training Partnership Act (JTPA) Program:

- To authorize and fund different employment and training programs.
- To establish programs that provide job-training services for dislocated workers, economically disadvantaged adults and youth facing significant employment barriers.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Department Total	\$ 3,195,478	\$ 3,378,341	\$ 2,263,164	\$ 3,306,419
DEPARTMENT TOTAL	\$ 3,195,478	\$ 3,378,341	\$ 2,263,164	\$ 3,306,419
% CHANGE		5.72%	-33.01%	46.10%

* Unaudited

Adult & Dislocated Workers

Program Description:

WIA authorizes "core" and "intensive" services. "Core" services are available to all adults and include job search and placement assistance; labor market information; initial assessment of skills and needs; information about available services; and follow-up services. "Intensive" services are available for unemployed individuals who are not able to find jobs through core services alone. These services include more comprehensive assessments, development of employment plans, counseling, case management and short-term pre-vocational services. Additionally, the Act authorizes the provision of temporary income support to enable participant continuation in training.

Youth

Program Description:

WIA authorizes eligible youth ages 14 through 21 to be considered as low-income and must meet one or more of the following challenges:

- (1) School dropout;
- (2) basic literacy skills deficiency;
- (3) homeless, runaway, or foster child;
- (4) pregnant or a parent;
- (5) an offender; or
- (6) need help completing an educational program or securing/holding a job.

Furthermore, 30% of these funds must help those who are in school. Additionally, the program just provides summer employment opportunities linked to academic and occupational learning.

ECONOMIC DEVELOPMENT AUTHORITY FUND / 0230

Program Description:

The Columbus Consolidated Government and the Development Authority of Columbus have an agreement whereby economic development activities that include; working with local and regional entities in attracting quality companies, working to broaden the Muscogee County tax base, job creation and retention are provided by the Development Authority, in conjunction with the Greater Columbus Chamber of Commerce. The Development Authority will receive the revenue produced by 0.25 mills of ad valorem taxes to cover such activities.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
590:				
1000 Agency Appropriations \$	1,025,263	\$ 1,042,225	\$ 1,103,644	\$ 1,044,780
DEPARTMENT TOTAL	\$ 1,025,263	\$ 1,042,225	\$ 1,103,644	\$ 1,044,780
% CHANGE		1.65%	5.89%	-5.33%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ -	\$ -	\$ -	\$ -
Operations	1,025,263	1,042,225	1,103,644	1,044,780
OPERATING BUDGET	\$ 1,025,263	\$ 1,042,225	\$ 1,103,644	\$ 1,044,780
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 1,025,263	\$ 1,042,225	\$ 1,103,644	\$ 1,044,780
% CHANGE		1.65%	5.89%	-5.33%

* Unaudited

DEBT SERVICE FUND / 0405

Program Description:

The Debt Service Fund accounts for the retirement of general obligation bond issues, Columbus Building Authority lease contracts, the Water Commissioners revolving loan contract and Lease Purchase Programs.

Expenditures By Category –

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ -	\$ -	\$ -	\$ -
Operation	10,397,636	10,584,794	9,991,906	11,976,222
OPERATING BUDGET	\$10,397,636	\$10,584,794	\$9,991,906	\$11,976,222
Capital Budget	\$ -	\$ -	\$ -	\$ -
PROGRAM TOTAL	\$10,397,636	\$10,584,794	\$9,991,906	\$11,976,222
% CHANGE		1.80%	-5.60%	19.86%

*Unaudited

Overview and Debt Financing Principles:

The Columbus Consolidated Government maintains a Debt Service Fund. This fund is used to service debt from four sources: General Obligation Debt, Columbus Building Authority contractual debt, the Board of Water Commissioners revolving loan contract, and lease purchase programs with the Georgia Municipal Association. Proceeds of a dedicated property tax is the primary source of revenue for the Debt Service Fund and a 1% special purpose local option sales tax is the primary source of revenue for the Sales Tax Proceeds Account Fund. Further information is available in the Financial Summaries, B-13 and starting on B-53.

All local governments must determine how capital projects will be financed. It is the policy of the Columbus Consolidated Government (CCG) to use debt sparingly to retain the capacity to issue additional debt if the need arises. Currently, CCG is currently well below the 20% level that is considered by the credit industry to be a danger signal. In addition, the CCG is well below the legal debt ceiling for general obligation debt (details on Debt Margin below).

Debt Margin:

The Columbus Consolidated Government remains below the debt ceiling of 10% of assessed value of taxable property established by the State of Georgia's constitution using none of the established legal debt limit.

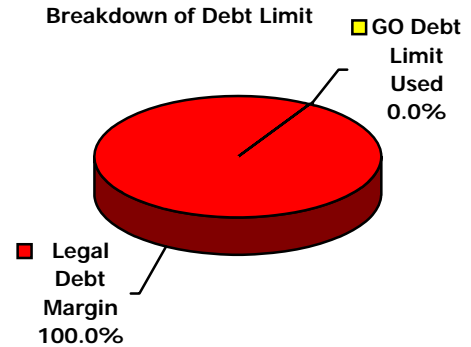
<p>The current general obligation bond rating:</p> <p>Standard & Poor's: AA + Moody's Investors Service: Aa2</p>
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DEBT SERVICE FUND / 0405

Computation of Legal Debt Margin For Fiscal Year Ending June 30, 2012

Assessed value of taxable property*	\$ 4,728,950,653
Debt Limit: 10% of assessed value	472,895,065
Less: Amount of debt applicable to debt limit	0
 Legal Debt Margin Available	 \$472,895,065

*Based on 2012 State Approved Gross Digest as of 08/01/2012.



Contractual Debt: Columbus Building Authority -

The Columbus Building Authority was created to provide a means to issue revenue bonds to acquire, construct, equip, maintain, and operate self-liquidating projects. The Consolidated Government has an agreement with the Columbus Building Authority whereby all assets purchased through the Columbus Building Authority are leased to the Consolidated Government. The Consolidated Government services the Building Authority's debt in lieu of making rental payments. The Consolidated Government has directly or indirectly guaranteed the Authority's debt.

Fiscal Year	1999C Revenue Bond		2003A Lease Revenue Bond		2003A Trade Center Lease Revenue Bond	
	Principal	Interest 6.1-6.85	Principal	Interest 5.1-5.65%	Principal	Interest 2.5-5.00%
2013	550,000	355,810	761,014	1,276,380	128,986	216,336
2014	585,000	319,344	795,217	1,244,988	134,783	211,015
2015	625,000	280,009	829,420	1,211,191	140,580	205,287
2016	670,000	237,263	867,899	1,176,977	147,101	199,488
2017	715,000	190,854	910,652	1,131,413	154,348	191,765
2018	760,000	141,073	953,406	1,083,603	161,594	183,662
2019	815,000	87,509	1,000,435	1,041,654	169,565	176,551
2020	870,000	29,798	1,051,739	996,634	178,261	168,921
2021	0	0	1,103,043	948,780	186,957	160,810
2022	0	0	1,158,623	897,764	196,377	152,163
2023	0	0	1,218,478	843,309	206,522	142,934
2024	0	0	1,282,609	785,431	217,391	133,124
2025	0	0	1,351,014	724,507	228,986	122,798
2026	0	0	1,419,420	660,334	240,580	111,921
2027	0	0	1,496,377	592,202	253,623	100,373
2028	0	0	1,573,333	521,124	266,667	88,326
2029	0	0	1,658,841	446,391	281,159	75,659
2030	0	0	1,744,348	367,596	295,652	62,304
2031	0	0	1,838,406	280,378	311,594	47,522
2032	0	0	1,932,464	188,458	327,536	31,942
2033	0	0	2,035,072	96,666	344,928	16,384
Total	\$5,590,000	\$1,641,660	\$26,981,810	\$16,515,780	\$4,573,190	\$2,799,285

DEBT SERVICE FUND / 0405

Columbus Building Authority Contractual Debt -

Fiscal Year	2003B Taxable Lease Revenue Bond		2010A Lease Revenue Bond		2010B Taxable Lease Revenue Bond	
	Principal	Interest 4.75-5.8%	Interest	Interest** 1.0-4.0%	Principal	Interest 4.7-6.0%
2013	220,000	530,089	2,630,000	633,825	0	4,177,691
2014	235,000	519,089	2,680,000	581,225	0	4,177,691
2015	245,000	507,339	2,730,000	527,625	0	4,177,691
2016	260,000	494,783	2,785,000	473,025	0	4,177,691
2017	280,000	481,133	2,865,000	389,475	0	4,177,691
2018	295,000	466,433	2,315,000	289,200	0	4,177,691
2019	315,000	449,470	2,410,000	196,600	0	4,177,691
2020	335,000	431,358	2,505,000	100,200	0	4,177,691
2021	360,000	412,095	0	0	2,605,000	4,177,691
2022	380,000	391,395	0	0	2,685,000	4,055,256
2023	410,000	369,545	0	0	2,770,000	3,923,691
2024	435,000	345,970	0	0	2,860,000	3,783,806
2025	465,000	320,740	0	0	2,960,000	3,635,086
2026	495,000	293,770	0	0	3,065,000	3,473,766
2027	530,000	265,060	0	0	3,175,000	3,302,126
2028	565,000	234,320	0	0	3,290,000	3,121,151
2029	605,000	201,550	0	0	3,415,000	2,930,331
2030	650,000	166,460	0	0	3,545,000	2,729,700
2031	690,000	128,760	0	0	3,685,000	2,517,000
2032	740,000	88,740	0	0	3,830,000	2,295,900
2033	790,000	45,820	0	0	3,980,000	2,066,100
2034					4,135,000	1,827,300
2035					4,295,000	1,579,200
2036					4,460,000	1,321,500
2037					4,635,000	1,053,900
2038					4,815,000	775,800
2039					5,005,000	486,900
2040					3,110,000	186,605
Total	\$9,300,000	\$7,143,919	\$20,920,000	\$3,191,175	\$72,320,000	\$82,664,337

DEBT SERVICE FUND / 0405

Columbus Building Authority Contractual Debt -

Fiscal Year	2010C Lease Revenue Bond			Total	
	Principal	Interest 6.0%		Principal	Interest
2013	0	125,400		\$4,290,000	\$7,315,531
2014	0	125,400		\$4,430,000	\$7,178,752
2015	0	125,400		\$4,570,000	\$7,034,542
2016	0	125,400		\$4,730,000	\$6,884,627
2017	0	125,400		\$4,925,000	\$6,687,731
2018	0	125,400		\$4,485,000	\$6,467,062
2019	0	125,400		\$4,710,000	\$6,254,875
2020	0	125,400		\$4,940,000	\$6,030,022
2021	0	125,400		\$4,255,000	\$5,824,776
2022	0	125,400		\$4,420,000	\$5,621,978
2023	0	125,400		\$4,605,000	\$5,404,879
2024	0	125,400		\$4,795,000	\$5,173,731
2025	0	125,400		\$5,005,000	\$4,928,531
2026	0	125,400		\$5,220,000	\$4,665,191
2027	0	125,400		\$5,455,000	\$4,385,161
2028	0	125,400		\$5,695,000	\$4,090,321
2029	0	125,400		\$5,960,000	\$3,779,331
2030	0	125,400		\$6,235,000	\$3,451,460
2031	0	125,400		\$6,525,000	\$3,099,060
2032	0	125,400		\$6,830,000	\$2,730,440
2033	0	125,400		\$7,150,000	\$2,350,370
2034	0	125,400		\$4,135,000	\$1,952,700
2035	0	125,400		\$4,295,000	\$1,704,600
2036	0	125,400		\$4,460,000	\$1,446,900
2037	0	125,400		\$4,635,000	\$1,179,300
2038	0	125,400		\$4,815,000	\$901,200
2039	0	125,400		\$5,005,000	\$612,300
2040	2,090,000	125,400		\$5,200,000	\$312,005
Total	\$2,090,000	\$3,511,200		\$141,775,000	\$117,467,356

DEBT SERVICE FUND / 0405

2010A Oxbow Creek Golf Course

Fiscal Year	Principal	Interest	Total	Interest Rate
2013	83,825	10,737	94,562	2.00%
2014	88,088	9,089	97,177	2.00%
2015	92,350	7,413	99,763	2.00%
2016	97,323	5,708	103,031	3.00%
2017	103,006	3,108	106,114	3.50%
TOTAL	\$464,592	\$36,055	\$500,647	

Note: FY13 Debt Service Fund Summary is derived by Total Principal and Interest (\$11,605,531) from above schedule less 2003A Trade Center Lease Revenue Bond (\$345,322), less 2010A Oxbow Creek Revenue Bond, (\$94,562) plus an allocation for Lease/Purchase Program in Integrated Waste (\$810,575).



Mission Statement:

METRA's mission is to provide safe, reliable, dependable and cost-effective transit service with a professional team of employees, dedicated to their customer needs and committed to excellence.

Expenditures By Division

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
260:					
3710	Other Maint & Repairs	\$ 3,150	\$ 11,027	\$ 7,267	\$ 12,000
590:					
2000	Contingency	-	-	-	50,756
3000	Non-Categorical	108,645	140,034	127,102	136,862
4000	Inter-Fund Transfers	115,000	104,346	104,346	126,323
610:					
1000	Administration	170,415	174,541	167,372	197,444
2100	Operations	1,986,753	1,983,162	2,011,035	2,139,577
2200	Maintenance	1,296,753	1,498,691	1,616,453	1,513,395
2300	Dial-A-Ride	260,437	251,506	266,601	279,902
2400	Capital-FTA	717,498	1,295,965	726,762	1,267,011
2900	Charter Services	22,117	17,801	17,636	18,000
3410	Planning-FTA (5303)	64,858	66,232	67,639	70,892
3420	Planning-FTA (5307)	168,531	163,164	164,288	178,390
3430	ARRA Section 5340	-	72,807	-	-
DEPARTMENT TOTAL		\$ 4,914,157	\$ 5,779,276	\$ 5,276,501	\$ 5,990,552
% CHANGE			17.60%	-8.70%	13.53%

* Unaudited

Expenditures By Category

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$	3,364,312	\$ 3,389,546	\$ 3,391,591	\$ 3,654,340
Operations		1,470,720	1,698,364	1,804,832	1,821,512
OPERATING BUDGET	\$	4,835,032	\$ 5,087,910	\$ 5,196,423	\$ 5,475,852
Capital Budget		79,125	691,366	407,058	514,700
DEPARTMENT TOTAL	\$	4,914,157	\$ 5,779,276	\$ 5,603,481	\$ 5,990,552
% CHANGE			17.60%	-3.04%	6.91%

* Unaudited

METRA / 0751

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
610-1000 Administration	1	1	1
Office Manager	1	1	1
610-2100 Operations	44	44	44
Transit Manager	1	1	1
Transit Supervisor	1	1	1
Bus Operator	41	41	41
Safety Training Coordinator	1	1	1
610-2200 Maintenance	15	15	15
Fleet Maintenance Technician III	3	3	3
Fleet Maintenance Technician II	7	7	7
Fleet Maintenance Technician I	3	3	3
Fleet Maintenance Technician I PT*	2	2	2
Transit Specialist	1	1	1
610-2300 Dial-A-Ride	6	6	6
Bus Operator Dial-A-Ride	6	6	6
610-2400 Capital - FTA (5309)	4	4	4
Maintenance Manager	1	1	1
ADA Coordinator	1	1	1
Correctional Officer - Transportation	1	1	1
Bus Operator Dial-A-Ride	1	1	1
610-3410 Planning - FTA (5303)	1	1	1
Director of Transportation	1	1	1
610-3420 Capital - FTA (5307)	3	3	3
Transit Specialist	2	2	2
Administration Specialist	1	1	1
TOTAL	74	74	74

* Two Part Time Fleet Maintenance Technician I in Maintenance Department is equal to one Full Time Position.

Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. We established this cost center to account for maintenance and repair activities specific to Transportation Fund divisions.

Non-Categorical

Program Description:

Department budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures.

METRA / 0751

Inter-Fund Transfers

Program Description:

We allocate appropriations for Capital Improvement Projects here for record and accounting purposes. Additionally, this cost center accounts for operating transfers from the Transportation Fund to the Risk Management Fund providing workers' compensation benefits for METRA employees.

Metra Administration

Program Description:

To provide safe, reliable, dependable and cost effective service with a professional team of employees dedicated to our customers needs and committed to excellence. Also, to provide administrative support for the mission of each division.

Goals, Objectives and Performance Data

Goal:	To maintain accurate payroll records.		
Objective:	To maintain and update payroll information for all employees. To stay within state and federal guidelines. Keep accurate files for all divisions.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Audited Payroll Files	100%	100%	100%

Goal:	Overall policy and program guidance for transit services.		
Objective:	To develop and implement transit service in keeping with guidelines set forth by the city, FTA and GDOT.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Annual Audits and Federal Triennial Reviews	100%	100%	100%

Operations

Program Description:

To ensure that all employees perform their job in a way that reflects favorably toward METRA and allows the opportunity to exercise a favorable influence on every customer served.

Goals, Objectives and Performance Data

Goal:	Survey routes for on-time service		
Objective:	Identify routes to determine timeliness of service		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Routes Surveyed	0%	0%	50%

METRA / 0751

Operations (con't)

Goals, Objectives and Performance Data

Goal:	Reduce chargeable accidents and incidents		
Objective:	Provide semi-annual Refresher Training to all bus operators		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Bus operators in refresher training	0%	0%	50%

Maintenance

Program Description:

Perform preventative maintenance, scheduled repairs and emergency repairs on all METRA motorized equipment.

Goals, Objectives and Performance Data

Goal:	To manage inventory, repair/supplies and accounting for all items by using the computerized Fleet Maintenance System.		
Objective:	Conduct monthly inventory on parts and supplies		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Physical inventory versus Fleet System Report plus or	88%	95%	97%

Goal:	To communicate maintenance values, directions, and performance expectations.		
Objective:	Explain to each employee the division goals and objectives. The goals provided clean and reliable vehicles to the customers.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Periodic refresher training	75%	85%	95%

Dial-A-Ride

Program Description:

The Dial-A-Ride division screens, schedules and provides reliable demand response curbside transit service to elderly and/or disable persons that lack the ability to use the regular transit system. The program ensures transportation services for the physically challenged persons according to the Americans With Disabilities Act.

METRA / 0751

Dial-A-Ride (con't)

Goals, Objectives and Performance Data

Goal:	To reduce incidents and accidents.		
Objective:	Monitor drivers and their destinations. Continue to provide refresher training for all Dial-A-Ride operators.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Provide ride checks with each operator	100%	100%	100%

Goal:	Provide safe transportation to persons with disabilities.		
Objective:	Operators will pre-trip and inspect their vehicles to make sure they are safe for the customers.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Survey locations before new service to ensure the safety of the customers and the operators	85%	90%	100%

Capital - FTA (5309)

Program Description:

Develop, purchase, and receive capital items needed to support public transportation in Columbus/Muscogee County and Fort Benning.

Goals, Objectives and Performance Data

Goal:	To purchase capital items that support the public transit divisions and the parking division of METRA by following the purchasing regulations as prescribed by the Federal Transit Administration (FTA), the Georgia Department of Transportation (GDOT), and the Columbus Consolidated Government (CCG).		
Objective:	Bid to purchase capital items greater than \$5,000 and secure quote documentation on purchase items less than \$5,000 as delineated in the CCG Purchasing procedures manual.		
	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Purchase capital items before the end of the fiscal	100%	100%	100%
Goal:	To develop the local capital budget and contact with FTA and GDOT for capital funding.		
Objective:	Local budgeting approval process and inclusion in the Transportation Improvement Program, FTA Grant Program, and the GDOT Capital Grant.		

METRA / 0751

Capital - FTA (5309) con't

	FY11	FY12	FY13
Performance Indicators:	Actual	Actual	Projected
Local Budget approval process and funding. Executed contracts with FTA and GDOT.	100%	100%	100%

Budget Notes:

-The following capital was approved in this budget:

- Rebuilt engines
- Rebuilt transmissions
- Dial-A-Ride Bus Replacement
- Operational and Facilities Equipment

Charter Services

Program Description:

The Charter Services of Metra purpose is to provide special transportation services to private/ public groups at a fixed rate for the sole benefit of group or organization.

Goals, Objectives and Performance Data

Goal:	To make charter services available to organizations to meet their transportation/ shuttle needs for special events.		
Objective:	To provide these services on a first come serve basis with the current three charter buses in the fleet in a fixed cost within a 50 mile radius.		
Performance Indicators:	FY11	FY12	FY13
	Actual	Actual	Projected
Number of Charter and Ridership Services	120 Charter 9,305 Ridership	120 Charter 9,305 Ridership	70 Charter 4,100 Ridership

METRA / 0751

Grant Planning - FTA (5303)

Program Description:

Transit planning consists of these basic components: research, data analysis and planning, and maintenance of the transit grants. We accomplish research and forecasting according to Federal Transportation Administration (FTA) requirements using established guidelines. Statistical ridership populations, socioeconomic factors and employment patterns are the primary variables in data analysis.

This division is project oriented: annual reports, special studies, videos, transit information and related activities with a primary focus on mass transit. FTA provides federal dollars for planning at 80% of expenses. The GA DOT provides State dollars for planning at 10% of expenses. The city must apply for both.

Goals, Objectives and Performance Data

Goal:	To maintain transit strategies that are pro environment.		
Objective:	To update the short range and long range transit planning to reflect the changes in demographics, destinations and other issues affecting public transportation (i.e., security, environmental, congestion).		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
The Unified Planning Work Program (UPWP), Transportation Improvement Program (TIP), congestion mitigation strategies, participation in environmental impact assessments, ridership demands, and demographic data.	100%	100%	100%

Goal:	To maintain coordinated transit activities.		
Objective:	Participate with the Metropolitan Planning Organization in transportation activities, review routes and survey customers for service viability.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Transit, traffic and transportation agencies, MPO planning certification, 3C Planning Process, and environmental impacts, surveys, and driver information	100%	100%	100%

METRA / 0751

Grant Planning - FTA (5307)

Program Description:

Transit planning consists of these basic components: research, data analysis and planning, and maintenance of the transit grants. We accomplish research and forecasting according to Federal Transportation Administration (FTA) requirements using established guidelines. Statistical rider ship populations, socioeconomic factors and employment patterns are the primary variables in data analysis.

The Federal Transit Administration (FTA) is the Federal Agency working with the Georgia Department of Transportation (GA DOT) addressing mass transit. FTA provides federal dollars for planning at 80% of expenses. The GA DOT provides State dollars for planning at 10% of expenses. The city must apply for both.

Goals, Objectives and Performance Data

Goal:	To administer and manage transit grants and contracts from FTA, GDOT and other funding sources of capital, planning, and planning expenses.		
Objective:	Make application for, receive, and manage transit funded grants and contracts from FTA, GDOT and other similar public funding sources.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Executed contracts, quarterly reports, FTA & GDOT quarterly reports, FTA Triennial Reviews, annual audits and capital items over \$5,000	100%	100%	100%

Goal:	To maintain data for the financial and operating funds.		
Objective:	Compile on a regular basis revenue and other data as performance indicators of transit effectiveness.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Revenue reports, MIS reports, Georgia Transit Fact Report, City Manager's Report, FTA Triennial Report Data, General Farebox Information reports and other management reports	100%	100%	100%



Parking Management Fund

Mission Statement:

To provide a safe, reliable, dependable and cost effective transit service with a professional team of employees, dedicated to our customers needs and committed to excellence.

Expenditures By Division

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ -	\$ 2,765
3000	Non-Categorical	13,519	8,090	12,985	17,193
4000	Inter-fund Transfers	-	-	-	7,659
610:					
2800	Parking Management	312,762	322,775	321,895	346,407
DEPARTMENT TOTAL		\$ 326,281	\$ 330,865	\$ 334,880	\$ 374,024
% CHANGE			1.40%	1.21%	11.69%

* Unaudited

Expenditures By Category

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 184,688	\$ 182,523	\$ 177,955	\$ 194,958	
Operations	141,593	148,342	156,925	179,066	
OPERATING BUDGET	\$ 326,281	\$ 330,865	\$ 334,880	\$ 374,024	
Capital Budget	-	-	-	-	
DEPARTMENT TOTAL	\$ 326,281	\$ 330,865	\$ 334,880	\$ 374,024	
% CHANGE			1.40%	1.21%	11.69%

* Unaudited

PARKING MANAGEMENT FUND / 0752

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
610-2800 Parking Management	4	4	4
Parking Division Manager	1	1	1
Parking Enforcement Supervisor	1	1	1
Parking Enforcement Officer	2	2	2
TOTAL	4	4	4

Non-Departmental

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures.

Parking Management Fund

Program Description:

The division responsibility is to enforce the Parking Ordinances.

Goals, Objectives and Performance Data

Goal:	To enforce ordinances regarding parking in the Uptown Management Area, Lakebottom, 9th Street and North Lake Business District.		
Objective:	To monitor Uptown Enforcement Area, Lakebottom, 9th Street and North Lake Business District and issue citations when parking violations occur.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Increased revenue from issued tickets for violations and payments processed	93%	95%	98%

Goal:	To collect revenue for outstanding unpaid citations written by Metra and other law enforcement agencies of the city.		
Objective:	To ensure that repeat violators pay outstanding, unpaid citations, which includes notifying violator via certified mail, and depending upon the violator, could include immobilization and eventual towing of the vehicle.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Increased revenue for outstanding unpaid citations	88%	90%	95%



Convention and Trade Center

Mission Statement:

To serve as an organization dedicated to excellence in its operation and service delivery, act as a catalyst for economic development and stability for Columbus, and serve as a positive force for community identity and city image.

Expenditures By Division

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ -	\$ 18,400
3000	Non-Categorical	45,690	52,050	45,216	84,930
4000	Inter-fund Transfers	-	-	-	45,742
620:					
1000	Administration	592,035	591,866	582,766	621,210
2100	Sales	223,476	227,373	222,655	243,613
2200	Operations	416,816	465,502	452,977	581,162
2300	Maintenance	873,280	912,539	759,270	925,893
2600	Bonded Debt	230,679	226,790	222,631	345,322
DEPARTMENT TOTAL		\$ 2,381,976	\$ 2,476,120	\$ 2,285,515	\$ 2,866,272
% CHANGE			3.95%	-7.70%	25.41%

* Unaudited

Expenditures By Category

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$	1,161,579	\$ 1,179,308	\$ 1,107,849	\$ 1,244,101
Operations		1,214,439	1,258,653	1,148,612	1,530,546
OPERATING BUDGET	\$	2,376,018	\$ 2,437,961	\$ 2,256,461	\$ 2,774,647
Capital Budget		5,958	38,159	29,054	91,625
DEPARTMENT TOTAL	\$	2,381,976	\$ 2,476,120	\$ 2,285,515	\$ 2,866,272
% CHANGE			3.95%	-7.70%	25.41%

* Unaudited

COLUMBUS IRONWORKS AND TRADE CENTER / 0753

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
620-1000 Administration	10	8	8
Executive Director	1	1	1
Assistant Director	1	1	1
Trade Center Finance Manager	1	1	1
Administrative Clerk I	1	1	1
Accounting Technician	1	1	1
Administrative Assistant	1	1	1
Event Attendants (PT)	4	2	2
620-2100 Sales	4	3	3
Conference Facilitator	3	3	3
Administrative Secretary	1	0	0
620-2200 Operations	14	14	14
Event Operations Supervisor	1	1	1
Event Attendant Crew Leader	1	1	1
Event Attendant (FT)	7	7	7
Event Attendant (PT)	5	5	5
620-2300 Maintenance	4	3	3
Facilities Maintenance Supervisor	1	1	1
Facilities Maintenance Worker I	2	2	2
Groundskeeper/Landscaper	1	0	0
TOTAL	32	28	28

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted in this department. However, there are certain expenditures that are not department specific and the non-categorical section has been established for recording these appropriations and expenditures.

Administration

Program Description:

Administration maintains accounts receivable, accounts payable, prepares yearly budget and monthly reports and prepares bids for purchases of equipment and services as needed.

Goals, Objectives and Performance Data

Objective:	Attend convention centers conventions, trade shows and industry-related meetings.		
	FY11 Actual	FY12 Actual	FY13 Projected
Performance Indicators:			
Number of convention/trade shows attended.	5	3	5

COLUMBUS IRONWORKS AND TRADE CENTER / 0753

Administration (con't)

Goals, Objectives and Performance Data

Goal:	To increase economic impact of the City by promoting out-of-town convention business.		
Objective:	Increase number of conventions booked.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of convention days booked	114	91	95

Goal:	To reduce accrual of aged receivables by implementing methods to improve collection procedures.		
Objective:	To have no aged receivables in the 90 day and over category by the end of the fiscal year.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Dollar amount of aged receivables over 90 days	\$0	\$489	\$0

Sales

Program Description:

The Sales Division is responsible for talking with potential clients, scheduling events held in the facility, and following up on bookings by processing the necessary paperwork. They coordinate events such as room layout, equipment needed and special requests with staff members.

Goals, Objectives and Performance Data

Goal:	Track all customer inquiries and outgoing calls to maximize events booked as well as provide for quality customer service.		
Objective:	Conduct follow-up communication with all sales leads to achieve increased number of event days booked.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Total Event Days Booked	686	676	676

Goal:	Increase revenue for facility by encouraging meal services or buffets for all events.		
Objective:	Work with clients on an individual basis to suggest meal plans.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of meals served	108,274	119,810	120,000

COLUMBUS IRONWORKS AND TRADE CENTER / 0753

Operations

Program Description:

The Service Operations Division services the exterior of the facility as related to landscaping and maintains the cleanliness of the interior of the facility. They set up and break down all meeting rooms and exhibit halls for each event. They are also responsible for maintaining the audio and visual equipment for each event.

Goals, Objectives and Performance Data

Goal:	Provide quality equipment and responsive staff to all customers and events.		
Objective:	To reduce employee injuries due to unsafe work practices or environment.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of employee injuries	5	2	0

Goal:	To maintain 100% customer satisfaction with respect to cleanliness and attractiveness of facility.		
Objective:	To receive no negative remarks on customer comment cards concerning the cleanliness or appearance of the facility.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of negative comment cards received concerning cleanliness	0	0	0

Maintenance

Program Description:

The Building Maintenance Division oversees the operation and maintenance of all fixed assets (equipment).

Goals, Objectives and Performance Data

Goal:	Perform required duties of this department while employing proper rules and techniques to ensure safety to both the employees and the customers.		
Objective:	To reduce employee injuries due to unsafe work practices or environment.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Number of employee injuries	0	0	0

Bonded Debt

Program Description:

The debt service cost center accounts for the retirement of general obligation, revenue bonds, and capital leases of the Trade Center.



Mission Statement:

To provide the best possible product at an affordable price to the citizens of Columbus, Ga.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
590:				
2000 Contingency	\$ -	\$ -	\$ -	\$ 10,789
3000 Non-Categorical	31,961	36,015	27,505	33,131
4000 Inter-Fund Transfers	-	-	-	43,674
630:				
2100 Maintenance	732,926	802,035	750,036	774,820
2200 Operations	577,708	599,175	572,809	593,532
2400 Debt Service	13,136	7,650	1,792	-
DEPARTMENT TOTAL	\$ 1,355,731	\$ 1,444,875	\$ 1,352,142	\$ 1,455,946
% CHANGE		6.58%	-6.42%	7.68%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 668,188	\$ 686,285	\$ 656,513	\$ 726,274
Operations	687,543	758,590	695,629	729,672
OPERATING BUDGET	\$ 1,355,731	\$ 1,444,875	\$ 1,352,142	\$ 1,455,946
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 1,355,731	\$ 1,444,875	\$ 1,352,142	\$ 1,455,946
% CHANGE		6.58%	-6.42%	7.68%

* Unaudited

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
630-2100 Maintenance	18	18	18
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Prison Labor Foreman	1	1	2
Irrigation Technician	1	1	1
Mechanic	1	1	1
Laborer	12	12	11
Laborer (PT)	1	1	1

BULL CREEK GOLF COURSE / 0755

630-2200 Operations	12	12	12
Executive Director	1	1	1
Golf Professional	1	1	1
Assistant to Golf Pro (PT)	3	3	3
Office Manager	1	1	1
Cart Attendant (PT)	2	2	2
Shop Clerk (PT)	2	2	2
Snackbar Clerk	1	1	1
Snackbar Clerk (PT)	1	1	1
TOTAL	30	30	30

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department and the non-categorical section has been established for recording these appropriations and expenditures.

Maintenance

Program Description:

The overall goal of the maintenance section is to maintain Bull Creek Golf Course as one of the top 25 golf courses in the United States. The maintenance staff is responsible for Golf Course turf grass maintenance such as fertilizer and chemical application, irrigation installation and repair, tree management, cart path repair and the daily task of grooming 36 holes.

Operations

Program Description:

The operations section strives to provide an efficient operation to the public. They create an atmosphere of service and maintain a price range suitable to attract all public golf players in the area. The activities consist of numerous golf tournaments for couples, juniors, individuals and teams, as well as company outings designed to benefit the company, their customers and employees.

Debt Service

Program Description:

The debt service cost center accounts for the repayment of loans made by Bull Creek Golf Course.



Oxbow Creek Golf Course Fund

Mission Statement:

To provide the best possible product at an affordable price to the citizens of Columbus, Ga.

Expenditures By Division

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ -	\$ 3,586
3000	Non-Categorical	11,646	15,451	10,716	12,646
4000	Inter-fund Transfers	-	-	-	13,102
640:					
2100	Pro Shop	213,124	216,866	197,942	197,471
2200	Maintenance	206,253	210,744	209,536	203,833
2300	Debt Service	35,120	12,338	12,358	94,562
DEPARTMENT TOTAL		\$ 466,143	\$ 455,399	\$ 430,552	\$ 525,200
% CHANGE			-2.30%	-5.46%	21.98%

* Unaudited

Expenditures By Category

		FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$	243,234	\$ 246,259	\$ 252,396	\$ 244,003
Operations		222,909	209,140	178,156	281,197
OPERATING BUDGET	\$	466,143	\$ 455,399	\$ 430,552	\$ 525,200
Capital Budget		-	-	-	-
DEPARTMENT TOTAL	\$	466,143	\$ 455,399	\$ 430,552	\$ 525,200
% CHANGE			-2.30%	-5.46%	21.98%

* Unaudited

OXBOW CREEK GOLF COURSE / 0755

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
630-2100 Pro Shop	7	7	7
Manager	1	1	1
Assistant Manager	1	1	1
Bookkeeper	1	1	1
Cart Attendant (PT)	3	3	3
Snackbar Clerk (PT)	1	1	1
630-2200 Maintenance	3	2	2
Superintendent	1	1	1
Prison Labor Foreman	1	1	1
Shop Clerk	1	0	0
TOTAL	10	9	9

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department and the non-categorical section has been established for recording these appropriations and expenditures.

Pro Shop

Program Description:

The operations section strives to provide an efficient operation to the public. They create an atmosphere of service and maintain a price range suitable to attract all public golf players in the area. The activities consist of numerous golf tournaments for couples, juniors, individuals and teams, as well as company outings designed to benefit the company, their customers and employees.

Maintenance

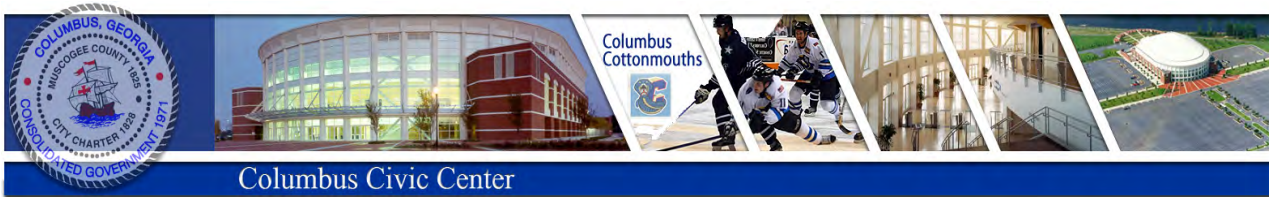
Program Description:

The overall goal of the maintenance section is to maintain Oxbow Creek Golf Course. The maintenance staff is responsible for Golf Course turf grass maintenance such as fertilizer and chemical application, irrigation installation and repair, tree management, cart path repair and the daily task of grooming 9 holes.

Debt Service

Program Description:

The debt service cost center accounts for the repayment of loans made by Oxbow Creek Golf Course.



Mission Statement:

To provide events with quality professional services, while progressively managing clean, safe, well maintained and self-supporting facilities.

Expenditures By Division

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
160:				
1000 Operations	\$ 2,157,468	\$ 2,149,670	\$ 1,999,886	\$ 2,159,093
2100 Hockey	528,238	468,003	498,177	538,650
2200 AF2 Football	104,048	165,081	83,849	132,795
2500 Other Events	3,030,295	2,711,609	2,427,607	2,606,620
2600 Temp Labor Pool	-	22,224	-	-
2700 Ice Rink - Events	-	45,145	491,721	458,230
2750 Ice Rink - Operations	-	18,072	97,505	103,738
260:				
3710 Maint & Repairs	72,299	118,717	59,033	100,000
590:				
2000 Contingency	-	-	-	31,003
3000 Non-Categorical	114,743	131,957	157,210	136,993
4000 Inter-fund Transfers	-	-	-	49,878
DEPARTMENT TOTAL	\$ 6,007,091	\$ 5,830,478	\$ 5,814,988	\$ 6,317,000
% CHANGE		-2.94%	-0.27%	8.63%

* Unaudited

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 1,651,061	\$ 1,646,330	\$ 1,817,745	\$ 1,893,867
Operations	4,345,339	4,184,148	3,965,910	4,423,133
OPERATING BUDGET	\$ 5,996,400	\$ 5,830,478	\$ 5,783,655	\$ 6,317,000
Capital Budget	10,691	-	124,264	-
DEPARTMENT TOTAL	\$ 6,007,091	\$ 5,830,478	\$ 5,907,919	\$ 6,317,000
% CHANGE		-2.94%	1.33%	6.92%

* Unaudited

CIVIC CENTER / 0757

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
160-1000 Operations	29	29	28
Civic Center Director	1	1	1
Operations Manager	1	1	1
Marketing Manager	1	1	1
Civic Center Finance Manager	1	1	1
Ticketing Operations Manager	1	1	1
Accounting Technician	1	1	1
Administrative Secretary	1	1	0
Administrative Clerk I	1	1	1
Events Coordinator	2	2	2
Box Office Coordinator	1	1	1
Box Office Representative	1	1	1
Box Office Representative (PT)	1	1	1
Facilities Maintenance Supervisor	2	2	2
Facilities Maintenance Worker I	1	1	1
Correctional Detail Officer	1	1	1
Arena Technician I	5	5	5
Arena Technician II	0	0	2
Arena Technician I (PT)	7	7	5
160-2700 Ice Rink Operations	3	4	3
Ice Rink Manager	1	1	0
Administrative Secretary	0	1	1
Arena Technician (PT)	2	2	2
TOTAL	32	33	31

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

Inter-Fund Transfers

Program Description:

Amounts transferred from one fund to another to assist in financing the services of the recipient fund. They are budgeted and accounted for separately from other revenues and expenditures.

CIVIC CENTER / 0757

Operations

Program Description:

The Columbus Civic Center is multi-purpose public assembly facility with 10,000 arena seats, 23,000 square feet of flat floor space and 5,000 square feet of hospitality suites. The Civic Center is the premiere venue in a large sports complex known as the "The South Commons Sports and Entertainment Complex." In addition to hosting a variety of special events, family shows, and concerts, the Civic Center is home to two professional sports franchises: a hockey team and an arena football team.

Goals, Objectives and Performance Data

Goal:	Due to rising electricity rates, aggressively incorporate an electrical reduction plan for the Civic Center.		
Objective:	Through use of semi annual audits, monthly observations of usage, and personal checks on cutting off lights and keeping doors closed		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Reduce annual kilowatt hours	5,705,633 kW h	7,393,683 kW h	7,300,000 kW h

Goal:	Increase the number of Educational Training Opportunities for staff. This will include training for customer service, financial information, and safety issues.		
Objective:	Increase number of training sessions per year.		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
In-house training days for staff attended	1	1	12
Interdepartmental, workshop, or conference days	4	11	9

Goal:	Marketing - Sell sponsorships for the Civic Center and Ice Rink		
Objective:	To sell new sponsor opportunities that are brand new to the facility		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Monetary amounts of sponsorships sold	\$8,325	\$1,500	\$80,000

Hockey

Program Description:

The Columbus Civic Center is home of the Southern Professional Hockey League (SPHL) Columbus Cottonmouths. A tenant since the building's opening in 1996, the Cottonmouths play an average of 28 home games annually in the Civic Center in addition to several play-off games. The Cottonmouths, formerly of the East Coast Hockey League (ECHL), also have offices housed in the Civic Center.

CIVIC CENTER / 0757

AF2 Football

Program Description:

Professional football has returned to Columbus with the Columbus Lions. The Southern Indoor Football League (SIFL) began its season in 2006. Over the course of the season, the SIFL plays 8 home games at the Civic Center.

Other Events

Program Description:

The Civic Center is focused on providing space for approximately 250 event days throughout the year.

Goal:	Complete Policies & Procedures Manual for Facility		
Objective:	Through the help of Homeland Security, develop, implement and create a training program that follows in line with the program we have completed		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Completed sections	75%	80%	100%

Public Services-Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Paving Fund divisions.

Ice Rink

Program Description:

The Columbus Ice Rink is a multipurpose public assembly facility with 38,122 square feet including a single NHL regulation-sized ice surface, measuring 200' x 85' with a comfortable seating capacity of 713 guests. The facility is capable of handling ice events as well as social events. The capacity for social events when the ice floor is covered, is 1,440. The facility features a state-of-the-art Bose Sound System, private VIP area overlooking the rink, a spacious lobby, Pro Shop, and Snack Bar

Goals, Objectives and Performance Data

Goal:	Due to rising electricity rates, aggressively incorporate an electrical reduction plan for the Ice Rink.		
Objective:	Through use of semi annual audits, monthly observations of usage, and personal checks on cutting off lights and keeping doors closed		
Performance Indicators:	FY11 Actual	FY12 Actual	FY13 Projected
Reduce annual kilowatt hours	4,158,754.38	4,228,786.08	4,200,000

EMPLOYEE HEALTH INSURANCE FUND / 0850

Program Description:

The Employee Health & Life Insurance Fund is established to account for the self-funded employee health care program and employee life insurance program.

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ -	\$ -	\$ -	\$ -
Operations	17,563,299	18,943,025	21,750,552	23,000,000
OPERATING BUDGET	\$ 17,563,299	\$ 18,943,025	\$ 21,750,552	\$ 23,000,000
Capital Budget	-	-	-	-
DIVISION TOTAL	\$ 17,563,299	\$ 18,943,025	\$ 21,750,552	\$ 23,000,000
% CHANGE		7.86%	14.82%	5.74%

* Unaudited

RISK MANAGEMENT FUND / 0860

Program Description:

The Risk Management Fund is established for the purposes of providing self-insurance funding for vehicle claims and worker's compensation management.

Expenditures By Category

	FY10 Actual	FY11 Actual	FY12 Actual*	FY13 Adopted
Personal Services	\$ 2,203,404	\$ 1,870,089	\$ 2,950,198	\$ 2,494,761
Operations	1,310,992	1,538,850	1,447,608	1,605,239
OPERATING BUDGET	\$ 3,514,396	\$ 3,408,939	\$ 4,397,806	\$ 4,100,000
Capital Budget	-	-	-	-
DIVISION TOTAL	\$ 3,514,396	\$ 3,408,939	\$ 4,397,806	\$ 4,100,000
% CHANGE		-3.00%	29.01%	-6.77%

* Unaudited

RISK MANAGEMENT FUND / 0860

Personnel Summary: Authorized Positions

	FY11 Actual	FY12 Actual	FY13 Adopted
220-3820 Workers Compensation	0	0	1
Risk Manager	0	0	1
220-3830 Risk Management	0	0	1
Administrative Services Coordinator	0	0	1
TOTAL	0	0	2

Risk Management

Program Description:

This division identifies and measures all exposures to loss, development of risk management policy, negotiates insurance, adjust claims, maintains records, provides statistical analysis of data, and oversees critical loss control activities.

Goals, Objectives and Performance Data

Goal:	To institute all practical measures to reduce and control the number of at-fault accidents.		
Objective:	Implement a program that will hold each department accountable for at-fault losses by charging the amount paid out back to the department.		
	FY11 Actual	FY12 Actual	FY13 Projected
Performance Indicators:			
Number of at-fault losses.	93	92	90

Goal:	To implement programs that achieves maximum productivity with the limited resources in the most efficient and economical manner.		
Objective:	Utilize existing programs for the purpose of giving status reports quarterly.		
	FY11 Actual	FY12 Actual	FY13 Projected
Performance Indicators:			
Number of training meetings.	6	6	7
Percent of accident reports received within 3 days.	85%	85%	90%

Budget Notes:

Budget Notes: During the FY2013 budget process, Risk Management personnel and operating expenses were transferred from the City Manager's Budget to the Risk Management Fund (0860) to be managed by Human Resources.

GLOSSARY

The Annual Operating Budget contains specialized and technical terminology that is unique to public finance and budgeting as well as unique to the Columbus Georgia area. The following glossary has been included in this document to assist the reader in understanding these terms.

ACCOUNT NUMBER: A line item code defining an appropriation.

ACCRUAL ACCOUNTING: A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they are incurred.

APPRAISED VALUE: The estimate of fair market value assigned to property by an appraiser or tax assessor. For tax assessment purposes, such value is stated as of the last countrywide reappraisal date.

APPROPRIATION: Authorization given by Council to make expenditures or incur obligations for approved work programs with specific limitations.

ASSESSED VALUATION: A valuation set upon real estate or other property by a government as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation.

BASE BUDGET: The minimum amount of funding necessary to continue the current level of service including inflation and equipment replacement schedules.

BENCHMARK POSITION: Positions to be used as points of reference when measuring our employee's pay with pay levels in our labor market.

BOND: A long-term I.O.U. or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

BOND REFINANCING: The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

BUDGET: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing. The term "budget" is used in two senses in practice. The budget, once adopted, is the legal authorization to expend City funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management in accordance with procedures specified by law and/or administrative rules and regulations.

BUDGET ADJUSTMENT: A legal procedure utilized by the budget staff to revise a budget appropriation. The Budget Officer has the authority to adjust expenditures within or between departmental budgets according to budget policy, no increase in the total budget can occur without approval of Council.

BUDGET CONTROL: The control or management of a governmental unit or enterprise in accordance and within the limitations of available appropriations and available revenues.

BUDGET MESSAGE: A general discussion of the proposed budget as presented in writing to the legislative body.

CCG: The acronym for Columbus Consolidated Government.

CAPITAL IMPROVEMENTS: Building, infrastructure, and other attachments or annexations to land and facilities which are intended to remain so attached or annexed.

CAPITAL IMPROVEMENTS PROGRAM (CIP): A plan for capital expenditures to be incurred each year over

GLOSSARY

a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

CAPITAL OUTLAY: Capital items are defined as tangible items such as tools, desks, machinery, and vehicles costing more than \$500 each and having a useful life of more than one year.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): A federal domestic assistance grant to develop viable urban communities by providing decent housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

CODE: A group of numbers that may identify a fund, department/division, line item or project.

CONSOLIDATED GOVERNMENT: A county and city whose governments are combined into a single entity.

CONSUMER PRICE INDEX (CPI): An index of items used to measure the change in prices over time.

CONTINGENCY: A budgetary reserve set aside for emergencies or expenditures not otherwise budgeted.

COST ALLOCATION: Method designed to recover indirect costs from non-general fund activities for the administration of specific General Fund services provided to those activities.

DEBT SERVICE: Payment of interest and repayment of principal on city debt.

DEPARTMENT: A major administrative organizational unit of the City that indicates overall management responsibility for one or more divisions.

DEPRECIATION: (1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence. (2) The portion of the cost of a fixed asset other than a wasting asset that is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

DIVISION: A major administrative organizational unit of the City that indicates overall management responsibility for one or more activities.

EXPENDITURES: Decreases in net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service and capital outlays.

EXPENSES: Decreases in net total assets. Expenses represent the total cost of operations during period regardless of the timing of related expenditures.

FISCAL YEAR: A twelve-month period of which the annual operating budget applies and, at the end of which, a government determines its financial position and the results of its operations.

FIXED ASSETS: Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FRANCHISE FEE: A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

GLOSSARY

FUND: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

FUND BALANCE: The unused balance of governmental funds and expendable trust funds, which include certain reservations of funds established for control purposes. It is not equivalent to "net worth".

GENERAL FUND: The principal fund operating the city that accounts for most of the financial resources of the government. General fund revenues include property taxes, licenses and permits, local taxes, service charges and other types of revenues. This fund includes most of the basic operating services, such as fire and police protection, finance and records, leisure services, public services and general administration.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Uniform minimum standards of/and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP incorporates the conventions; rules and procedures necessary to define accepted accounting practices at a particular time. GAAP provides a standard by which to measure financial presentations.

GENERAL OBLIGATION (G.O.) BOND: This type of bond is backed by the full faith, credit and taxing power of the government.

GENERAL SERVICES DISTRICT: District accounting for the governmental services pertaining to the consolidated City of Columbus, GA. The revenues from this district's millage rate support the General Fund.

GFOA: Government Finance Officers Association.

GIS: Geographical Information Systems.

GRANTS: Contributions or gifts or cash or other assets from another government (usually from state or federal agencies) and are normally restricted to expenditure or use for a specified purpose, activity, or facility.

HAZMAT: An abbreviation for Hazardous Materials.

IMPROVEMENT: Any amount of service or request above the current level of service.

INFRASTRUCTURE: The physical foundation of a community and capital assets of a permanent nature. For example: land, streets, roads, highways, bridges, buildings, water pipes & sewer lines.

IMPROVEMENT: Any amount of service or request above the current level of service.

INTERFUND CHARGES: Charges for services rendered by a non-internal service activity to a user in a different fund.

INTERFUND REIMBURSEMENTS: Receipt of funds as reimbursement for charges for services rendered by a non-internal service activity to a user in a different fund.

INTERFUND TRANSFERS: See "Transfers In/Out".

INTERGOVERNMENTAL REVENUE: Revenue collected by one government and distributed to another level of government(s).

GLOSSARY

INTERMENT: Placing of a corpse in a grave.

ILLEGALLY ADOPTED BUDGET: The total of the budgets of each city fund including budgeted transactions between funds.

LIABILITIES: Debts or other legal obligations arising out of transactions in the past that must be liquidated, renewed, or refunded at some future date.

LINE ITEM: A method in which a unit of appropriate is expressed or defined.

LONG TERM DEBT: Debt with a maturity of more than one year after the date of issuance.

LOCAL OPTION SALES TAX (LOST): State legislation allows local governments to levy an additional sales tax within its jurisdiction. The City of Columbus currently collects proceeds based on a 1% approved local option. Use of these funds is unrestricted.

MCP: The acronym for Muscogee County Prison.

MILLAGE RATE: The ad valorem property tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

MODIFIED ACCRUAL BASIS: The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available" to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred except for: (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2) prepaid insurance and similar items which need not be reported; (3) accumulated unpaid vacation, sick pay and other employee benefit amounts which need not be recognized in the current period, but for which larger than normal accumulations must be disclosed in the notes to the financial statements; (4) interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and (5) principal and interest on long-term debts which are generally recognized when due. All governmental funds and Trust Funds are accounted for using this method.

NET BUDGET: The legally adopted budget less all interfund transactions. Interfund transactions representing transfers and interfund reimbursements are subtracted from the legally adopted budget amount to prevent being double counted from the perspective of the entire budget.

NONDEPARTMENTAL: Functions and accounts that are not directly related to a department's primary service activities, or which are separate from departmental operations for control purposes.

ORDINANCE: A formal legislative enactment by the City Council and has the full force and effect of law within the boundaries of the City.

OPERATING EXPENSES: The cost for personnel, materials and equipment required for a department to function.

PERFORMANCE MEASURES: Specific quantitative measures of work performed within an activity or program. They may also measure results obtained through an activity or program.

PERSONAL SERVICES: Expenditures for salaries, wages and fringe benefits for personnel.

PROGRAM: The collection of services being performed to achieve a desired goal.

GLOSSARY

PROJECTED: Estimation of revenues and expenditures based on past trends, current and expected economic conditions, and future financial forecasts.

PROPERTY TAX: A tax levied on the assessed value of real, public utility and personal property. Generally, assessed value is 40% of fair market value.

PUBLIC HEARING: The portions of open meetings held to present evidence and provide information on both sides of an issue.

RESERVE: An account used to indicate that a portion of a fund balance is restricted for a specific purpose.

REVENUE: Money or income received by the Consolidated Government from external sources such as taxes collected or an amount received for performing a service.

REVENUE BOND: A revenue bond is backed only by the revenues received from a specific enterprise or project, such as a hospital or toll road.

REVISED BUDGET: The revised budget is the budget that has been modified from the approved budget due to changes from carryover funds from the previous year and from the mid-year adjustments.

RISK MANAGEMENT: The coordinated and continuous effort to minimize the potential financial and human resource losses arising from workers compensation, liability and property exposures.

SELF-INSURANCE: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts or funds are set aside to fund the risks, and losses that do occur are charged against those accounts or funds.

STATUTE: A written law enacted by a duly organized and constituted legislative body.

SUPPLEMENTAL: Any amount of service or request about the current level of service.

TAXABLE VALUE: This is calculated as 40% of the assessed value.

TAX RATE: The amount of tax stated in terms of a unit of the tax base; for example, five mills equal five dollars per thousand of taxable value.

PERSONAL SERVICES: Expenditures for salaries, wages and fringe benefits for personnel.

PROGRAM: The collection of services being performed to achieve a desired goal.

PUBLIC HEARING: The portions of open meetings held to present evidence and provide information on both sides of an issue.

SELF-INSURANCE: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts or funds are set aside to fund the risks. Any losses that do occur are charged against those accounts or funds.

SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST): A voter approved 1% Sales Tax used for specified Capital Improvement Projects.

TAXES: Compulsory charges levied by a government for the purpose of financing services performed for

GLOSSARY

the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

TRANSFERS IN/OUT: Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

USEFUL LIFE: Period or time-span an item is expected to continue providing financial service.

ACRONYMS

Acronyms of Budget specialized and technical terminology that is unique to public finance and budgeting as well as unique to the Columbus Georgia area. The following acronyms have been compiled to assist the reader in understanding these terms.

CAFR: Comprehensive Annual Financial Report

CBA: Columbus Building Authority

CCG: Columbus Consolidated Government.

CDBG: Community Development Block Grant.

CIP: Capital Improvement Program.

CPI: Consumer Price Index.

DFACS: Department of Family and Children Services.

EMS: Emergency Medical Service.

GASB: Governmental Accounting Standards Board.

G. O. Bond: General Obligation Bond.

GFOA: Government Finance Officers Association.

GIS: Geographical Information Systems.

HAZMAT: Hazardous Materials.

LOST: Local Option Sales Tax.

MCP: Muscogee County Prison.

SPLOST: Special Purpose Local Option Sales Tax.

WIA: Workforce Investment Act.

FY13 CAPITAL OUTLAY ADOPTED

Item	Price	QTY REQ	FY13 Requested	QTY REC	FY13 Adopted
110-2600 Internal Auditor					
Data Mining Software	50,000	1	50,000	0	-
	Subtotal		50,000		-
250-2100 Traffic Engineering					
One Ton Flatbed Panel Truck	37,095	1	37,095	0	-
Small SUVs	18,000	2	36,000	0	-
	Subtotal		73,095		-
260-2300 Fleet Management					
Paint Booth	60,000	1	60,000	0	-
Small Engine Lift	6,000	1	6,000	0	-
Drive On Lift	6,000	1	6,000	0	-
Air Condition Machine	8,000	2	16,000	0	-
Jack, 22 and 35 Ton	3,500	3	10,500	0	-
Mid Size Sedan (City Pool Vehicle)	21,000	2	42,000	0	-
Full Size Pickup	25,000	2	50,000	0	-
	Subtotal		190,500		-
260-2400 Special Enforcement					
Off Site Adoption Trailer	12,000	1	12,000	0	-
Animal Control 3/4 Ton with Chassis Replacements	45,000	4	180,000	0	-
Mid Size Sedan	20,553	3	61,659	0	-
	Subtotal		253,659		-
260-2600 Cemeteries					
Backhoe	65,845	1	65,845	0	-
Flatbed with 12 ft. Dump Bed	38,100	1	38,100	0	-
	Subtotal		103,945		-
260-2700 Facilities Maintenance					
Service Truck with Body	38,784	4	155,136	0	-
15 Passenger Van	25,500	1	25,500	0	-
Mid Size Extended Cab Pickup Truck	18,900	3	56,700	0	-
Mid Size SUV	25,774	1	25,774	0	-
	Subtotal		263,110		-
270-2100 Parks Services					
Zero Turn Mowers	8,000	8	64,000	0	-
Zero Turn with Baggers	8,500	4	34,000	0	-
Ball Field Paint Machines	4,000	2	8,000	0	-
Ball Field Groomer	16,000	1	16,000	0	-
Carry All Golf Carts	12,000	5	60,000	0	-
3 Gang Reel Mower	30,000	1	30,000	0	-
5 Gang Rotary Mowers	50,000	4	200,000	0	-
Steiner Mower with Tiller	19,500	1	19,500	0	-
Toro Ball Field Machine	20,000	1	20,000	0	-
Verta Cutter	9,000	1	9,000	0	-
Sod Cutter	4,000	2	8,000	0	-

FY13 CAPITAL OUTLAY ADOPTED

Item	Price	QTY REQ	FY13 Requested	QTY REC	FY13 Adopted
Bush Hog Mowers	3,000	2	6,000	0	-
Finishing Mowers	2,500	2	5,000	0	-
	Subtotal		479,500		-
270-2400 Recreation Services					
Furniture, Fixtures & Equipment (Comer Recreation Center)	47,100	1	47,100	0	-
Commercial Recumbent Bikes	2,000	8	16,000	0	-
Commercial Treadmills	5,500	8	44,000	0	-
Computer	1,500	13	19,500	0	-
	Subtotal		126,600		-
270-3410 Athletics					
Club Car Carryall Golf Carts	10,000	2	20,000	0	-
	Subtotal		20,000		-
270-4048 Cooper Creek Tennis Ctr.					
Portable Storage Units	2,800	24	67,200	0	-
Courpac Pro5" Roller	9,400	1	9,400	0	-
	Subtotal		76,600		-
270-4434 Pottery Shop					
Kiln Shelves	100	50	5,000	0	-
Pottery Tables	300	5	1,500	0	-
Gas Kiln Repair	5,000	2	10,000	0	-
Laptops	2,000	3	6,000	0	-
Pottery Throwing Wheels	2,000	5	10,000	0	-
Heat Guards for Kilns	200	5	1,000	0	-
	Subtotal		33,500		-
270-4435 Senior Citizen's Ctr.					
Commercial Treadmills	5,500	2	11,000	0	-
Commercial Bikes	2,000	2	4,000	0	-
Bingo Board Systems	3,500	2	7,000	0	-
Air Conditioner/Heater	5,000	1	5,000	0	-
Flat Screen TV 46"	1,500	3	4,500	0	-
Electric Pottery Kiln	5,000	2	10,000	0	-
Computers, Printers	1,500	6	9,000	0	-
	Subtotal		50,500		-
290-1000 Tax Assessors					
Mid-Size SUV (4x4)	27,900	1	27,900	0	-
	Subtotal		27,900		-
500-2160 Judge Rumer					
Carpeting for Courtroom	9,000	1	9,000	0	-
	Subtotal		9,000		-
500-2160 Judge Jordan					
Chambers Renovations	12,000	1	12,000	0	-
	Subtotal		12,000		-

FY13 CAPITAL OUTLAY ADOPTED

Item	Price	QTY REQ	FY13 Requested	QTY REC	FY13 Adopted
500-3000 Clerk of Superior Court					
Spacesaver Static Shelving Storage System for Plats	75,000	1	75,000	0	-
Spacesaver Filing System for Court Records	46,000	1	46,000	0	-
	Subtotal		121,000		-
550-1000 Sheriff Administration					
Lights/Sirens Package for Training Vehicle	5,600	1	5,600	0	-
Chairs	98	22	2,156	0	-
Simunitions Weapon/Ammo/Protective Gear	6,000	1	6,000	0	-
Red Gun Simulation Rifles	225	5	1,125	0	-
Georgia Law Enforcement Handbooks	135	25	3,375	0	-
Mounted Remote Cameras (Range)	1,500	7	10,500	0	-
Communication Console	870	1	870	0	-
Security Monitors	569	12	6,828	0	-
	Subtotal		36,454		-
590-3000 Non-Categorical					
Capital Replacement Program					700,000
Total For General Fund			\$ 1,927,363		\$ 700,000
400 Police (Lost Fund)					
Police Pursuit SUV Vehicles including Paint	25,500	30	765,000	30	765,000
Emergency Equip. Package for Police Pursuit SUV Vehicles	26,500	30	795,000	30	795,000
Unmarked Police Vehicles	22,000	15	330,000	15	330,000
Harley Davidson Motorcyle	22,000	5	110,000	5	110,000
Radar Unit for Motorcyle	2,000	5	10,000	5	10,000
Full Size SUV Vehicles	25,000	4	100,000	4	100,000
Arctic Cat ATV	6,900	2	13,800	0	-
Emergency Equipment Package for ATV	800	2	1,600	0	-
TREK Police Bikes with warranty	1,100	5	5,500	0	-
Eagle Eye Audio Video System for Patrol cars	3,700	30	111,000	30	111,000
Smith & Wesson	595	20	11,900	0	-
SetCom Police Motor Helmet Headphone Kit Liberator Wireless ComKit	1,515	20	30,300	0	-
Taser X26E kit w/o holster	825	20	16,500	0	-
Remington M870 shotgun	600	100	60,000	0	-
T-3 Series Electric Stand Up Vehicle for Bike Patrol	9,000	2	18,000	0	-
Digital Fingerprint/Palm Card Storage & Retrieval System	22,500	1	22,500	0	-
Minolta MS6000 MK 11 Digital Microfilm Reader	7,893	1	7,893	0	-
Rescue phone, Cellular Response Console for Hostage Negotiation Team	1,245	1	1,245	0	-
Dewalt MOBILELOCK GPS Locator & Alarm System	770	1	770	0	-
Tracker Products Bar Code System	3,244	2	6,488	0	-
Emergency Equipment Package for ATV	800	2	1,600	0	-
Kustom Signals Pro-LASER 4 LIDAR System for Motors	3,595	1	3,595	0	-
Air Purfication/Filteration System & Filters	33,000	1	33,000	0	-
CelleBrite Pro - The Univ. Forensic Extraction Device, Physical & Software upgrade	2,500	1	2,500	0	-
Property & Evidence Storage Lockers	46,000	1	46,000	0	-
Noptic PSV-1000 Nighttime Optical Thermal Imaging Camera	3,900	5	19,500	0	-
Interior painting of Public Safety Building	22,000	1	22,000	0	-
Commercial grade carpet	17,000	1	17,000	0	-

FY13 CAPITAL OUTLAY ADOPTED

Item	Price	QTY REQ	FY13 Requested	QTY REC	FY13 Adopted
Tuffy Security Storage Boxes for Motors	1,325	3	3,975	0	-
5 Drawer File Cabinet for Training Division	1,004	2	2,008	0	-
	Subtotal		2,568,674		2,221,000
410 Fire (Lost Fund)					
Engines	425,000	4	1,700,000	1	425,000
EMS Software/Hardware Package	80,000	1	80,000	1	80,000
Ambulances	235,000	3	705,000	1	235,000
Quint	1,046,000	1	1,046,000	0	-
Sound Proofing Stations	1,500	5	7,500	0	-
Staff Sedans	22,000	6	132,000	2	44,000
Staff SUV's	33,000	2	66,000	0	-
Swift Water Equipment	31,000	1	31,000	1	31,000
Gas Monitors	4,000	6	24,000	0	-
Extrication Equipment	35,000	3	105,000	0	-
Security Systems	8,000	15	120,000	0	-
	Subtotal		4,016,500		815,000
420 MCP (Lost Fund)					
Rack Oven (GAS) Replacement	30,000	1	30,000	1	30,000
60 QT Hobart Heavy Duty Legacy Mixer (Replacement)	15,000	1	15,000	1	15,000
Heavy Duty Gas Grill "48 inches"	5,000	1	5,000	1	5,000
Insulated Heater/Proofer	9,736	1	9,736	0	-
Fully Jacketed Gas Kettle (40 Gal)	12,181	1	12,181	0	-
Gas Tilt Skillet (40 Gal)	12,012	1	12,012	0	-
Heavy Duty Gas Chabroilers Grill 36"	4,000	1	4,000	0	-
Detail Turn-out Building	50,000	1	50,000	1	50,000
Intelliscan Multi-Zone Walk Through Security Metal Detector	12,000	2	24,000	1	12,000
BOSS 2 (Body Orifice Security Scanner)	10,000	1	10,000	1	10,000
Utility Trailer	1,936	1	1,936	0	-
Cell Phone Portable Detector Station	10,000	1	10,000	1	10,000
Ford Explorer SUV	25,775	1	25,775	0	-
Pursuit Vehicle	25,500	5	127,500	0	-
Vertical Mast Lift	8,000	1	8,000	0	-
Commercial Zero Radius mower w/bagger	10,000	1	10,000	0	-
Command Companies Inmate Tracking System	116,187	1	116,187	0	-
Automatic Vehicle Locator Devices	1,691	110	186,026	0	-
	Subtotal		302,213		132,000
530 Marshal (Lost Fund)					
Patrol vehicles (Chargers)	25,500	6	153,000	2	51,000
Patrol vehicle Tech packages	26,500	6	159,000	2	53,000
Uniforms & Equipment for new deputy	19,300	1	19,300	0	-
Eagle Eye In-Car Video System	3,700	6	22,200	6	22,200
911 CAD Workstation Upgrade	42,000	1	42,000	0	-
Fingerprinting system	2,800	2	5,600	0	-
Pepperball Launchers	2,827	2	5,654	0	-
Armor Shields	2,300	2	4,600	0	-
Body Armor	611	9	5,500	9	5,500
	Subtotal		416,854		131,700

FY13 CAPITAL OUTLAY ADOPTED

Item	Price	QTY REQ	FY13 Requested	QTY REC	FY13 Adopted
550 Sheriff (Lost Fund)					
Training Complex Access Road	18,000	1	18,000	0	-
Training Complex Sidewalk	10,800	1	10,800	0	-
Training Complex Parking Lot	126,000	1	126,000	0	-
Training Complex Sewer Man Hole	3,000	1	3,000	0	-
Training Complex Erosion Control	6,000	1	6,000	0	-
Training Complex Perimeter Fence	79,200	1	79,200	0	-
Training Complex Sanitary Sewer	10,800	1	10,800	0	-
Training Complex Water Meter & Backflow Preventer and Fees	6,000	1	6,000	0	-
Training Complex Water Lateral	14,400	1	14,400	0	-
Pursuit Vehicles w/o Conversion Kits Replacements	52,000	13	676,000	13	676,000
Jail Inmate Van	36,868	1	36,868	1	36,868
Non Pursuit Vehicle	22,000	6	132,000	6	132,000
Training Complex Instructional Building	975,539	1	975,539	0	-
SUV	25,000	1	25,000	1	25,000
Golf Cart with 6 passenger ability	8,000	1	8,000	0	-
Golf Cart with Dump Bed	12,000	1	12,000	0	-
Classroom Chairs	150	40	6,000	0	-
Classroom Tables	140	24	3,360	0	-
Front Counter Intercom System	2,976	1	2,976	0	-
T1 Line Training Complex	8,000	1	8,000	0	-
Satellite Installation/Fees for One Year	2,000	1	2,000	0	-
Kitchen Dishwasher	35,000	1	35,000	1	35,000
Kitchen Tilting Kettle	20,000	1	20,000	1	20,000
Kitchen Steamer	22,000	1	22,000	1	22,000
Capture/Retrieve Mugshot system for Train. Complex (applicant processing)	32,430	1	32,430	0	-
Handheld Latent Biometric Device	6,695	1	6,695	0	-
SecurePass Scanner (Full Body)	195,000	4	780,000	0	-
Python Series with Speed Plate Vests	582	135	78,570	135	78,570
Python Series with Speed Plate Vests	562	30	16,860	30	16,860
Sentry Security Safe	500	2	1,000	0	-
M-1 Replica Rifles and Equipment	309	4	1,236	0	-
Classroom Gun Lockers	500	10	5,000	0	-
Blauer Tactical High Gear Simulation Suit	1,640	6	9,840	0	-
Burglar Alarm System	2,500	1	2,500	0	-
Air Compressor	500	2	1,000	0	-
Proximity Card Reader/Scanner System	2,900	5	14,500	0	-
Trailer for Golf Cart	1,200	1	1,200	0	-
Smart Board Interactive Touch Board	2,000	3	6,000	0	-
Three (3) 52" Flat Screen Televisions	1,400	3	4,200	0	-
Mobilize/Demobilize Training Complex	3,000	1	3,000	0	-
Key Management Add on	4,186	13	54,418	0	-
Cargo Van 3/4 Ton Replacement	22,700	1	22,700	0	-
	Subtotal		3,262,092		1,042,298
570 Coroner (Lost Fund)					
Full Size SUV	25,000	1	25,000	1	25,000
Mid Size SUV	25,774	3	77,322	0	-
Office Furniture	1,500	1	1,500	0	-
	Subtotal		103,822		25,000

FY13 CAPITAL OUTLAY ADOPTED

Item	Price	QTY REQ	FY13 Requested	QTY REC	FY13 Adopted
580 Recorder's Court (Lost Fund)					
E-Ticketing Printing System	200,000	1	200,000	1	200,000
	Subtotal		200,000		200,000
Total for 2009 Other LOST Fund					
			\$ 10,870,155		\$ 4,566,998
250 Engineering (Sewer Fund)					
Mid Size SUV 4x4	27,900	1	27,900	1	27,900
Mid Size SUV	25,774	1	25,774	1	25,774
	Subtotal	2	53,674	2	53,674
260 Public Services (Sewer Fund)					
Mid Size 2WD Crew Cab Pickup Truck	22,000	1	22,000	1	22,000
7 Yd Dump Truck	82,280	1	82,280	1	82,280
Eductors Replacements	240,000	2	480,000	1	240,000
	Subtotal		584,280		344,280
Total for Sewer Fund					
			\$ 637,954		\$ 397,954
250 Engineering (Paving Fund)					
Mid Size SUV	25,774	1	25,774	1	25,774
Small Size SUV	18,000	1	18,000	1	18,000
	Subtotal	2	43,774	2	43,774
260 Public Services (Paving Fund)					
Tandem Axle-Fuel/Lube Truck	235,000	1	235,000	1	235,000
Super Shot 125 DC Sealing Tank Asphalt Sealer	65,000	1	65,000	1	65,000
Stake Truck with Extended 4 Door Cab	144,100	1	144,100	1	144,100
Tack Distributor	9,500	1	9,500	1	9,500
Asphalt Curb Machine	8,500	1	8,500	1	8,500
Wood Chipper	51,000	1	51,000	1	51,000
Chipper Dump Truck	70,000	1	70,000	1	70,000
Mid Size Skid Steer with Milling Attachment	45,000	1	45,000	1	45,000
18ft Flatbed Trailer	5,500	1	5,500	1	5,500
Flat Bed Dump Truck	38,100	1	38,100	1	38,100
Commercial Versatile Mower	7,350	6	44,100	6	44,100
15 Passenger Van	25,500	1	25,500	1	25,500
Farm Tractor	33,430	1	33,430	1	33,430
Batwing Mower 15'	17,500	1	17,500	1	17,500
Tri-Axle Low Boy Tractor	135,000	1	135,000	0	-
Tri-Axle 50 Ton Low Boy Trailer	75,000	1	75,000	0	-
Heavy Duty Dual Axle Trailer	3,000	12	36,000	12	36,000
Full Size Crew Cab 4x4 Pickup Truck	28,930	1	28,930	1	28,930
Full Size Crew Cab 3/4 Ton Pickup Truck	20,703	2	41,406	2	41,406
Large Bucket Truck	170,493	1	170,493	0	-
Skid Steer Loader with Attachments	55,000	1	55,000	0	-
	Subtotal		1,334,059		898,566
Total for Paving Fund					
			\$ 1,377,833		\$ 942,340
260 Public Services (Integrated Waste Fund)					

FY13 CAPITAL OUTLAY ADOPTED

Item	Price	QTY REQ	FY13 Requested	QTY REC	FY13 Adopted
D7 Bulldozer (Landfill Package)	508,000	1	508,000	0	-
Off-Road Truck (with tailgate)	336,839	1	336,839	0	-
Diesel (stationary) Generator	10,000	1	10,000	0	-
1/2 ton Crew Cab	28,930	1	28,930	0	-
Heavy Duty Tractor	30,000	1	30,000	0	-
Long Arm Excavator w/ extended boom	325,000	1	325,000	0	-
Single Axle Trailer	1,700	1	1,700	0	-
Zero Turn Radius Mower	7,200	1	7,200	0	-
Portable Radio (Motorola XTS2500)	3,000	1	3,000	0	-
7 Yd Dump Truck	65,000	1	65,000	0	-
Caterpillar D7 Bulldozer	435,000	1	435,000	0	-
Utility Single Axle Trailer	1,700	1	1,700	0	-
Rhino Bush Hog	3,100	1	3,100	0	-
Garbage/Recycling Collection Truck	224,548	1	224,548	0	-
Pick up Truck	18,900	1	18,900	0	-
96 Gal. Recycling Containers	65	3000	195,000	0	-
One Ton Flat Bed	37,000	1	37,000	0	-
Garbage Collection Truck	224,548	5	1,122,740	0	-
Grab All Truck	153,000	1	153,000	0	-
Route Smart Routing Program	80,000	1	80,000	0	-
Pick up Trucks	18,900	3	56,700	0	-
Pick up Truck Full Size	28,930	1	28,930	0	-
	Subtotal		3,672,287		-
Total for Integrated Waste Fund			\$ 3,672,287		\$ -
400-3220 Emergency Telephone					
40" LCD Monitors with drop ceiling mount & installation	5,367	3	5,367	0	-
Table w/ bases and power hubs	839	9	7,551	0	-
Total for Emergency Telephone Fund			\$ 7,551		\$ -
245-3000 CDBG-R (Recovery)					
Drainage/Street Improvements	14,127	1	14,127	1	14,127
Total for Community Development Block Grant Fund			\$ 14,127		\$ 14,127
610-2400 METRA (FTA)					
Support Auto Replacement	27,000	1	27,000	1	27,000
Rebuilt Bus Engines	50,000	1	50,000	1	50,000
Rebuilt Bus Transmissions	50,000	1	50,000	1	50,000
Operational Equipment	349,500	1	349,500	1	349,500
Facilities Equipment	38,200	1	38,200	1	38,200
Total for Transportation Fund			\$ 514,700		\$ 514,700
620-2200 Trade Center					
Tri-Height Stage w/ Guardrails and Drape	35,000	1	35,000	1	35,000
Air Handler	12,500	1	12,500	1	12,500
Scissor Lift	10,000	1	10,000	1	10,000
Elevator Pumping Unit	9,170	1	9,170	1	9,170

FY13 CAPITAL OUTLAY ADOPTED

<u>Item</u>	<u>Price</u>	<u>QTY REQ</u>	<u>FY13 Requested</u>	<u>QTY REC</u>	<u>FY13 Adopted</u>
Risers 4x8x16	585	9	5,265	9	5,265
Risers 4x8x24	620	9	5,580	9	5,580
Tables 60"	225	20	4,500	20	4,500
Risers 4x8x8	560	6	3,360	6	3,360
Tables 72"	325	10	3,250	10	3,250
Table Carts 42-72"	300	10	3,000	10	3,000
Total for Columbus Ironworks & Trade Center Fund			\$ 91,625		\$ 91,625

Columbus Consolidated Government
 Classification List by Position/Grade
 Revised 07/01/2011

DEPT	POSITION	GRADE
AD/1	Case Manager (Adult Drug Court)	16
CA/1	City Attorney	28
CA/2	Assistant City Attorney	26
CA/3	Legal Assistant	14
CA/4	Legal Administrative Clerk	11
CC/1	Clerk of Council	22
CC/2	Deputy Clerk of Council	14
CC/3	Administrative Secretary	10
CD/1	Warden	25
CD/2	Deputy Warden – Administration	23
CD/3	Deputy Warden – Security	23
CD/4	Lieutenant – Corrections	20
CD/5	Sergeant – Corrections	18
CD/6	Counselor – Corrections	16 ¹
CD/7	Technician – Corrections	14
CD/8	Correctional Officer	12 ²
CD/9	Administrative Coordinator	14
CD/10	Accounting Technician	12
CD/11	Accounting Clerk	10
CD/12	Administrative Clerk I	9
CEM/1	Cemeteries Manager	19
CEM/2	Public Services Crew Leader	12
CEM/3	Correctional Officer – Cemeteries	12
CEM/4	Equipment Operator I	10
CEM/5	Maintenance Worker I	7 ³
CIV/1	Civic Center Director	25
CIV/2	Operations Manager	20
CIV/3	Civic Center Finance Manager	17
CIV/4	Marketing Manager	20
CIV/5	Ticketing Operations Manager	17
CIV/6	Maintenance Supervisor – Civic Center	15
CIV/7	Events Coordinator	15

¹ May be designated “Senior” and placed at grade 17.

² May be designated “Senior” and placed at grade 13.

³ May be designated “II” and placed at grade 8; “III” and placed at grade 9.

DEPT	POSITION	GRADE
CIV/8	Correctional Officer – Civic Center	12
CIV/9	Accounting Technician	12
CIV/10	Administrative Secretary	10
CIV/11	Arena Technician	9
CIV/12	Box Office Coordinator	12
CIV/13	Box Office Representative	9
CIV/14	Administrative Clerk I	9
CIV/15	Building Service Worker	6
CIV16	Facilities Maintenance Worker I	11 ⁵
CMO/1	City Manager	29
CMO/2	Deputy City Manager	28
CMO/3	Deputy City Manager – Operations	28
CMO/4	Assistant to the City Manager	22
CMO/5	Executive Assistant	14
CMO/6	Administrative Assistant	12
CMO/8	TV Station Manager	19
CMO/9	Administrative Services Coordinator	14
CMO/10	Records Specialist	14
CMO/11	Citizen Service Center Coordinator	14
CMO/12	Citizen Service Center Technician	10
CMO/13	Administrative Assistant – Citizen Service Center	12
CMO/14	Mailroom Supervisor	12
CMO/15	Mail Clerk	7
COR/1	Deputy Coroner	16
COR/2	Administrative Assistant	12
CR/1	Community Reinvestment Director	24
CR/2	Assistant Community Reinvestment Director	21
CR/3	Project Manager	19
CR/4	Finance Manager – Community Reinvestment	17
CR/5	Construction Services Specialist	15
CR/6	Community Reinvestment Technician I	10 ⁴
CR/7	Administrative Technician	12
CR/8	Community Reinvestment Clerk	9

⁴ May be designated “II” and placed at grade 12, “III” and placed at grade 13.

⁵ May be designated “II” and placed at grade 12.

DEPT	POSITION	GRADE
CS/1	Community Service Coordinator	19
CS/2	Public Services Crew Leader	12
CS/3	Maintenance Worker I	7 ³
CSC/1	Chief Deputy Clerk	21
CSC/2	Assistant Chief Deputy Clerk	18
CSC/3	Senior Deputy Clerk – Administration	14
CSC/4	Senior Deputy Clerk – Real Estate	14
CSC/5	Senior Deputy Clerk	14
CSC/6	Deputy Clerk II – Civil	12
CSC/7	Deputy Clerk II – Criminal	12
CSC/8	Deputy Clerk II – Imaging	12
CSC/9	Deputy Clerk II – Real Estate	12
CSC/10	Deputy Clerk II	12
CSC/11	Deputy Clerk I – Real Estate	10
CSC/12	Deputy Clerk I	10
CSC/13	Senior Deputy Clerk – Civil	14
CSC/14	Senior Deputy Clerk – Criminal	14
CSE/1	Child Support Enforcement Manager	14
CSE/2	Accounting Clerk	10
CTC/1	Executive Director	UNC
CTC/2	Assistant Trade Center Director	21
CTC/3	Trade Center Finance Manager	17
CTC/4	Events Operations Supervisor	15
CTC/5	Maintenance Supervisor – CTC	15
CTC/6	Conference Facilitator	15
CTC/7	Accounting Technician	12
CTC/8	Administrative Assistant	12
CTC/9	Facilities Maintenance Worker I	11 ⁵
CTC/10	Events Attendant Crew Leader	12
CTC/11	Administrative Clerk I	9
CTC/12	Events Attendant I	8 ⁶
CTC/13	Groundskeeper/ Landscaper	10
CTC/14	Administrative Secretary	10
DA/1	Assistant District Attorney	21 ⁷
DA/2	Investigator Supervisor – District Attorney	19

⁶ May be designated “II” and placed at grade 9.

⁷ May be designated “II” and placed at grade 22; “III” and placed at grade 23.

DEPT	POSITION	GRADE
DA/3	Investigator – District Attorney	16 ¹
DA/4	Victim Advocate	14
DA/5	Administrative Assistant	12
DA/6	Legal Administrative Clerk	11
DA/7	Victim Witness Program Administrator	18
DA/8	Paralegal	15
ENG/1	Engineering Director	25 ⁸
ENG/2	Administrative Assistant	12
ENG/3	Administrative Secretary	10
ENG/4	Stormwater Management Engineer	22 ⁹
ENG/5	Project Engineer	22 ⁹
ENG/6	Traffic Engineering Manager	23 ¹⁰
ENG/7	Traffic Engineer	22 ⁹
ENG/8	Traffic Operations Supervisor	19
ENG/9	Traffic Signal Supervisor	17
ENG/10	Senior Traffic Signal Technician	14
ENG/11	Traffic Signal Technician	12 ¹¹
ENG/12	Traffic Signal Construction Specialist	12
ENG/13	Traffic Sign and Marking Supervisor	16
ENG/14	Traffic Control Technician	10
ENG/15	Radio Communications Supervisor	17
ENG/16	Senior Radio Technician	14
ENG/17	Radio Technician	12 ¹¹
ENG/18	Senior Traffic Engineering Technician	16
ENG/19	Traffic Engineering Technician	14
ENG/20	Traffic Analyst	14
ENG/21	Administrative Technician	12
ENG/22	Administrative Clerk I	9
ENG/23	Engineering Inspection Coordinator	17
ENG/24	Engineering Inspector	16 ¹
ENG/25	Survey Supervisor	17
ENG/26	Survey Crew Leader	14
ENG/27	Survey Technician	12
ENG/28	Survey Crew Worker	9
ENG/29	Engineering Technician	14 ¹²
ENG/30	Stormwater Technician	12
ENG/31	GIS Coordinator	21

⁸ Place at grade 26 if Professional Engineer in the State of Georgia.

⁹ Place at grade 23 if Professional Engineer in the State of Georgia.

¹⁰ Place at grade 24 if Professional Engineer in the State of Georgia.

¹¹ May be designated "II" and placed at grade 13.

¹² May be designated "Senior" and placed at grade 16.

DEPT	POSITION	GRADE
ENG/32	GIS/Graphics Supervisor	17
ENG/33	GIS Technician	14
ENG/34	CAD Technician	14
ENG/35	Stormwater Data Tech I	12
ENG/36	Stormwater Data Tech II	14
ENG/37	Stormwater Data Inspector	16
ER/1	Elections and Registration Director	24
ER/2	Elections Coordinator	14
ER/3	Registration Coordinator	14
ER/4	Elections Technician	9 ¹³
ER/5	Asst. Elections and Registration Director	21
FAC/1	Facilities Maintenance Manager	23
FAC/2	Assistant Facilities Maintenance Manager	19
FAC/3	Facilities Maintenance Supervisor – Carpentry	16
FAC/4	Facilities Maintenance Supervisor – Electrical	16
FAC/5	Facilities Maintenance Supervisor – HVAC	16
FAC/6	Facilities Maintenance Supervisor – Plumbing	16
FAC/7	Facilities Maintenance Supervisor – Government Center	16
FAC/8	Facilities Maintenance Supervisor – County Jail	16
FAC/9	Custodial Services Supervisor	16
FAC/10	Correctional Officer – Facilities	12
FAC/11	Irrigation Technician	12
FAC/12	Carpenter I	13 ¹⁴
FAC/13	Electrician I	13 ¹⁴
FAC/14	HVAC Technician I	13 ¹⁴
FAC/15	Plumber I	13 ¹⁴
FAC/16	Facilities Maintenance Worker I	11 ⁵
FAC/17	Administrative Technician	12
FAC/18	Custodial Operations Assistant	12
FAC/19	Building Service Worker	6
FB/1	Forestry and Beautification Manager	23
FB/2	Assistant Manager – Forestry	19
FB/3	Assistant Manager – Beautification	19
FB/4	Forestry Administrator	18*
FB/5	Urban Forestry Supervisor	15
FB/6	Public Services Supervisor	14
FB/7	Chemical Application Supervisor	13
FB/8	Contract Inspector	14
FB/9	Correctional Officer – Forestry	12
FB/10	Public Services Crew Leader	12

¹³ May be designated “Senior” and placed at grade 10.

¹⁴ May be designated “II” and placed at grade 14.

* Place at grade 19 if ISA certified.

DEPT	POSITION	GRADE
FB/11	Tree Trimmer Crew Leader	13 ¹⁵
FB/12	Administrative Technician	12
FB/13	Tree Evaluator	12
FB/14	Equipment Operator III	12
FB/15	Tree Trimmer II	12
FB/16	Tree Trimmer I	10
FB/17	Equipment Operator II	11
FB/18	Chemical Application Technician	11
FB/20	Equipment Operator I	10
FB/21	Maintenance Worker I	7 ³
FD/1	Fire Chief/EMA Director	27
FD/2	Assistant Fire Chief	24
FD/3	Deputy Fire Chief	23
FD/4	Deputy Fire Chief – Homeland Security	23
FD/5	Emergency Management Deputy Director	23
FD/6	Division Chief – Health, Safety, and Information Systems	22
FD/7	Training Chief	22
FD/8	Battalion Chief	22
FD/9	Fire Marshal	22
FD/10	Captain – EMS Coordinator	20**
FD/11	Captain – Rescue	20**
FD/12	Captain – Logistics (EMS)	20**
FD/13	Captain – Training/Captain – Paramedic Instructor	20**
FD/14	Fire Captain	20**
FD/15	Captain – Logistics	20**
FD/16	Lieutenant – EMS	18**
FD/17	Lieutenant – Training	18**
FD/18	Fire Lieutenant	18**
FD/19	Assistant Fire Marshal	20**
FD/20	Lieutenant – Fire Inspector	18**
FD/21	Lieutenant – Investigator	18**
FD/22	Lieutenant – Logistics	18**
FD/23	Fire Sergeant	16**
FD/24	Sergeant – Investigations	16**
FD/25	Firefighter – Medic	14**
FD/26	Firefighter – EMT	14
FD/27	Firefighter	12
FD/28	Firefighter – Logistics	12
FD/29	Support Technician – Logistics	12
FD/30	Administrative Coordinator	14

¹⁵ Place at grade 14 if Certified Arborist in the State of Georgia and/or equivalent experience.

** May add supplemental pay for current Paramedic certification.

DEPT	POSITION	GRADE
FD/31	Fire Payroll Technician	12
FD/32	Administrative Secretary	10
FD/33	Administrative Clerk I	9
FD/34	EMT	13**
FIN/1	Finance Director	26
FIN/2	Assistant Finance Director	24
FIN/3	Budget and Management Analyst	17 ¹⁶
FIN/4	Accounting Manager	23
FIN/5	Senior Accountant	19
FIN/6	Grant Compliance Accountant	19
FIN/7	Payroll Supervisor	18
FIN/8	Payroll Coordinator	14
FIN/9	Senior Accounts Payable Technician	13
FIN/10	Accounts Payable Technician	12
FIN/11	Purchasing Manager	23
FIN/12	Buyer Specialist	17
FIN/13	Buyer	14 ¹⁷
FIN/14	Purchasing Technician	12
FIN/15	Purchasing Clerk	9
FIN/16	Revenue Manager	23
FIN/17	Investment Officer	20
FIN/18	Tax Supervisor	18
FIN/19	Collections Supervisor	16
FIN/20	Revenue Auditor	17
FIN/21	Collections Technician	12
FIN/22	Accounting Technician	12
FIN/23	Administrative Assistant	12
FIN/24	Customer Service Representative	9 ¹⁸
FIN/25	Financial Analyst	17 ¹⁶
FIN/26	Administrative Secretary	10
FM/1	Assistant Director/Fleet Maintenance Manager	24
FM/2	Assistant Fleet Manager	19
FM/3	Automotive and Tire Shop Supervisor	17
FM/4	Truck Shop Supervisor	16
FM/5	Body Shop Supervisor	16
FM/6	Heavy Equipment Shop Supervisor	16
FM/7	Small Engine Shop Supervisor	15
FM/8	Contract Warranty Specialist	15

¹⁶ May be designated "Senior" and placed at grade 19.

¹⁷ May be designated "Senior" and placed at grade 16.

¹⁸ May be designated "Senior" and placed at grade 10.

DEPT	POSITION	GRADE
FM/9	Fleet Maintenance Buyer	12
FM/10	Fleet Maintenance Technician III	14
FM/11	Fleet Maintenance Technician II	12
FM/12	Fleet Maintenance Technician I	10
FM/13	Inventory Control Technician	10
FM/14	Support Clerk	7
HED/1	Heavy Equipment Manager	21
HED/2	Heavy Equipment Supervisor	15
HED/3	Senior Heavy Equipment Operator	14
HED/4	Correctional Officer – Heavy Equipment	12
HED/5	Heavy Equipment Operator	13
HED/6	Equipment Operator III	12
HED/7	Equipment Operator II	11
HED/8	Maintenance Worker I	7
HR/1	Human Resources Director	26
HR/2	Assistant Human Resources Director	24
HR/3	Human Resources Analyst	19
HR/4	Human Resources Specialist	16
HR/5	Human Resources Technician II	14
HR/6	Human Resources Technician I	12
HR/7	Administrative Clerk I	9
HR/8	Technical Trainer/Developer	16
IC/1	Building Inspection and Codes Director	25
IC/2	Administrative Assistant	12
IC/3	Assistant Building Inspection and Codes Director	23
IC/4	Plans Examiner	19
IC/5	Building Inspection Coordinator	18
IC/6	Building Inspector	16 ¹⁹
IC/7	Electrical Inspection Coordinator	18
IC/8	Electrical Inspector	16 ¹⁹
IC/9	Property Maintenance Coordinator	18
IC/10	Property Maintenance Inspector	16 ¹⁹
IC/11	Sign and Codes Inspector	15 ²⁰
IC/12	Mechanical Inspection Coordinator	18
IC/13	Mechanical Inspector	16 ¹⁹
IC/14	Inspection Services Coordinator	14
IC/15	Permit Technician	10
IC/16	Zoning Technician	10

¹⁹ May be designated "II" and placed at grade 17; "III" and advanced 5% within range.

²⁰ May be designated "II" and placed at grade 16; "III" and advanced 5% within range.

<u>DEPT</u>	<u>POSITION</u>	<u>GRADE</u>
IC/17	Print Shop Supervisor	17
IC/18	Graphic Designer	12
IC/19	Print Shop Technician	11
IC/20	Duplicating Service Technician	9
IT/1	Information Technology Director	26
IT/2	Technical Operations Manager	23
IT/3	Application Development and Support Manager	23
IT/4	Local Area Network Manager	22
IT/5	Web Development Manager	22
IT/6	Application Development Project Leader	20
IT/7	Application Support Project Leader	20
IT/8	Application Support Analyst	19
IT/9	Application Developer	19
IT/10	Web Developer	17
IT/11	Host Operations Supervisor	19
IT/12	Telecommunications Technician	14
IT/13	Lead Host Computer Operator	13
IT/14	Host Computer Operator	12
IT/15	Data Control Technician	12
IT/16	Personal Computer Services Supervisor	17
IT/17	Personal Computer Specialist	14
IT/18	Personal Computer Technician	12
JC/1	Drug Court Coordinator	18
JC/2	Case Manager	16
JC/3	Juvenile Court Coordinator	16
JC/4	Senior Deputy Clerk – Juvenile	14
JC/5	Custody Investigator	13
JC/6	Deputy Clerk II – Juvenile	12
JC/7	Deputy Clerk I – Juvenile	10
JC/8	Administrative Secretary	10
JC/9	Support Clerk	07
JC/10	Deputy Clerk II – Juvenile Court Clerk	12
JM/1	Jury Manager	16
JM/2	Deputy Clerk II – Jury Management	12
JM/3	Administrative Clerk I	9

<u>DEPT</u>	<u>POSITION</u>	<u>GRADE</u>
MAR/1	Chief Deputy Marshal	22
MAR/2	Deputy Marshal Lieutenant	20
MAR/3	Deputy Marshal Sergeant	18
MAR/4	Deputy Marshal	14
MAR/5	Administrative Assistant	12
MAR/6	Communication Technician III	10
MAR/7	Deputy Marshal Corporal	16
MAR/8	Deputy Marshal Captain	22
MC/1	Court Coordinator – Municipal Court	18
MC/2	Senior Deputy Clerk – Municipal Court	14
MC/3	Deputy Clerk II – Municipal Court	12
MC/4	Administrative Assistant	12
MMC/1	Court Coordinator	18
MMC/2	Senior Deputy Clerk – Magistrate/Municipal Court	14
MMC/3	Deputy Clerk II – Magistrate/Municipal Court	12
MO/1	Executive Assistant	14
MO/2	Disability Committee Coordinator	12
MO/3	Administrative Secretary	10
MO/4	Internal Auditor/Compliance Officer	25
MO/5	Dir. Office of Crime Prevention	22
PC/1	Probate Law Clerk/Hearing Officer	21
PC/2	Deputy Clerk II – Probate Court	12
PD/1	Chief of Police	27
PD/2	Deputy Chief of Police	24
PD/3	Police Major	23
PD/4	Police Captain	22
PD/5	Police Lieutenant	20
PD/6	Command Sergeant	19
PD/7	Police Sergeant	18
PD/8	Records Manager	16
PD/9	Police Finance Manager	17
PD/11	Police Corporal	16
PD/12	911 Center Supervisor	14
PD/13	Police Officer	14
PD/14	Records Supervisor	14
PD/15	Asset Forfeiture Coordinator	14
PD/16	Emergency Communications Technician III	12
PD/17	Facilities Maintenance Technician	12
PD/18	Emergency Communications Technician II	11
PD/19	Police Cadet	10
PD/20	Criminal Records Technician	10

DEPT	POSITION	GRADE
PD/21	Building Service Crew Leader	10
PD/22	Administrative Secretary	10
PD/23	Administrative Clerk II	10
PD/24	Emergency Communications Technician I	10
PD/25	Accounting Clerk	10
PD/26	Administrative Clerk I	9
PD/27	Support Clerk	7
PD/28	Building Service Worker	6
PD/29	Administrative Assistant	12
PD/30	Police Human Resources Technician	12
PDEF/1	Investigator – Public Defender	16 ¹
PDEF/2	Legal Administrative Clerk	11
PL/1	Planning Director	25
PL/2	Planning Manager	22
PL/3	Planner	17 ²¹
PL/4	Right-of-Way/Transportation Planning Coordinator	20
PL/5	Transportation Planner	17 ²¹
PL/6	Administrative Secretary	10
PL/7	Planning Technician	11
PR/1	Parks and Recreation Director	25
PR/2	Assistant Parks and Recreation Director	23
PR/3	Athletic Division Manager	19
PR/4	Recreation Services Division Manager	19
PR/5	Recreation Program Manager – Cultural Arts	17
PR/6	Parks Services Division Manager	19
PR/7	Administrative Operations Manager	18
PR/8	Parks Services Manager	17
PR/9	Athletic Program Supervisor – Aquatics	16
PR/10	Community Schools District Supervisor	16
PR/11	Athletic Program Supervisor	16
PR/12	Recreation Program Supervisor – Therapeutics	16
PR/13	Recreation Program Supervisor – Recreation Services	16
PR/14	Recreation Program Supervisor – Cultural Arts	16
PR/15	Parks Crew Supervisor	14
PR/16	Recreation Program Specialist III	14
PR/17	Correctional Officer – Parks	12
PR/18	Employment Coordinator	14
PR/19	RSVP Recreation Program Specialist III	14
PR/20	Athletic Program Specialist	14
PR/21	Recreation Program Specialist II	13
PR/22	Accounting Technician	12
PR/23	Chemical Application Technician	11

²¹ May be designated “Senior” and placed at grade 18; “Principal” and placed at grade 20.

DEPT	POSITION	GRADE
PR/24	Tennis Supervisor	12
PR/25	Motor Equipment Operator III	12
PR/26	Motor Equipment Operator II	11
PR/27	Administrative Secretary	10
PR/28	Parks Crew Leader	10
PR/29	Tennis Specialist II	10
PR/30	Motor Equipment Operator I	10
PR/31	Administrative Clerk I	9
PR/32	Tennis Specialist I	9
PR/33	Parks Maintenance Worker I	7 ²²
PR/34	Custodian	6
PR/35	Chemical Application Supervisor	13
PS-ADM/1	Public Services Director	26
PS-ADM/2	Assistant Public Services Director	24
PS-ADM/3	Safety Coordinator	17
PS-ADM/4	Public Services Coordinator	18
PS-ADM/5	Administrative Supervisor	13
PS-ADM/6	Administrative Technician	12
SC/1	Senior Deputy Clerk	14
SC/2	Law Clerk	19 ²³
SD/1	Chief Deputy Sheriff	24
SD/2	Jail Commander	23 ²⁴
SD/3	Major	23
SD/4	Captain	22
SD/5	Health Services Administrator	21
SD/6	Lieutenant	20
SD/7	Sergeant	18
SD/8	Registered Nurse	18
SD/9	Deputy Sheriff Technician	16
SD/10	Investigator	16
SD/11	ID Technician	16
SD/12	Clinic Manager	16
SD/13	Licensed Practical Nurse	14
SD/14	Deputy Sheriff	14
SD/15	Medical Technician	12
SD/16	Sheriff Correctional Officer	12
SD/17	Accounting Technician	12
SD/18	Communication Technician III	10
SD/19	Criminal Records Technician	10
SD/20	Administrative Clerk II	10

²² May be designated "II" and placed at grade 8.

²³ Place at grade 20 if admitted to Georgia Bar.

²⁴ Advance 5% in grade for Jail Commander.

<u>DEPT</u>	<u>POSITION</u>	<u>GRADE</u>
SD/21	Accounting Clerk	10
SD/22	Judicial Administrative Technician II (Full time)	10
SD/23	Administrative Secretary	10
SD/24	Administrative Clerk I	9
SD/25	Judicial Administrative Technician I (Part time)	9
SD/26	Medical Records Clerk	9
SD/27	Security Guard	9
SD/28	Administrative Coordinator	14
SD/29	Sheriff Human Resources Technician	12
SD/30	Judicial Administrative Technician III	12
SE/1	Special Enforcement Manager	21
SE/2	Special Enforcement Supervisor	16
SE/3	Animal Resource Center Supervisor	16
SE/4	Administrative Coordinator	14
SE/5	Special Enforcement Officer	13
SE/6	Animal Control Officer II	13
SE/7	Animal Control Officer I	12
SE/8	Communications Officer	10
SE/9	Administrative Clerk I	9
SE/10	Animal Control Tech	10
SG/1	Chief Assistant Solicitor General	22 ²⁵
SG/2	Assistant Solicitor General	21 ²⁵
SG/3	Victim Witness Program Administrator	18
SG/4	Court Coordinator – Solicitor General	17
SG/5	Investigator Supervisor – Solicitor General	18
SG/6	Victim Advocate Investigator	15
SG/7	Investigator – Solicitor General	16 ¹
SG/8	Deputy Clerk II – Solicitor General	12
SMD/1	Street Maintenance Manager	21
SMD/2	Assistant Street Maintenance Manager	19
SMD/3	Public Services Crew Supervisor	15
SMD/4	Correctional Officer – Street Maintenance	12
SMD/5	Public Services Crew Leader	12
SMD/6	Equipment Operator II	11
SMD/7	Maintenance Worker III	9
SMD/8	Maintenance Worker II	8
SMD/9	Maintenance Worker I	7
STWTR/1	Stormwater Manager	21
STWTR/2	Assistant Stormwater Manager	19

²⁵ Until incumbent attains 5 years of practice experience as an attorney and qualifies for state-mandated salaries.

DEPT	POSITION	GRADE
STWTR/3	Stormwater Crew Supervisor	15
STWTR/4	Chemical Application Supervisor	13
STWTR/5	Stormwater Drainage Technician	15
STWTR/6	Correctional Officer – Stormwater	12
STWTR/7	Crew Leader – Stormwater	12
STWTR/8	Equipment Operator III	12
STWTR/9	Equipment Operator II	11
STWTR/10	Chemical Application Technician	11
STWTR/11	Equipment Operator I	10
STWTR/12	Maintenance Worker I	7
STWTR/13	Equipment Operator Crew Leader	13
SW/1	Solid Waste and Recycling Manager	23
SW/2	Assistant Division Manager – Solid Waste and Recycling	19
SW/3	Waste Collection Route Supervisor	15
SW/4	Recycling Route Supervisor	15
SW/5	Waste Equipment Operator	12
SW/6	Recycling Truck Driver	12
SW/7	Waste Collection Worker	8
SW/8	Material Recovery Facility Tech	11
SW/9	Material Recovery Facility Supervisor	12
TA/1	Chief Appraiser	25
TA/2	Personal Property Manager	20
TA/3	Administrative Manager	20
TA/4	Residential Property Manager	20
TA/5	Commercial Property Manager	20
TA/6	Appraiser I – Personal Property	14 ²⁶
TA/7	Appraiser I – Real Property	14 ²⁶
TA/8	Administrative Assistant	12
TA/9	Appraisal Technician	10
TC/1	Chief Deputy Tax Commissioner	21
TC/2	Accounting Operations Administrator	20
TC/3	Deputy Tax Commissioner	18
TC/4	Administrative Technician	12
TC/5	Tax Clerk II	11
TC/6	Tax Clerk I	10
TC/7	Support Clerk	7
TC/8	Tax Specialist	13
TR/1	Director of Transportation	25
TR/2	Deputy Transportation Director	23
TR/3	Transit Manager	20

²⁶ May be designated “II” and placed at grade 15; “III” and placed at grade 17.

DEPT	POSITION	GRADE
TR/4	Maintenance Manager	20
TR/5	ADA Coordinator	18
TR/6	Parking Division Manager	18
TR/7	Transit Supervisor	16
TR/8	Safety/Training Coordinator	16
TR/9	Parking Enforcement Supervisor	14
TR/10	Transit Specialist	14
TR/11	Fleet Maintenance Technician III	14
TR/12	Office Manager	14
TR/13	Correctional Officer – Transportation	12
TR/14	Bus Operator Dial-A-Ride	10 ²⁷
TR/15	Bus Operator (with CDL)	12
TR/16	Administrative Secretary	10
TR/17	Fleet Maintenance Technician II	12
TR/18	Fleet Maintenance Technician I	10
TR/19	Maintenance Worker III	9
TR/20	Parking Enforcement Officer	10
TR/21	Customer Service Representative	9 ¹³
WD/1	Waste Disposal Manager	21
WD/2	Assistant Waste Disposal Manager	19
WD/3	Landfill Supervisor	16
WD/4	Senior Landfill Operator	14
WD/5	Landfill Maintenance Technician	14
WD/6	Heavy Equipment Operator	13
WD/7	Landfill Operator	12
WIA/1	Workforce Investment Act Director	24
WIA/2	Finance Manager – WIA	17
WIA/3	Program Specialist II	17
WIA/4	Data Control Supervisor	17
WIA/5	Program Specialist I	16
WIA/6	Program Monitor/Job Developer	16
WIA/7	Accounting Technician	12
WIA/8	Accounting Clerk	10
WIA/9	Administrative Technician	12
WIA/10	Support Clerk	7

²⁷ May be placed at grade 12 after acquisition of Commercial Driver's License issued by the State of Georgia.

UGA Pay Plan - Effective 01/05/2013
ANNUAL SALARY - NON-PENSION MEMBERS

Grade	A	B	C	D	E	F	G	H	I
1	16,827.42	17,248.10	17,679.31	18,121.29	18,574.32	19,038.68	19,514.65	20,002.52	20,502.57
2	17,679.31	18,121.29	18,574.32	19,038.68	19,514.65	20,002.52	20,502.57	21,015.14	21,540.52
3	18,574.32	19,038.68	19,514.65	20,002.52	20,502.57	21,015.14	21,540.52	22,079.03	22,631.00
4	19,514.65	20,002.52	20,502.57	21,015.14	21,540.52	22,079.03	22,631.00	23,196.78	23,776.70
5	20,502.57	21,015.14	21,540.52	22,079.03	22,631.00	23,196.78	23,776.70	24,371.12	24,980.39
6	21,540.52	22,079.03	22,631.00	23,196.78	23,776.70	24,371.12	24,980.39	25,604.91	26,245.03
7	22,631.00	23,196.78	23,776.70	24,371.12	24,980.39	25,604.91	26,245.03	26,901.16	27,573.68
8	23,776.70	24,371.12	24,980.39	25,604.91	26,245.03	26,901.16	27,573.68	28,263.02	28,969.60
9	24,980.39	25,604.91	26,245.03	26,901.16	27,573.68	28,263.02	28,969.60	29,693.84	30,436.18
10	26,245.03	26,901.16	27,573.68	28,263.02	28,969.60	29,693.84	30,436.18	31,197.09	31,977.02
11	27,573.68	28,263.02	28,969.60	29,693.84	30,436.18	31,197.09	31,977.02	32,776.45	33,595.85
12	28,969.60	29,693.84	30,436.18	31,197.09	31,977.02	32,776.45	33,595.85	34,435.75	35,296.65
13	30,436.18	31,197.09	31,977.02	32,776.45	33,595.85	34,435.75	35,296.65	36,179.07	37,083.54
14	31,977.02	32,776.45	33,595.85	34,435.75	35,296.65	36,179.07	37,083.54	38,010.63	38,960.90
15	33,595.85	34,435.75	35,296.65	36,179.07	37,083.54	38,010.63	38,960.90	39,934.91	40,933.29
16	35,296.65	36,179.07	37,083.54	38,010.63	38,960.90	39,934.91	40,933.29	41,956.62	43,005.54
17	37,083.54	38,010.63	38,960.90	39,934.91	40,933.29	41,956.62	43,005.54	44,080.68	45,182.69
18	38,960.90	39,934.91	40,933.29	41,956.62	43,005.54	44,080.68	45,182.69	46,312.26	47,470.06
19	40,933.29	41,956.62	43,005.54	44,080.68	45,182.69	46,312.26	47,470.06	48,656.81	49,873.24
20	43,005.54	44,080.68	45,182.69	46,312.26	47,470.06	48,656.81	49,873.24	51,120.07	52,398.07
21	47,470.06	48,656.81	49,873.24	51,120.07	52,398.07	53,708.02	55,050.72	56,426.99	57,837.66
22	52,398.07	53,708.02	55,050.72	56,426.99	57,837.66	59,283.60	60,765.70	62,284.83	63,841.96
23	57,837.66	59,283.60	60,765.70	62,284.83	63,841.96	65,438.00	67,073.96	68,750.80	70,469.57
24	63,841.96	65,438.00	67,073.96	68,750.80	70,469.57	72,231.31	74,037.09	75,888.02	77,785.22
25	70,469.57	72,231.31	74,037.09	75,888.02	77,785.22	79,729.86	81,723.10	83,766.18	85,860.34
26	77,785.22	79,729.86	81,723.10	83,766.18	85,860.34	88,006.85	90,207.01	92,462.19	94,773.74
27	85,860.34	88,006.85	90,207.01	92,462.19	94,773.74	97,143.09	99,571.66	102,060.96	104,612.48
28	99,571.66	102,060.96	104,612.48	107,227.79	109,908.49	112,656.20	115,472.60	118,359.42	121,318.40
29	121,318.40	124,351.36	127,460.15	130,646.65	133,912.82	137,260.64	140,692.15	144,209.46	147,814.70

UGA Pay Plan - Effective 01/05/2013
ANNUAL SALARY - NON-PENSION MEMBERS

J	K	L	M	N	O	P	Q	R	Grade
21,015.14	21,540.52	22,079.03	22,631.00	23,196.78	23,776.70	24,371.12	24,980.39	25,604.91	1
22,079.03	22,631.00	23,196.78	23,776.70	24,371.12	24,980.39	25,604.91	26,245.03	26,901.16	2
23,196.78	23,776.70	24,371.12	24,980.39	25,604.91	26,245.03	26,901.16	27,573.68	28,263.02	3
24,371.12	24,980.39	25,604.91	26,245.03	26,901.16	27,573.68	28,263.02	28,969.60	29,693.84	4
25,604.91	26,245.03	26,901.16	27,573.68	28,263.02	28,969.60	29,693.84	30,436.18	31,197.09	5
26,901.16	27,573.68	28,263.02	28,969.60	29,693.84	30,436.18	31,197.09	31,977.02	32,776.45	6
28,263.02	28,969.60	29,693.84	30,436.18	31,197.09	31,977.02	32,776.45	33,595.85	34,435.75	7
29,693.84	30,436.18	31,197.09	31,977.02	32,776.45	33,595.85	34,435.75	35,296.65	36,179.07	8
31,197.09	31,977.02	32,776.45	33,595.85	34,435.75	35,296.65	36,179.07	37,083.54	38,010.63	9
32,776.45	33,595.85	34,435.75	35,296.65	36,179.07	37,083.54	38,010.63	38,960.90	39,934.91	10
34,435.75	35,296.65	36,179.07	37,083.54	38,010.63	38,960.90	39,934.91	40,933.29	41,956.62	11
36,179.07	37,083.54	38,010.63	38,960.90	39,934.91	40,933.29	41,956.62	43,005.54	44,080.68	12
38,010.63	38,960.90	39,934.91	40,933.29	41,956.62	43,005.54	44,080.68	45,182.69	46,312.26	13
39,934.91	40,933.29	41,956.62	43,005.54	44,080.68	45,182.69	46,312.26	47,470.06	48,656.81	14
41,956.62	43,005.54	44,080.68	45,182.69	46,312.26	47,470.06	48,656.81	49,873.24	51,120.07	15
44,080.68	45,182.69	46,312.26	47,470.06	48,656.81	49,873.24	51,120.07	52,398.07	53,708.02	16
46,312.26	47,470.06	48,656.81	49,873.24	51,120.07	52,398.07	53,708.02	55,050.72	56,426.99	17
48,656.81	49,873.24	51,120.07	52,398.07	53,708.02	55,050.72	56,426.99	57,837.66	59,283.60	18
51,120.07	52,398.07	53,708.02	55,050.72	56,426.99	57,837.66	59,283.60	60,765.70	62,284.83	19
53,708.02	55,050.72	56,426.99	57,837.66	59,283.60	60,765.70	62,284.83	63,841.96	65,438.00	20
59,283.60	60,765.70	62,284.83	63,841.96	65,438.00	67,073.96	68,750.80	70,469.57	72,231.32	21
65,438.00	67,073.96	68,750.80	70,469.57	72,231.32	74,037.09	75,888.02	77,785.22	79,729.86	22
72,231.32	74,037.09	75,888.02	77,785.22	79,729.86	81,723.10	83,766.18	85,860.34	88,006.85	23
79,729.86	81,723.10	83,766.18	85,860.34	88,006.85	90,207.01	92,462.19	94,773.74	97,143.09	24
88,006.85	90,207.01	92,462.19	94,773.74	97,143.09	99,571.66	102,060.96	104,612.48	107,227.79	25
97,143.09	99,571.66	102,060.96	104,612.48	107,227.79	109,908.49	112,656.20	115,472.60	118,359.42	26
107,227.79	109,908.49	112,656.20	115,472.60	118,359.42	121,318.40	124,351.36	127,460.15	130,646.65	27
124,351.36	127,460.15	130,646.65	133,912.82	137,260.64	140,692.15	144,209.46	147,814.70	151,510.06	28
151,510.06	155,297.82	159,180.26	163,159.77	167,238.76	171,419.73	175,705.23	180,097.86	184,600.30	29

UGA Pay Plan - Effective 01/05/2013
ANNUAL SALARY - PENSION MEMBERS

Grade	A	B	C	D	E	F	G	H	I
1	17,163.96	17,593.07	18,032.90	18,483.71	18,945.81	19,419.45	19,904.94	20,402.57	20,912.62
2	18,032.90	18,483.71	18,945.81	19,419.45	19,904.94	20,402.57	20,912.62	21,435.44	21,971.33
3	18,945.81	19,419.45	19,904.94	20,402.57	20,912.62	21,435.44	21,971.33	22,520.60	23,083.62
4	19,904.94	20,402.57	20,912.62	21,435.44	21,971.33	22,520.60	23,083.62	23,660.72	24,252.24
5	20,912.62	21,435.44	21,971.33	22,520.60	23,083.62	23,660.72	24,252.24	24,858.54	25,480.00
6	21,971.33	22,520.60	23,083.62	23,660.72	24,252.24	24,858.54	25,480.00	26,117.01	26,769.93
7	23,083.62	23,660.72	24,252.24	24,858.54	25,480.00	26,117.01	26,769.93	27,439.18	28,125.16
8	24,252.24	24,858.54	25,480.00	26,117.01	26,769.93	27,439.18	28,125.16	28,828.28	29,548.99
9	25,480.00	26,117.01	26,769.93	27,439.18	28,125.16	28,828.28	29,548.99	30,287.72	31,044.91
10	26,769.93	27,439.18	28,125.16	28,828.28	29,548.99	30,287.72	31,044.91	31,821.03	32,616.56
11	28,125.16	28,828.28	29,548.99	30,287.72	31,044.91	31,821.03	32,616.56	33,431.98	34,267.77
12	29,548.99	30,287.72	31,044.91	31,821.03	32,616.56	33,431.98	34,267.77	35,124.47	36,002.58
13	31,044.91	31,821.03	32,616.56	33,431.98	34,267.77	35,124.47	36,002.58	36,902.65	37,825.21
14	32,616.56	33,431.98	34,267.77	35,124.47	36,002.58	36,902.65	37,825.21	38,770.84	39,740.11
15	34,267.77	35,124.47	36,002.58	36,902.65	37,825.21	38,770.84	39,740.11	40,733.60	41,751.95
16	36,002.58	36,902.65	37,825.21	38,770.84	39,740.11	40,733.60	41,751.95	42,795.75	43,865.65
17	37,825.21	38,770.84	39,740.11	40,733.60	41,751.95	42,795.75	43,865.65	44,962.29	46,086.35
18	39,740.11	40,733.60	41,751.95	42,795.75	43,865.65	44,962.29	46,086.35	47,238.51	48,419.46
19	41,751.95	42,795.75	43,865.65	44,962.29	46,086.35	47,238.51	48,419.46	49,629.95	50,870.70
20	43,865.65	44,962.29	46,086.35	47,238.51	48,419.46	49,629.95	50,870.70	52,142.47	53,446.03
21	48,419.46	49,629.95	50,870.70	52,142.47	53,446.03	54,782.19	56,151.74	57,555.54	58,994.41
22	53,446.03	54,782.19	56,151.74	57,555.54	58,994.41	60,469.27	61,981.01	63,530.53	65,118.80
23	58,994.41	60,469.27	61,981.01	63,530.53	65,118.80	66,746.76	68,415.45	70,125.82	71,878.97
24	65,118.80	66,746.76	68,415.45	70,125.82	71,878.97	73,675.94	75,517.84	77,405.78	79,340.92
25	71,878.97	73,675.94	75,517.84	77,405.78	79,340.92	81,324.45	83,357.56	85,441.50	87,577.54
26	79,340.92	81,324.45	83,357.56	85,441.50	87,577.54	89,766.98	92,011.15	94,311.43	96,669.21
27	87,577.54	89,766.98	92,011.15	94,311.43	96,669.21	99,085.95	101,563.10	104,102.17	106,704.73
28	101,563.10	104,102.17	106,704.73	109,372.35	112,106.65	114,909.32	117,782.05	120,726.61	123,744.78
29	123,744.78	126,838.39	130,009.35	133,259.58	136,591.08	140,005.86	143,505.99	147,093.65	150,770.99

UGA Pay Plan - Effective 01/05/2013
ANNUAL SALARY - PENSION MEMBERS

J	K	L	M	N	O	P	Q	R	Grade
21,435.44	21,971.33	22,520.60	23,083.62	23,660.72	24,252.24	24,858.54	25,480.00	26,117.01	1
22,520.60	23,083.62	23,660.72	24,252.24	24,858.54	25,480.00	26,117.01	26,769.93	27,439.18	2
23,660.72	24,252.24	24,858.54	25,480.00	26,117.01	26,769.93	27,439.18	28,125.16	28,828.28	3
24,858.54	25,480.00	26,117.01	26,769.93	27,439.18	28,125.16	28,828.28	29,548.99	30,287.72	4
26,117.01	26,769.93	27,439.18	28,125.16	28,828.28	29,548.99	30,287.72	31,044.91	31,821.03	5
27,439.18	28,125.16	28,828.28	29,548.99	30,287.72	31,044.91	31,821.03	32,616.56	33,431.98	6
28,828.28	29,548.99	30,287.72	31,044.91	31,821.03	32,616.56	33,431.98	34,267.77	35,124.47	7
30,287.72	31,044.91	31,821.03	32,616.56	33,431.98	34,267.77	35,124.47	36,002.58	36,902.65	8
31,821.03	32,616.56	33,431.98	34,267.77	35,124.47	36,002.58	36,902.65	37,825.21	38,770.84	9
33,431.98	34,267.77	35,124.47	36,002.58	36,902.65	37,825.21	38,770.84	39,740.11	40,733.60	10
35,124.47	36,002.58	36,902.65	37,825.21	38,770.84	39,740.11	40,733.60	41,751.95	42,795.75	11
36,902.65	37,825.21	38,770.84	39,740.11	40,733.60	41,751.95	42,795.75	43,865.65	44,962.29	12
38,770.84	39,740.11	40,733.60	41,751.95	42,795.75	43,865.65	44,962.29	46,086.35	47,238.51	13
40,733.60	41,751.95	42,795.75	43,865.65	44,962.29	46,086.35	47,238.51	48,419.46	49,629.95	14
42,795.75	43,865.65	44,962.29	46,086.35	47,238.51	48,419.46	49,629.95	50,870.70	52,142.47	15
44,962.29	46,086.35	47,238.51	48,419.46	49,629.95	50,870.70	52,142.47	53,446.03	54,782.19	16
47,238.51	48,419.46	49,629.95	50,870.70	52,142.47	53,446.03	54,782.19	56,151.74	57,555.54	17
49,629.95	50,870.70	52,142.47	53,446.03	54,782.19	56,151.74	57,555.54	58,994.41	60,469.27	18
52,142.47	53,446.03	54,782.19	56,151.74	57,555.54	58,994.41	60,469.27	61,981.01	63,530.53	19
54,782.19	56,151.74	57,555.54	58,994.41	60,469.27	61,981.01	63,530.53	65,118.80	66,746.76	20
60,469.27	61,981.01	63,530.53	65,118.80	66,746.76	68,415.45	70,125.82	71,878.97	73,675.95	21
66,746.76	68,415.45	70,125.82	71,878.97	73,675.95	75,517.84	77,405.78	79,340.92	81,324.45	22
73,675.95	75,517.84	77,405.78	79,340.92	81,324.45	83,357.56	85,441.50	87,577.54	89,766.98	23
81,324.45	83,357.56	85,441.50	87,577.54	89,766.98	92,011.15	94,311.43	96,669.21	99,085.95	24
89,766.98	92,011.15	94,311.43	96,669.21	99,085.95	101,563.10	104,102.17	106,704.73	109,372.35	25
99,085.95	101,563.10	104,102.17	106,704.73	109,372.35	112,106.65	114,909.32	117,782.05	120,726.61	26
109,372.35	112,106.65	114,909.32	117,782.05	120,726.61	123,744.78	126,838.39	130,009.35	133,259.58	27
126,838.39	130,009.35	133,259.58	136,591.08	140,005.86	143,505.99	147,093.65	150,770.99	154,540.27	28
154,540.27	158,403.77	162,363.87	166,422.96	170,583.53	174,848.13	179,219.33	183,699.82	188,292.31	29

UGA Pay Plan - Effective 07/07/2012
ANNUAL SALARY - NON-PENSION MEMBERS (NO CHANGE)

Grade	A	B	C	D	E	F	G	H	I
1	16,743.70	17,162.29	17,591.35	18,031.13	18,481.91	18,943.96	19,417.56	19,903.00	20,400.57
2	17,591.35	18,031.13	18,481.91	18,943.96	19,417.56	19,903.00	20,400.57	20,910.59	21,433.35
3	18,481.91	18,943.96	19,417.56	19,903.00	20,400.57	20,910.59	21,433.35	21,969.18	22,518.41
4	19,417.56	19,903.00	20,400.57	20,910.59	21,433.35	21,969.18	22,518.41	23,081.37	23,658.41
5	20,400.57	20,910.59	21,433.35	21,969.18	22,518.41	23,081.37	23,658.41	24,249.87	24,856.11
6	21,433.35	21,969.18	22,518.41	23,081.37	23,658.41	24,249.87	24,856.11	25,477.52	26,114.46
7	22,518.41	23,081.37	23,658.41	24,249.87	24,856.11	25,477.52	26,114.46	26,767.32	27,436.50
8	23,658.41	24,249.87	24,856.11	25,477.52	26,114.46	26,767.32	27,436.50	28,122.41	28,825.47
9	24,856.11	25,477.52	26,114.46	26,767.32	27,436.50	28,122.41	28,825.47	29,546.11	30,284.76
10	26,114.46	26,767.32	27,436.50	28,122.41	28,825.47	29,546.11	30,284.76	31,041.88	31,817.93
11	27,436.50	28,122.41	28,825.47	29,546.11	30,284.76	31,041.88	31,817.93	32,613.38	33,428.71
12	28,825.47	29,546.11	30,284.76	31,041.88	31,817.93	32,613.38	33,428.71	34,264.43	35,121.04
13	30,284.76	31,041.88	31,817.93	32,613.38	33,428.71	34,264.43	35,121.04	35,999.07	36,899.04
14	31,817.93	32,613.38	33,428.71	34,264.43	35,121.04	35,999.07	36,899.04	37,821.52	38,767.06
15	33,428.71	34,264.43	35,121.04	35,999.07	36,899.04	37,821.52	38,767.06	39,736.23	40,729.64
16	35,121.04	35,999.07	36,899.04	37,821.52	38,767.06	39,736.23	40,729.64	41,747.88	42,791.58
17	36,899.04	37,821.52	38,767.06	39,736.23	40,729.64	41,747.88	42,791.58	43,861.37	44,957.90
18	38,767.06	39,736.23	40,729.64	41,747.88	42,791.58	43,861.37	44,957.90	46,081.85	47,233.89
19	40,729.64	41,747.88	42,791.58	43,861.37	44,957.90	46,081.85	47,233.89	48,414.74	49,625.11
20	42,791.58	43,861.37	44,957.90	46,081.85	47,233.89	48,414.74	49,625.11	50,865.74	52,137.38
21	47,233.89	48,414.74	49,625.11	50,865.74	52,137.38	53,440.82	54,776.84	56,146.26	57,549.91
22	52,137.38	53,440.82	54,776.84	56,146.26	57,549.91	58,988.66	60,463.38	61,974.96	63,524.34
23	57,549.91	58,988.66	60,463.38	61,974.96	63,524.34	65,112.44	66,740.26	68,408.76	70,118.98
24	63,524.34	65,112.44	66,740.26	68,408.76	70,118.98	71,871.95	73,668.75	75,510.47	77,398.23
25	70,118.98	71,871.95	73,668.75	75,510.47	77,398.23	79,333.19	81,316.52	83,349.43	85,433.17
26	77,398.23	79,333.19	81,316.52	83,349.43	85,433.17	87,569.00	89,758.22	92,002.18	94,302.23
27	85,433.17	87,569.00	89,758.22	92,002.18	94,302.23	96,659.79	99,076.28	101,553.19	104,092.02
28	99,076.28	101,553.19	104,092.02	106,694.32	109,361.68	112,095.72	114,898.11	117,770.57	120,714.83
29	120,714.83	123,732.70	126,826.02	129,996.67	133,246.59	136,577.75	139,992.19	143,492.00	147,079.30

UGA Pay Plan - Effective 07/07/2012
ANNUAL SALARY - NON-PENSION MEMBERS (NO CHANGE)

J	K	L	M	N	O	P	Q	R	Grade
20,910.59	21,433.35	21,969.18	22,518.41	23,081.37	23,658.41	24,249.87	24,856.11	25,477.52	1
21,969.18	22,518.41	23,081.37	23,658.41	24,249.87	24,856.11	25,477.52	26,114.46	26,767.32	2
23,081.37	23,658.41	24,249.87	24,856.11	25,477.52	26,114.46	26,767.32	27,436.50	28,122.41	3
24,249.87	24,856.11	25,477.52	26,114.46	26,767.32	27,436.50	28,122.41	28,825.47	29,546.11	4
25,477.52	26,114.46	26,767.32	27,436.50	28,122.41	28,825.47	29,546.11	30,284.76	31,041.88	5
26,767.32	27,436.50	28,122.41	28,825.47	29,546.11	30,284.76	31,041.88	31,817.93	32,613.38	6
28,122.41	28,825.47	29,546.11	30,284.76	31,041.88	31,817.93	32,613.38	33,428.71	34,264.43	7
29,546.11	30,284.76	31,041.88	31,817.93	32,613.38	33,428.71	34,264.43	35,121.04	35,999.07	8
31,041.88	31,817.93	32,613.38	33,428.71	34,264.43	35,121.04	35,999.07	36,899.04	37,821.52	9
32,613.38	33,428.71	34,264.43	35,121.04	35,999.07	36,899.04	37,821.52	38,767.06	39,736.23	10
34,264.43	35,121.04	35,999.07	36,899.04	37,821.52	38,767.06	39,736.23	40,729.64	41,747.88	11
35,999.07	36,899.04	37,821.52	38,767.06	39,736.23	40,729.64	41,747.88	42,791.58	43,861.37	12
37,821.52	38,767.06	39,736.23	40,729.64	41,747.88	42,791.58	43,861.37	44,957.90	46,081.85	13
39,736.23	40,729.64	41,747.88	42,791.58	43,861.37	44,957.90	46,081.85	47,233.89	48,414.74	14
41,747.88	42,791.58	43,861.37	44,957.90	46,081.85	47,233.89	48,414.74	49,625.11	50,865.74	15
43,861.37	44,957.90	46,081.85	47,233.89	48,414.74	49,625.11	50,865.74	52,137.38	53,440.82	16
46,081.85	47,233.89	48,414.74	49,625.11	50,865.74	52,137.38	53,440.82	54,776.84	56,146.26	17
48,414.74	49,625.11	50,865.74	52,137.38	53,440.82	54,776.84	56,146.26	57,549.91	58,988.66	18
50,865.74	52,137.38	53,440.82	54,776.84	56,146.26	57,549.91	58,988.66	60,463.38	61,974.96	19
53,440.82	54,776.84	56,146.26	57,549.91	58,988.66	60,463.38	61,974.96	63,524.34	65,112.44	20
58,988.66	60,463.38	61,974.96	63,524.34	65,112.44	66,740.26	68,408.76	70,118.98	71,871.96	21
65,112.44	66,740.26	68,408.76	70,118.98	71,871.96	73,668.75	75,510.47	77,398.23	79,333.19	22
71,871.96	73,668.75	75,510.47	77,398.23	79,333.19	81,316.52	83,349.43	85,433.17	87,569.00	23
79,333.19	81,316.52	83,349.43	85,433.17	87,569.00	89,758.22	92,002.18	94,302.23	96,659.79	24
87,569.00	89,758.22	92,002.18	94,302.23	96,659.79	99,076.28	101,553.19	104,092.02	106,694.32	25
96,659.79	99,076.28	101,553.19	104,092.02	106,694.32	109,361.68	112,095.72	114,898.11	117,770.57	26
106,694.32	109,361.68	112,095.72	114,898.11	117,770.57	120,714.83	123,732.70	126,826.02	129,996.67	27
123,732.70	126,826.02	129,996.67	133,246.59	136,577.75	139,992.19	143,492.00	147,079.30	150,756.28	28
150,756.28	154,525.19	158,388.32	162,348.03	166,406.73	170,566.90	174,831.07	179,201.85	183,681.89	29

UGA Pay Plan - Effective 07/07/2012
ANNUAL SALARY - PENSION MEMBERS

Grade	A	B	C	D	E	F	G	H	I
1	17,078.57	17,505.54	17,943.18	18,391.75	18,851.55	19,322.84	19,805.91	20,301.06	20,808.58
2	17,943.18	18,391.75	18,851.55	19,322.84	19,805.91	20,301.06	20,808.58	21,328.80	21,862.02
3	18,851.55	19,322.84	19,805.91	20,301.06	20,808.58	21,328.80	21,862.02	22,408.56	22,968.78
4	19,805.91	20,301.06	20,808.58	21,328.80	21,862.02	22,408.56	22,968.78	23,543.00	24,131.58
5	20,808.58	21,328.80	21,862.02	22,408.56	22,968.78	23,543.00	24,131.58	24,734.87	25,353.23
6	21,862.02	22,408.56	22,968.78	23,543.00	24,131.58	24,734.87	25,353.23	25,987.07	26,636.75
7	22,968.78	23,543.00	24,131.58	24,734.87	25,353.23	25,987.07	26,636.75	27,302.67	27,985.23
8	24,131.58	24,734.87	25,353.23	25,987.07	26,636.75	27,302.67	27,985.23	28,684.86	29,401.98
9	25,353.23	25,987.07	26,636.75	27,302.67	27,985.23	28,684.86	29,401.98	30,137.03	30,890.46
10	26,636.75	27,302.67	27,985.23	28,684.86	29,401.98	30,137.03	30,890.46	31,662.72	32,454.29
11	27,985.23	28,684.86	29,401.98	30,137.03	30,890.46	31,662.72	32,454.29	33,265.65	34,097.28
12	29,401.98	30,137.03	30,890.46	31,662.72	32,454.29	33,265.65	34,097.28	34,949.72	35,823.46
13	30,890.46	31,662.72	32,454.29	33,265.65	34,097.28	34,949.72	35,823.46	36,719.05	37,637.02
14	32,454.29	33,265.65	34,097.28	34,949.72	35,823.46	36,719.05	37,637.02	38,577.95	39,542.40
15	34,097.28	34,949.72	35,823.46	36,719.05	37,637.02	38,577.95	39,542.40	40,530.95	41,544.23
16	35,823.46	36,719.05	37,637.02	38,577.95	39,542.40	40,530.95	41,544.23	42,582.84	43,647.41
17	37,637.02	38,577.95	39,542.40	40,530.95	41,544.23	42,582.84	43,647.41	44,738.60	45,857.06
18	39,542.40	40,530.95	41,544.23	42,582.84	43,647.41	44,738.60	45,857.06	47,003.49	48,178.57
19	41,544.23	42,582.84	43,647.41	44,738.60	45,857.06	47,003.49	48,178.57	49,383.03	50,617.61
20	43,647.41	44,738.60	45,857.06	47,003.49	48,178.57	49,383.03	50,617.61	51,883.05	53,180.13
21	48,178.57	49,383.03	50,617.61	51,883.05	53,180.13	54,509.64	55,872.38	57,269.19	58,700.91
22	53,180.13	54,509.64	55,872.38	57,269.19	58,700.91	60,168.43	61,672.65	63,214.46	64,794.83
23	58,700.91	60,168.43	61,672.65	63,214.46	64,794.83	66,414.69	68,075.07	69,776.94	71,521.36
24	64,794.83	66,414.69	68,075.07	69,776.94	71,521.36	73,309.39	75,142.13	77,020.68	78,946.19
25	71,521.36	73,309.39	75,142.13	77,020.68	78,946.19	80,919.85	82,942.85	85,016.42	87,141.83
26	78,946.19	80,919.85	82,942.85	85,016.42	87,141.83	89,320.38	91,553.38	93,842.22	96,188.27
27	87,141.83	89,320.38	91,553.38	93,842.22	96,188.27	98,592.99	101,057.81	103,584.25	106,173.86
28	101,057.81	103,584.25	106,173.86	108,828.21	111,548.91	114,337.63	117,196.07	120,125.98	123,129.13
29	123,129.13	126,207.35	129,362.54	132,596.60	135,911.52	139,309.31	142,792.03	146,361.84	150,020.89

UGA Pay Plan - Effective 07/07/2012
ANNUAL SALARY - PENSION MEMBERS

J	K	L	M	N	O	P	Q	R	Grade
21,328.80	21,862.02	22,408.56	22,968.78	23,543.00	24,131.58	24,734.87	25,353.23	25,987.07	1
22,408.56	22,968.78	23,543.00	24,131.58	24,734.87	25,353.23	25,987.07	26,636.75	27,302.67	2
23,543.00	24,131.58	24,734.87	25,353.23	25,987.07	26,636.75	27,302.67	27,985.23	28,684.86	3
24,734.87	25,353.23	25,987.07	26,636.75	27,302.67	27,985.23	28,684.86	29,401.98	30,137.03	4
25,987.07	26,636.75	27,302.67	27,985.23	28,684.86	29,401.98	30,137.03	30,890.46	31,662.72	5
27,302.67	27,985.23	28,684.86	29,401.98	30,137.03	30,890.46	31,662.72	32,454.29	33,265.65	6
28,684.86	29,401.98	30,137.03	30,890.46	31,662.72	32,454.29	33,265.65	34,097.28	34,949.72	7
30,137.03	30,890.46	31,662.72	32,454.29	33,265.65	34,097.28	34,949.72	35,823.46	36,719.05	8
31,662.72	32,454.29	33,265.65	34,097.28	34,949.72	35,823.46	36,719.05	37,637.02	38,577.95	9
33,265.65	34,097.28	34,949.72	35,823.46	36,719.05	37,637.02	38,577.95	39,542.40	40,530.95	10
34,949.72	35,823.46	36,719.05	37,637.02	38,577.95	39,542.40	40,530.95	41,544.23	42,582.84	11
36,719.05	37,637.02	38,577.95	39,542.40	40,530.95	41,544.23	42,582.84	43,647.41	44,738.60	12
38,577.95	39,542.40	40,530.95	41,544.23	42,582.84	43,647.41	44,738.60	45,857.06	47,003.49	13
40,530.95	41,544.23	42,582.84	43,647.41	44,738.60	45,857.06	47,003.49	48,178.57	49,383.03	14
42,582.84	43,647.41	44,738.60	45,857.06	47,003.49	48,178.57	49,383.03	50,617.61	51,883.05	15
44,738.60	45,857.06	47,003.49	48,178.57	49,383.03	50,617.61	51,883.05	53,180.13	54,509.64	16
47,003.49	48,178.57	49,383.03	50,617.61	51,883.05	53,180.13	54,509.64	55,872.38	57,269.19	17
49,383.03	50,617.61	51,883.05	53,180.13	54,509.64	55,872.38	57,269.19	58,700.91	60,168.43	18
51,883.05	53,180.13	54,509.64	55,872.38	57,269.19	58,700.91	60,168.43	61,672.65	63,214.46	19
54,509.64	55,872.38	57,269.19	58,700.91	60,168.43	61,672.65	63,214.46	64,794.83	66,414.69	20
60,168.43	61,672.65	63,214.46	64,794.83	66,414.69	68,075.07	69,776.94	71,521.36	73,309.40	21
66,414.69	68,075.07	69,776.94	71,521.36	73,309.40	75,142.13	77,020.68	78,946.19	80,919.85	22
73,309.40	75,142.13	77,020.68	78,946.19	80,919.85	82,942.85	85,016.42	87,141.83	89,320.38	23
80,919.85	82,942.85	85,016.42	87,141.83	89,320.38	91,553.38	93,842.22	96,188.27	98,592.99	24
89,320.38	91,553.38	93,842.22	96,188.27	98,592.99	101,057.81	103,584.25	106,173.86	108,828.21	25
98,592.99	101,057.81	103,584.25	106,173.86	108,828.21	111,548.91	114,337.63	117,196.07	120,125.98	26
108,828.21	111,548.91	114,337.63	117,196.07	120,125.98	123,129.13	126,207.35	129,362.54	132,596.60	27
126,207.35	129,362.54	132,596.60	135,911.52	139,309.31	142,792.03	146,361.84	150,020.89	153,771.41	28
153,771.41	157,615.69	161,556.09	165,594.99	169,734.86	173,978.24	178,327.69	182,785.89	187,355.53	29

NON-OPERATING FUNDS

The non-operating budgets for FY13 are adopted in the amount set forth in each section and as outlined in the sections of the ordinance.

Fund	FY13 Adopted
<u>0211 Urban Development Action Grant</u> To account for loans and program income received from the Department of Housing and Development under the Urban Development Action Grant Program.	\$ 75,000
<u>0212 Economic Development Program Fund</u> Set up to provide funding for economic development activities to include working with local and regional entities in attracting quality companies, working to broaden the Muscogee County tax base, job creation and retention.	\$ 15,000
<u>0213 HOME Program Fund</u> During a prior year, the Columbus Consolidated Government established the HOME Program Fund to administer HOME Program Grants and loan payments. These programs are used to provide mortgage loans to qualifying lower income applicants for first-time purchases of houses.	\$ 747,379
<u>0215 HUD Section 108 Fund</u> To account for proceeds of a loan program guaranteed under Section 108 of the Housing and Urban Development Act of 1974 to provide development within the Second Avenue Redevelopment Area.	\$ 891,450
<u>0216 Multi-Governmental Fund Budget</u> Established to account for grant monies from various federal and state agencies.	\$ 3,090,980
<u>0222 Hotel/Motel Tax Fund</u> To account for hotel/motel tax revenue designated for the funding of the Columbus Convention and Visitors Bureau, River Center for the Performing Arts, Columbus Sports Council, Columbus Trade and Convention Center and the Civic Center.	\$ 5,040,000
<u>0223 Police Forfeiture Fund</u> To account for monies received from federal and state forfeitures designated for police department expenditures.	\$ 100,000
<u>0224 County Drug Abuse Treatment Fund</u> To account for additional penalties imposed by Georgia State Law 15-21-100, Article Six designated for drug abuse treatment and education programs relating to controlled substances and marijuana.	\$ 68,000
<u>0225 METRO Drug Task Force Fund</u> To account for monies forfeited under the Controlled Substances Act designated for the joint law enforcement activities of the Columbus Police Department and the Muscogee County Sheriff's Department.	\$ 200,000
<u>0227 Penalty and Assessment Fund</u> To account for monies collected under the Jail Construction and Staffing Act (Ga.L1989 p.1753) to provide for constructing, operating, and staffing jails, correctional institutions and detention facilities of the Consolidated Government.	\$ 3,250,000
<u>0228 Sheriff Forfeiture Fund</u> To account for monies received from federal and state forfeitures designated for sheriff department expenditures.	\$ 200,000

NON-OPERATING FUNDS

The non-operating budgets for FY13 are adopted in the amount set forth in each section and as outlined in the sections of the ordinance.

Fund	FY13 Adopted
<u>0435 Special Projects Fund</u> To account for projects supported by the General, Sewer, Paving, and Integrated Waste Management Funds.	\$ 2,066,879
<u>0551 Columbus Building Authority Revenue Bonds, 1999C Series Fund</u> To account for projects of the 1999C lease revenue bonds for Enterprise Zones.	\$ 450,000
<u>0540 1999 Sales Tax Proceeds Account Project Fund</u> To account for projects supported by the 1999 Sales Tax Proceeds Account including Road projects and acquisition, construction and equipping of various Capital projects.	\$ 40,000,000
<u>0554 Columbus Building Authority Revenue Bonds, 2003A Series Fund</u> To account for proceeds of the 2003A lease revenue bonds for construction and equipping of two new fire stations, stormwater enhancements, road and street resurfacing/reconstruction, 800 MhZ Tower, Parking Lot/Deck, Skate Park SuperCenter and expansion of the Columbus Georgia Convention and Trade Center.	\$ 1,300,000
<u>0555 Columbus Building Authority Revenue Bonds, 2003B Series Fund</u> To account for proceeds of the 2003B taxable lease revenue bonds for construction and equipping of two parking garages.	\$ 4,000,000
<u>0558 Columbus Building Authority Lease Revenue Bonds, 2010A Series Fund</u> To account for proceeds of the 2010A lease revenue bonds for construction and equipping of an Ice Rink and stormwater enhancements.	\$ 5,500,000
<u>0559 Columbus Building Authority Lease Revenue Bonds, 2010B Series Fund</u> To account for proceeds of the 2010B taxable lease revenue bonds for construction and equipping of a new fire station, Natatorium, Citizen's Service Center, Parking Garage, Recycling/Sustainability Center, stormwater enhancements, and road and street resurfacing/reconstruction.	\$ 60,000,000
<u>0560 Columbus Building Authority Lease Revenue Bonds, 2010C Series Fund</u> To account for proceeds of the 2010C lease revenue bonds for construction and equipping of road and street resurfacing/reconstruction.	\$ 1,700,000
<u>0985 Family and Youth Coalition Fund</u> To account for revenues from the State of Georgia Department of Human Resources to provide funding to the Muscogee County Family Connection.	\$ 44,000

CITY OF COLUMBUS – ACKNOWLEDGEMENTS

Department Heads

Executive – Teresa Pike Tomlinson
Legislative - Tiny Washington
Legal – Clifton Fay
Chief Administrator/ City Manager – Isaiah Hugley
Deputy City Manager – Lisa Goodwin
Deputy City Manager – David Arrington
Finance – Pamela Hodge
Information Technology - Charles Tate
Human Resources - Thomas Barron
Codes and Inspections – Gregory Coates
Planning – Rick Jones
Community Reinvestment – Amy Carbajal
Engineering – Donna Newman
Public Services – Pat Biegler
Parks & Recreation – James Worsley
Cooperative Extension Service - Joanne Cavis
Board of Tax Assessors – Betty Middleton
Board of Elections & Registrations - Nancy Boren
Police Services – Ricky Boren
Fire & Emergency Medical Services – Jeff Meyer
Muscogee County Prison – Dwight Hamrick
Superior Courts of Muscogee County – John Allen
District Attorney – Julia Slater
Clerk of Superior Courts of Muscogee County - Linda Pierce
State Courts of Muscogee County - Andy Prather, Maureen Gottfried
State Court Solicitor - Ben Richardson
Public Defender – Bob Wadkins
Magistrate and Municipal Court – Steven Smith
Clerk of Municipal Court - Vivian Creighton-Bishop
Municipal Court Marshal – Greg Countryman
Judge of Probate Court - Julia Lumpkin
Sheriff's Office – John Darr
Tax Commissioner - Lula Huff
Coroner – William Thrower
Columbus Transit System (METRA) – Saundra Hunter
Bull Creek Golf Course - John Milam
Oxbow Creek Golf Course - John Milam
Columbus Convention & Trade Center – David Bevans
Columbus Civic Center – Ross Horner
Workforce Investment Act - Howard Pendleton

CITY OF COLUMBUS – ACKNOWLEDGEMENTS

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